

BOULDER COUNTY HOUSING & HUMAN SERVICES



HOUSING & HUMAN
SERVICES

Mission of the BCDHHS

"Promoting safe, healthy and thriving communities."

BCDHHS is dedicated to supporting and sustaining healthy communities that strengthen individuals and families while promoting human dignity and hope for the future.



AGENDA

□ **Housing Authority**

- Budget Overview
- 2012 General Fund Request
- Budget Adjustment Requests

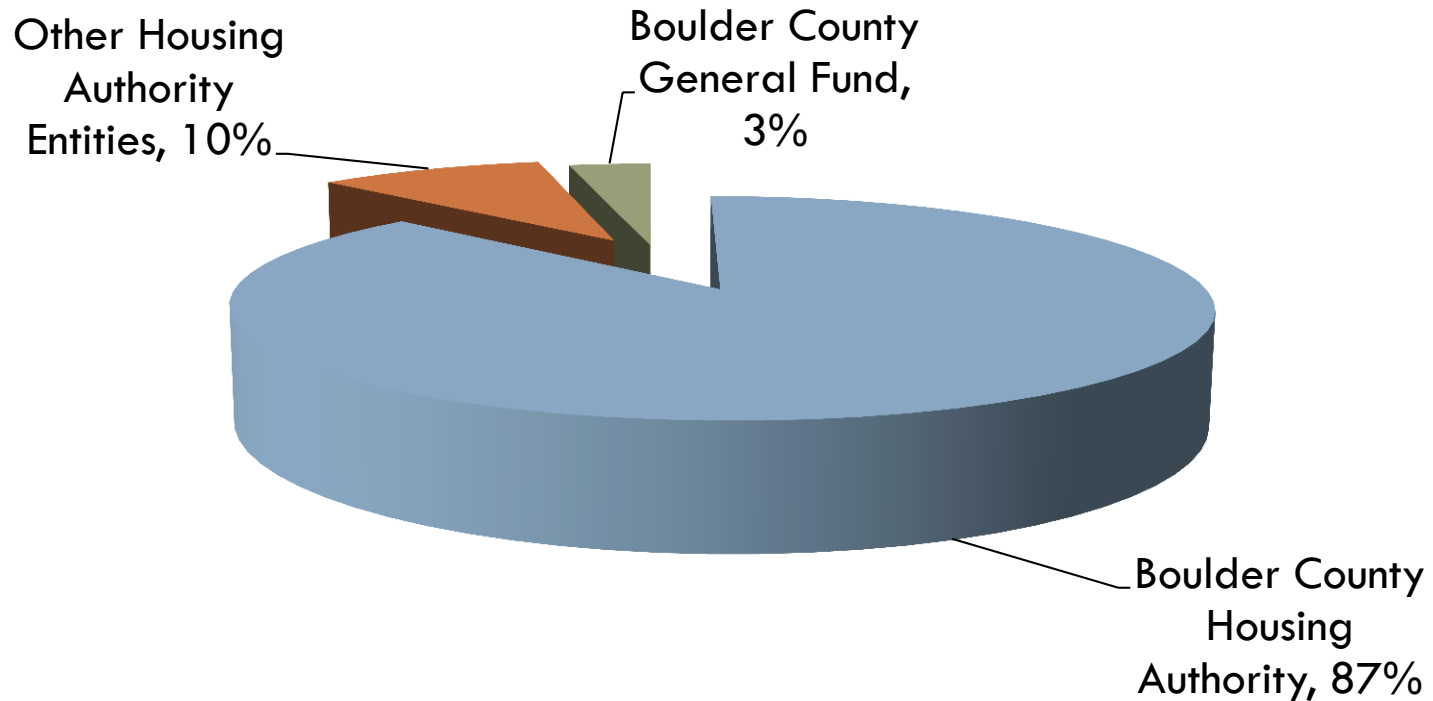
□ **Human Services**

- Key Budget Principles and Considerations
- Structural/Reporting Changes in 2012
- Financial and Caseload Data and Trends
- 2012 Budget Request
- Budget Summary, Vision and Potential Risk Factors

HOUSING AUTHORITY

All Programs and Entities Administered by the Housing Division

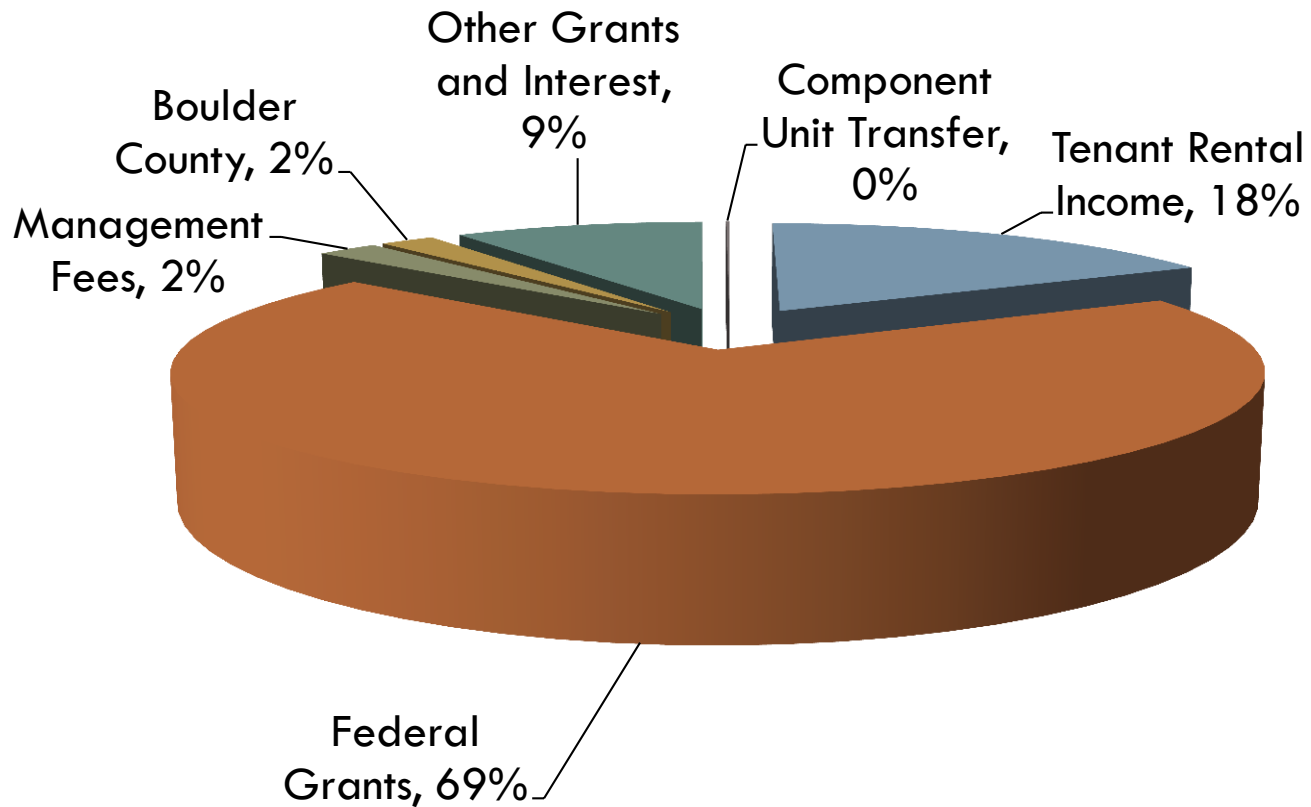
FY2012 Total Budget = \$18,376,667



Other entities include Louisville Housing Authority, Lincoln Street LLP, East Street LLP, Erie Housing Authority, MFPH Acquisitions LLP, SFPH Acquisitions LLC, & Boulder Community Housing Corporation

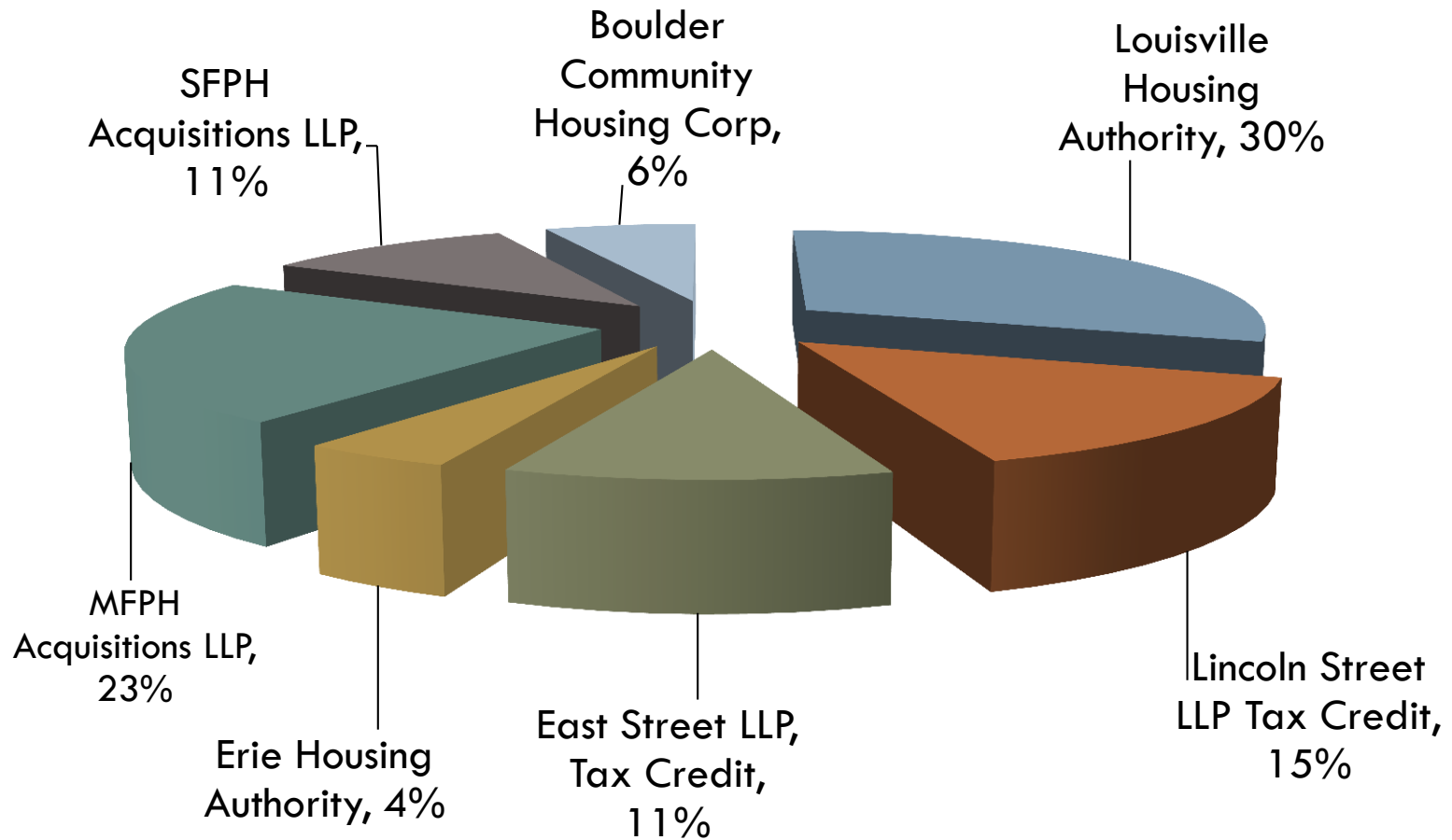
Boulder County Housing Authority

FY2012 Total Budget = \$16,035,829



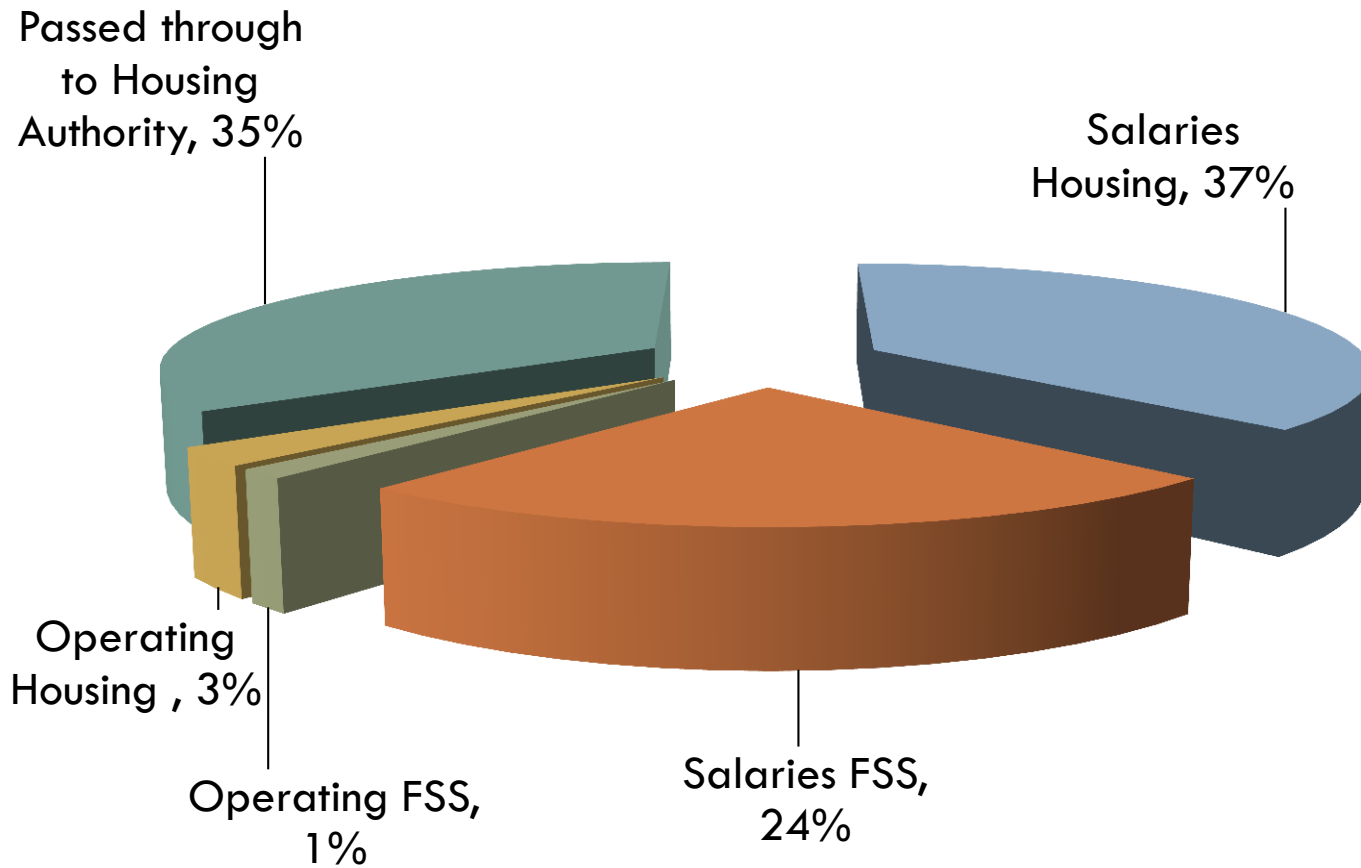
Other Entities Managed by the Housing Department

FY2012 Total Budget = \$1,723,341



Housing General Fund

FY2012 Total Budget = \$944,497



Housing 2011 Approved and 2012 Requested by Program Area

	2011 Current Budget	2012 Projected Expenses	% Change
Grant Program			
Section 8	6,832,531	7,094,023	3.8%
Weatherization	3,969,934	2,890,455	-27.2%
Energy Sweeps	101,000	75,000	-25.7%
Family Self-Sufficiency	185,068	193,740	4.7%
Housing Crisis Prevention	610,893	1,570,000	157.0%
Housing Counseling	390,269	368,676	-5.5%
Housing Rehabilitation	348,011	353,763	1.7%
Acquisitions/Development	200,000	80,000	-60.0%
Administration	683,843	605,979	-11.4%
Housing Authority Fund			
1998 Bond	1,157,724	1,165,971	0.7%
Affordables	164,539	186,623	13.4%
Rural Development	480,439	485,210	1.0%
2004 Bond	969,529	966,390	-0.3%
Total	16,093,780	16,035,829	-0.4%

Housing Budget Requests

- CAP request (cost center 2451): Additional vehicle to accommodate increased usage of shared fleet by development department . Increase primarily driven by rise in current and anticipated usage related to Josephine Commons work. \$0 cost.

 - COM request (cost center 2451):
 - (1) Desktop computer with enhanced memory capacity to handle large files.
 - (2) Video equipment for cataloguing key milestones and other data related to Josephine Commons.
- Requesting \$6,000.

BCHA 2010 Statistics

- Housing Counseling served 1,374 clients (classes and 1:1 appointments)
- Energy Sweeps served 732 HHs, saving annually 450,421 KWHs, 6,620 Therm and \$52,000
- Housing Crisis Prevention served 315 clients
- Section 8 served 715 HHs, 1,607 individuals, including elderly and disabled
- Affordable Housing served 545 HHs, comprising 1,238 individuals

BCHA and Section 8 Clients Served

Clients Served by Income Levels as of October 2011

Income Level	No. of BCHA Clients	No. of Section 8 Clients	Total Clients Served
Extremely low (30% of median)	442	637	1,079
Very low (50% of median)	124	101	225
Low (80% of median)	21	12	33
Not low (> 80% of median)	3	4	7
Total	590	754	1,344

Boulder County 2011

Maximum Rent and Income Limits

Additional Reference Information for Boulder County Clients Served by Income Levels
As of October 2011

Income Level	Maximum Rent / Number of Bedrooms					Income Limits / Number of Persons							
	0 Bdrm	1 Bdrm	2 Bdrm	3 Bdrm	4 Bdrm	1 Person	2 Person	3 Person	4 Person	5 Person	6 Person	7 Person	8 Person
Low (80%)	1,123	1,204	1,445	1,669	1,862	44,950	51,400	57,800	64,200	69,350	74,500	79,650	84,750
Very Low (50%)	810	867	1,041	1,202	1,341	32,400	37,000	41,650	46,250	49,950	53,650	57,350	61,050
Extremely Low (30%)	486	520	625	721	805	19,450	22,200	25,000	27,750	30,000	32,200	34,450	36,650

More BCHA Statistics

- Josephine Commons Phase I initiated in August 2011 constructing 74 senior units in a three-story mid-rise and two duplexes
- JC Phase II projected to begin in the 4th quarter 2012, 79 units for families and seniors
- BCHA acquired an additional 4 units of affordable housing in 2011

LPEC Weatherization 2010-11 Statistics

- LPEC Weatherization units completed: 800
 - ▣ Cost of program: \$4,198,830
 - ▣ Average cost per unit weatherized: \$5,249

- Annual kWh saved: 713,400

- Annual Therms saved: 58,400

LPEC Weatherization 2010-11 Statistics

(continued)

- Number of Home Insulation Measures: 813
 - ▣ Includes 400 attics, 84 walls and 329 underfloors

- Other measures:
 - ▣ Refrigerators – 296
 - ▣ Water Heaters – 83
 - ▣ CFLs distributed – 11,577
 - ▣ Furnaces – 246
 - ▣ Storm windows – 488
 - ▣ Showerheads – 821

- Number of emergency CIP calls (no heat and unsafe furnaces fixed with LEAP funding) - 335

HUMAN SERVICES

Human Services – Key Budget Principles

- The Human Services budget appropriated at the county level understates the full level of spending for which the department is responsible, and for which State and Federal funds are provided.
- The County Budget **includes**:
 - ▣ All administrative expenses, including salaries, operating, and contracts
 - ▣ The local share of benefit payments made to recipients (EBTs)
 - ▣ The local share of payments to foster homes, residential care facilities, child welfare service treatment providers, and for adoption subsidies (EFTs)
 - ▣ Maintenance of Effort for TANF and Child Care (MOE)
- The County Budget **excludes**:
 - ▣ The State and Federal share of benefit payments
 - ▣ The State and Federal share of payments to foster homes, residential care facilities, child welfare service treatment providers, and adoption subsidies
 - ▣ The State and Federal share of Child Care and the Federal Share of TANF

Human Services Budget – Key Drivers: Allocations

- Boulder County Human Services receives four major funding allocations for the state fiscal year, each requiring local match of mill levy revenues:

	FY 2010-11	FY 2011-12	\$ Incr/Decr	% Incr/Decr
Child Care	\$ 3,435,395	\$ 3,399,191	\$ (36,204)	-1.1%
Child Welfare	\$ 14,999,931	\$ 14,502,500	\$ (497,431)	-3.3%
TANF	\$ 6,199,501	\$ 5,889,526	\$ (309,975)	-5.0%
County Admin	<u>\$ 2,991,242</u>	<u>\$ 3,369,990</u>	<u>\$ 378,748</u>	12.7%
Total/Net	\$ 27,626,069	\$ 27,161,207	\$ (464,862)	-1.7%

- If an allocation is insufficient to cover expenses, the department relies on any surplus distribution, mill levy revenues, TANF reserves (for eligible purposes), and/or Fund 012 fund balance.

Human Services Budget – Key Drivers: TSN Funding

- 2010 Ballot Initiative 1A for Temporary Safety Net (TSN) provided \$5.15M in funding beginning in 2011 for emergency services. Expected 2012 funding of \$4.995M reflects a 3% decrease in property tax assessments.
- The current year-end projection forecasts there will be \$1.495M remaining in first year funding available for carryover spending.
- Proposed 2012 TSN spending utilizes expected 2012 TSN revenues plus \$1.059M in unspent 2011 TSN fund balance. The approximate \$436k TSN balance is being reserved SFY12-13 reductions in State funding that will land beginning July 1, 2012.
- The 2012 TSN plan focuses funding on emergency service delivery, eligibility and enrollment activities for family stabilization, and front-end prevention and early intervention activities to address caseload increases and funding shortfalls.
- Planned spending through contractual partnerships with local non-profits will double in 2012 to \$2 million, allocating significant funds to community partners.

Human Services Budget – Considerations

□ Assumptions

- Program allocations for SFY13 beginning 7/1/2012 are constant with SFY12 allocations
- Services remain steady except where changes are planned

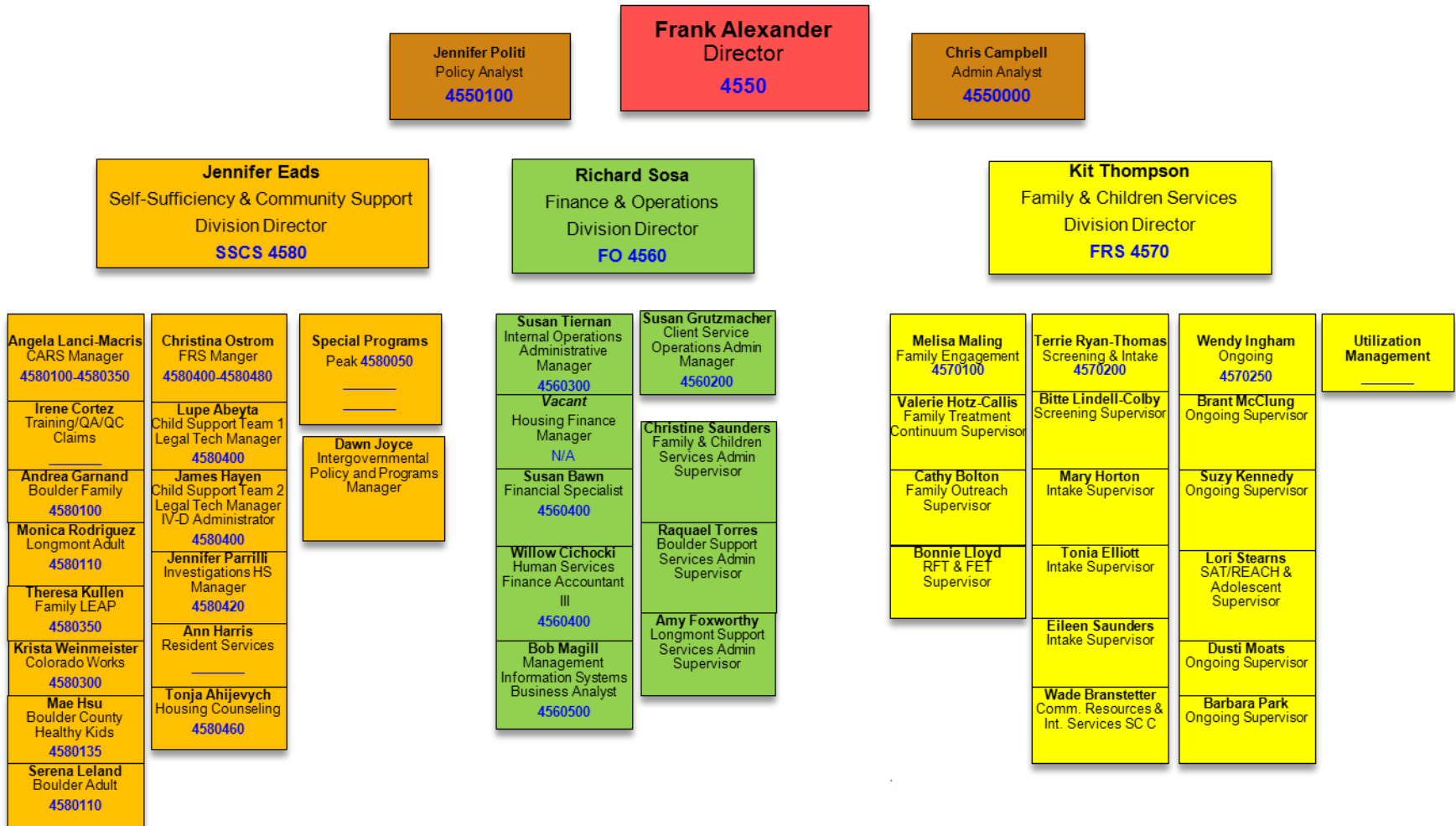
□ Risks, Opportunities and Unknowns

- Legislative actions: HB1196 & IV-E Flexible Funding Family Services
- Opportunities for effectively matching BC strategic expenditures
- Changes in SFY12-13 State funding – possible reductions to Child Welfare, Family and Adult Services, and CO Works/TANF. TANF is expected to decrease 5-10% due to the allocation formula and decrease in overall block funding.
- Significant potential reductions to federal funding
- Changes to Medicaid eligibility and enrollment
- Lack of effective delivery of required MIS statewide solutions

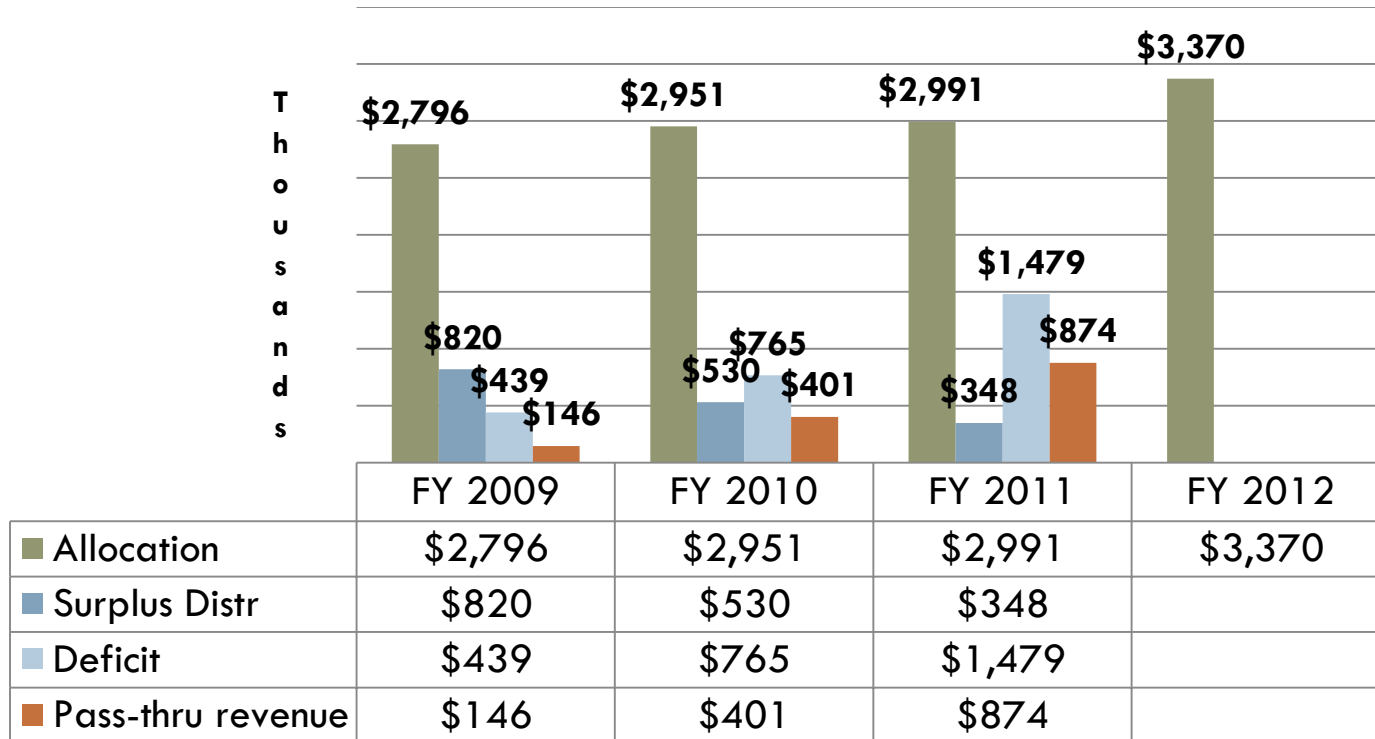
Human Services Budget: Structural/Reporting Changes in 2012

- The January 2012 implementation of IFAS will provide two new slices of Human Services fiscal data:
 - **Organizational** (GL Key) – four primary cost centers:
 - 4550 – Executive Director
 - 4560 – Finance & Operations
 - 4570 – Family & Children Services
 - 4580 – Self-sufficiency & Community Support
 - Sub-cost centers will provide further detail of subdivision spending
 - **Program** (JL Key) – includes the major allocations (County Administration, Child Welfare, CO Works/TANF, and Child Care) and non-allocated or non-major programs, including Child Support Enforcement, AND, OAP, LEAP and others
- Transitioning to IFAS and the new structure will improve forecasting, contract management and administration of budgets/spending.

Human Services: Cost Center Structure in 2012



Family & Adult/County Admin Spending and Funding Sources *(in \$1,000's)*



Pass-through Rates: 3 Year Comparison:

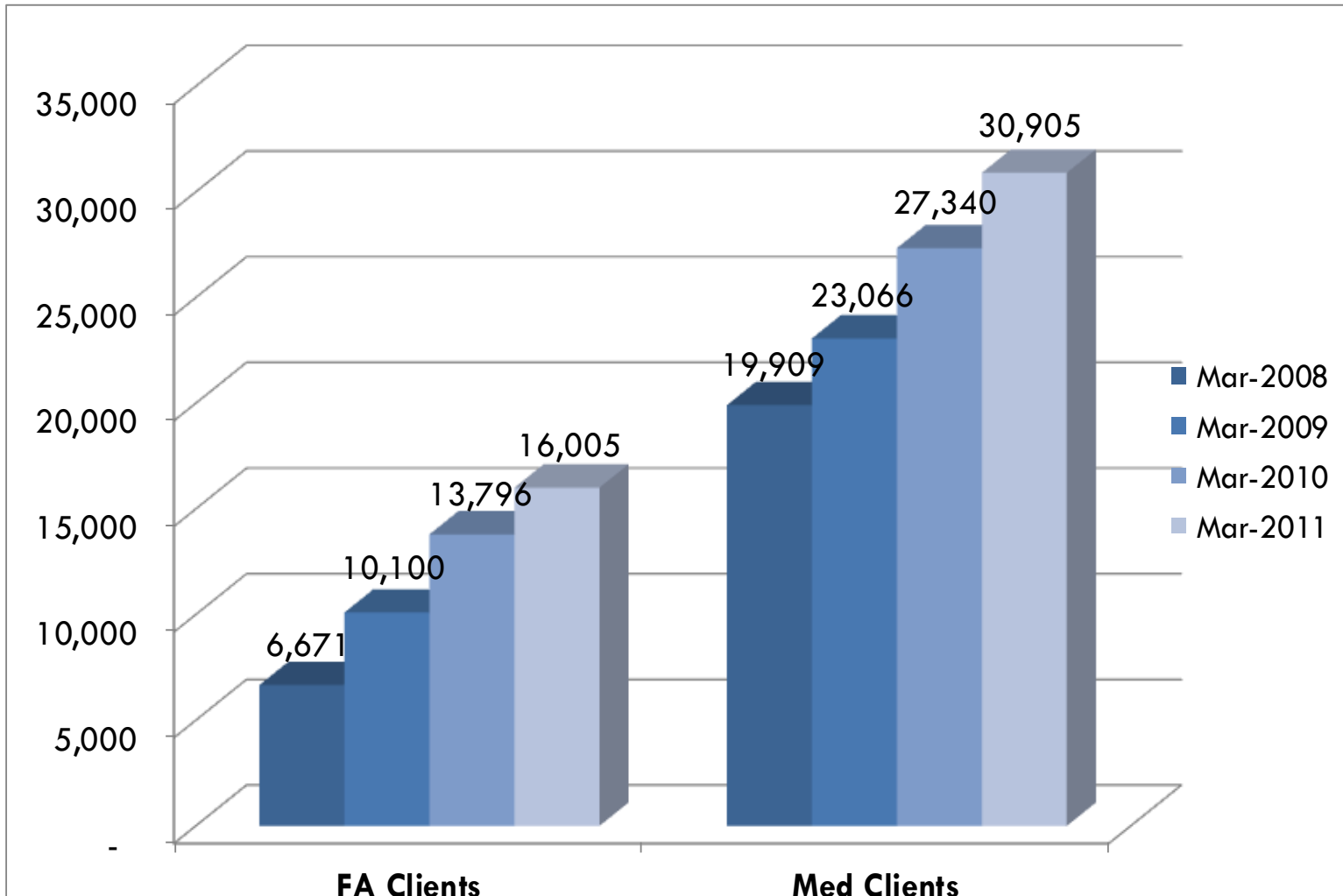
FY 2009
33.30%

FY2010
52.20%

FY2011
59.11%

FY2012
TBD

Family & Adult / County Admin Clients



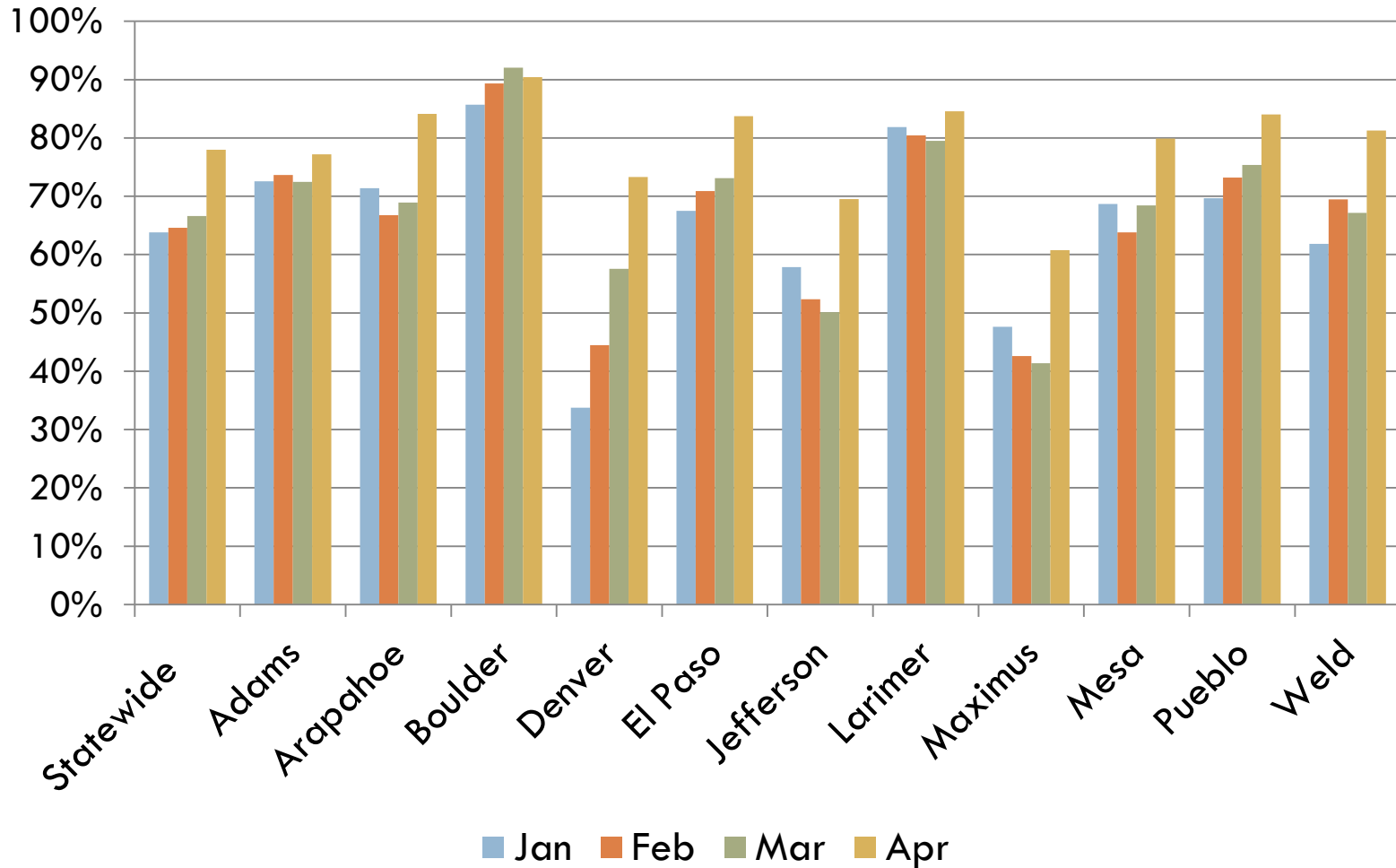
Food Assistance Monthly Snapshot: Big 10 Counties

September 2011 Court Reports- Modified Data

Processing Rate for all New Applications = 87%

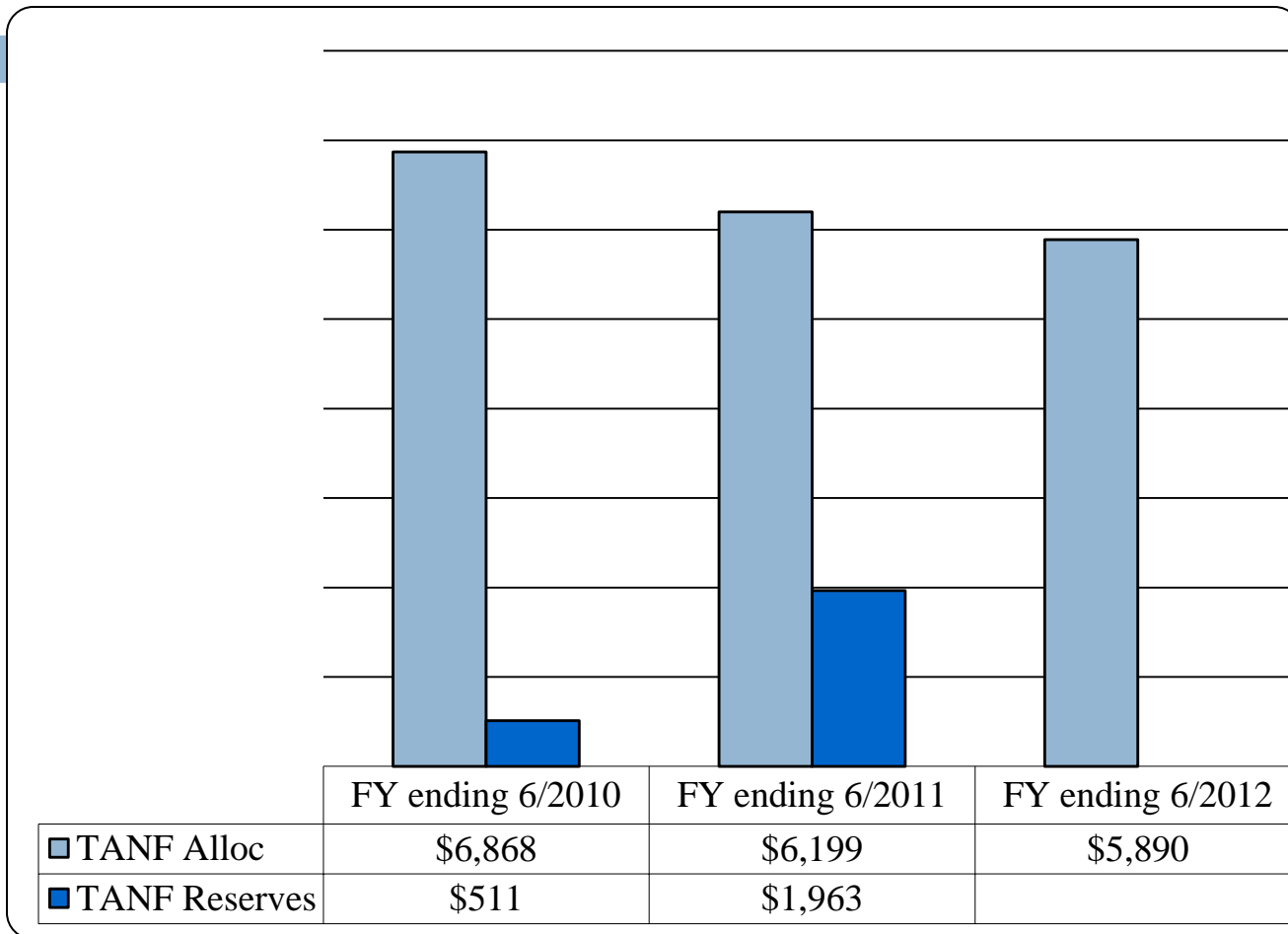
County	Expedite App Timely	Ranking	Regular App Timely	Ranking	R3 Timely	Ranking
Adams	73.77%	9	88.85%	7	61.23%	8
Arapahoe	81.83%	7	96.43%	1	87.56%	1
Boulder	88.93%	2	94.87%	4	77.34%	3
Denver	79.78%	8	86.23%	9	58.55%	9
El Paso	83.47%	6	84.82%	10	65.38%	5
Jefferson	84.44%	5	94.67%	5	63.80%	7
Larimer	88.92%	3	94.00%	6	64.02%	6
Mesa	64.23%	10	87.83%	8	50.38%	10
Pueblo	90.63%	1	96.01%	2	72.53%	4
Weld	88.02%	4	95.31%	3	79.81%	2
Total	81.74%		90.94%		66.70%	

Timeliness Data for New Apps – Medicaid: Big 10 Counties



Colorado Works/TANF Spending and Funding Sources

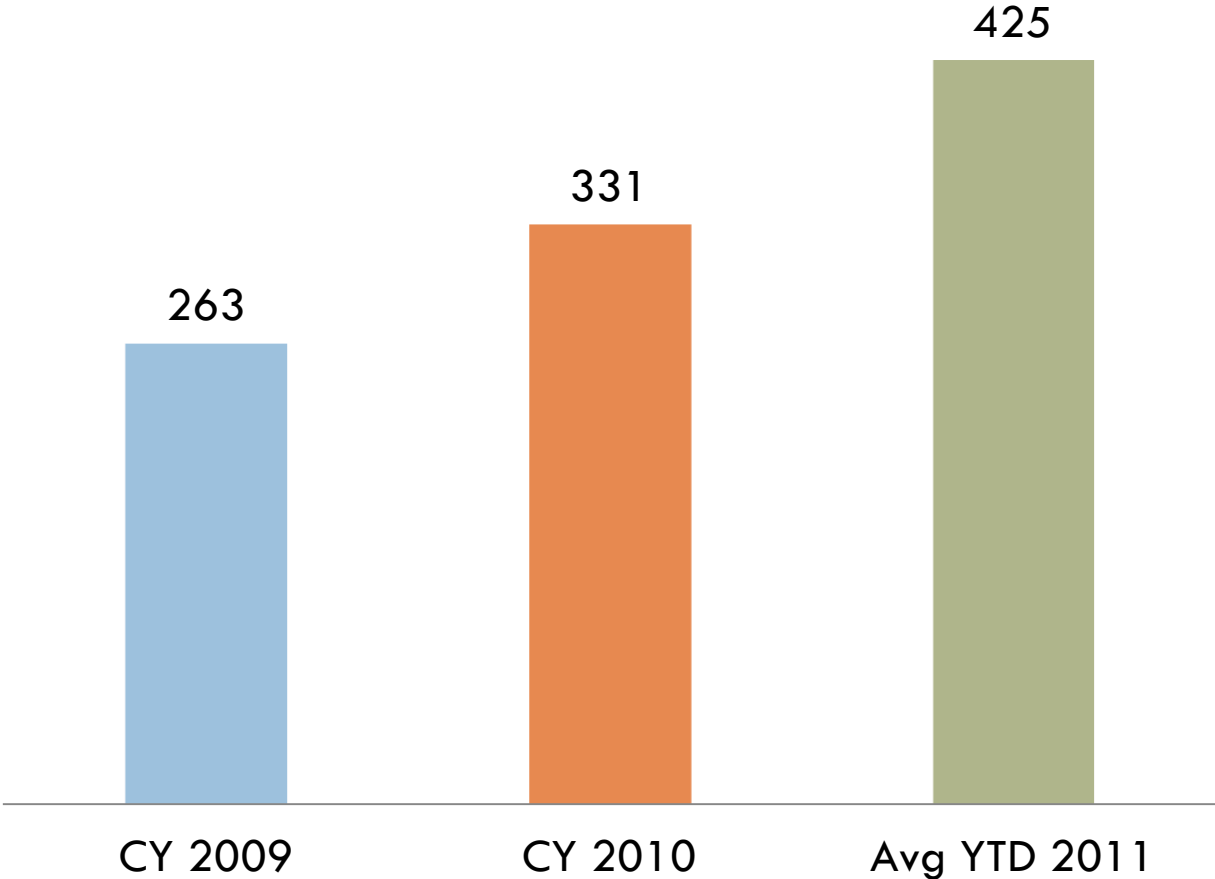
(in \$1,000's)



TANF Reserves at 6/30/2011 of \$1,963k, which is at 78% of the \$2,520k cap, is designated for TANF spending at \$1,202k, Child Care at \$260k and Title XX at \$501k.

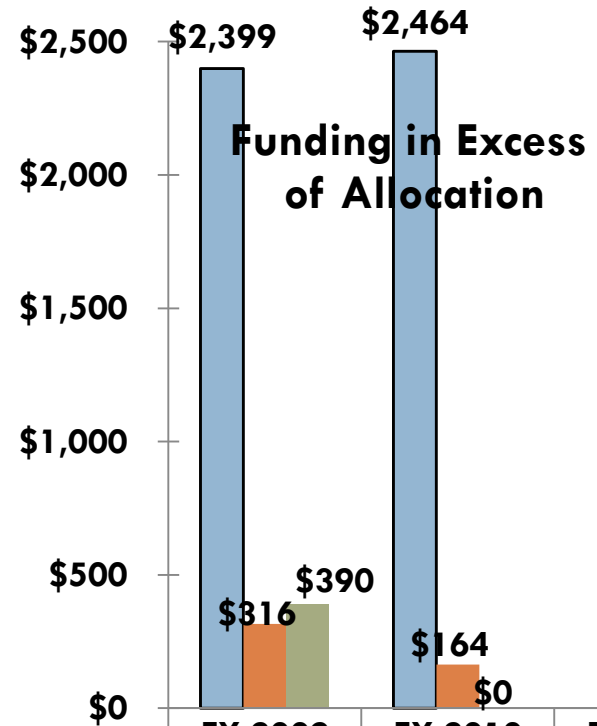
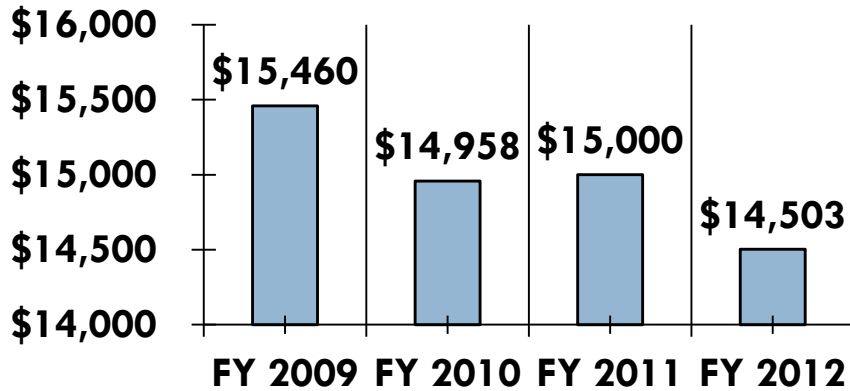
TANF Households

TANF Households



Child Welfare Spending and Funding Sources (in \$1,000's)

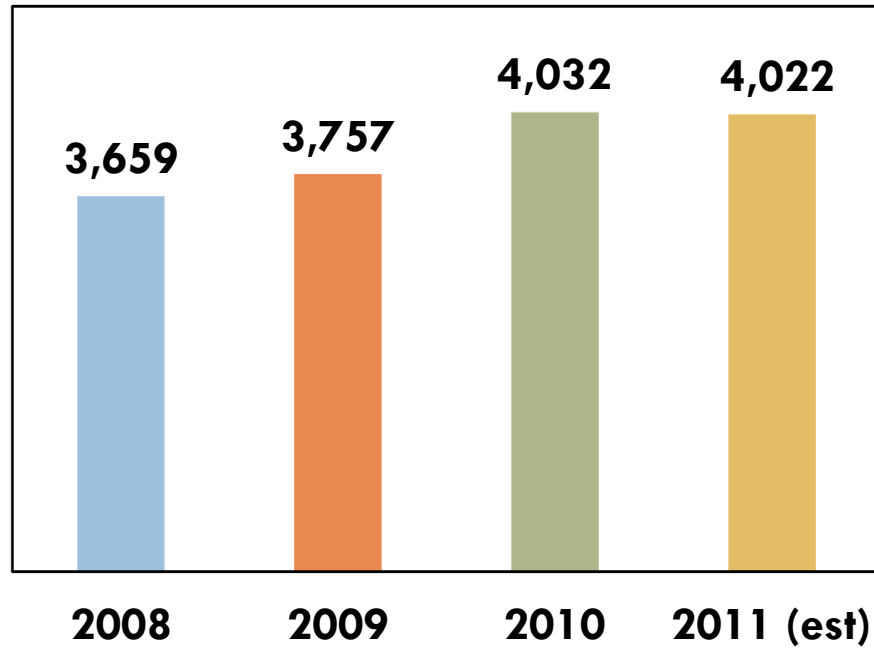
Child Welfare Allocation History



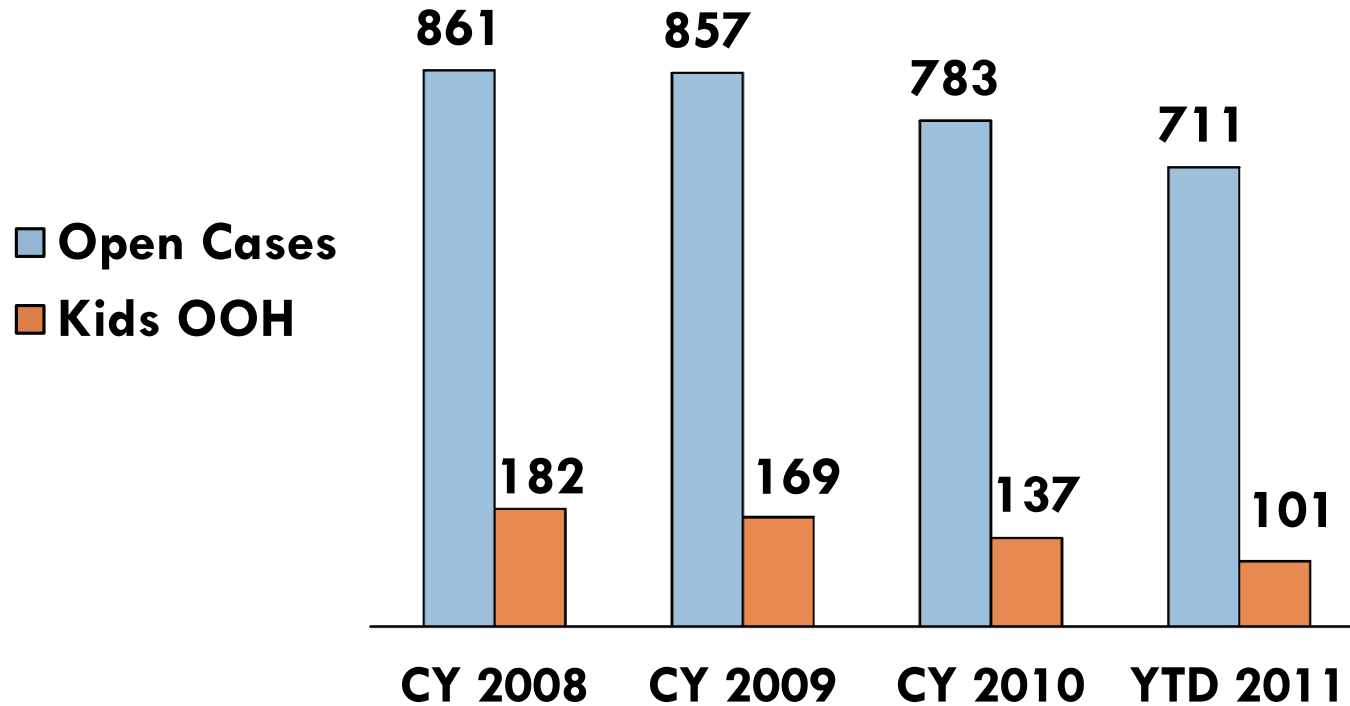
	FY 2009	FY 2010	FY 2011
TANF Reserves	\$2,399	\$2,464	\$0
Surplus Distr	\$316	\$164	\$0
Fund Balance	\$390	\$0	\$0

Child Welfare Referrals

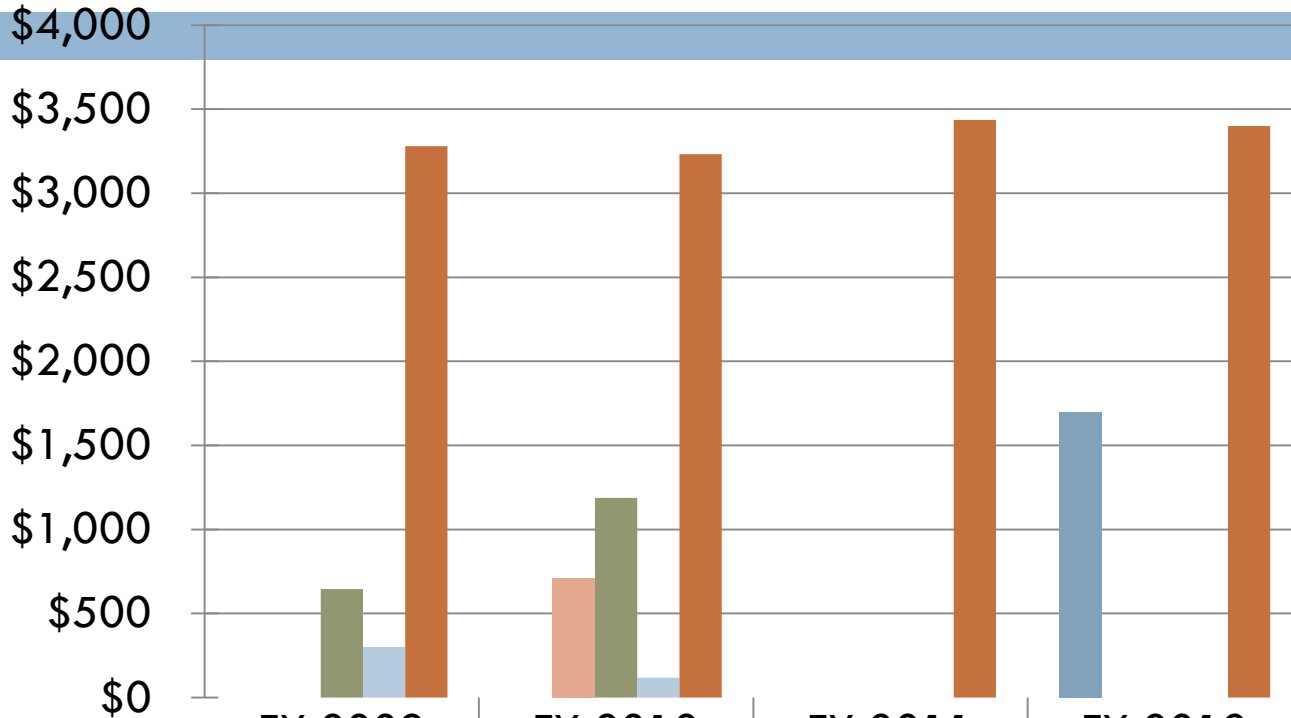
Annual Referrals



Child Welfare Open Cases and Children Placed Out-of-Home



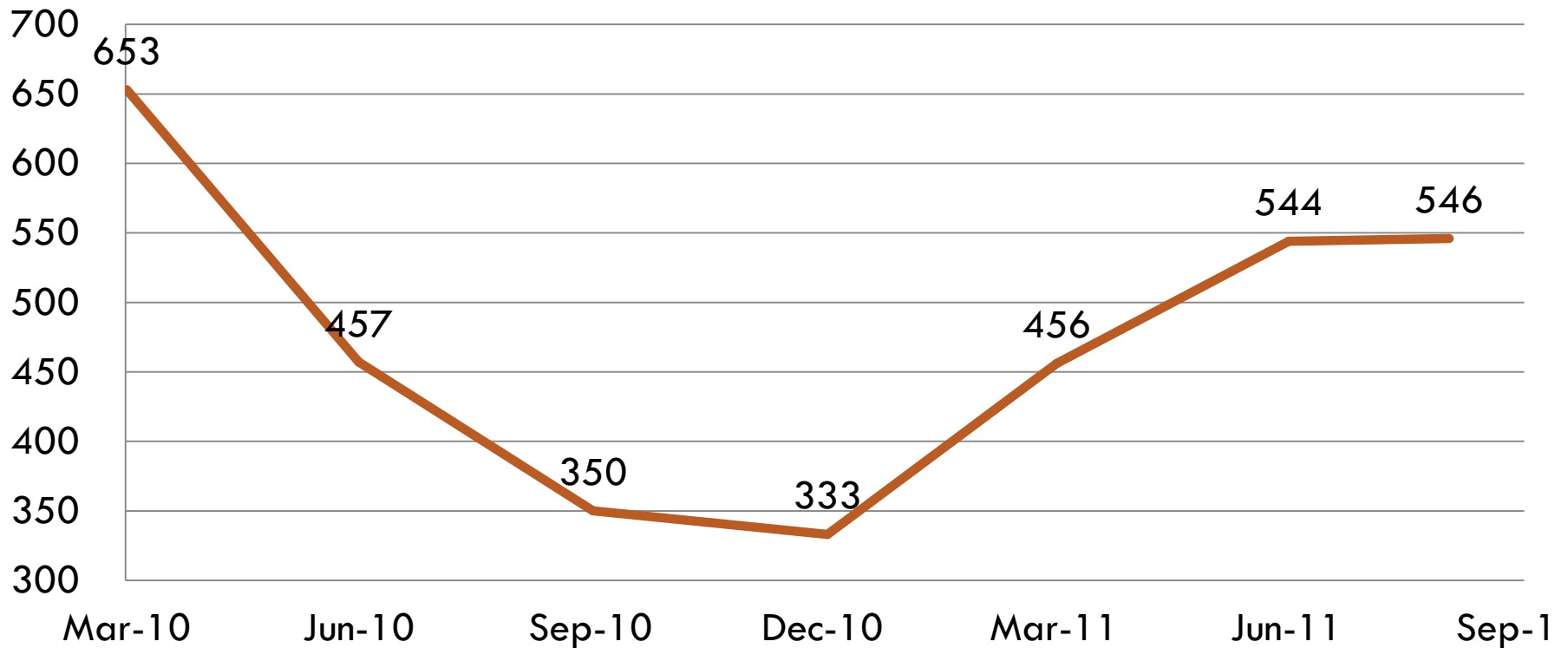
Child Care Assistance Program Spending and Funding Sources *(in \$1,000's)*



	FY 2009	FY 2010	FY 2011	FY 2012
■ TSN/1A	\$0	\$0	\$0	\$1,700
■ ARRA	\$0	\$707	\$0	\$0
■ TANF Reserves	\$646	\$1,187	\$0	\$0
■ Surplus Distr	\$300	\$117	\$0	\$0
■ CCAP Alloc	\$3,279	\$3,232	\$3,435	\$3,399

Families Receiving Child Care Subsidies

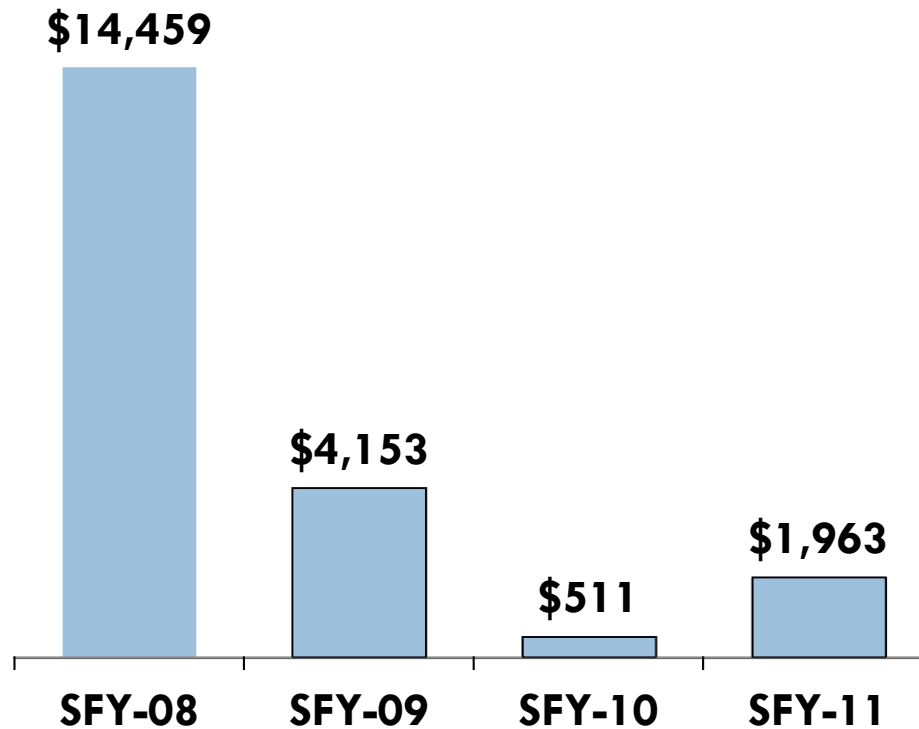
Number of Families Served



Numbers reflect combined Low Income, TANF and Special Needs caseloads.

Colorado Works/TANF Reserves (in \$1,000's)

TANF Reserve Balance



Human Services 2011 Approved and 2012 Requested Budget by Program Area

Program	2011 Current Budget	2012 Projected Expenses	% Change
Colorado Works/TANF	3,193,315	2,699,876	-15.5%
Child Care	3,027,485	2,709,379	-10.5%
Child Welfare	13,038,061	12,378,307	-5.1%
Core Services	733,146	1,236,951	68.7%
Family & Adult Svc / County Admin	9,787,653	11,252,761	15.0%
Child Support Enforcement	2,475,529	3,053,929	23.4%
Aid to Needy & Disabled	168,671	167,308	-0.8%
Old Age Pension	123,413	124,625	1.0%
LEAP	237,579	449,364	89.1%
Safe and Stable Family Grant	96,140	114,291	18.9%
Chafee / Independent Living	105,053	102,407	-2.5%
Total	32,986,045	34,289,197	4.0%

Human Services 2010 Actuals, 2011 Budget and 2012 Requested Budget by Cost Type

	2011 Budget	2012 Request
Personnel Expense - Salaries	\$14,406,885	\$15,951,474
Personnel Expense – Benefits	6,268,290	5,450,409
Operating/Contractual	6,954,552	8,578,861
Capital Outlay	120,000	120,000
Program Costs	4,935,718	4,032,759
County-only/Refunds/Adj	<u>300,601</u>	<u>155,671</u>
Total County-paid Expenses	\$32,986,046	\$34,289,174
State-paid Block Grant EBT/EFT	<u>19,233,514</u>	<u>18,089,606</u>
Total Expenses	<u>\$52,219,560</u>	<u>\$52,378,780</u>

2012 Budget Summary, Vision and Potential Risks

- The Department has made great progress bringing spending in line with the available resources and strategically investing in programming to address increased community need, caseload increases and funding shortfalls. As a result, DHHS has deepened its outreach and service model offered to the citizens of Boulder County.
- By capitalizing on new opportunities and reducing/ managing risks and funding reductions, we can further support the community-wide safety net as we move through 2012.
- Front-end prevention investments are essential for the continued success of DHHS and our community partners.

2012 Budget Summary, Vision and Potential Risks

As we enter the new fiscal year, we anticipate uncontrollable but potential risks that could impact our approach and strategies for meeting programming needs:

- Future reductions in State allocations/block grants
- Cuts at the Federal level in critical Housing and Human Services program
- Unknown economic conditions, including the unemployment rate and changes to basic costs of living