

Boulder County, Colorado
2018 Recommended Budget

Bruce Knight, Budget Director

October 10, 2017



Budget Office

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Executive Summary

Under the direction of the County Commissioners, the Budget Office began to look at ways in 2016 to make the development and approval of the county's annual 2017 budget more transparent and to allow for more meaningful input by Elected Officials, Department Heads, and the public. We have continued this procedure into the 2018 budget process. Meetings and work sessions were held with Elected Officials and Department Heads (EODH) to review General Fund revenue projections, flood spending projections and reimbursements, and assumptions for compensation, capital expenditures and operating expenditures.

Public meetings were held through the month of September for Elected Officials and Department Heads to present their budget requests to the Commissioners. After receiving these requests, the Budget Office has developed this Recommended Budget, which will be published on the County Website for public review on October 11, 2017. A public hearing before the Board of County Commissioners has been scheduled for October 24, 2017, for the public to give input to the Board of County Commissioners on what should be included in the 2018 Budget, which will be discussed by the Board at their annual Budget Workshop on November 2, and adopted by the Board on December 12.

The Recommended Budget includes recommendations for all County funds. Most of the County funds have dedicated revenue sources that are dedicated to specific uses. The General Fund is the least restricted fund and contains the general operating budget for the county. Even in this fund, however, the annual budgeting process appropriates funding for specific uses.

The Recommended Budget for the General Fund includes funding recommendations for employee compensation, capital requests and information technology. In addition, the Recommended Budget includes Office and Departmental requests meeting the budget target defined for each Office or Department. Infrastructure and other facilities/buildings capital projects are budgeted in the Capital Expenditure Fund, as per State statute.

In addition to identifying all of the current forms of revenue generation and cost reimbursement available to the County, and defining the appropriated budget for various uses, the Recommended Budget also includes an emergency reserve equal to at least three percent of the TABOR allowed fiscal year expenditures, as required by the State Constitution and accounted for in the General Fund. Budgeted fund balances are in compliance with the County's fiscal policy, which includes an additional reserve for the General Fund of two months of operating expenditures.

The total Recommended Budget for 2018 is **\$408.2 million**

The Board of County Commissioners is scheduled to formally adopt the 2018 Budget on December 12, 2017.

Budget Process

The 2018 recommended budget was developed with the input of the County's EODH. Working together, we have developed a more transparent document for our decision makers and for the public.

Most county funds are dedicated, meaning that specific revenue sources are allocated for specific uses. The exception to this is the General Fund, which is the least restricted fund, and funds most county operations. Because the General Fund significantly supports most offices and departments, beginning in March of 2017 the Budget office staff met with Elected Officials and Department Heads (EODH) to discuss long term forecasts for the General Fund. Preliminary analysis to changes resulting from the Gallagher Amendment that affects the Residential Assessment Rate was also discussed. These changes are triggered whenever residential assessed values increase at a faster pace than those that are non-residential. The impact of the 2013 Flood on Boulder County's fiscal situation remains significant.

The Budget Office sent budget instructions to EODH in late May. These budget instructions included a budget target for each office and department. The target represented a 1.5% increase in operational funding and EODH were asked to keep budget requests within that target.

Our Budget Preparation system was opened to users in early June through mid-July, allowing for staff to enter budget requests in order to provide enhanced services to the public, as well as the ability to maintain the current level of service.

Budget staff met with EODH throughout the month of August to answer questions regarding the budget requests, as well as to better understand the rationale for specific requests.

Beginning in September, the Budget Office scheduled public meetings by functional area, instead of by department or office. It was hoped that presenting information to the Board and the public by topic area would increase understanding of interrelated services and programs. The functional areas included: Capital Expenditure, Conservation/Transportation, Public Safety/Judicial, General Government and Health and Human Services. To facilitate the discussion we produced a decision package which has been enhanced from prior years to provide more related information on capital expenditure requests and estimates on compensation budgets for 2018.

As we did last year for the 2017 budget, the Budget Office held a dedicated presentation session on Capital Expenditures since these projects and programs are cross-departmental in nature. The staff responsible for Fleet Replacement, Facilities Capital and Infrastructure, and Information Technology made presentations to the Board and to internal stakeholders, regarding requests, which provided an opportunity to understand expenditure requests across departments and offices and to provide better context and information. Also presented at this session were one-time budget requests such as flood recovery, Worthy Cause and the Emerald Ash Borer (EAB) project.

October is being spent preparing the Recommended Budget document. The Recommended Budget will be delivered by the Budget Officer to the Board of County Commissioners on October 10, consistent with our statutory requirement to present a Recommended Budget on or before October 15. We have scheduled a public hearing on the Recommended Budget on October 24, and in the intervening period will have budget materials available to the public.

After considering public input on the 2018 Budget, the Board will hold their annual Budget Work Session on November 2. At that session the Board will indicate which budget recommendations they will accept and what changes they would like to make to the Recommended Budget.

The Budget Office will generate the Adopted Budget, including the required Adopting Resolutions, and provide those to the Board on December 12, 2017. The final statutory date to adopt a budget in Colorado is December 15. The Budget office will then file the necessary documentation with the State on or before January 31, 2018, as required by State statute.

Budget Strategy

Revenues:

In developing the Recommended Budget, staff uses a multi-year analysis to help define the available revenue to support the General Fund for the 2018 budget as well as annual budgets through 2022. The focus on revenues for the General Fund is because other funds are made up of dedicated and/or restricted revenues which *define the annual budgets for these funds*.

Property Tax revenues are always budgeted at 99% of the levied amount, assuming a 1% uncollectable rate. The levied amount is then derived by applying the Mill Levy (or tax rate) to the Assessed Valuation. Boulder County has a maximum mill levy of 24.645 mills, not including any additional levy to recover taxes refunded or abated as allowed for in State statute.

A portion of the mill levy, an amount of 2.4 mills has been approved by voters for specific purposes: 1.0 mills for Developmental Disabilities and 0.5 mills for Health and Human services (both approved by voters in 2002 for perpetuity), and 0.9 mills for the Human Services Safety Net (approved by voters for five years in 2010, and extended for an additional fifteen years in 2014). The ballot measures approved by the voters for these specific property taxes explicitly exempted the resulting revenues from the TABOR revenue limit and the 5.5% Limit. The 2018 Recommended Budget includes an assumption that the levies for these dedicated revenues will remain at the amounts approved by voters in the respective years. These three dedicated revenues streams flow into separate funds to segregate them from other County activities, as stipulated in each ballot measure. **The Budget Office recommends appropriating the incremental yields of this assessment increase to continue to provide the services that were approved by voters in the respective years.**

The balance of the Property Tax levies, known collectively as the General Operating Levy in State statute are applied to the following funds:

- General Fund
- Road and Bridge Fund
- Human Services Fund
- Capital Expenditure Fund

The Road and Bridge fund has a fixed mill levy of 0.186, and the majority of its revenue comes from non-property tax sources including the Highway User Tax and Specific Ownership Tax. Like Road and Bridge, the Human Services Fund also has a fixed mill levy. For 2018, the mill levy for Human Services will be set at 1.093 mills, a reduction from previous years due to the 5.5% Limitation. This fund also receives revenue from non-property tax sources including state and federal block grants.

Please see the Revenue Projections Appendix for further information regarding revenues.

Expenditures:

The 2018 Recommended Budget was developed based on the following guidelines for considering expenditure requests:

- To restore General Fund spendable fund balance in the coming years in order to be prepared for future disasters, economic downturns or other emergencies.

- To maintain the necessary reserve amounts in the General Fund, any reimbursed flood expenses paid from the General Fund should be deposited into the General Fund. The county will monitor reimbursements due to the Road and Bridge Fund from the General Fund in order to manage the respective fund balances resulting from “up-fronting” the flood recovery costs as reimbursements from Federal and State sources sometimes exceed 18 months from date of inception.
- To address the 2013 flood recovery in the most efficient manner to further expedite work and get our infrastructure back to a permanent and resilient condition. This would include recommending the funding of any flood term positions originally set to expire December 31, 2017, or partially into the 2018 year.
- To fund non-discretionary items included in the 2018 budget requests.
- To address, as revenue capacity permits, the following issues:
 - To maintain competitive compensation and Health and Dental plans as essential benefits for county staff.
 - To Enhance capital budgets for Information Technology, Facilities, Infrastructure and Fleet Replacement to respond to deferred maintenance and keep our fixed assets in good condition.
 - To define expenditure targets for each Office and Department equal to 1.5% of their 2018 base budget. All Offices and Departments should strive to contain requests within this target. The costs for any new employees being requested will be required to include salary, benefits and an additional 21% to account for the potential inflationary cost of new employees to the on-going budget.

General Fund Spendable Fund Balance:

Boulder County’s policy has been to maintain a minimum fund balance in the General Fund equal to two months of budgeted expenditures for that fund. This policy reflects a nationally recognized best practice established by the Government Finance Officers Association. The policy allows unrestricted (unassigned, assigned and committed) fund balances, as well as the TABOR reserve, to count towards this minimum, meaning that other restricted amounts in fund balance cannot be considered as part of this minimum amount. This differentiation was established because restricted fund balances cannot be reallocated for purposes outside of their restrictions, and therefore cannot be spent at the discretion of the Board of County Commissioners.

At the end of 2016, Boulder County’s General Fund’s minimum fund balance requirement per policy was \$30,872,103. The fund balances available to meet this minimum was \$47,339,825, which means the county’s reserves exceed the minimum by \$16,467,722. The county was in compliance with the minimum fund balance policy.

Maintaining a minimum fund balance allows Boulder County to be financially responsive to unexpected events, including natural disasters and financial downturns. Additionally, the County’s credit rating is determined, in part, by the amount of unassigned fund balance in the General Fund at the end of each year. Rating agencies, such as S&P Ratings, generally look at the ratio of unassigned fund balance compared to actual General Fund expenditures.

To maintain a rating of AA, it is preferred that a government maintain this ratio between unassigned fund balance and expenditures at 30%. As of the end of 2016, Boulder County’s unassigned fund balance compared to actual expenditures was 20.5%. In the County’s most recent rating report, which was received in August 2016, it was noted that the County’s ratio is lower than preferred, but that the 2013 Flood contributed to this and it is expected that the County will return to a 30% ratio in the future. Based on this, increasing unassigned fund balance over the next several years has become a priority. Additionally, increasing unassigned fund balance will allow the County to be financially ready to respond to future events.

Flood Recovery:

The response efforts mounted by the County after the September 2013 Flood are as historic as the event itself. Through the middle of 2017, departments and offices across the county have already made significant accomplishments in recovery. These accomplishments include restoration of county infrastructure, rebuilding and repairing roads and bridges, restoration of waterways, and repair and restoration of parks and parks facilities. The cost is substantial, as of the middle of 2017, Boulder County has spent approximately \$156 million on flood recovery.

Funding for continued recovery efforts in 2018 are estimated at \$53.6 million, most of which is funded by grants from FEMA, FHWA and HUD. While these costs are eligible for reimbursement, the timing of reimbursements is unpredictable and can take up to 18 months. **The 2018 Recommended Budget includes \$43.2 million for flood recovery.** Because of the uncertainty of reimbursement timing and the timing for major road and bridge projects, the 2018 Recommended Budget only includes funding for the first two quarters of road and bridge repairs, as well as significant waterway and parks projects scheduled for the year and direct assistance to affected residents. If needed, a supplemental budget request for additional flood recovery funding will be made mid-year 2018 to fund projects scheduled for the latter half of the year. In addition, there are also a number of flood projects dependent on grant funding, and supplemental budget adjustments will be requested when those grant awards are received.

2018 Compensation:

The County's compensation philosophy is designed to provide and maintain a program that reflects the importance of public service and attracts, retains, and rewards a qualified and diverse workforce by providing compensation that is competitive in the market, provides internal equity and is within the fiscal feasibility of the County's budget.

The 2018 Recommended Budget for Compensation includes the following items:

- Range adjustments – which keep compensation in line with the market - \$230 thousand
- Market adjustment – to fund compensation increases for specific positions which are more than 1% below the market - \$647 thousand
- Merit – to fund the County pay for performance system - 2.9 million
- Health and Dental – funds to continue employee coverage, as recommended by the Benefits Advisory Board - \$1.2 million

The total compensation budget is \$4.98 million

Capital Budgets**1. Information Technology Capital**

Each year, Computer Capital projects support a wide variety of technology needs across the organization. For 2018, the recommended budget is \$2,070,195. This includes the following projects, which have all been ranked as "Priority 1" by the TRAC committee:

- Increase for Cloud Computing and Software Maintenance - \$1,261,325 – The current model for large software projects is to charge an implementation cost (which is less than the full cost of the software), then additionally charge an annual fee (similar to a lease) for the duration of the software life. Such software services are usually hosted by the vendor. The amount budgeted for 2018 is primarily for the first year of operations of Office 365, which will improve web collaboration and file sharing and maintain up-to-date security for Boulder County. In addition, Office 365 will allow the County to remain current with the technology and service levels needed to provide the best in public service. The expected benefits of this

project are to centralize electronic information storage, allow for collaboration with law enforcement agencies, reduce staff time by creating more efficient workflows (freeing staff up to work on the rest of their workload!), and sustainability.

- District Attorney Justware eDiscovery Phase 2 -\$250,000- The primary objective of this project is to fully implement eDiscovery and meet the Statutory requirement to identify, collect and provide all electronic stored information (including audio and video files) in response to the defendant request for pending cases.
- Pictometry - \$338,000 - The Pictometry Imagery Project will provide a basic base layer orthogonal imagery, oblique imagery, building footprints and building footprint change detection for GIS work that is used by multiple departments and offices including Assessor, Land Use, Parks and Open Space, Public Health, Sheriff's Office, Transportation, and IT. The expected benefits of the project are reduced staff time doing fieldwork, process improvement and accuracy to assist in areas such as public safety, emergency operations, resource management and policy decision making.
- BOCC Agenda Automation Software - \$76,070 - Currently the Commissioner's office is generating over 200 pieces of paper for each meeting. Agenda management automation solutions have the potential to pay for themselves in less than 3 months from generated cost savings. Benefits of this project include providing automated agenda creation workflow, enhanced collaboration with county departments regarding business meeting items, searchable agenda and agenda items, and integration with DocuSign; and efficiency in document distribution.

The remaining projects serve a variety of smaller technology needs across the organization.

2. Building and Infrastructure projects

Boulder County maintains more than 50 County facilities and structures on a little more than 1.4 million square feet of space. The 2018 Capital Expenditure Fund budget requests prioritize health, safety, and security concerns, and address space needs and building conditions. Projects that support or are part of long-term facilities planning also received a higher priority. For 2018, the recommended budget is \$7,829,879. This includes the following projects:

- Justice Center Space Solution - Phase 4 - \$2,600,000
 - Consolidates staff to improve efficiency and support to public
 - Net gain of 22 offices to support current and future space requirements
 - Eliminates inadequate space and improves energy efficiency and work environment
- Assessor security Remodel (Downtown Courthouse) - \$531,027
 - Improves public reception and eliminates need to bring clients to individual workstations
 - Improves safety, security and emergency egress
 - Creates more efficient and equitable office space
- Lyons Drop-off Center - \$70,166
 - Town of Lyons requested drop off center be relocated to support construction of a new library.
 - Needed to support recycling in Lyons and outlying subdivisions (i.e. Apple Valley, Raymond-Riverside)
- Fairgrounds-waste and Fuel facility Compliance - \$362,311
 - To meet the county's MS4 permit requirements, the following work to improve non-compliant areas are required. Construct a Waste Diversion and Fueling Facility between the Longmont Humane Society and the Campground to house three waste containers: a trash compactor, a 30 yard roll off for recycling and a 30 yard roll off for compostable items.

- Infrastructure Maintenance - \$375,000. Planned repairs and replacements of the County's building infrastructure.

3. Fleet Replacement Capital

The annual Fleet Replacement Budget for the General Fund and the Road and Bridge Fund has remained at the same approximate level for the past 10 years. Maintaining this flat annual replacement budget means vehicles and equipment are not replaced at the most cost effective point in their life cycle, resulting in an increased cost of ownership, decreased resale value, decreased fuel economy and increased frequency and magnitude of repairs and maintenance as the vehicles and equipment age. The funding will decrease overall fleet operational costs and potentially shift the funds currently being spent on maintenance to replacement funding. Staff is currently evaluating this issue.

The Road Maintenance fleet replacement is required to be budgeted and expended in the Road and Bridge Fund by statute, and will be addressed in the allocation of project funds once the 2018 budget has been adopted – usually done in the new year at a separate public hearing.

Operating Budgets

As a part of the 2013 flood recovery budgets referred to above, we are recommending \$17.8 million for the first six months of 2018, in the Road and Bridge Fund, as well as \$12.5 million in the Parks and Open Space department for waterway reconstruction. These costs would be reimbursable from federal and State resources, although the timing of the receipt of the funds will likely mean that the County will need to carry the expense into the following year. We are also recommending grant funded projects, and the renewal of the limited term employees that have been hired since the flood to continue the great work in execution of projects and the necessary documentation to recover the costs through the Federal / State reimbursement process. The cost of the flood term FTE's in the General and Road and Bridge funds, which is partially reimbursable from external sources, amounts to \$1,586,426. Additionally we are recommending the cost of the flood term FTE's in the Disaster Recovery (grants) fund, which is anticipated to cost \$512,529 and should be fully reimbursable by the grants.

In the General Fund we provided funding targets for offices and departments that are fiscally sustainable in the context of the available revenues projected for 2018. These targets, which amount to 1.5% for General Fund agencies, were communicated to the respective elected officials and department heads in May as a part of the 2018 budget instructions. The total amount of the requests that fit within the funding target aggregate of \$1,727,988 amounts to \$1,162,924 (the lesser amount relates to some agencies not having any need to enter requests, or the first priority request being too high to fit within the target). The requests within the funding targets are included in the appendix at the back of this document.

We are recommending the continuation of the Emerald Ash Borer management project. This is split between several agencies within the County, including Administrative Services, Parks and Open Space and Transportation, with a total recommended budget of \$167,104, which includes \$30,000 in the Road Maintenance base budget.

We are also recommending the appropriation of dedicated sales and use tax increases in the Road and Bridge, Open Space and Worthy Cause funds. Also recommended is the appropriation of dedicated property tax increases in the Developmental Disabilities, Health and Human Services and Human Services Safety Net funds.

2018 budget requests **not included** in this Recommended Budget exceed \$20 million in the General and Capital Expenditure funds, as well as nearly \$6 million in other funds.

Budget by Major Funds

General Fund	\$180.9 million
Capital Expenditure Fund	\$7.8 million
Other Restricted – Non-discretionary Funds	
1. Human Services Fund:	\$57.8 million
2. Road and Bridge Fund	\$40.3 million
3. Sales and Use Tax Funds *	\$43.7 million
4. Grant Funds **	\$19.6 million
5. Conservation Trust Fund	\$400 Thousand
6. Sustainability Funds ***	\$1.4 million
7. Developmental Disabilities Fund	\$7.9 million
8. Health and Human Services Fund	\$4.4 million
9. Human Services Safety Net Fund	\$7 million
10. Enterprise Funds	
A. Eldorado Springs LID Fund	\$218 Thousand
B. Recycling Center Fund	\$4.7 million
11. Internal Services Funds	
A. Risk Management Fund	\$22.8 million
B. Fleet Services Fund	\$4.3 million
12. Compensation for all funds ****	\$4.98 million
Total All Funds:	\$408.2 million

Notes:

* Sales and Use Tax Funds: Offender Management, Worthy Cause, Open Space Capital Improvement, Flood Recovery. All of these tax revenues were approved by voters and are for specific purposes. Additional sales and use tax revenues are in the General (Trails) and the Road and Bridge (Roads) Funds, and were also approved by voters for specific purposes.

**Grant Funds: Work Force, County Grants, Disaster Recovery.

***Sustainability Funds: Climate Smart LID, Qualified Energy Conservation Bond (both approved by voters) and Better Buildings.

****Compensation is for the total County and is not allocated by fund. Please refer to the information earlier in this document for details.

Acknowledgements:

My thanks go to the County Commissioners for their encouragement and patience in the formulation of this document; to Michelle Krezek, Jana Petersen, Bob Lamb and Catrina Asher, who have given much support and assisted in the conceptual process and editorial work; and to the Budget Office staff without which I could not produce this Recommended Budget.

Administrative Services

Director of Administrative Services – (303) 441-4548

Jana Petersen

The Director's Office provides professional leadership for the following divisions: BCBS, which provides building design, construction and maintenance of all county buildings, Business Operations, which supports the department administratively and provides the coordination of property valuation appeals, Finance, Human Resources, Information Technology, including printing and mailing, Resource Conservation, which provides the disposition of both hazardous waste and recyclable materials and Risk Management. The Director is also responsible for overseeing and facilitating County Strategic Planning.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund						
<i>Administrative Services</i>	16,261,384	193.00	404,561	6.00	16,665,945	199.00
<i>Countywide Services and Benefits</i>	29,506,316	-	-	-	29,506,316	-
<i>Building Utilities</i>	2,321,418	-	-	-	2,321,418	-
General Fund Total	48,089,118	193.00	404,561	6.00	48,493,679	199.00

Other Programs Managed by ASD Staff						
Grants Fund	22,000	-	-	-	22,000	-
Capital Expenditure Fund						
<i>CEF Architects</i>	-	35.00	5,437,995	-	5,437,995	35.00
<i>Infrastructure</i>	-	-	375,000	-	375,000	-
<i>St. Vrain Hub/Coroner Facility COPs</i>	-	-	1,654,573	-	1,654,573	-
<i>Parks - General Reconstruction</i>	-	-	362,311	-	362,311.00	-
Capital Expenditure Fund Total*	-	35.00	7,829,879	-	7,829,879	35.00
Risk Fund						
<i>Health & Dental</i>	20,466,897	-	-	-	20,466,897	-
<i>Risk Management</i>	2,364,165	4.00	-	-	2,364,165	4.00
Risk Fund Total	22,831,062	4.00	-	-	22,831,062	4.00
Recycling Center Fund	4,763,733	3.00	-	-	4,763,733	3.00
Total Other Programs	27,616,795	42.00	7,829,879	-	35,446,674	42.00

*The Countywide Services and Benefits Appropriation includes the employer share of benefits costs for the majority of employees budgeted in the General Fund. Additional benefits costs associated with employer cost increases and new employees will be added prior to adoption of the 2018 budget.

*The Capital Expenditure Fund includes the all of the ongoing costs associated with building and infrastructure projects in addition to capital building projects that serve a countywide function or have been requested by an individual department(s).

Administrative Services

Director of Administrative Services – (303) 441-4548

Jana Petersen

Capital Items and Projects		
	<u>Recommended</u>	<u>Additional</u>
	Requests	Requests
Capital Expenditure Fund Projects		
<i>Countywide Security/Access Upgrades Phase 2</i>	80,000	
<i>Lyons Drop Off Center</i>	70,166	
<i>West Wing Finance Remodel</i>		597,122
<i>Hazardous Materials Management Facility Remodel</i>		48,929
<i>HMMF Addition - Design Development</i>		100,000
<i>PSIR - Nederland Transfer Station ADA Improvements</i>		60,288
<i>Allenspark Transfer Station Improvements</i>		21,083
Total Capital Expenditure Fund Projects	150,166	827,422
Information Technology Projects		
<i>BC Swift - Implementation Part 2</i>		4,000,000
<i>Enterprise Case and Content Management - Discovery</i>		72,500
<i>County-wide WiFi Upgrade</i>		83,130
<i>ADMIN - HMMF and Transfer Station Automation - Imp</i>		56,905
Total Information Technology Projects	-	4,212,535
Vehicle Replacements (8 Vehicles)	-	270,194
Total	150,166	5,310,151

Compensation Package Allocation	
Merit	311,443
Range	12,192
Market	30,470
Total	354,105

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction. Compensation estimates associated with Capital Expenditure Fund employees are accounted for in the capital project requests and therefore not included in the above estimates.

Assessor's Office

Assessor – (303) 441-3530

Cindy Braddock

The Assessor is elected to a four-year term. The Assessor annually lists and values all property in the County, notifies owners of any changes, reviews objections and certifies valuations to the various taxing authorities which set tax levies.

The office is responsible for the valuation of 120,000 properties, currently worth nearly \$50 billion in market value. Focus has been on all aspects of mass appraisal including the GIS (Geographic Information System) and technology for appraisal analysis.

The Boulder County Assessor's Office has received numerous awards including NACo Achievement, DRCOG Exemplary Government, IAAO Distinguished Assessment Jurisdiction, and ESRI Special Achievement in GIS recognition.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	3,664,881	45.50	13,000	-	3,677,881	45.50
Total	3,664,881	45.50	13,000	-	3,677,881	45.50

Capital Items & Projects		
	<u>Recommended Requests</u>	<u>Additional Requests</u>
Capital Expenditure Fund Projects		
<i>DT Courthouse Assessor Security Remodel</i>	531,027	
Total Capital Expenditure Fund Projects	531,027	-
Information Technology Projects		
<i>Pictometry</i>	338,000	
<i>ParcelSynch Enhancement</i>	-	38,500
Total Information Technology Projects	338,000	38,500
Vehicle Replacements	-	-
Total	869,027	38,500

Compensation Package Allocation	
Merit	66,884
Range	4,421
Market	55,764
Total	127,069

Board of County Commissioners

Commissioners' Deputy – (303) 441-3561

Michelle Krezek

The county has three County Commissioners who are elected to four-year terms. Each Commissioner is elected at-large to represent one of three geographic districts within the County. The Board of County Commissioners direct county programs and approve the County Budgets and policies. Two regularly scheduled meetings are held weekly. The Deputy to the Board coordinates and is responsible for the activities of public information, constituent services, multicultural outreach, policy research and intergovernmental affairs.

Fund (s)	2018 Base		2018 Recommended Requests		2018 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	3,918,978	31.25	270,702	2.25	4,189,680	33.50

Other Programs Managed by BOCC Staff						
General Fund						
General Administration	9,741,312	-	2,837,138	-	12,578,450	-
General Fund Total	9,741,312	-	2,837,138	-	12,578,450	-
Grants Fund	8,900	-	-	-	8,900	-
Eldorado Springs LID Fund						
LID Administration	96,310	-	-	-	96,310	-
Debt Service	122,658	-	-	-	122,658	-
Eldorado Springs LID Fund Total	218,968	-	-	-	218,968	-
Offender Management Fund	533,787	-	94,567	-	628,354	-
Worthy Cause Fund	-	-	3,540,212	-	3,540,212	-
Clean Energy Options Fund						
CSLP - Residential	747,736	-	(40,474)	-	707,262	-
CSLP - Commercial	193,758	-	(5,805)	-	187,953	-
Clean Energy Options Fund Total	941,494	-	(46,279)	-	895,215	-
Qualified Energy Conservation Bonds Fund	548,912	-	(13,457)	-	535,455	-
Better Buildings Grants Fund	15,000	-	-	-	15,000	-
Total Other Programs	12,008,373	-	6,412,181	-	18,420,554	-

The General Administration appropriation includes requests for all IT projects, vehicle/equipment replacements and other capital items budgeted for in the county's Capital Outlay Account. See the Appendix for a detailed list of capital requests.

Capital Items and Projects		
	Recommended Requests	Additional Requests
Capital Expenditure Fund Projects	-	-
Information Technology Projects		
Agenda Automation Software	76,070	-
Total Information Technology Projects	76,070	-
Vehicle Replacements (1 Vehicle)	-	24,281
Total	76,070	24,281

Compensation Package Allocation	
Merit	52,565
Range	1,100
Market	5,369
Total	59,034

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Clerk & Recorder's Office

Clerk & Recorder – (303) 441-7700

Hilary Hall

The Clerk & Recorder is elected to a four-year term. The Clerk has the following duties: safekeeping of all public records, acts as clerk to the Board of County Commissioners, records legal instruments and business records, acts as administrative officer of the state to carry out various duties such as registration of motor vehicles and title application, issuance of marriage licenses and serves as the chief election official for the County.

Fund (s)	2018 Base		2018 Recommended Requests		2018 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	7,030,601	74.00	61,580	-	7,092,181	74.00
Total	7,030,601	74.00	61,580	-	7,092,181	74.00

	Recommended Requests	Additional Requests
Capital Expenditure Fund Projects		
<i>E. Boulder Clerk Motor Vehicle Kiosk Installation</i>	-	57,748
Total Capital Expenditure Fund Projects	-	57,748
Information Technology Projects		
<i>Elections Technology Support</i>	70,000	-
Total Information Technology Projects	70,000	-
Vehicle Replacements	-	-
Total Recommended Requests	70,000	57,748

Compensation Package Allocation	
Merit	75,459
Range	6,601
Market	7,496
Total	89,556

*Compensation Package Allocation provided above is solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Community Services Department

Director of Community Services– (303) 441-3560

Robin Bohannon

The Boulder County Department of Community Services provides services to residents through a diverse array of divisions and programs, including the Boulder County Area Agency on Aging, Boulder County Head Start, Boulder County Healthy Youth Alliance, Child Protection Review Team, Community Action Programs, Community Justice Services, Workforce Boulder County and Volunteer Initiatives. We partner with human service agencies, the justice system and other organizations to provide and coordinate County and community programs.

The mission of the Boulder County Community Services Department is to provide services, in partnership with the community, that enhance quality of life, support and protect our county's diverse community of adults, children, families, and elders, and to promote economic independence and self- sufficiency.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund						
<i>Community Services</i>	5,581,202	79.81	-	-	5,581,202	79.81
<i>C.S. Non-Profit Contracts</i>	1,424,457	-	-	-	1,424,457	-
General Fund Total	7,005,659	79.81	-	-	7,005,659	79.81
Grants Fund	7,002,600	58.42	-	-	7,002,600	58.42
Workforce Boulder County Fund	6,000,000	42.60	-	-	6,000,000	42.60
Health & Human Services Fund	352,376	3.35	-	-	352,376	3.35
Total	20,360,635	184.18	-	-	20,360,635	184.18

Capital Items and Projects		
	<u>Recommended Requests</u>	<u>Additional Requests</u>
Capital Expenditure Fund Projects		
<i>JC CJS Reception Remodel</i>	-	65,090
Total Capital Expenditure Fund Projects	-	65,090
Information Technology Projects	-	-
Vehicle Replacements	-	24,660
Total	-	154,840

Compensation Package Allocation	
Merit	148,743
Range	16,756
Market	7,302
Total	172,801

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/02/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Coroner's Office

Coroner – (303) 441-3535

Emma Hall

The Coroner is elected to a four-year term. The Coroner is required to investigate all unattended deaths or deaths that may be caused by circumstances that are not natural. Through an investigation, a determination is made as to the cause and the manner of death.

The Coroner's Office is responsible for identification of the deceased, notification of a death to the family, performing autopsies, initiation of the death certificate, assisting mortuaries in facilitating final arrangements, testifying in civil and criminal proceedings and distributing accurate and timely information to family members, health care professionals, insurance companies, and the public through the media and news releases.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	1,114,503	12.00	16,718	-	1,131,221	12.00
Grants Fund	8,500	-	-	-	8,500	-
Total	1,123,003	12.00	16,718	-	1,139,721	12.00

Capital Items & Projects		
	<u>Recommended Requests</u>	<u>Additional Requests</u>
Capital Expenditure Fund Projects	-	-
Information Technology Projects	-	-
Vehicle Replacements (1 Vehicle)	-	38,892
Total	-	38,892

Compensation Package Allocation	
Merit	14,484
Range	2,540
Market	7,758
Total	24,782

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

County Attorney's Office

County Attorney- (303) 441-1665

Ben Pearlman

The County Attorney's Office provides quality, professional legal representation to County Commissioners, Elected Officials, County departments and County agencies, to support them in achieving their respective missions and goals, and to fulfill responsibilities to the People of the State of Colorado as required by law.

Fund (s)	2018 Base		2018 Recommended Requests		2018 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	2,342,851	22.05	-	-	2,342,851	22.05
Total	2,342,851	22.05	-	-	2,342,851	22.05

Compensation Package Allocation	
Merit	42,579
Range	1,008
Market	4,994
Total	48,581

Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

District Attorney

District Attorney – (303) 441-3700

Stan Garnett

The District Attorney is elected to a four-year term in the 20th Judicial District. The District Attorney serves as the public prosecutor for felonies, misdemeanors and juvenile offenses in County and District Courts, calls grand juries when necessary, provides information and assistance in the areas of alcohol and drug abuse, rape prevention and consumer and environmental affairs.

Budget Summary by Fund

Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	5,748,874	71.84	70,798	1.60	5,819,672	73.44
Grants Fund	697,200	7.60	-	-	697,200	7.60
Health & Human Services Fund	134,058	1.60	-	-	134,058	1.60
Total	6,580,132	81.04	70,798	1.60	6,650,930	82.64

Capital Items and Projects

	<u>Recommended Requests</u>	<u>Additional Requests</u>
Capital Expenditure Fund Projects		
<i>JC Space Solution - Phase 3</i>	2,600,000	
<i>Longmont Courts Probation Space Improvement</i>	-	50,221
Total Capital Expenditure Fund Projects	2,600,000	50,221
Information Technology Projects		
<i>Justware eDiscovery Phase 2</i>	250,000	
<i>Technology Equipment for DA Infill Project</i>	74,800	
<i>Victim Compensation Automation</i>	-	54,890
Total Information Technology Projects	324,800	54,890
Vehicle Replacements (1 vehicle)	-	28,123
Total	2,924,800	133,234

Compensation Package Allocation

Merit	112,146
Range	3,206
Market	10,402
Total	125,754

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Flood Recovery

Finance Division Assistant Director – (303) 441-1013

Catrina Asher

The 2013 Flood resulted in extensive damage to residential and business property, as well as to Boulder County roads, bridges, creeks, and open space. Long-term recovery efforts continue to dominate Boulder County programs and projects. Recovery for community infrastructure and ecology is happening simultaneously and progress in one area is intricately tied to progress in the other areas.

Recovering from the 2013 Flood will be a multi-year commitment for Boulder County, the municipalities and our community as a whole. Boulder County is committed to building back stronger and more resilient than before.

Budget Summary by Fund

Fund (s)	2018 Base		2018 Recommended Requests		2018 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	-	-	3,000,000	4.00	3,000,000	4.00
Disaster Recovery Grants Fund						
CDBG-Disaster Recovery	-	-	323,772	2.00	323,772	2.00
Hazard Mitigation	-	2.00	1,249,995	2.00	1,249,995	4.00
Disaster Recovery Grants Fund Total	-	2.00	1,573,767	4.00	1,573,767	6.00
Flood Recovery Sales & Use Tax Fund	4,874,000	-	(2,000)	-	4,872,000	-
Total	4,874,000	2.00	4,571,767	8.00	9,445,767	10.00

Compensation Package Allocation

Merit	11,752
Range	5,876
Market	-
Total	17,628

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Recommended Budget following the BOCC's direction.

Housing & Human Services Department

Director of Housing & Human Services– (303) 441-3929

Frank Alexander

The director of Housing and Human Services is responsible for ensuring the effective planning, implementation, and regulatory compliance of the County Housing programs and initiatives, including the management and supervision of County Housing personnel and the administration of income maintenance and human services programs.

The department is dedicated to a vision of healthy communities that are more self-sufficient, sustainable, and resilient. Housing & Human Services staff are moving toward this vision by working collaboratively with our partners to efficiently and effectively integrate health, housing, and human services, making it easier for our neighbors to access the help they need to get back on their feet.

Budget Summary by Fund						
Fund (s)	2018 Base		2018 Recommended Requests		2018 Recommended	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund						
<i>H.H.S Non-Profit Contracts</i>	6,318,941	-	94,784	-	6,413,725	-
<i>Housing Department</i>	1,315,620	-	19,734	-	1,335,354	-
General Fund Total	7,634,561	-	114,518	-	7,749,079	-
Social Services Fund						
<i>Housing & Human Services</i>	54,577,972	380.36	124,068	-	54,702,040	380.36
<i>IMPACT</i>	3,133,016	10.35	-	-	3,133,016	10.35
Social Services Fund Total	57,710,988	390.71	124,068	-	57,835,056	390.71
Developmental Disabilities	6,256,151	-	1,599,881	-	7,856,032	-
Health & Human Services Fund	1,662,286	-	-	-	1,662,286	-
Human Services Safety Net Fund	6,133,509	-	960,545	-	7,094,054	-
Total	79,397,495	390.71	2,799,012	-	82,196,507	390.71

Capital Items & Projects		
	<u>Recommended</u>	<u>Additional</u>
	<u>Requests</u>	<u>Requests</u>
Capital Expenditure Fund Projects	-	-
Information Technology Projects	-	-
Vehicle Replacements (1 Vehicle)	-	23,909
Total	-	23,909

Compensation Package Allocation	
Merit	495,844
Range	30,480
Market	52,171
Total	578,495

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Land Use Department

Land Use Director– (303) 441-3535

Dale Case

The Boulder County Land Use Department actively promotes the preservation of the integrity of our landscape, conservation of natural resources for a sustainable future, and provision of safety and well being of the citizens of Boulder County through the best in service, public policy, and process.

The Department provides development review, comprehensive planning, building permits, building inspections, mapping services, zoning enforcement, forest health and wildfire protection planning, and monitors legislative activity for unincorporated Boulder County.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Request</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	3,622,241	50.00	113,948	1.00	3,736,189	51.00
Grants Fund	219,700		-	-	219,700	-
Total	3,841,941	50.00	113,948	1.00	3,955,889	51.00

Compensation Package Allocation	
Merit	67,091
Range	2,569
Market	23,698
Total	93,358

**Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.*

Parks & Open Space Department

Director of Parks & Open Space– (303) 441-3950

Eric Lane

The Parks & Open Space department strives to conserve natural, cultural and agricultural resources and provide public uses that reflect sound resource management and community values. The director coordinates and is responsible for open space land acquisitions, weed control, environmental education, resource management, patrol and maintenance of County owned land, Youth Corps and home extension services.

Boulder County protects land by acquiring land outright ("in fee") or by acquiring conservation easements over private properties that limit development and protect various open space resources. The department currently oversees more than 100 acres of land with around 63,000 acres being county owned and an additional 40,000 protected under conservation easement.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	14,244,423	117.35	59,758	9.00	14,304,181	126.35
Grants Fund	1,407,700	1.25	-	-	1,407,700	1.25
Conservation Trust Fund	403,204	-	-	-	403,204	-
Open Space CIP Fund I						
<i>Open Space Bonds</i>	14,895,500	-	(12,600)	-	14,882,900	-
<i>Open Space 2011</i>	4,856,748		146,524	-	5,003,272	-
<i>Open Space 2005</i>	6,803,345	13.10	(7,535)		6,795,810	13.10
<i>Open Space 2008</i>	3,980,493	2.50	(1,044)		3,979,449	3.00
Open Space CIP Fund I Total	30,536,086	13.10	125,345	-	30,661,431	13.10
Total	46,591,413	131.70	185,103	9.00	46,776,516	140.70

Capital Items and Projects		
	<u>Recommended Requests</u>	<u>Additional Requests</u>
Capital Expenditure Projects		
<i>POS Parking Lot Expansion</i>		238,510
<i>Fairgrounds Master Plan Study</i>		175,000
<i>Fairgrounds - Waste and Fuel Facility Compliance</i>	362,311	
<i>Fairgrounds Indoor Arena Roof and HVAC Solution</i>	-	616,301
Total Capital Expenditure Fund Projects	362,311	1,029,811
Total Information Technology Projects	-	-
Vehicle Replacements (14 vehicles/equipment)	124,688	362,633
Total	486,999	1,392,444

Compensation Package Allocation	
Merit	181,359
Range	4,453
Market	73,527
Total	259,339

Public Health Department

Director of Public Health– (303) 441-1100

Jeff Zayach

Boulder County Public Health (BCPH) works to protect, promote, and enhance the health and well-being of all people and the environment in Boulder County. This independent organization receives county funds to provide environmental health services, maternal and child health services and substance abuse and disease prevention programs.

Under the direction of the Boulder County Board of Health, the department's 200+ staff and numerous volunteers/interns provide services in several BCPH divisions housed within six sites to address the diverse public health needs of our community. The budget and the employee count listed on this page represent only the County portion. Budget documents relating to the Public Health Department may be obtained directly from their offices.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	7,284,582	57.16	108,960	0.75	7,393,542	57.91
Health & Human Services Fund	229,735	-	-	-	229,735	1.00
Total	7,514,317	57.16	108,960	0.75	7,623,277	58.91

Capital Items and Projects		
	<u>Recommended Requests</u>	<u>Additional Requests</u>
Capital Expenditure Fund Projects	-	-
Information Technology Projects		
PH - Relationship Management	-	54,400
PH - Onsite Wastewater Treatment System	-	141,300
PH - Data Warehouse	-	50,000
Total Information Technology Projects	-	245,700
Vehicle Replacements	-	-
Total	-	245,700

Compensation Package Allocation	
Merit	90,044
Range	10,299
Market	4,434
Total	104,777

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Sheriff's Office

Sheriff – (303) 441-4444

Joe Pelle

The Sheriff is elected to a four-year term. The Sheriff provides law enforcement in rural areas and small towns, manages the county Jail, serves as an officer of the court, runs the county 911 communication center, provides emergency management and coordination for major events, (man-made and natural), transports and extradites prisoners, and handles a variety of other statutory responsibilities.

The Sheriff's Office works cooperatively with other police and public safety agencies in Boulder County to provide a high level of service and safety.

Fund (s)	2018 Base		2018 Recommended Requests		2018 Recommended Budget	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund						
<i>Sheriff's Office</i>	30,290,966	338.75	407,325	4.00	30,698,291	342.75
<i>Sheriff's Communication Ctr.</i>	3,097,682	35.00	-	-	3,097,682	35.00
General Fund Total	33,388,648	373.75	407,325	4.00	33,795,973	377.75
Grants Fund	1,519,700	3.85	-	-	1,519,700	3.85
Offender Management Fund						
<i>Offender Management Construction</i>	-	-	250,000	-	250,000	-
<i>Jail Expansion</i>	1,265,751	11.00	-	-	1,265,751	11.00
<i>PACE</i>	318,078	-	-	-	318,078	-
Offender Mgmt Fund Total	1,583,829	11.00	250,000	-	1,833,829	11.00
Total	36,492,177	388.60	657,325	4.00	37,149,502	392.60

Capital Items and Projects	Recommended	Additional
	Requests	Requests
Capital Expenditure Fund Projects		
<i>Jail Modernization - Phase I</i>	-	5,500,000
<i>Jail Additional Showers and ADA Cells</i>	186,939	
<i>Sheriff Office HQ Training Room Expansion</i>	-	108,350
<i>EOC Expansion - Design Development</i>	-	50,000
<i>JC Inmate Holding Area Upgrade Expansion</i>	-	375,657
Total Capital Expenditure Fund Projects	186,939	6,034,007
Information Technology Projects		
<i>CrimeNTel Software</i>	-	88,500
<i>Internal Affairs Software</i>	-	94,000
Total Information Technology Projects	-	-
Vehicle Replacements (total of 19 vehicles)	770,804	89,731
Total	957,743	6,123,738

Compensation Package Allocation	
Merit	545,615
Range	26,453
Market	294,055
Total	866,123

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Surveyor's Office

Surveyor- (303) 441-1665

Lee Stadele

The surveyor is elected to a four-year term. This office is responsible for the surveying of county land parcels and boundaries. Major tasks include checking new subdivision plats for compliance with State Laws and re-monumenting of controlling corners. There is a close relationship with the Land Use Department, The Surveyor provides copies of Federal Survey Notes of all Federal surveys to the County Clerk's office for public use.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	11,000	-	-	-	11,000	-
Total	11,000	-	-	-	11,000	-

Compensation Package Allocation	
Merit	-
Range	-
Market	-
Total	-

**Surveyor's salary set in Colorado state statute*

Transportation Department

Director of Transportation– (303) 441-3900

George Gerstle

Boulder County Transportation works to ensure safe and efficient public transportation, both within Boulder County and along regional transportation corridors. The Transportation Department is made up of six divisions: Administration, Engineering, Fleet Services, Multi-Modal (Bus, Bike, Walk), Planning and Road Maintenance.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund						
<i>Transportation Administration</i>	2,715,177	40.00	859,567	7.00	3,574,744	47.00
<i>Trails Sales & Use Tax</i>	803,605	1.00	44,240	-	847,845	1.00
General Fund Total	3,518,782	41.00	903,807	7.00	4,422,589	48.00
Road & Bridge Fund						
<i>Transportation Architect's Projects*</i>	-	-	-	-	-	-
<i>Payments to Cities</i>	536,239	-	92,185	-	628,424	-
<i>Road and Bridge</i>	9,952,985	67.00	25,603,598	-	35,556,583	67.00
<i>Road Sales & Use Tax</i>	5,001,091	3.00	4,805,800	1.00	9,806,891	4.00
Road & Bridge Fund Total	15,490,315	70.00	30,501,583	1.00	45,991,898	71.00
Grants Fund	837,100	-	-	-	837,100	-
Fleet Services Fund						
<i>Fleet Architect's Projects*</i>	-	-	-	-	-	-
<i>Fleet Services</i>	2,576,843	14.00	435,992	-	3,012,835	14.00
<i>Fuel Services</i>	1,700,000	-	-	-	1,700,000	-
Fleet Services Fund Total	4,276,843	14.00	435,992	-	4,712,835	14.00
Total	24,123,040	125.00	31,841,382	8.00	55,964,422	133.00

Compensation Package Allocation	
Merit	175,934
Range	6,202
Market	68,267
Total	250,403

*Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.

Treasurer's Office

Treasurer- (303) 441-1665

Paul Weissmann

The Treasurer is elected to a four-year term and is responsible for the collection and distribution of taxes and making investments on behalf of the County.

The Treasurer's Office collects property taxes for 110 taxing authorities in Boulder County, and it balances to the penny every day. The office mails 130,000 tax notices, issues certificates of taxes due, and holds a tax lien sale for delinquent taxes. The office also collects money for Personal Property tax on business equipment. The Treasurer's Office maintains fund accounts for all County departments, pays County warrants and invests funds.

Budget Summary by Fund						
Fund (s)	<u>2018 Base</u>		<u>2018 Recommended Requests</u>		<u>2018 Recommended Budget</u>	
	Budget (\$)	FTE	Budget (\$)	FTE	Budget (\$)	FTE
General Fund	1,006,415	11.00	-	-	1,006,415	11.00
Total	1,006,415	11.00	-	-	1,006,415	11.00

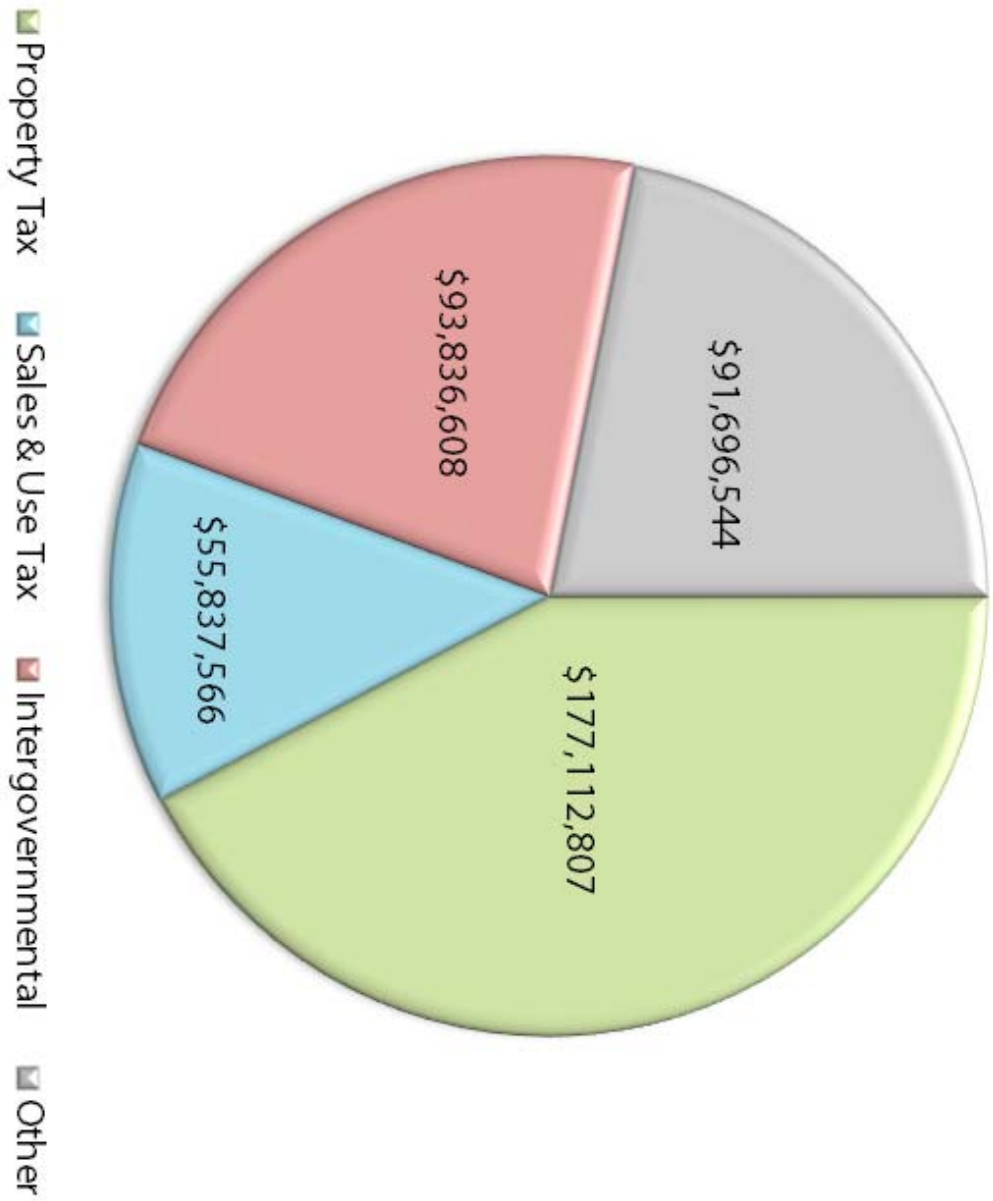
Compensation Package Allocation	
Merit	16,148
Range	415
Market	1,649
Total	18,212

**Compensation Package Allocation provided above solely an estimate and is calculated using current recommendations for 2018. Compensation decisions will be announced on 11/2/17 at the Budget Workshop and incorporated into the Adopted Budget following the BOCC's direction.*

2018 Revenue Projections Countywide - September 2017

Revenue Categories	2017 Original Budget	2018 Projection
Tax and Assessment Revenue		
<u>Property Tax:</u>		
General Fund and Capital Expenditure Fund	138,118,191	148,509,079
Road and Bridge Fund	1,262,709	1,461,222
Housing & Human Services Fund	6,984,746	7,368,907
Developmental Disabilities Fund	6,788,761	7,856,023
Health & Human Services Fund	4,127,566	4,776,467
Temporary Safety Net Fund	6,109,884	7,070,429
<u>Property Tax - Penalties/Interest/Refunds</u>	71,562	70,680
<u>Sales & Use Tax</u>	52,938,407	55,837,566
<u>Specific Ownership Tax</u>	8,541,310	9,204,866
<u>LID Assessments:</u>		
Eldorado Springs LID Fund	121,722	128,680
Climate Smart Loan Fund	833,615	780,438
Total Tax and Assessment Revenue	225,898,473	243,064,357
Intergovernmental Revenue		
<u>Federal:</u>		
Flood Reimbursement	30,369,081	23,040,000
CDBG-R	15,082,902	12,305,000
Other	2,430,556	2,527,604
<u>State:</u>		
Highway User Tax Fees (HUTF)	6,338,176	6,239,543
Conservation Trust Fund	400,000	400,000
Other		
Housing and Human Services Fund	30,576,765	27,722,080
Grants Fund	12,000,000	12,000,000
Workforce BoCo Fund	6,000,000	6,000,000
Other	2,595,680	3,602,381
Total Intergovernmental Revenue	105,793,160	93,836,608
Other Revenue		
Fees and Charges	13,683,219	15,173,586
Health & Dental	22,233,513	24,521,358
Interest on Investments	626,020	1,329,093
Recycling	4,705,000	4,655,406
Rents	4,207,688	4,423,277
Bond Proceeds	-	-
Intra-fund Transfers In	25,559,561	23,176,769
Inter-fund Transfers In		
Misc Other	7,472,616	8,303,071
Total Other Revenue	78,487,617	81,582,560
Total All Revenue	410,179,250	418,483,525

2018 Countywide Projected Revenues



2018 CAPITAL EXPENDITURE REQUESTS			
BCBS Priority	Request Title	Recommended Requests	Additional Requests
General Reconstruction			
1	Management and Administration of BCBS CEF	579,682	
1	Operating Budget for BCBS CEF	102,632	
1	Work Order Program	609,220	
1	Building Automation Systems	351,625	
1	Signage and Graphics Program	96,052	
1	Labor for Miscellaneous Electrical Projects	70,680	
1	Insurance - Workers Comp/Casualty	57,794	
1	Revit Model Production - As-Built County Buildings	37,178	
1	CEF Billable Projects	100,000	
1	CEF Billable Projects Revenue	(100,000)	
1	Hazardous Abatement	15,000	
1	CEF Contingency Fund	50,000	
1	Jail Modernization - Phase 1 Admin Support & Lobby		5,500,000
1	JC Space Solution - Phase 4	2,600,000	
1	Jail - Additional ADA Showers and Cells	186,939	
1	Countywide Security/Access Upgrades Phase 2	80,000	
1	PSIR Assessor Security Remodel Downtown Courthouse	531,027	
1	Lyons Drop Off Center	70,166	
2	Sheriff Office HQ Training Room Expansion		108,350
2	PSIR - JC CJS Reception Remodel		65,090
2	Parks & Open Space Parking Lot Expansion		238,510
2	Hazardous Materials Management Facility Remodel		48,929
2	PSIR - Nederland Transfer Station ADA Improvements		60,288
2	Allenspark Transfer Station Improvements		21,083
2	EOC Expansion - Design Development		50,000
2	HMMF Addition - Design Development		100,000
2	JC Inmate Holding Area Upgrade Expansion		375,657
3	JC Fitness/Wellness Area and Locker Room		591,869
3	Probation Space Improvements - Longmont Courts		50,221
3	E. Boulder Clerk Motor Vehicle Kiosk Installation		57,748
3	West Wing Finance Remodel		597,122
3	DTC Courthouse Bike Shelter		65,242
Total		5,437,995	7,930,109

BCBS Priority	Request Title	Recommended Requests	Additional Requests
Infrastructure			
1	Hard Surface Repairs	70,000	
1	Annual Lock Replacement	15,000	
1	Landscape Repairs	15,000	
1	Coatings and Repairs	165,000	
1	Light Fixture Energy Efficiency	40,000	
1	Carpet Replacement Program	70,000	
2	N. St. Vrain Stairwell Repair		29,708
2	Engineering & Design for Infrastructure Planning		50,000
2	DTC Courthouse - Roof Replacement		290,000
2	STV North - Roof Replacement		305,000
3	2525 13th St. Parking Garage Repairs		228,579
3	JC - Parking Garage Repairs		25,000
3	Window Upgrades		40,000
Total		375,000	968,287
St Vrain Hub/Coroner Facility COPs			
1	L12 COP Principal Payment	1,115,000	
1	L12 COP Interest Payments	537,073	
1	L12 COP Trustee Fees	2,500	
Total		1,654,573	-
Parks - General Reconstruction			
1	Fairgrounds - Waste and Fuel Facility Compliance	362,311	
2	Fairgrounds Master Plan Study		175,000
3	Fairgrounds Indoor Arena Roof and HVAC Solution		616,301
Total		362,311	791,301
Total Recommended/Requested		7,829,879	9,689,697

2018 SOFTWARE/TECHNOLOGY EXPENDITURE REQUESTS			
TRAC Priority	Request Title	Recommended Requests	Additional Requests
1	Increase for SaaS and Computer Maintenance	\$1,261,325	
1	Previous Commitments - ERP Implementation	-	\$4,000,000
1	DA - Justware eDiscovery Phase 2	\$250,000	-
1	CR- Elections Technology Support	\$70,000	-
1	Pictometry	\$338,000	-
1	BOCC - Agenda Automation Software	\$76,070	-
1	DA - Technology Equipment for DA Infill Project	\$74,800	-
2	ASR ParcelSynch Enhancement	-	\$38,500
2	Enterprise Case and Content Management - Discovery	-	\$72,500
2	PH - Data Warehouse	-	\$50,000
2	County-wide WiFi Upgrade	-	\$83,130
3	ADMIN - HMMF & Transfer Station Automation - Imp	-	\$56,905
3	PH Onsite Wastewater Treatment System	-	\$141,300
3	PH - Relationship Management	-	\$54,400
3	SH - CrimeNTel Software	-	\$88,500
4	DA - Victim Compensation Automation	-	\$54,890
4	SH - Internal Affairs Software	-	\$94,000
Total Recommended/Requested		2,070,195	4,734,125

2018 GENERAL FUND FLEET REPLACEMENT REQUESTS		
Request Title	Recommended Requests	Additional Requests
Sheriff- Jail Transport	39,353	
Sheriff - Chevy Tahoe	49,770	
Parks - 310Se Backhoe/Loader John Deere	102,000	
Parks - 2 Horse Slant Bumper Pull	11,025	
Parks - Atv	11,663	
Sheriff- Interceptor Utility	42,245	
Sheriff- Chevy Tahoe	51,921	
Sheriff- Chevy Tahoe	48,219	
Sheriff- Interceptor Utility	42,245	
Sheriff- Chevy Tahoe	51,921	
Sheriff- F350 Utility Truck 4X4	45,173	
Sheriff- Chevy Tahoe	48,220	
Sheriff- Interceptor Utility	40,544	
Sheriff- Interceptor Utility	41,358	
Sheriff- Chevy Tahoe	43,095	
Sheriff- Interceptor Utility	42,245	
Sheriff- Interceptor Utility	40,544	
Sheriff- Chevy Tahoe	48,069	
Sheriff- F350 Utility Truck 4X4	45,173	
Sheriff- Jail Transport	50,709	
Bocc -Ford C-Max Energi		24,281
Parks - John Deere Mini Excavator 50 G		65,700
Parks - Ford F350, Ext. Cab, Longbed, 4X4 Pickup		35,651
Coroner Ford F350, Crew Cab, Short, Bed Cvr, 4X4 P/U		38,892
Parks - Ford 1 / 4 Or F150 Ext Cab Short Bed		36,080
Parks - Nissan Leaf Ev		22,016
District Attorney - Rav4 Hybrid		28,123
Parks - Ford F150 Ext. Cab 4X4 Pickup		44,315
Admin - Ford F350, Reg Cab 4X4 Utility Bed		43,200
Admin -Ford F350, Reg Cab 4X4		35,651
Admin - Rav 4 Hybrid		28,123
Sheriff - Jail Transport		50,709
Sheriff - Ram 1500 Ext. Cab 4X4 Pickup		39,022
Admin - Ford F350, Reg Cab 4X4		35,651
Admin - Ford F350, Reg Cab 4X4 Utility Bed		43,200
Admin - Rav 4 Hybrid		28,123
Admin - Rav 4 Hybrid		28,123
Admin - Rav 4 Hybrid		28,123
Community Justice Services - Ford Tranist Connect		24,660
Human Services - Ford Fusion Hybrid Or Phev		23,909
Parks - Pickup 1/2 Ton 4X4		36,080
Parks - Pickup 1/2 Ton 4X4		36,080
Parks - Phev Ford C-Max Energi Or Prius Prime		27,367
Parks - Tennant S30 Sweeper		42,755
Parks - Trailer, Van Body, < 9,999 Gvw 6' X 14'		12,000
Parks - Trailer, Van Body, < 9,999 Gvw 6' X 8'		4,589
Total Recommended/Requested	895,492	862,423

2018 Requested Budget - General Fund		
Request Title	Recommended Requests	Additional Requests
Administrative Services AD1		
Accounting Clerk III - Finance Division	55,908	
FTE Offset - Finance Accounting Clerk III	(42,711)	
Reduction of Hourly Budget	(20,000)	
.5 FTE Admin Tech for HMMF	23,376	
Offset for .5 FTE HMMF Position	(21,007)	
Additional Lease Costs for Miners Dr Facility	3,000	
Spill Response and Cleanup Services	30,000	
Spill Response and Cleanup	(30,000)	
1X .50 FTE Flood Term Extension	40,620	
1X Flood FTE Term Extension	98,352	
1X Flood FTE Term Extension	57,384	
1.5X Flood Recovery Term Extension Acc II	40,740	
1X Term FTE Extension - Sustainability Specialist	66,684	
Community Recycling Prog - Nederland and Ward	5,100	
Offset for Community Recycling Programs	(1,560)	
Zero Waste Program Storage Container	2,730	
New Tennant Hard Surface Sweeper Scrubber	65,883	
West Wing Furnishings	10,062	
1X (EAB) Emerald Ash Borer Management	20,000	
Zero Waste Program Items		19,719
IT Training Room Furnishings		32,171
Total	404,561	51,890
General Administration AD3		
QECB Bond Payment Transfer	(4,481)	
Transfer-in: HHS Hybrid SUVs	(124,068)	
Total	(128,549)	-
Public Health AD4		
Ongoing Funding For Lafayette Clinica Site	58,332	
1X Gap Funding For .5 Contract Specialist FTE	32,760	
1X Gap Funding For .25 Program Specialist FTE	17,868	
Oil and Gas Permit Speciliast		75,663
Oil and Gas Vehicle		25,000
Oil and Gas Infrared Camera Rental		8,000
Total	108,960	108,663

Request Title	Recommended Requests	Additional Requests
Human Services Non-profits AD4		
Homelessness Services Coordinated Entry System	94,784	
Total	94,784	-
Assessor AS1		
Licensing and Training Costs	13,000	
Total	13,000	-
Flood Recovery COPs C15		
Flood Recovery COPs - Direct Spending	2,175,000	
Flood Recovery COPs - Transfer Out to Grants	825,000	
Total	3,000,000	-
Coroner CE1		
Reserve Program - Hourly	16,718	
Total	16,718	-
Board of County Commissioners CO1		
0.25 FTE Increase - Budget Analyst	20,700	
2X Term FTE Extension- Flood Recovery PIO Specialist	102,660	
2X Term FTE Extension - Flood Recovery Manager	142,992	
Total	266,352	-
Clerk & Recorder CR1		
1X OT Increase for CO DRIVES Implementation	41,580	
Motor Vehicle OT to Match Increased Salaries	20,000	
Total	61,580	-
Community Services CS1		
1.0 CJ Professional II – SCAAP to County Funded		73,392
1.0 CJ Professional II – SCAAP to County Funded		76,404
Community Services Payroll Coordinator		67,896
Increase to General Operating		13,074
Increase to General Operating		34,941
Increase to General Operating		2,747
1.0 Project Manager - Increase to 2201		104,345
Total	-	372,799

Request Title	Recommended Requests	Additional Requests
District Attorney DA1		
Restorative Justice Prog. Coordinator (4th Qtr)	21,018	
Diversion Program Revenue	(15,000)	
Increase to Hourly Wage Budget	12,400	
Increase .40 to 1.0 FTE (Grant to County)	52,380	
1X 1.0 Term FTE Legal Secretary		62,895
1.0 FTE Deputy District Attorney I		85,032
Total	70,798	147,927
Housing HO1		
Housing Dept - operational sustainability	19,734	
Total	19,734	-
Land Use LU1		
1X Term FTE Extension - Planner II	84,108	
Hourly Wages Increase - Historic Preservation	21,840	
Survey Consultant for Documenting Historic Sites	8,000	
Total	113,948	-
Parks & Open Space PO1		
.75 FTE Admin Lead Tech - Real Estate	40,668	
.25 FTE Increase Parks Technician I Fairgrounds	11,760	
Decrease Hourly Wages Extension - Offset FTE	(5,000)	
Decrease Operating Expense - Offset FTE	(25,000)	
Decrease Operating Expense - Offset FTE	(18,000)	
DECREASE HOURLY WAGES - OFFSET FTE	(2,259)	
Dec Hourly Wages Fairgrounds - Offset FTE	(16,360)	
Incrs Salary CSU BC Extension Office Agents	6,800	
Incrs Fringe CSU BC Extension Office Agents	2,400	
Incrs Hourly Wages Youth Corps	16,500	
1.5X Term FTE Extension - Engr III	130,116	
1.0 Term FTE Exten. 6 mo - Resource Specialist II	41,730	
1.0 Term FTE Extension 6 mos. - Planner II	41,508	
1.0 Term FTE Extension 6 mos - Resource Spclst	34,620	
1.0 Term FTE Extension 2 mos - Engr II	17,300	
1.0 Term FTE Extension 10 mos - Planner II	69,180	
1X .50 to .80 FTE Increase - Admin Tech (Flood)	16,140	
1.0 FTE Resource Technician Water Resources	60,168	
1.0 FTE Resource Technician Plant Ecology	60,162	
1.0 FTE Parks Tech. II - Fairgrounds	53,520	

Request Title	Recommended Requests	Additional Requests
1X Flood Capital Improvements	12,500,000	
Hourly Wages - Flood Capital Improvements	150,000	
SARII Project Budget		250,000
1.0 FTE Resource Specialist - SARII Project		69,216
1X EAB Hourly Increase Emerald Ash Borer	16,600	
1X EAB Incr Oper Fairgrounds Emerald Ash Borer	25,158	
1X EAB Increase Hourly / CSU-BC Extension Office	18,000	
Incrs Pro-Tech Services CSU BC Extension Office		6,000
Total	13,245,711	325,216
Sheriff SH1		
Deputy I - Superior	75,948	
Vehicle Superior Contract	60,114	
Revenue offset Deputy I - Superior	(112,798)	
Overtime Special Events Budget Increase	80,000	
Overtime Special Events Revenue Increase	(100,000)	
Hazardous Material Response Payment	9,561	
Outdoor Warning Siren - Rain Gauge Maintenance	15,500	
Emergency Fire Fund and Fort Collins Dispatch Fees	13,500	
SCAAP Grant Replacement Funds	20,000	
1X Bomb Squad Truck Contribution	20,600	
Bomb Suit	20,000	
1.0 FTE Purchasing and Inventory Specialist	57,528	
Deputy I – Detective	75,948	
Body Worn Camera Lead LET	57,528	
Hourly Operations Budget Increase	60,950	
POST Training Increase (Rule 28)	25,000	
Community Preparedness Printing Costs	6,100	
SWAT Replacement Sniper Scopes and Rifle	11,000	
Bomb Squad X-ray Equipment	10,846	
Non Profit Emergency Groups		34,025
Deputy II - Jail Sergeant		101,629
Deputy II - Jail Sergeant		101,629
Deputy II - Jail Sergeant		101,629
Deputy II - Jail Sergeant		101,629
Community Justice Program Administrator		85,218
Corrections Program Coordinator		70,548
Corrections Program Coordinator		70,548
Corrections Program Coordinator		70,548

Request Title	Recommended Requests	Additional Requests
Deputy I – Jail		75,944
Law Enforce Tech upgrade to Detention Specialist		55,890
Deputy I – Jail		75,944
Deputy I – Jail		75,944
Deputy I – Jail		75,944
Detention Specialist		61,554
Jail Uniform Expense		10,000
Total	407,325	1,168,623
SU1 - Surveyor		
Surveyor Operations and Benchmark Updates		12,000
Total	-	12,000
TD1 - Transportation		
2X Term FTE Extension - Engineer II	134,580	
3X TERM FTE Extension - Senior Trans. Proj. Coord.	135,312	
1X Term FTE Extension - Planner II	79,608	
1X Term FTE Extension - Engineer II	131,388	
1X TERM FTE Extension - Planner II	84,288	
Floodplain Management Program	188,600	
1X Engineering Tech Lead Hourly Term Renewal	52,687	
2X Hourly Flood Remapping Reviewer FEMA	53,104	
Term To Perm or 2X Term Ext GIS Specialist		79,668
2X Term FTE Extension - Planner II		81,984
2X Term FTE Extension - Planner II		76,908
Hessie Shuttle		45,000
1.0 FTE Planner II		76,908
Eldorado Canyon State Park Shuttle		175,000
Document Scanning for Transportation		61,000
1X Surveying for GIS PLSS		100,000
Spanish Translation		5,000
Total	859,567	701,468
TD3 - Transportation Sales Tax		
Trails Sales Tax Budget Increase	44,240	
Total	44,240	-
Total Recommended/Requested	18,598,729	2,888,586

2018 Requested Budget- Funds other than General / Capital Expenditure		
Request Title	Recommended Requests	Additional Requests
Disaster Recovery Fund 010		
1X Term FTE Extension - Project Manager	103,848	
2X Term FTE Extension - Project Manager	128,808	
1X Term FTE Extension 6 months - Senior Planner	51,005	
1X Term FTE Extension 6 mos. - Prog. Specialist II	40,108	
1X Term FTE Extension Planner II	99,828	
2X Term FTE Extension - Planner II	88,932	
HMGP Funded Flood Recovery Projects	1,061,240	
Total	1,573,769	-
Road and Bridge Fund 011		
2X Term FTE Extension - Engineer II	103,800	
Appropriate Sales/Use Tax for R&B	4,735,036	
Pay to Cities Increase	92,185	
Increase Incentive Bonus Funding		6,626
Increase Overtime Wages		59,590
2018 Road and Bridge projects	6,207,167	
Road projects from additional SO Tax		663,556
Appropriate unexpended Sub Div. Paving Incentive	809,313	
1X EAB Emerald Ash Borer Management	57,346	
2018 Flood Recovery projects	17,800,000	
1X Term FTE Extension - Planner II		70,764
Total	29,804,847	800,536
Human Services Fund 012		
HHS Hybrid SUV Longmont HUB	41,356	
HHS Hybrid SUV North Broadway	41,356	
HHS Hybrid SUV Kaiser	41,356	
Reduce Unfunded CCAP Costs (rev from Health & Human Serv. Fund)		(500,000)
Housing - operational sustainability (rev from GF)		(19,734)
Housing Dept - operational sustainability		19,734
Homelessness Svcs Coor Entry System (rev from GF)		(94,784)
Homelessness Services Coordinated Entry System		94,784
Total	124,068	(500,000)
Developmental Disabilities Fund 015		
Additional Developmental Disabilities Funding	1,599,881	
Health and Human Services Fund 020		
Increase in HHS Funds to cover FTE		130,000
Offsetting additional costs-CCCAP		500,000
Total	-	630,000

Request Title	Recommended Requests	Additional Requests
Offender Management Fund 024		
ITC Program Cost Increases		94,567
PACE Program Budget Increase		76,654
Alternative Sentencing Facility Planning		250,000
Total	-	421,221
Worthy Cause Fund 025		
2018 Worthy Cause 3 Funding	3,540,212	
Total	3,540,212	-
Open Space Fund 026		
Debt Service 2010 Bond	(6,600)	
Debt Service 2009 Bonds	(4,000)	
Debt Service 2013 Bonds	(2,000)	
Debt Service 2016A Bonds	41,537	
Debt Service 2016B Bonds	107,450	
Debt Service 2011 Bonds	(2,863)	
Debt Service 2011B Bonds	400	
Debt Service 2011C Bonds	(7,535)	
Debt Service 2015 Bonds	(450)	
Debt Service 2008 Bonds	(594)	
2018 Planned Open Space Land Acquisitions	2,483,963	
.50 Term FTE Extension 6 mos - Accountant I		22,919
Total	2,609,308	22,919
Climate Smart Fund 029		
Debt Service Charges	(5,805)	
Debt Service Charges	(12,025)	
Debt Service Charges	(3,981)	
Debt Service Charges	(16,325)	
Debt Service Charges	(8,143)	
Total	(46,279)	-
QECB Fund 030		
Debt Service 2010A Bond	(12,457)	
Legal Fee Reduction	(1,000)	
Total	(13,457)	-
Human Services Safety Net Fund 032		
Increase Transfer to Fund 012 Social Services	960,545	
Total	960,545	-
Flood Recovery Sales Tax Fund 035		
Debt Service 2015 COPs	(2,000)	
Total	(2,000)	-

Request Title	Recommended Requests	Additional Requests
Fleet Services Fund 075		
Increase Operating for Fleet Maintenance		435,992
Total	-	435,992
Recycling Center Fund 099		
Recycling Center Scale House Phase II		100,000
1X Recycling Center Video		24,000
Recycling Center Education Displays		35,000
Recycle Center Capital Improvement - Phase 2		3,698,260
Total	-	3,857,260
Total Recommended / Requested	40,150,894	5,667,928

2018 Recommended Budget

Nederland Area Eco Pass Public Improvement District

Assessed Valuation	\$68,529,242
Property Tax Budgeted (99% of Levy)	\$ 125,511
Interest Revenue	\$ 100
<hr/>	
<u>Expenditures:</u>	
RTD Eco Pass	\$ 96,706
Town of Nederland Admin Fee 10%	\$ 9,671
Bus Stop Improvements	\$ 25,000
Eco Pass Education & Outreach	\$ 6,300
Machine Printing Ribbons	\$ <u>400</u>
Total Recommended Budget	\$ <u><u>138,077</u></u>