

**Boulder County Human Services Board
January 2018 Meeting Packet**

CONTENTS	PAGE
Agenda for January 30, 2018 Human Services and BCHA Board Meetings <i>(This month's meeting focuses on Human Services matters)</i>	2-3
Human Services Executed Contracts (November 28, 2017 – January 21, 2018)	4-5
August 2017 Human Services Financial Update (For Eleven Months Ending November 2017)	6-13



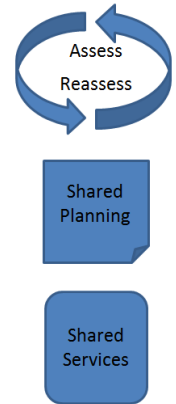
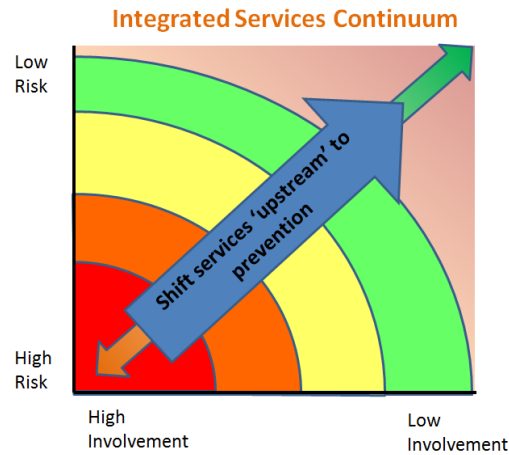
Department of Housing & Human Services

2525 13th Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283
3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523
515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

www.bouldercountyhhs.org

**Boulder County Department of Housing & Human Services
Housing Authority/Human Services Boards
Monthly Board Meeting Agenda
Tuesday, January 30, 2018, 2:00 – 3:15 p.m.
Commissioners' Hearing Room – 3rd Floor
Boulder County Courthouse, Boulder, Colorado**

Vision: We are building a healthy, connected community that empowers people and strengthens families by confronting the root causes of crisis and instability.



Agenda

1. **Call to Order, Human Services Board Meeting— Human Services Board Chair**
2. Director Frank Alexander – Updates
 - a. March Joint Meeting: Boulder County Housing Authority/Human Services Board and the Boulder County Housing and Human Services Advisory Committee—Thursday, March 8, 2018, 3 – 4:30 p.m., Emergency Family Assistance Association (EFAA), 1575 Yarmouth Ave., Boulder
3. Child Welfare Allocation discussion, updates, and strategies—Kit Thompson, BCDHHS Family & Children Services Division Director, BCDHHS Will Kugel, Finance Division Director, Frank Alexander, BCDHHS Director (**2:00 – 3:00 p.m.**)
 - a. New Child Welfare Allocation formula
 - b. Developments from 1/12/18 Child Welfare Allocation Committee meeting
 - c. Child Welfare service delivery in Boulder County
 - d. Implications of new Child Welfare allocation formula for Boulder County

- e. BCDHHS' current efforts to tighten our Child Welfare budget
 - f. Gap that remains after FCS cuts and new allocation formula implementation
 - g. Potential next steps
 - h. Questions and discussion
4. Matters from Members of the Human Services Board
 5. **Matters from Members of the Public on Human Services topics
 6. **Call to Order – as Housing Authority Board**
 7. Matters from Members of the Housing Authority Board
 8. **Matters from Members of the Public on Housing Authority topics (approximately **3:00 p.m.**, 10 minutes)

Upcoming Meetings

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, February 20, 2018, 2:00 p.m. Commissioners' Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
Housing Authority Focus

Joint Meeting: Boulder County Housing Authority/Human Services Board and the Boulder County Housing and Human Services Advisory Committee—Thursday, March 8, 2018, 3 – 4:30 p.m., Emergency Family Assistance Association Offices (EFAA), 1575 Yarmouth Ave., Boulder, CO 80304

Current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be accessed at the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**Any member of the Public may speak on any subject related to Boulder County housing and human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County's guide to public hearings:

<http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, él condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Human Services Executed Contracts
November 28, 2017 - January 21, 2018**

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
11/28/2017	Amy Ferriter	home studies for foster/kin certification	\$ 40,000.00 *
11/28/2017	Boulder Shelter for the Homeless	Task Order 2017-01 (Amendment 01 to increase budget by \$31,810)	\$ 231,810.00 *
11/28/2017	Boulder Valley School District (BVSD)	Truancy Mediation (Amendment 04 to change budget allocation)	\$ 16,400.00 *
11/28/2017	Margaret (Maggie) Tibbets	home studies for foster/kin certification (Renewal/Amendment 03)	\$ 24,999.00 *
11/29/2017	Choose People, Inc.	culture work (Renewal/Amendment 03)	\$ 20,000.00 *
11/30/2017	Beth Risdon	home studies for foster/kin certification (Renewal/Amendment 05)	\$ 40,000.00 *
11/30/2017	Colette Lottor	home studies for foster/kin certification (Renewal/Amendment 02)	\$ 24,999.00 *
12/4/2017	Ariel Clinical Services	Child Specific SS23B Placement Contract	\$ -
12/5/2017	Accountemps, Inc. (Robert Half International)	temporary employment services (Renewal 01)	\$ 24,999.00 *
12/5/2017	Bridge House	Task Order 2018-01 Housing Stabilization Program and Master Amendment	\$ 45,000.00 *
12/5/2017	Cheri Van Winkle	home studies for foster and kin certification (Renewal/Amendment 01)	\$ 24,999.00 *
12/5/2017	Inn Between	General Operating (Renewal and Amendment 02)	\$ 75,000.00 *
12/5/2017	Sister Carmen Community Center	Task Order 2018-01 Housing Stabilization Program, and Master Contract Amendment	\$ 95,000.00 *
12/5/2017	Sister Carmen Community Center	Task Order 2018-03: Family Resource Center	\$ 278,827.00 *
12/7/2017	CO Housing & Finance Authority (CHFA)	NeighborWorks America, Project Reinvest: Financial Capability Counseling	\$ 27,000.00
12/7/2017	Connect for Health Colorado (C4HCO)	Grant Amendment for Boulder County Assistance Site (increase funds by \$34,770.60 to \$184,763.78)	\$ 184,763.78
12/7/2017	Devereux Cleo Wallace	Child Specific SS23B Placement Contract	\$ -
12/7/2017	Safe Shelter of St. Vrain Valley	Task Order 2018-01: General Operating and Master Contract amendment	\$ 100,940.00 *
12/8/2017	Loon Bay, Inc. (Elizabeth Paddock)	home studies for foster/kin certification (Renewal/Amendment 01)	\$ 24,999.00 *
12/8/2017	Parker Personal Care Homes	Child Specific SS23B Placement Contract	\$ -
12/12/2017	City of Longmont	CDBG Grant: Housing and Financial Counseling program	\$ 50,000.00
12/12/2017	Safe Shelter of St. Vrain Valley	Task Order 2018-02: Housing Stabilization Program	\$ 45,000.00 *
12/12/2017	Safehouse Progressive Alliance for Nonviolence (SPAN)	Task Order 2018-01: Housing Stabilization Program	\$ 45,000.00 *
12/14/2017	Regina (Reggie) Gray	clinical supervision (Amendment 04 - add scope and fee schedule)	\$ 17,500.00 *
12/19/2017	City of Boulder	Affordable Housing Fund Grant to HFC (\$16,500 goes to WfBC)	\$ 60,000.00
12/19/2017	Attention Homes	Task Order 2018-01 General Operating, and Master Contract amendment	\$ 45,000.00 *
12/19/2017	Boulder County AIDS Project (BCAP)	Task Order 2018-01 general operating and Master Contract Amendment	\$ 61,800.00 *
12/19/2017	CO Department of Human Services (CDHS)	Communities of Excellence/System of Care SAMHSA Grant (CFDA 93.104)	\$ 170,577.66
12/19/2017	CO Housing and Finance Authority (CHFA)	HUD Comprehensive Housing Counseling Grant (CFDA 14.169)	\$ 41,500.00
12/19/2017	Dungarvin Colorado, LLC	Child Specific SS23B Placement Contract	\$ -
12/19/2017	Graig Crawford	consultation and services for the Integrated Caseload Management (ICM) application (Renewal/Amendment 04)	\$ 10,000.00 *

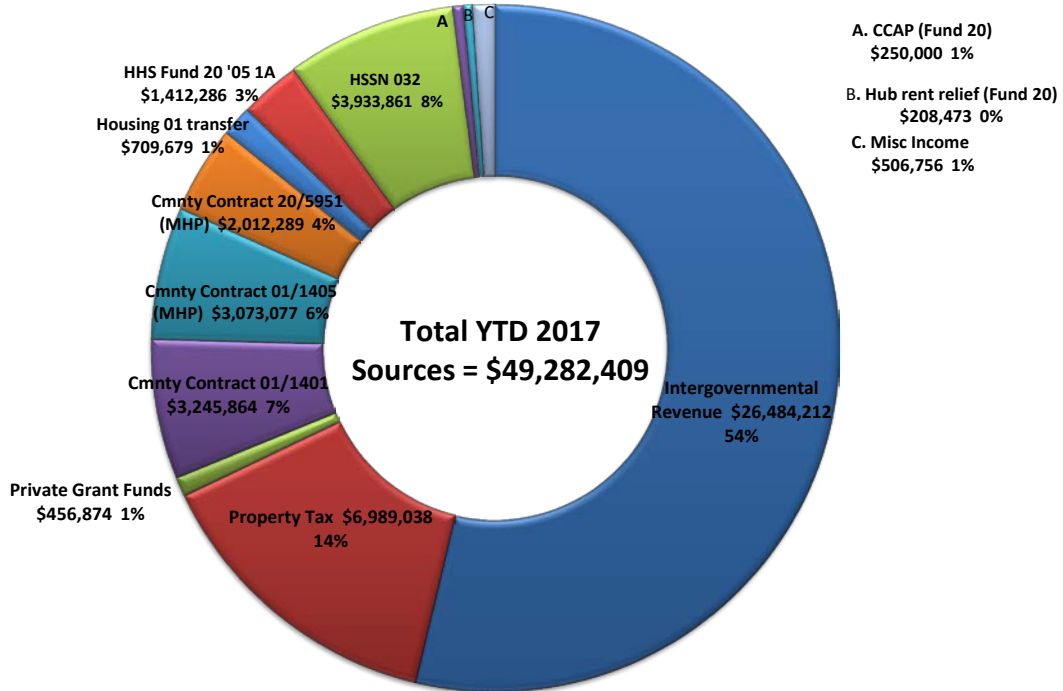
12/19/2017	Kristen Forrest	home studies for foster/kin certification (Renewal/Amendment 02)	\$ 24,999.00 *
12/19/2017	Pathways Youth and Family Services	foster care out of home placement	\$ 35,000.00 *
12/19/2017	Wild Plum Center	General Operating (Renewal and Amendment 03)	\$ 63,036.00 *
12/19/2017	BCHA & HHS	IGA for Housing Stabilization Program	\$ 1,550,000.00 *
12/20/2017	Kristy Briggs	home studies for foster/kin certification (Renewal/Amendment 01)	\$ 24,999.00 *
12/30/2017	Pivot Communication, LLC	Regional Housing Partnership marketing & outreach	\$ 22,000.00 *
1/3/2018	Stephanie Gates	home studies for foster/kin certification (Renewal/Amendment 01)	\$ 24,999.00 *
1/3/2018	Stephanie Gates	core training for foster/kin certification (Renewal/Amendment 01)	\$ 10,000.00 *
1/4/2018	Attention Homes	Task Order 2018-03 Housing Stabilization Program	\$ 30,000.00 *
1/4/2018	Blue Sky Bridge	Task Order 2018-01 general operating and Master Contract amendment	\$ 32,960.00 *
1/4/2018	Boulder Valley Women's Health Center (BVWHC)	Task Order 2018-01 and Master Contract Amendment	\$ 207,000.00 *
1/4/2018	Community Food Share	Task Order 2018-01 general operating expenses and Master Contract Amendment	\$ 74,160.00 *
1/4/2018	Dental Aid	Task Order 2018-01 general operating and Master Contract Amendment	\$ 186,574.00 *
1/4/2018	Mile High Chapter of the American Red Cross	MOU to define the working relationships, roles and responsibilities of Boulder County and the American Red Cross	\$ -
1/4/2018	CO Division of Youth Corrections (DYC)	Grant Amendment: IMPACT/Judicial contract (COLA increase)	\$ 1,475,016.00
1/4/2018	Dungarvin Colorado, LLC	Out-of-Home Placement Services Agreement (SS23A)	\$ -
1/5/2018	Laboratory Corporation of America Holdings	genetic testing services (child support & FCS)	\$ 10,000.00 *
1/5/2018	Neian Corr	home studies for foster/kin certification	\$ 24,999.00 *
1/9/2018	Mother House	general operating expenses (Renewal and Amendment 02)	\$ 10,000.00 *
1/10/2018	Marcia Howell	Victim Advocate Services for Project REACH (Renewal and Amendment 03)	\$ 20,000.00 *
1/11/2018	Center for People with Disabilities (CPWD)	Task Order 2018-02 (IDD funds) and Master Contract Amendment	\$ 184,643.00 *
1/11/2018	CO Division of Youth Corrections	SB 94 and SB215 Grant Amendment 01 (COLA increase, increase grant from \$730,164 to \$760,386.30)	\$ 760,386.30 *
1/12/2018	SmallBusinessDeacon.Com	Bank on Boulder County Website	\$ 2,000.00
1/16/2018	Sister Carmen Community Center	Task Order 2018-05: Family Development Credential	\$ 50,000.00 *
1/16/2018	YWCA of Boulder County	Task Order 2018-01 and Master Amendment	\$ 159,650.00 *
1/18/2018	Imagine! (Developmental Disabilities Center)	Financial incentives to State Approved Providers to serve I/DD residents (Renewal and Amendment 02)	\$ 855,000.00 *
1/18/2018	OUR Center	Task Order 2018-01 HSP and Master Contract amendment	\$ 95,000.00 *
1/18/2018	OUR Center	Task Order 2018-03 FRC (includes \$5000 holiday food baskets)	\$ 318,500.00 *

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the January 30, 2018 BOCC Meeting**

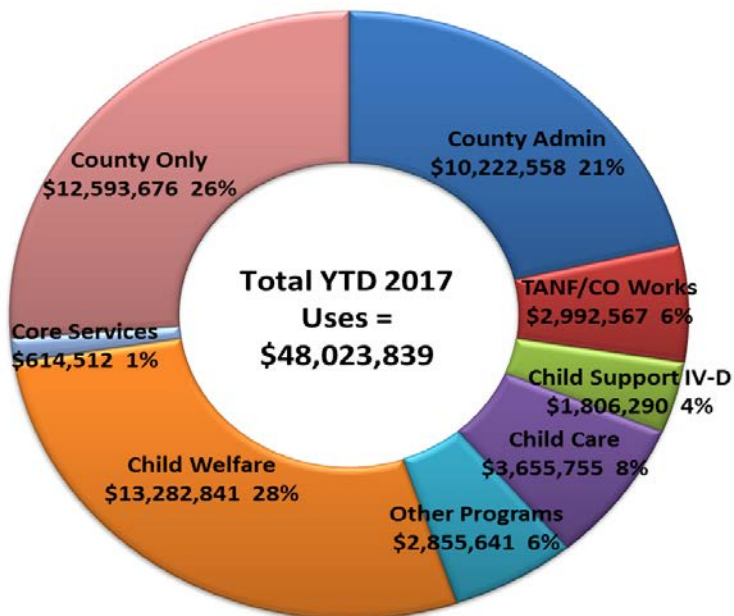
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Eleven Months Ending November 2017



Human Services: Uses of Funds For Eleven Months Ending November 2017



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Eleven Months Ending November 2017**

I. FUND 012 BALANCE AT 1-1-2017									
		\$ 12,180,632							
	Current 2017 Budget	(A) YTD Actuals 11/30/2017	% Reported 91.7% Thru Year	(B) Encumbered 11/30/2017	(A) + (B) Actuals+Encum 11/30/2017	% Rptd + Encmb 91.7% Thru Year	Remaining / Unenc budg @ 11/30/2017	(c) YTD Budget at 11/30/2017	(c) - (A) YTD Actuals (+/-) YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 30,577,312	\$ 26,484,212	86.6%		\$ 26,484,212	86.6%	n/a	\$ 28,029,203	\$ 1,544,990
Property Tax	6,993,163	6,989,038	99.9%		6,989,038	99.9%	n/a	6,410,399	(578,639)
Private Grant Funds	531,192	456,874	86.0%		456,874	86.0%	n/a	486,926	30,052
Consolidated contract 01/1401 transfer	3,245,864	3,245,864	100.0%		3,245,864	100.0%	n/a	2,975,375	(270,489)
Consolidated contract 01/1405 transfer	3,073,077	3,073,077	100.0%		3,073,077	100.0%	n/a	2,816,987	(256,090)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	2,012,289	100.0%		2,012,289	100.0%	n/a	1,844,598	(167,691)
HHS Funding (2005 1A ballot initiative)	1,412,286	1,412,286	100.0%		1,412,286	100.0%	n/a	1,294,596	(117,691)
HSSN Funding (2010 1A ballot initiative)	6,133,509	3,933,861	64.1%		3,933,861	64.1%	n/a	5,622,383	1,688,522
Housing (former 2451/2452 Fund 01 transfer)	1,315,620	709,679	53.9%		709,679	53.9%	n/a	1,205,985	496,306
CCAP (transfer from HHS Fund 20)	250,000	250,000	100.0%		250,000	100.0%	n/a	229,167	(20,833)
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	191,100	(17,373)
Misc: includes interest revenue & recoveries	56,181	506,756	902.0%		506,756	902.0%	n/a	51,499	(455,256)
Total New Sources of Funds	55,808,966	49,282,409	88.3%		49,282,409	88.3%	n/a	51,158,219	1,875,809
Other Sources : Use of 012 Fund Balance	1,528,738	\$ -	0.0%		-	0.0%	n/a	1,401,343	1,401,343
Total Sources of Funds	57,337,704	49,282,409	86.0%		49,282,409	86.0%		52,559,562	3,277,153
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,424,426	\$ 10,222,558	89.5%	\$ 138,471	\$ 10,361,029	90.7%	\$ 1,063,397	\$ 10,472,391	\$ 249,833
TANF/CO Works	4,238,728	2,992,567	70.6%	269,482	3,262,048	77.0%	976,680	3,885,501	892,934
Child Support IV-D	2,755,158	1,806,290	65.6%	20,472	1,826,762	66.3%	928,396	2,525,561	719,271
Child Care	1,538,523	3,655,755	237.6%	892	3,656,647	237.7%	(2,118,123)	1,410,313	(2,245,442)
LEAP	148,367	131,468	88.6%	-	131,468	88.6%	16,898	136,003	4,535
Child Welfare	15,539,298	13,282,841	85.5%	507,688	13,790,529	88.7%	1,748,769	14,244,356	961,516
Old Age Pension Admin	292,672	283,884	97.0%	-	283,884	97.0%	8,788	268,283	(15,602)
Core Services	1,105,401	614,512	55.6%	-	614,512	55.6%	490,889	1,013,284	398,772
ILA/Chafee	106,683	99,612	93.4%	-	99,612	93.4%	7,071	97,793	(1,819)
PSSF	365,027	305,502	83.7%	4,000	309,502	84.8%	55,525	334,608	29,106
IMPACT	2,692,438	2,035,174	75.6%	209,717	2,244,891	83.4%	447,547	2,468,068	432,894
County Only and Grant Funding	17,130,983	12,593,676	73.5%	2,419,449	15,013,125	87.6%	2,117,857	15,703,401	3,109,725
Total Uses of Funds by Program	\$ 57,337,704	\$ 48,023,839	83.8%	\$ 3,570,171	\$ 51,594,010	90.0%	\$ 5,743,694	\$ 52,559,562	\$ 4,535,723
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ 1,258,571							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 13,439,203							
VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of		11/30/2017						
Colorado Works Block	\$ 1,524,027		Low Energy Assistance Program	\$ 1,190,739		Food Assistance Benefits	\$ 20,144,153		
Child Care Block	5,613,871		Aid To Needy Disabled	407,292		Other Programs	-		
Child Welfare Block	3,326,078		Home Care Allowance	176,094		Medicaid Benefits ⁽¹⁾ - estimated	\$ 249,813,118		
Core Services Block	967,609		Old Age Pension	3,043,449					
						Total Fed/State Portion of EBT/EFT (E)	286,206,430		
						Tot authorized expenditures (D)+(E)	\$334,230,269		

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from SFY16-17 "Total Medicaid expenditures for members living in Boulder County" of \$272,523,401.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of November 2017**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2017: For Eleven Months Ending November 2017

Unreserved Fund Balance at January 1, 2017 - includes HU1 & HU2

Revenues in excess of expenditures, 1/1/17 to 11/30/17

Unadjusted Point-in-time balance

Adjustments

Eleven months property tax collections in excess of prorated property tax budget through November

HS Fund 01 1401/1405 - HS Cmnty Contract revenues in excess of expenditures as of November

HS Fund 20/5951 - MHP contract revenues in excess of expenditures as of November

HSSN expenditures invoiced in excess of revenues recorded as of November

Housing 4565 expenditures in excess of revenues recorded as of November

HHS Fund 020 1A (2005) revenue recorded in excess of prorated budget as of November

Preliminary Adjusted Unreserved Fund Balance through November 2017

Preliminary Adjusted (Increase)/Decrease in Unreserved Fund Balance as of November 2017

	HU1	HU2	Total 012
\$	(10,203,983)	\$ (1,976,649)	\$ (12,180,632)
	(668,870)	(589,701)	(1,258,571)
	(10,872,853)	(2,566,350)	(13,439,203)
	578,639		578,639
	1,724,570		1,724,570
	30,002		30,002
	(517,358)		(517,358)
	(394,832)		(394,832)
	117,691		117,691
\$	(9,334,142)	\$ (2,566,350)	\$ (11,900,492)
\$	869,841	\$ (589,701)	\$ 280,140

II. TANF Expenditures and Reserves

SFY17-18: For Five Months Ending November 2017

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation per State alloc to actls rpt	Exp as of NOV18	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,060,194	2,121,782	41.9%	1,445,321	2,107,002	30.98%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	2,077,972	38.4%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	1,994,878	36.9%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	2,173,579	42.2%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	2,332,551	43.4%	1,937,360	2,264,994	36.01%

(1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.

(2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.

(3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.

(4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.

(5) - JUN17 allocation includes \$100k purchase.

(6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

**Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Eleven Months Ending November 2017**

	2017 Approved Budget	Jan-2017 Actuals	Feb-2017 Actuals	Mar-2017 Actuals	Apr-2017 Actuals	May-2017 Actuals	Jun-2017 Actuals	Jul-2017 Actuals	Aug-2017 Actuals	Sep-2017 Actuals	Oct-2017 Actuals	Nov-2017 Actuals	YTD Actuals	Remaining Balance
TSN Administration	26,000	1,025	1,034	1,986	1,458	2,101	1,878	1,918	1,044	1,511	1,662	1,198	16,814	9,186
Non-Profit Contracts & Other Programs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City of Longmont - parent education	66,843	-	-	-	-	-	10,071	-	13,014	-	-	-	23,085	43,758
Early Childhood Council of Boulder County	60,000	-	-	5,236	-	22,826	-	9,693	-	3,007	4,223	4,387	49,372	10,628
Parents as Teachers - HHS	203,082	16,659	19,093	19,563	19,483	13,976	17,835	17,944	21,174	22,255	17,272	14,229	199,483	3,599
Sister Carmen Community Center - parent education	49,392	-	-	6,122	-	6,453	4,679	5,037	2,348	2,571	-	10,462	37,672	11,720
WorkForce Boulder County	45,651	-	-	-	-	-	-	5,908	8,285	-	-	12,864	27,057	18,594
Health and Well-Being	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Boulder Shelter for the Homeless - benefits acquisition	50,000	-	-	4,629	4,266	-	4,659	9,148	4,783	9,365	-	4,797	41,646	8,354
City of Longmont	72,615	-	-	-	-	-	1,672	-	17,404	-	-	19,169	38,245	34,370
Community Partner Admin	80,000	-	-	-	-	-	-	-	-	-	-	-	-	80,000
Emergency Family Assistance Association	15,000	-	-	1,376	-	-	2,769	505	-	746	646	-	6,042	8,958
Family Resource Center - Boulder	170,000	9,090	13,049	14,616	15,198	14,837	13,625	13,636	13,619	8,283	10,271	4,275	130,500	39,500
Family Resource Center - EFAA	150,000	-	-	-	-	-	1,991	-	13,157	2,490	2,890	-	20,529	129,471
Family Resource Center - OUR Center	150,000	-	-	-	-	-	17,672	17,462	-	45,843	16,142	16,644	113,762	36,238
Mental Health Partners - community based	201,732	-	-	-	-	-	-	-	45,761	30,479	48,486	14,379	139,106	62,626
Mental Health Partners - prevention and intervention	24,319	-	-	-	204	-	-	-	24,114	-	-	-	24,319	-
Mental Health Partners - senior reach	90,000	-	-	-	-	-	32,350	4,459	-	14,717	-	9,897	61,424	28,577
Sister Carmen Community Center - Family Development	50,000	-	-	6,575	-	2,866	10,674	3,641	2,800	1,627	-	3,961	32,145	17,855
Sister Carmen Community Center - FRC	215,327	-	-	32,375	18,066	-	31,241	14,177	15,394	15,250	-	32,339	158,842	56,485
Transition Aged Youth - HHS	5,000	25	250	105	-	27	-	-	-	3	-	112	521	4,479
Safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Safehouse Progressive Alliance for Nonviolence	40,000	-	-	2,522	3,196	-	9,233	-	-	9,766	-	3,932	28,649	11,351
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attention Inc	30,000	-	-	-	-	-	8,591	4,564	1,749	1,552	-	7,263	23,719	6,281
Boulder Outreach for Homeless Overflow	20,000	-	19,082	918	-	-	-	-	-	-	-	-	20,000	-
Boulder Shelter for the Homeless - emerg services/VISPADT	75,000	-	-	6,064	5,948	-	5,981	12,090	6,107	12,336	-	6,226	54,752	20,248
Boulder Shelter for the Homeless - HMIS data warehouse	24,999	-	-	2,575	2,141	-	2,018	2,909	169	5,973	-	9,213	24,999	-
Bridge House - HSP	45,000	-	4,500	3,300	-	3,300	6,600	-	3,300	3,300	-	3,300	27,600	17,400
Bridge House - day shelter	73,190	-	-	36,595	-	18,298	-	18,298	-	-	-	-	73,190	-
Emergency Family Assistance Association - HSP	95,000	-	-	7,200	-	-	7,500	22,500	16,065	-	-	-	53,265	41,735
Emergency Hotel Vouchers - HHS	50,000	2,310	1,691	2,650	580	360	92	-	397	613	1,634	3,236	13,563	36,437
Heating Plus - HHS	125,000	9,353	43,076	10,420	1,684	2,891	1,886	-	-	-	-	1,489	70,799	54,201
Boulder Shelter for the Homeless - coordinated entry	45,000	-	-	-	-	-	-	-	-	-	-	-	-	45,000
Housing Stabilization Program - HHS	185,917	8,761	7,541	7,666	7,855	10,569	7,593	8,961	12,468	11,536	13,408	9,249	105,607	80,310
Outreach United Resource Center - HSP	95,000	-	-	14,700	-	6,600	6,000	7,200	8,730	-	7,500	9,165	59,895	35,105
Safe Shelter of St. Vrain - HSP	45,000	-	4,500	4,500	-	4,500	-	9,000	4,500	4,200	-	-	31,200	13,800
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	5,700	-	-	-	9,000	4,500	-	4,500	-	23,700	21,300
Sister Carmen Community Center - HSP	95,000	-	6,300	7,200	-	6,600	13,500	9,938	-	7,500	6,900	9,143	67,080	27,920
Emergent Needs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserved - 2018 Prefunding	503,296	-	-	-	-	-	-	-	-	-	-	-	-	503,296
TBD Mid-Year Emergent Needs	147	-	-	-	-	-	-	-	-	-	-	-	-	147
SubTotal: Non-Profit Contracts & Other Programs	3,291,509	46,197	119,082	202,608	78,623	114,102	218,233	206,069	239,838	213,410	133,873	209,730	1,781,766	1,509,743
Administrative Benefits Access	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Personnel (Salary & Benefits)	2,316,000	228,666	216,126	211,560	213,475	206,118	176,569	137,847	(194,298)	(263,989)	89,701	72,909	1,094,685	1,221,315
Child Care	500,000	-	-	-	-	-	500,000	-	816,379	241,575	-	-	1,557,954	(1,057,954)
Total	6,133,509	275,889	336,242	416,154	293,557	322,321	896,680	345,833	862,964	192,507	-	-	4,451,219	1,682,290

**Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - December 31, 2017 (as of 1/8/2018)**

Funding Source / Community Partner (Contractor)	2017	Jan-2017	Feb-2017	Mar-2017	Apr-2017	May-2017	Jun-2017	Jul-2017	Aug-2017	Sep-2017	Oct-2017	Nov-2017	Dec-2017	YTD Actuals	Remaining Balance
	Approved Budget	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals		
Transfer from Fund 001, Cost Center 1401 (P99999001X)															
Acorn School	25,000	-	-	-	-	-	-	10,870	1,630	-	12,500	-	-	25,000	-
Agape Family Services	10,000	-	-	8,000	-	1,000	1,000	-	-	-	-	-	-	10,000	-
Aspen Grove Community Preschool	10,000	-	833	833	-	833	1,647	-	-	1,686	-	1,667	833	8,333	1,667
Attention, Inc	45,320	-	3,777	3,777	-	3,777	3,777	3,777	3,777	7,553	3,777	3,777	-	37,767	7,553
Blue Sky Bridge	32,960	-	-	5,493	-	5,493	2,747	2,747	-	5,493	2,747	2,747	2,747	30,213	2,747
Boulder County Aids Project	61,800	-	-	12,870	-	6,600	12,190	5,443	-	9,128	3,412	3,522	-	53,165	8,635
Boulder Day Nursery Association	37,080	-	-	-	-	-	-	12,360	6,180	-	-	12,360	-	30,900	6,180
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	9,398	602	-	-	-	-	-	-	-	-	-	10,000	-
Boulder Shelter for the Homeless	231,810	-	-	16,667	16,667	-	16,667	33,334	16,667	33,334	-	16,667	27,270	177,273	54,537
Boulder Valley Women's Health	207,000	-	-	33,975	17,025	16,025	17,025	22,025	-	38,150	22,375	23,300	17,100	207,000	-
Bridge House	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	19,223	-	10,138	12,055	6,178	-	6,143	5,946	4,389	4,864	68,936	2,058
Children's House Preschool	12,500	-	-	1,250	-	2,500	1,250	1,250	-	2,500	1,250	-	2,500	12,500	-
Clinica Campesina	587,860	-	-	97,977	-	-	146,965	48,988	-	97,977	-	48,988	48,988	489,883	97,977
Community Food Share	74,160	-	-	-	-	69,293	-	4,867	-	-	-	-	-	74,160	-
Dental Aid	186,574	15,548	-	31,096	15,548	70,000	54,383	-	-	-	-	-	-	186,574	-
Early Childhood Council of Boulder County (ECCBC)	80,000	-	-	13,078	-	12,125	-	13,938	-	7,737	8,456	15,344	-	70,677	9,323
Emergency Family Assistance Association (EFAA)	142,000	-	-	21,371	-	-	32,056	10,817	-	12,259	23,961	-	10,999	111,464	30,536
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	-	-	-	-	-	3,004	-	858	429	-	4,292	858
Inn Between of Longmont	75,000	-	-	15,000	-	7,500	15,000	-	7,500	15,000	7,500	7,500	-	75,000	-
Lyons Emergency Assistance Fund	10,000	-	-	1,000	2,000	-	3,000	-	1,000	1,000	1,000	-	-	9,000	1,000
Mother House	10,000	-	-	-	-	-	2,500	-	-	2,500	2,500	-	-	7,500	2,500
OUR Center	160,000	-	-	25,590	-	29,041	-	15,283	10,086	23,303	14,372	14,242	-	131,917	28,083
Safe Shelter of St. Vrain Valley	100,940	-	-	16,795	-	-	16,607	-	15,565	17,193	-	7,833	12,090	86,083	14,857
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	-	12,300	13,520	-	43,757	-	-	35,306	-	14,005	14,376	133,265	21,235
Salud Family Health Center	244,625	-	-	20,521	20,736	40,043	19,911	-	-	48,674	19,543	19,475	19,696	208,600	36,025
Sister Carmen Community Center	65,000	-	-	8,240	-	5,669	9,458	5,257	4,405	6,066	-	12,653	-	51,747	13,253
TLC Learning Center	50,000	-	-	8,333	-	-	8,333	8,333	-	8,333	-	4,167	4,167	41,667	8,333
Voices for Children	31,930	-	-	2,661	-	-	10,643	-	-	7,982	-	2,661	2,661	26,608	5,322
Wild Plum Center	63,036	-	-	15,759	-	5,253	10,506	-	-	6,304	6,304	12,607	-	56,732	6,304
YWCA of Boulder County	159,650	-	-	25,893	-	26,159	14,145	13,628	-	11,365	-	24,058	13,061	128,308	31,342
Holiday Food Pantry (\$5k/each EFAA, Sister Carmen, OUR Center)	15,000	-	-	-	-	-	-	-	-	-	-	-	15,000	15,000	-
Personnel	181,023	15,118	16,175	15,749	23,644	23,529	23,300	23,343	23,565	23,161	24,464	14,056	16,075	242,178	(61,155)
Reserved - 2018 prefunding	94,952	-	-	-	-	-	-	-	-	-	-	-	-	-	94,952
Transfer from Fund 001, Cost Center 1405 (P99999001Y)															
Mental Health Partners - general operating	2,006,687	-	-	-	-	-	-	-	-	586,496	342,691	331,378	45,784	1,306,348	700,339
Mental Health Partners - ARC	666,390	-	-	107,565	-	-	-	155,535	70,096	50,489	49,405	50,325	53,122	536,535	129,855
Community Mental Health Services (administered via Care Management)	300,000	(0)	8,372	20,197	34,825	5,063	75,511	5,817	9,235	38,910	24,338	10,363	38,895	271,525	28,475
Personnel (previously impact admin to MHP)	100,000	-	-	-	-	-	-	-	-	-	52	8,397	8,247	16,697	83,303
Transfer from Fund 020, Cost Center 5951 (P99999001Z)															
Mental Health Partners - general operating	2,012,289	-	-	37,461	36,008	1,768,452	13,103	94,493	32,771	-	-	-	-	1,982,287	30,002
Total	8,331,230	30,666	38,555	599,273	179,972	2,108,493	567,536	498,282	205,480	1,104,043	577,451	666,907	358,477	6,935,135	1,396,095

Boulder County Human Services
Comparison of Major State Allocations to County Expenditures
For SFY17-18 Five Months Ending November 2017

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Nov 2017	Remaining Allocation as of Nov 2017	% Expended Thru SFY18	Projected (Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Child Welfare																6 m Ch Wlfr: 83%	
Total Child Welfare - 6 mo alloc Jul-Dec17	7,389,375	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	-	-	-	-	-	-	-	7,308,770	80,605	41.7%	(1,283,000)
Notes on SFY18 spending-to-allocation:	Allocation is for six months Jul to Dec 2017. Based on five months actuals projected over six months and adjusted for the portion of the October merit payment attributable to six months of the prior State fiscal year, Child Welfare is tracking to overspend allocation by \$1.3M, reflecting an increase of \$130k over the prior report's projection.																
Colorado Works / TANF		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		113,898	248,150	263,467	214,590	223,366								1,063,471			
Benefits and Support Services		88,082	292,756	226,171	186,545	264,758								1,058,311			
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	-	-	-	-	-	-	-	2,121,782	3,036,122	41.1%	(136,000)
Notes on SFY18 spending-to-allocation:	Adjusting for unreported October and November Workforce invoices totaling \$96k and for the portion of 2017 merit paid in October attributable to SFY17 yields a projected overspend of \$136k, down from a projected average of \$217k from last month's projection. Beginning SFY18, two parent household expenditures are now county-only, which may increase spending.																
Child Care Assistance Program		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		75,088	78,628	77,817	102,280	88,071								421,885			
Programs		561,463	710,316	468,315	492,831	659,887	-	-	-	-	-	-	-	2,892,811			
Total CCAP	3,654,694	636,551	788,944	546,132	595,111	747,957	-	-	-	-	-	-	-	3,314,696	339,998	90.7%	(3,989,000)
Notes on SFY18 spending-to-allocation:	The projection excludes the portion of October merit attributable to SFY17 and it is forecasted based on the most recent months' provider payments. The projected year-end overspend of \$4.0M is consistent with last month's projection. Gradual attrition coupled with waitlist implementation will likely further reduce monthly costs as the year progresses.																
Adult Protective Services Programs		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	840,768	66,790	79,145	67,442	81,911	78,466								373,755	467,013	44.5%	(40,000)
Client Benefits	49,221	3,935	2,439	4,850	602	2,504								14,330	34,892	29.1%	15,000
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	-	-	-	-	-	-	-	388,085			
Notes on SFY18 spending-to-allocation:	Projecting APS Admin (adjusted for Oct merit) and APS Client Benefits to State year-end yields an overspend in Admin of \$40k and an underspend in Client Benefits of \$15k.																
County Administration		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,963,027	373,466	436,421	368,983	459,610	437,292								2,075,771	887,256	70.1%	(1,941,000)
HCPF Regular	666,072	147,345	174,460	143,448	165,246	173,598								804,097	(138,025)	120.7%	(1,258,000)
HCPF Enhanced	1,337,482	114,334	114,483	112,076	145,396	122,755								609,044	728,438	45.5%	(113,000)
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	-	-	-	-	-	-	-	3,488,912	1,477,669	70.2%	(3,312,000)
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration are spending over prorated pace five months into SFY18. Adjusting for merit paid in October applicable to the six months SFY17, the combined straight-line projection of all three yields a State year-end overspend of almost \$3.31M, an increase from last month's projected average of \$3.18M.																
Core Services		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	823,124	131,641	59,769	93,544	109,461	106,309	-	-	-	-	-	-	-	500,723	322,401		
Mental Health	665,503	11,038	11,529	5,063	16,928	9,469								54,027	611,476		
Alcohol & Drug Abuse/Family Issues	244,143	14,119	9,375	15,810	23,775	17,124								80,202	163,941		
Special Economic Assistance	15,923	1,364	221	1,167	1,193	-								3,945	11,978		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	-	-	-	-	-	-	-	638,897	1,109,796	36.5%	221,000
Notes on SFY18 spending-to-allocation:	Extrapolating five months actuals adjusted for bonus paid in October attributable to SFY17 yields a projected Core Services underspend of \$221k, slightly down from the \$238k underspend from the previous report's projection.																
Summary:	Five months into SFY17-18, five of the six major allocations have projected yearend overspends, with CCAP, Child Welfare and County Admin trending significantly over allocations at \$4.0M, \$1.3M (Child Welfare based on 6 months only) and \$3.3M respectively.																

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Five Months Ending November 2017

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 9,212,655	\$ 9,212,655	\$ -
Old Age Pension	1,439,012	1,439,012	-
IV- D Child Support Enforcement Admin	963,795	561,728	402,067
Low-income Energy Assistance Program	329,850	329,850	-
Other Programs (non-major or non-allocated)	461,148	436,798	24,350
Employment First - Job Search Other	175,713	87,856	87,856
Employment First - 100%	1,922	1,922	-
Aid to Needy Disabled	268,724	214,980	53,745
SSI-Home Care Allowance	29,137	27,680	1,457
Home Care Allowance	48,073	45,669	2,404
IV-B Promoting Safe and Stable Families	76,687	53,604	23,083
IV-E Independent Living	47,706	47,706	-
Automated Data Processing Pass-Through	674,716	215,909	458,807
Colorado Works / TANF Collections	(9,114)	(7,291)	(1,823)
Total State Incentives	-	79,750	(79,750)
Total Federal Incentives	-	42,668	(42,668)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(63,092)	(50,474)	(12,618)
Medicaid Collections	(6,400)	(6,400)	-
Other Local Sources/Expenditures	6,649,323	-	6,649,323
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	261,241	261,241	-
Total Non-major/Non-allocated State Programs	\$ 20,561,095	\$ 12,994,863	\$ 7,566,233
Cost Allocation Plan (see note)	\$ 974,516	\$ 311,845	\$ 662,671

Summary: Five months into SFY17-18, Boulder County has spent \$20.1M on non-major and non-allocated programs and has received revenue of \$13.0M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Human Services Board
February 2018 Meeting Packet**

*(This month's meeting focuses on Housing Authority matters;
please see the Housing Authority Board packet for the meeting agenda)*

CONTENTS	PAGE
BCDHHS Executed Contracts (January 22, 2018 – February 15, 2018)	2
Monthly Human Services Financial Report	3-10

**Human Services Executed Contracts
January 22, 2018 - February 15, 2018**

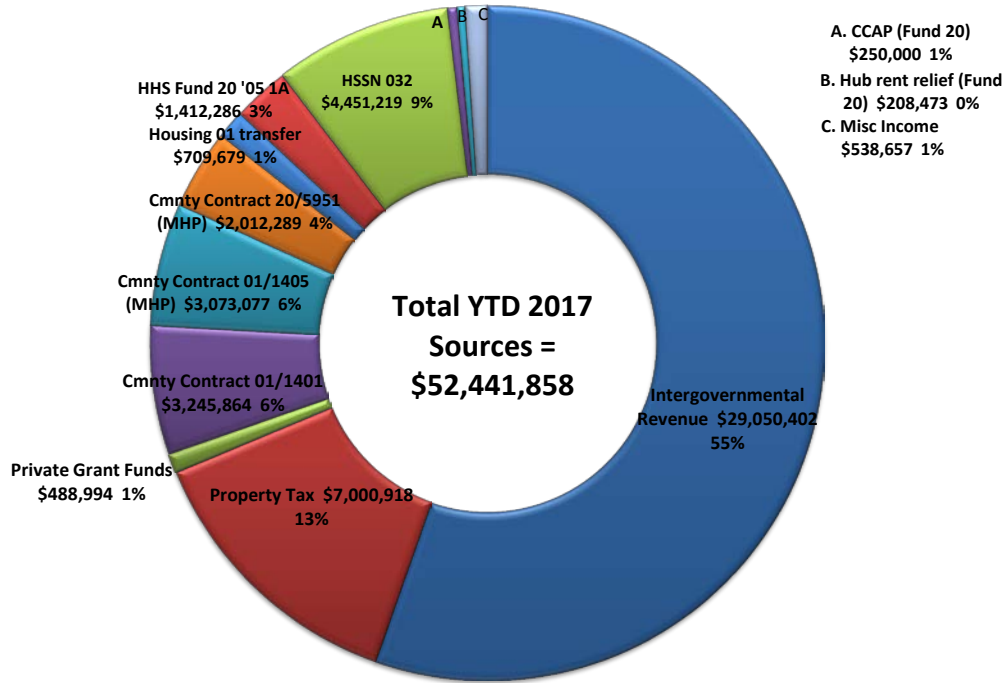
Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
1/23/2018	Voices for Children CASA	General Operating (Renewal and Amendment 02)	\$ 31,930.00 *
1/25/2018	Association for Community Living (ACL)	Developmental Disabilities Fund (Renewal/Amendment 02)	\$ 112,986.00 *
1/25/2018	Association for Community Living and Imagine!	Case Manager Training (3-way contract) - 1/DD funds	\$ 321,965.00 *
1/25/2018	Imagine! (Developmental Disabilities Center)	Developmental Disabilities Fund (Renewal 02)	\$ 5,696,675.00 *
1/29/2018	Amich & Jenks, Inc	polygraph services for Department of Youth Services clients	\$ 2,500.00 *
1/29/2018	Laurie Fowler Beckel	Amendment 05: amend scope and increase amount	\$ 8,000.00 *
1/30/2018	Children First of the Rockies	general operating expenses (Renewal and Amendment 02)	\$ 70,994.00 *
1/30/2018	Legacy of Learning (dba Dreamcatchers)	educational testing and direct instruction (Amendment 03: increase contract amount \$5000)	\$ 25,000.00 *
1/30/2018	Salud Family Health Center	Task Order 2018-01 general operating and Master Contract Amendment	\$ 244,625.00 *
1/30/2018	Sister Carmen Community Center	Task Order 2018-04: Nurturing Parenting	\$ 25,000.00 *
1/31/2018	Emergency Family Assistance Association (EFAA)	Task Order 2018-03: Mountain Navigator	\$ 15,000.00 *
2/2/2018	Lyons Emergency Assistance Fund (LEAF)	general operating (Renewal/Amendment 02)	\$ 10,000.00 *
2/5/2018	Devereux Cleo Wallace	child-specific placement agreement	\$ -
2/6/2018	Carahsoft	Master Contract	\$ -
2/6/2018	City of Longmont	Parent Education (Renewal)	\$ 70,200.00 *
2/6/2018	City of Longmont	Mental Health Services (Renewal)	\$ 96,820.00 *
2/6/2018	Emergency Family Assistance Association (EFAA)	Task Order 2018-01: HSP and Master Contract Amendment	\$ 95,000.00 *
2/6/2018	Emergency Family Assistance Association (EFAA)	Task Order 2018-04: Family Resource Center	\$ 283,500.00 *
2/6/2018	Out Boulder	Employment First Workfare Agreement	\$ -
2/7/2018	Shiloh House	child-specific placement agreement	\$ -
2/8/2018	Attention Homes Chase House	child-specific placement agreement	\$ -
2/8/2018	Smith Agency	child-specific placement agreement	\$ -
2/9/2018	Savio House	child-specific placement agreement	\$ -
2/13/2018	Adoption Exchange	TBRI in-home services	\$ 3,000.00 *
2/14/2018	Social Solutions Global	ETO software as a service (Renewal/Amendment 01)	\$ 20,000.00
2/15/2018	CO Dept of Human Services (CDHS)	The Work Number Amendment (\$5.75 per search + monthly maintenance fee)	\$ 55,274.30

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the February 20, 2018 BOCC Meeting**

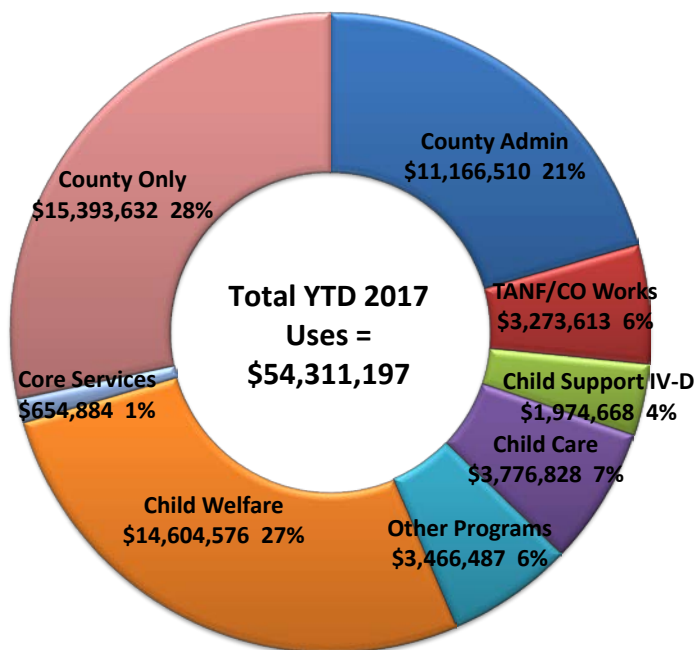
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

**Human Services: Sources of Funds
For Twelve Months Ending December 2017**



**Human Services: Uses of Funds
For Twelve Months Ending December 2017**



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Twelve Months Ending December 2017**

I. FUND 012 BALANCE AT 1-1-2017									
		\$ 12,180,632							
	Current 2017 Budget	(A) YTD Actuals 12/31/2017	% Reported 100.0% Thru Year	(B) Encumbered 12/31/2017	(A) + (B) Actuals+Encum 12/31/2017	% Rptd + Encmb 100.0% Thru Year	Remaining / Unenc budg @ 12/31/2017	(C) YTD Budget at 12/31/2017	(C) - (A) YTD Actuals (+)/- YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 30,577,312	\$ 29,050,402	95.0%		\$ 29,050,402	95.0%	n/a	\$ 30,577,312	\$ 1,526,910
Property Tax	6,993,163	7,000,918	100.1%		7,000,918	100.1%	n/a	6,993,163	(7,755)
Private Grant Funds	531,192	488,994	92.1%		488,994	92.1%	n/a	531,192	42,198
Consolidated contract 01/1401 transfer	3,245,864	3,245,864	100.0%		3,245,864	100.0%	n/a	3,245,864	-
Consolidated contract 01/1405 transfer	3,073,077	3,073,077	100.0%		3,073,077	100.0%	n/a	3,073,077	-
Consolidated contract HHS 20/5951 (MHP)	2,012,289	2,012,289	100.0%		2,012,289	100.0%	n/a	2,012,289	-
HHS Funding (2005 1A ballot initiative)	1,412,286	1,412,286	100.0%		1,412,286	100.0%	n/a	1,412,286	-
HSSN Funding (2010 1A ballot initiative)	6,133,509	4,451,219	72.6%		4,451,219	72.6%	n/a	6,133,509	1,682,290
Housing (former 2451/2452 Fund 01 transfer)	1,315,620	709,679	53.9%		709,679	53.9%	n/a	1,315,620	605,941
CCAP (transfer from HHS Fund 20)	250,000	250,000	100.0%		250,000	100.0%	n/a	250,000	-
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	208,473	-
Misc: includes interest revenue & recoveries	56,181	538,657	958.8%		538,657	958.8%	n/a	56,181	(482,476)
Total New Sources of Funds	55,808,966	52,441,858	94.0%		52,441,858	94.0%	n/a	55,808,966	3,367,108
Other Sources : Use of 012 Fund Balance	1,528,738	\$ -	0.0%		-	0.0%	n/a	1,528,738	1,528,738
Total Sources of Funds	57,337,704	52,441,858	91.5%		52,441,858	91.5%		57,337,704	4,895,846
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,424,426	\$ 11,166,510	97.7%	\$ -	\$ 11,166,510	97.7%	\$ 257,917	\$ 11,424,426	\$ 257,917
TANF/CO Works	4,238,728	3,273,613	77.2%	-	3,273,613	77.2%	965,115	4,238,728	965,115
Child Support IV-D	2,755,158	1,974,668	71.7%	-	1,974,668	71.7%	780,490	2,755,158	780,490
Child Care	1,538,523	3,776,828	245.5%	-	3,776,828	245.5%	(2,238,304)	1,538,523	(2,238,304)
LEAP	148,367	154,129	103.9%	-	154,129	103.9%	(5,762)	148,367	(5,762)
Child Welfare	15,539,298	14,604,576	94.0%	-	14,604,576	94.0%	934,721	15,539,298	934,721
Old Age Pension Admin	292,672	320,335	109.5%	-	320,335	109.5%	(27,664)	292,672	(27,664)
Core Services	1,105,401	654,884	59.2%	-	654,884	59.2%	450,517	1,105,401	450,517
ILA/Chafee	106,683	109,483	102.6%	-	109,483	102.6%	(2,800)	106,683	(2,800)
PSSF	365,027	320,501	87.8%	-	320,501	87.8%	44,526	365,027	44,526
IMPACT	2,692,438	2,562,038	95.2%	-	2,562,038	95.2%	130,400	2,692,438	130,400
County Only and Grant Funding	17,130,983	15,393,632	89.9%	-	15,393,632	89.9%	1,737,351	17,130,983	1,737,351
Total Uses of Funds by Program	\$ 57,337,704	\$ 54,311,197	94.7%	\$ -	\$ 54,311,197	94.7%	\$ 3,026,507	\$ 57,337,704	\$ 3,026,507
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ (1,869,339)							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 10,311,293							
VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of		12/31/2017						
Colorado Works Block	\$ 1,675,354		Low Energy Assistance Program		\$ 1,322,003		Food Assistance Benefits		\$ 21,982,132
Child Care Block	6,087,264		Aid To Needy Disabled		462,137		Other Programs		-
Child Welfare Block	3,637,143		Home Care Allowance		203,111		Medicaid Benefits ⁽¹⁾ - estimated		\$ 272,523,401
Core Services Block	1,027,149		Old Age Pension		3,318,130				
							Total Fed/State Portion of EBT/EFT (E)		312,237,825
							Tot authorized expenditures (D)+(E)		\$366,549,022

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from SFY16-17 "Total Medicaid expenditures for members living in Boulder County" of \$272,523,401.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of December 2017**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2017: For Twelve Months Ending December 2017

Unreserved Fund Balance at January 1, 2017 - includes HU1 & HU2

Expenditures in excess of revenues, 1/1/17 to 12/31/17

Unadjusted Point-in-time balance

Adjustments

- Twelve months property tax collections in excess of prorated property tax budget through December
- HS Fund 01 1401/1405 - HS Cmnty Contract revenues in excess of expenditures as of December
- HS Fund 20/5951 - MHP contract revenues in excess of expenditures as of December
- HSSN expenditures invoiced in excess of revenues recorded as of Dec; Dec invoice yet not posted
- Housing 4565 expenditures in excess of revenues recorded as of December
- HHS Fund 020 1A (2005) revenue recorded in excess of prorated budget as of December

Preliminary Adjusted Unreserved Fund Balance through December 2017

Preliminary Adjusted (Increase)/Decrease in Unreserved Fund Balance as of December 2017

	HU1	HU2	Total 012
\$	(10,203,983)	\$ (1,976,649)	\$ (12,180,632)
	2,077,817	(208,478)	1,869,339
	(8,126,166)	(2,185,127)	(10,311,293)
	-	-	-
	168,676		168,676
	30,002		30,002
	(1,635,248)		(1,635,248)
	(604,337)		(604,337)
	-		-
\$	(10,167,073)	\$ (2,185,127)	\$ (12,352,201)
\$	36,910	\$ (208,478)	\$ (171,568)

II. TANF Expenditures and Reserves

SFY17-18: For Six Months Ending December 2017

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation per State alloc to actls rpt	Exp as of DEC18	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,157,904	2,690,745	52.2%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	2,737,014	50.6%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	2,865,172	52.9%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	3,176,660	61.6%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	3,080,750	57.3%	1,937,360	2,264,994	36.01%

- (1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.
- (2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.
- (3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.
- (4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.
- (5) - JUN17 allocation includes \$100k purchase.
- (6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Twelve Months Ended December 2017 (preliminary as of 2-15-18)

	2017 Approved Budget	Jan-2017 Actuals	Feb-2017 Actuals	Mar-2017 Actuals	Apr-2017 Actuals	May-2017 Actuals	Jun-2017 Actuals	Jul-2017 Actuals	Aug-2017 Actuals	Sep-2017 Actuals	Oct-2017 Actuals	Nov-2017 Actuals	Dec-2017 Actuals	YTD Actuals	Remaining Balance
TSN Administration	26,000	1,025	1,034	1,986	1,458	2,101	1,878	1,918	1,044	1,511	1,662	1,198	1,673	18,487	7,513
Non-Profit Contracts & Other Programs															
Education															
City of Longmont - parent education	66,843	-	-	-	-	-	10,071	-	13,014	-	-	-	40,511	63,596	3,247
Early Childhood Council of Boulder County	60,000	-	-	5,236	-	22,826	-	9,693	-	3,007	4,223	4,387	10,628	60,000	-
Parents as Teachers - HHS	203,082	16,659	19,093	19,563	19,483	13,976	17,835	17,944	21,174	22,255	17,272	14,229	14,660	214,143	(11,061)
Sister Carmen Community Center - parent education	49,392	-	-	6,122	-	1,953	4,679	5,037	2,348	2,571	-	10,462	11,111	44,283	5,109
WorkForce Boulder County	45,651	-	-	-	-	-	-	5,908	8,285	-	-	12,864	67,440	94,496	(48,845)
Health and Well-Being															
Boulder County Farmers Market	-	-	-	-	-	-	-	-	-	-	-	-	10,943	10,943	(10,943)
Boulder Shelter for the Homeless - benefits acquisition	50,000	-	-	4,629	4,266	-	4,659	9,148	4,783	9,365	-	4,797	8,354	50,000	-
City of Longmont	72,615	-	-	-	-	-	1,672	-	17,404	-	-	19,169	19,338	57,584	15,031
Community Partner Admin	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	80,000
Emergency Family Assistance Association	15,000	-	-	1,376	-	-	2,769	505	-	746	646	-	647	6,689	8,311
Family Resource Center - Boulder	170,000	9,090	13,049	14,616	15,198	14,837	13,625	13,636	13,619	8,283	10,271	4,275	8,327	138,827	31,173
Family Resource Center - EFAA	150,000	-	-	-	-	-	1,991	-	13,157	2,490	2,890	-	87,199	107,728	42,272
Family Resource Center - OUR Center	150,000	-	-	-	-	-	17,672	17,462	-	45,843	16,142	16,644	36,238	150,000	-
Mental Health Partners - community based	201,732	-	-	-	-	-	-	-	45,761	30,479	48,486	14,379	62,626	201,732	-
Mental Health Partners - prevention and intervention	24,319	-	-	-	204	-	-	-	24,114	-	-	-	-	24,319	-
Mental Health Partners - senior reach	90,000	-	-	-	-	-	32,350	4,459	-	14,717	-	9,897	28,577	90,000	(0)
Mental Health Partners - travel	-	-	-	-	-	-	-	-	-	-	-	-	170,000	170,000	(170,000)
Sister Carmen Community Center - Family Development	50,000	-	-	6,575	-	2,866	10,674	3,641	2,800	1,627	-	3,961	3,132	35,277	14,723
Sister Carmen Community Center - FRC	215,327	-	-	32,375	18,066	-	31,241	14,177	15,394	15,250	-	32,339	44,087	202,929	12,398
Transition Aged Youth - HHS	5,000	25	250	105	-	27	-	-	-	3	-	112	728	1,249	3,751
Safety															
Safehouse Progressive Alliance for Nonviolence	40,000	-	-	2,522	3,196	-	9,233	-	-	9,766	-	3,932	11,351	40,000	-
Housing															
Attention Inc	30,000	-	-	-	-	-	8,591	4,564	1,749	1,552	-	7,263	4,883	28,601	1,399
Boulder Outreach for Homeless Overflow	20,000	-	19,082	918	-	-	-	-	-	-	-	-	-	20,000	-
Boulder Shelter for the Homeless - emerg services/VISPADT	75,000	-	-	6,064	5,948	-	5,981	12,090	6,107	12,336	-	6,226	20,248	75,000	-
Boulder Shelter for the Homeless - HMIS data warehouse	24,999	-	-	2,575	2,141	-	2,018	2,909	169	5,973	-	9,213	-	24,999	-
Bridge House - HSP	45,000	-	4,500	3,300	-	3,300	6,600	-	3,300	3,300	-	3,300	17,400	45,000	-
Bridge House - day shelter	73,190	-	-	36,595	-	18,298	-	18,298	-	-	-	-	-	73,190	-
Emergency Family Assistance Association - HSP	95,000	-	-	7,200	-	-	7,500	22,500	16,065	-	-	-	41,735	95,000	-
Emergency Hotel Vouchers - HHS	50,000	2,310	1,691	2,650	580	360	92	-	397	613	1,634	3,236	5,102	18,665	31,335
Heating Plus - HHS	125,000	9,353	43,076	10,420	1,684	2,891	1,886	-	-	-	-	1,489	5,331	76,130	48,870
Boulder Shelter for the Homeless - coordinated entry	45,000	-	-	-	-	-	-	-	-	-	-	-	31,641	31,641	13,359
Housing Stabilization Program - HHS	185,917	8,761	7,541	7,666	7,855	10,569	7,593	8,961	12,468	11,536	13,408	9,249	707,888	813,495	(627,578)
Outreach United Resource Center - HSP	95,000	-	-	14,700	-	6,600	6,000	7,200	8,730	-	7,500	9,165	32,985	92,880	2,120
Safe Shelter of St. Vrain - HSP	45,000	-	4,500	4,500	-	4,500	-	9,000	4,500	4,200	-	-	13,800	45,000	-
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	5,700	-	4,500	-	9,000	4,500	-	4,500	-	16,800	45,000	-
Sister Carmen Community Center - HSP	95,000	-	6,300	7,200	-	6,600	13,500	9,938	-	7,500	6,900	9,143	26,273	93,353	1,648
Emergent Needs															
Reserved - 2018 Prefunding	503,296	-	-	-	-	-	-	-	-	-	-	-	-	-	503,296
TBD Mid-Year Emergent Needs	147	-	-	-	-	-	-	-	-	-	-	-	-	-	147
SubTotal: Non-Profit Contracts & Other Programs	3,291,509	46,197	119,082	202,608	78,623	114,102	218,233	206,069	239,838	213,410	133,873	209,730	1,559,984	3,341,750	(50,241)
Administrative Benefits Access															
Personnel (Salary & Benefits)	2,316,000	228,666	216,126	211,560	213,475	206,118	176,569	137,847	(194,298)	(263,989)	89,701	72,909	73,591	1,168,276	1,147,724
Child Care	500,000	-	-	-	-	-	500,000	-	816,379	241,575	-	-	-	1,557,954	(1,057,954)
Total	6,133,509	275,889	336,242	416,154	293,557	322,321	896,680	345,833	862,964	192,507	225,236	283,837	1,635,248	6,086,467	47,042

**Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - December 31, 2017 (preliminary as of 2-15-18)**

Funding Source / Community Partner (Contractor)	2017	Jan-2017	Feb-2017	Mar-2017	Apr-2017	May-2017	Jun-2017	Jul-2017	Aug-2017	Sep-2017	Oct-2017	Nov-2017	Dec-2017	YTD Actuals	Remaining Balance
	Approved Budget	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals		
Transfer from Fund 001, Cost Center 1401 (P99999001X)															
Acorn School	25,000	-	-	-	-	-	-	10,870	1,630	-	12,500	-	-	25,000	-
Agape Family Services	10,000	-	-	8,000	-	1,000	1,000	-	-	-	-	-	-	10,000	-
Aspen Grove Community Preschool	10,000	-	833	833	-	833	1,647	-	-	1,686	-	1,667	2,500	10,000	-
Attention, Inc	45,320	-	3,777	3,777	-	3,777	3,777	3,777	3,777	7,553	3,777	3,777	7,553	45,320	-
Blue Sky Bridge	32,960	-	-	5,493	-	5,493	2,747	2,747	-	5,493	2,747	2,747	5,493	32,960	-
Boulder County Aids Project	61,800	-	-	12,870	-	6,600	12,190	5,443	-	9,128	3,412	3,522	8,635	61,800	-
Boulder Day Nursery Association	37,080	-	-	-	-	-	-	12,360	6,180	-	-	12,360	6,180	37,080	-
Boulder Outreach for Homeless Overflow (BOHO)	10,000	-	9,398	602	-	-	-	-	-	-	-	-	-	10,000	-
Boulder Shelter for the Homeless	231,810	-	-	16,667	16,667	-	16,667	33,334	16,667	33,334	-	16,667	81,807	231,810	-
Boulder Valley Women's Health	207,000	-	-	33,975	17,025	16,025	17,025	22,025	-	38,150	22,375	23,300	17,100	207,000	-
Bridge House	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	19,223	-	10,138	12,055	6,178	-	6,143	5,946	4,389	6,922	70,994	-
Children's House Preschool	12,500	-	-	1,250	-	2,500	1,250	1,250	-	2,500	1,250	-	2,500	12,500	-
Clinica Campesina	587,860	-	-	97,977	-	-	146,965	48,988	-	97,977	-	48,988	146,965	587,860	-
Community Food Share	74,160	-	-	-	-	69,293	-	4,867	-	-	-	-	-	74,160	-
Dental Aid	186,574	15,548	-	31,096	15,548	70,000	54,383	-	-	-	-	-	-	186,574	-
Early Childhood Council of Boulder County (ECCBC)	80,000	-	-	13,078	-	12,125	-	13,938	-	7,737	8,456	15,344	9,323	80,000	-
Emergency Family Assistance Association (EFAA)	142,000	-	-	21,371	-	-	32,056	10,817	-	12,259	23,961	-	25,346	125,811	16,189
Homeless Outreach Providing Encouragement (HOPE)	5,150	-	-	-	-	-	-	-	3,004	-	858	429	858	5,150	-
Inn Between of Longmont	75,000	-	-	15,000	-	7,500	15,000	-	7,500	15,000	7,500	7,500	-	75,000	-
Lyons Emergency Assistance Fund	10,000	-	-	1,000	2,000	-	3,000	-	1,000	1,000	1,000	-	1,000	10,000	-
Mother House	10,000	-	-	-	-	-	2,500	-	-	2,500	2,500	-	2,500	10,000	-
OUR Center	160,000	-	-	25,590	-	29,041	-	15,283	10,086	23,303	14,372	14,242	28,092	160,009	(9)
Safe Shelter of St. Vrain Valley	100,940	-	-	16,795	-	-	16,607	-	15,565	17,193	-	7,833	26,947	100,940	(0)
Safehouse Progressive Alliance for Nonviolence (SPAN)	154,500	-	-	12,300	13,520	-	43,757	-	-	35,306	-	14,005	35,612	154,500	-
Salud Family Health Center	244,625	-	-	20,521	20,736	40,043	19,911	-	-	48,674	19,543	19,475	55,721	244,625	-
Sister Carmen Community Center	65,000	-	-	8,240	-	5,669	9,458	5,257	4,405	6,066	-	12,653	12,096	63,843	1,157
TLC Learning Center	50,000	-	-	8,333	-	-	8,333	8,333	-	8,333	-	4,167	12,500	50,000	-
Voices for Children	31,930	-	-	2,661	-	-	10,643	-	-	7,982	-	2,661	7,982	31,930	0
Wild Plum Center	63,036	-	-	15,759	-	5,253	10,506	-	-	6,304	6,304	12,607	6,304	63,036	-
YWCA of Boulder County	159,650	-	-	25,893	-	26,159	14,145	13,628	-	11,365	-	24,058	44,403	159,650	(0)
Holiday Food Pantry (\$5k/each EFAA, Sister Carmen, OUR Center)	15,000	-	-	-	-	-	-	-	-	-	-	-	15,000	15,000	-
Personnel	181,023	15,118	16,175	15,749	23,644	23,529	23,300	23,343	23,565	23,161	24,464	14,056	16,075	242,178	(61,155)
Reserved - 2018 prefunding	94,952	-	-	-	-	-	-	-	-	-	-	-	-	-	94,952
Transfer from Fund 001, Cost Center 1405 (P99999001Y)															
Mental Health Partners - general operating	2,006,687	-	(0)	-	-	-	-	-	-	586,496	342,691	331,378	732,525	1,993,089	13,598
Mental Health Partners - ARC	666,390	-	-	107,565	-	-	-	155,535	70,096	50,489	49,405	50,325	168,751	652,164	14,226
Community Mental Health Services (administered via Care Management)	300,000	(0)	8,372	20,197	34,825	5,063	75,511	5,817	9,235	38,910	24,338	10,363	60,956	293,585	6,415
Personnel (previously impact admin to MHP)	100,000	-	-	-	-	-	-	-	-	-	52	8,397	8,247	16,697	83,303
Transfer from Fund 020, Cost Center 5951 (P99999001Z)															
Mental Health Partners - general operating	2,012,289	-	-	37,461	36,008	1,768,452	13,103	94,493	32,771	-	-	-	-	1,982,287	30,002
Total	8,331,230	30,666	38,555	599,273	179,972	2,108,493	567,536	498,282	205,480	1,104,043	577,451	666,907	1,555,894	8,132,552	198,678

Boulder County Human Services
Comparison of Major State Allocations to County Expenditures
For SFY17-18 Six Months Ending December 2017

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Dec 2017	Remaining Allocation as of Dec 2017	% Expended Thru SFY18 50.0%	Projected (Over)/Under @ State Yr-end	
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun					
Child Welfare																		
Total Child Welfare	15,465,760	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	-	-	-	-	-	-	-	8,828,220	6,637,540	57.1%	(2,026,000)
Notes on SFY18 spending-to-allocation:	Based on six months actuals adjusted for the portion of the October merit payment attributable to six months of the prior State fiscal year, Child Welfare is tracking to overspend allocation by \$2.0M at SFY18 year-end.																	
Colorado Works / TANF																		
Administration and Contracts		113,898	248,150	263,467	214,590	223,366	290,500								1,353,971			
Benefits and Support Services		88,082	292,756	226,171	186,545	264,758	278,464								1,336,775			
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	568,963	-	-	-	-	-	-	-	2,690,745	2,467,159	52.2%	(200,000)
Notes on SFY18 spending-to-allocation:	December actuals include six months Workforce invoices (the December accrual was within \$3k of actual, so a reasonable estimate). Projected actuals are adjusted down slightly for the portion of 2017 merit paid in October attributable to SFY17. Projecting these adjusted actuals yields a projected overspend of \$200k, up from a projected overage of \$136k from last month's projection.																	
Child Care Assistance Program																		
Administration		75,088	78,628	77,817	102,280	88,071	87,570								509,455			
Programs		561,463	710,316	468,315	492,831	659,887	506,111	-	-	-	-	-	-	-	3,398,922			
Total CCAP	3,654,694	636,551	788,944	546,132	595,111	747,957	593,681	-	-	-	-	-	-	-	3,908,377	(253,683)	106.9%	(3,926,000)
Notes on SFY18 spending-to-allocation:	The projection excludes the portion of October merit attributable to SFY17 and it is forecasted based on the most recent months' provider payments. The projected year-end overspend of \$3.9M is consistent with last month's projection. Gradual attrition coupled with waitlist implementation will likely further reduce monthly costs as the year progresses.																	
Adult Protective Services Programs																		
Administration	840,768	66,790	79,145	67,442	81,911	78,466	76,630								450,385	390,383	53.6%	(46,000)
Client Benefits	49,221	3,935	2,439	4,850	602	2,504	5,157								19,487	29,734	39.6%	10,000
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	81,787	-	-	-	-	-	-	-	469,872			
Notes on SFY18 spending-to-allocation:	Projecting APS Admin (adjusted for Oct merit) and APS Client Benefits to State year-end yields an overspend in Admin of \$46k and an underspend in Client Benefits of \$10k.																	
County Administration																		
CDHS County Administration	2,963,027	373,466	436,421	368,983	459,610	437,292	440,474								2,516,245	446,782	84.9%	(2,005,000)
HCPF Regular	666,072	147,345	174,460	143,448	165,246	173,598	174,258								978,355	(312,284)	146.9%	(1,286,000)
HCPF Enhanced	1,337,482	114,334	114,483	112,076	145,396	122,755	126,530								735,574	601,908	55.0%	(124,000)
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	741,263	-	-	-	-	-	-	-	4,230,175	736,407	85.2%	(3,415,000)
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration are spending over prorated pace six months into SFY18. Adjusting for merit paid in October applicable to the six months SFY17, the combined straight-line projection of all three yields a State year-end overspend of almost \$3.42M, an increase from last month's projected overage of \$3.31M.																	
Core Services																		
80/20 & 100% Funding	823,124	131,641	59,769	93,544	109,461	106,309	82,368	-	-	-	-	-	-	-	583,092	240,032		
Mental Health	665,503	11,038	11,529	5,063	16,928	9,469	4,555								58,582	606,921		
Alcohol & Drug Abuse/Family Issues	244,143	14,119	9,375	15,810	23,775	17,124	12,469								92,671	151,472		
Special Economic Assistance	15,923	1,364	221	1,167	1,193	-	-								3,945	11,978		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	99,392	-	-	-	-	-	-	-	738,289	1,010,404	42.2%	277,000
Notes on SFY18 spending-to-allocation:	Extrapolating six months actuals adjusted for bonus paid in October attributable to SFY17 yields a projected Core Services underspend of \$277k, an increase from the \$221k underspend from the previous report's projection.																	
Summary:	Six months into SFY17-18, five of the six major allocations have projected year-end overspends, with CCAP, Child Welfare and County Admin trending significantly over allocations at \$3.9M, \$2.0M and \$3.4M respectively. These projections do not take into account possible surplus distributions at State year-end closeout that would reduce overspent amounts.																	

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Six Months Ending December 2017

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 11,050,634	\$ 11,050,634	\$ -
Old Age Pension	1,745,685	1,745,685	-
IV- D Child Support Enforcement Admin	1,165,391	673,404	491,987
Low-income Energy Assistance Program	484,122	484,122	-
Other Programs (non-major or non-allocated)	558,253	518,103	40,150
Employment First - Job Search Other	230,258	115,129	115,129
Employment First - 100%	1,922	1,922	-
Aid to Needy Disabled	337,280	269,824	67,456
SSI-Home Care Allowance	40,644	38,612	2,032
Home Care Allowance	65,005	61,755	3,250
IV-B Promoting Safe and Stable Families	90,596	63,633	26,963
IV-E Independent Living	57,885	57,885	-
Automated Data Processing Pass-Through	810,222	259,271	550,951
Colorado Works / TANF Collections	(11,577)	(9,261)	(2,315)
Total State Incentives	-	84,676	(84,676)
Total Federal Incentives	-	44,467	(44,467)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(70,941)	(56,752)	(14,188)
Medicaid Collections	(7,202)	(7,202)	-
Other Local Sources/Expenditures	8,418,716	-	8,418,716
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	272,705	272,705	-
Total Non-major/Non-allocated State Programs	\$ 25,239,597	\$ 15,668,611	\$ 9,570,986
Cost Allocation Plan (see note)	\$ 1,952,981	\$ 623,381	\$ 1,329,601

Summary: Six months into SFY17-18, Boulder County has spent \$25.2M on non-major and non-allocated programs and has received revenue of \$15.7M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Human Services Board
March 2018 Meeting Packet**

CONTENTS	PAGE
Agenda for March 20, 2018 Human Services and BCHA Board Meetings <i>(This month's meeting focuses on Human Services matters)</i>	2-4
Human Services Executed Contracts (February 16, 2018 - March 15, 2018)	5
Human Services Financial Update Presentation	6-25
March 2018 Human Services Detailed Financials (For One Month Ending January 2018)	26-32



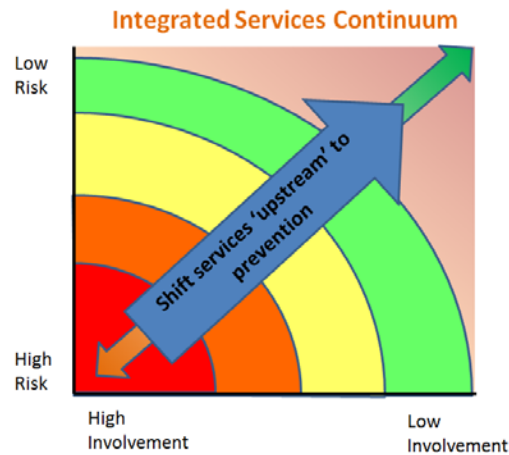
Department of Housing & Human Services

2525 13th Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283
3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523
515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

www.bouldercountyhhs.org

**Boulder County Department of Housing & Human Services
Housing Authority/Human Services Boards
Monthly Board Meeting Agenda
Tuesday, March 20, 2018, 2:30 – 3:45 p.m.
Commissioners' Hearing Room – 3rd Floor
Boulder County Courthouse, Boulder, Colorado**

Vision: We are building a healthy, connected community that empowers people and strengthens families by confronting the root causes of crisis and instability.



Agenda

1. **Call to Order, Human Services Board Meeting— Human Services Board Chair**
2. Director Frank Alexander – Updates (2:30 – 2:45 p.m.)
3. Integrated Services Delivery Model of Care (ISDMC) update — Lane Volpe, Strategic Implementation Manager, and Susan Caskey, IMPACT Care Management Division Director (2:45 – 3:20 p.m.)
 - a. Review of ISDMC core components and goals
 - b. New logo, concepts & design
 - c. Overview of current ISDMC logic model
 - i. Specific focus on long-term outcomes
 - ii. Other outputs and outcomes
 - iii. Details on the approaches we are using to achieve the outcomes
 - d. How the three tiers of ISDMC fit together
 - e. Navigation tier updates
 - i. Results from the data collection pilot

- ii. Core focus areas for navigation development and implementation (technology system, navigator role, community capacity-building)
 - iii. Improvements to the client experience (workers who can access multiple eligibility systems, comprehensive client service and support)
 - iv. Ultimate goal of a generative service model
 - f. Mid-level tier updates
 - i. New data system, new capacity to have one assessment that follows a client, tools to facilitate collaboration among staff
 - ii. Improvements to the client experience
 - iii. Move of the Early Intervention Team (EIT) from Family and Children Services Division to Case Management and Community Outreach Division as a strategy for meeting client needs earlier
 - g. High acuity tier updates
 - i. Review of CANS assessment tool
 - ii. Developments at the state level (TOP vs. CANS), HHS's position and advocacy related to use of the CANS
 - iii. Analyses of CANS data, most prevalent needs of our high acuity population, and how this has informed specific goals and targets for the IMPACT partnership to work on
 - h. Next steps
- 4. Human Services Financial Update – Will Kugel, Finance Division Director (**3:20 – 3:40 p.m.**)
- 5. Matters from Members of the Human Services Board
- 6. ****Matters from Members of the Public on Human Services topics**
- 7. **Call to Order – as Housing Authority Board**
- 8. Matters from Members of the Housing Authority Board
- 9. ****Matters from Members of the Public on Housing Authority topics (approximately 3:40 p.m., 10 minutes)**

Upcoming Meetings

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, April 24, 2018, 1:00 p.m. Commissioners' Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado

***Housing Authority Focus*

Joint Meeting: Boulder County Housing Authority/Human Services Board and the Boulder County Housing and Human Services Advisory Committee—Thursday, May 10, 2018, 3 – 4:30 p.m., Location TBD.

Current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be accessed at the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

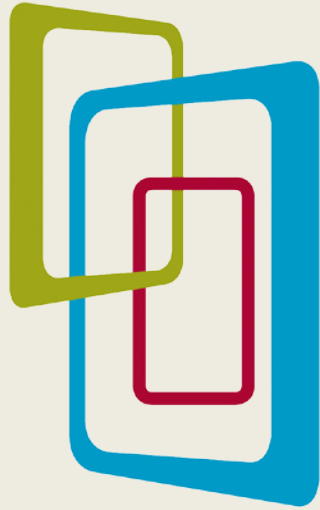
**Any member of the Public may speak on any subject related to Boulder County housing and human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County's guide to public hearings: <http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Human Services Executed Contracts
February 16, 2018 - March 15, 2018**

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
2/16/2018	Homeless Collaborative	six-way Nondisclosure Agreement	\$ -
2/16/2018	Mount St Vincent's Home	child-specific placement agreement	\$ -
2/16/2018	Sister Carmen Community Center	Task Order 2018-03: FRC Amendment 01 (increase \$5000 for holiday food basket)	\$ 283,827.00 *
2/16/2018	Workforce Boulder County	Task Order 2017-01A: Amendment to shift services to more TANF-eligible clients	\$ 1,165,699.00 *
2/20/2018	Boulder Shelter for the Homeless	Task Order 2018-06: Housing Focused Shelter and Master Contract Amendment	\$ 520,365.00 *
2/20/2018	David Kalis	amendment 02: update scope	\$ 100,000.00 *
2/20/2018	Early Childhood Council of Boulder County (ECCBC)	Task Order 2018-01: Systems Work and Master Contract Amendment	\$ 80,000.00 *
2/20/2018	Early Childhood Council of Boulder County (ECCBC)	Task Order 2018-02: Professional Development	\$ 60,000.00 *
2/21/2018	Griffith Centers for Children	child-specific placement agreement	\$ -
2/22/2018	Adoption Exchange	TBRI Training (Renewal/Amendment 02)	\$ 4,000.00
2/22/2018	Bridge House	Task Order 2018-04: Homeless Solutions for Boulder County	\$ 30,000.00 *
2/22/2018	Mental Health Partners	Task Order 2018-01A: General Operating	\$ 1,759,488.00 *
2/22/2018	Mental Health Partners	Task Order 2018-02: Community-Based Mental Health and Substance Abuse Services	\$ 198,359.12 *
2/22/2018	The Colorado Health Foundation	Grant: Smart Choice Financial Counseling Pilot	\$ 138,629.00
2/27/2018	Carahsoft	Task Order 2018-01: Boulder County Connect consulting	\$ 31,211.00 *
2/27/2018	Clinica Campesina / Family Health Services	Task Order 2018-01 and Master Amendment	\$ 617,860.00 *
2/27/2018	Mental Health Partners and Sheriff's Office	Mental health services for jail inmates (Renewal and Amendment 03)	\$ 207,332.00 *
2/28/2018	Specialized Alternatives for Families and Youth (SAFY)	child-specific placement agreement	\$ -
2/28/2018	Tennyson Center for Children	child-specific placement agreement	\$ -
3/1/2018	Rite of Passage	Transition and transportation services for NYC youth	\$ 5,000.00 *
3/2/2018	Cornell Corrections (dba Southern Peaks Regional Treatment Center)	child-specific placement agreement	\$ -
3/5/2018	BCHA	BCHA & HHS IGA for Housing Stabilization Program (Amendment 01 to clarify how funds may be utilized)	\$ 1,550,000.00 *
3/6/2018	Mental Health Partners	Task Order 2018-03: Senior Reach	\$ 90,000.00 *
3/6/2018	Mental Health Partners	Task Order 2018-13: EDGE	\$ 152,189.00 *
3/6/2018	Mental Health Partners	Task Order 2018-04: Withdrawal Management	\$ 333,195.00 *
3/7/2018	Homeless Outreach Providing Encouragement (HOPE)	General Operating expenses (Renewal and Amendment 02)	\$ 15,000.00 *
3/8/2018	Sister Carmen Community Center	Task Order 2018-03: Amendment 02 to include Quality Standards training (\$6162 increase)	\$ 289,989.00 *
3/8/2018	Tennyson Center for Children	child-specific placement agreement	\$ -
3/12/2018	Shiloh House	child-specific placement agreement	\$ -
3/12/2018	Tattoo Emergency 911	increase contract amount by \$4000 for tattoo removal services (Amendment 02)	\$ 7,000.00 *



BOULDER COUNTY
**HOUSING
& HUMAN
SERVICES**

Hope for the future, help when you need it.

**March 20, 2018
BOCC Meeting
Finance Update**

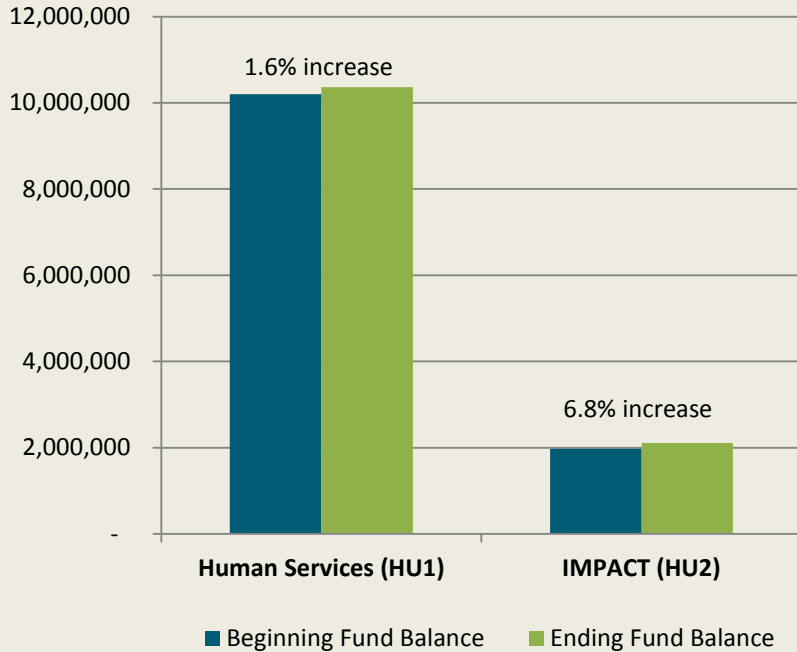
Agenda

- 1) Human Services Fund Balance Update
- 2) State Budget & Legislation Update
- 3) Issuance Office Update



Fund Balance Update

2017 Human Services and IMPACT Fund Balance Actuals



Fund 012 (as of 3/9/2018)	Human Services (HU1)	IMPACT (HU2)
Beginning Fund Balance	\$10,203,983	\$1,976,649
Revenue	\$52,275,733	\$2,691,175
Expenses	\$52,114,295	\$2,556,212
Fund Balance Increase	\$161,438	\$134,963
Ending Fund Balance	\$10,365,421	\$2,111,612

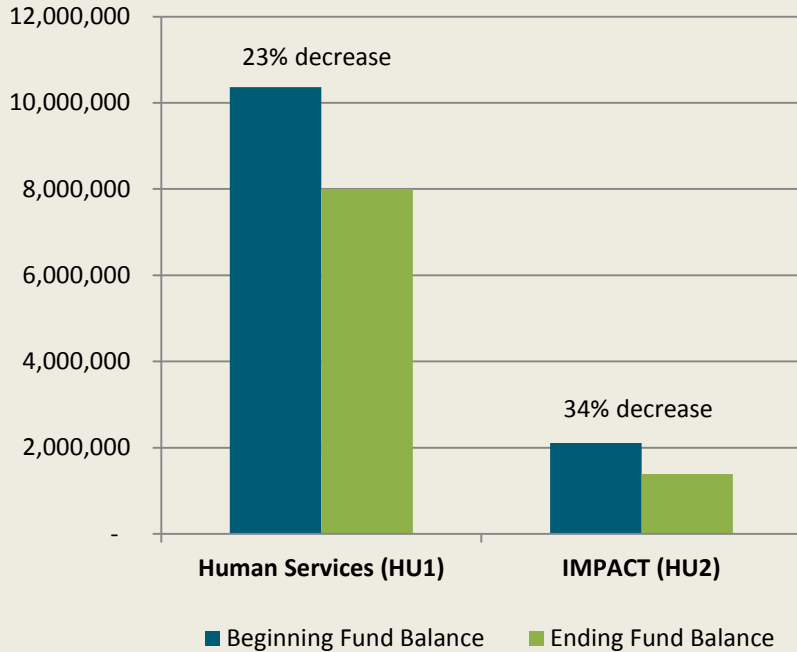


Hope for the future, help when you need it.

Factors in Change of 2017 Fund Balance

- SFY 2016-17
 - Full Reimbursement of Child Welfare Expenditures
 - Purchase of CCAP Allocation \$1.1M
 - Purchase of TANF Allocation \$100k
 - Pass-thru rate of 50.97% on County Admin Expenditures Beyond Allocation
- Calendar Year 2017
 - HSSN CCAP investment \$1.6M
 - Health & Human Services CCAP investment \$250k

2018 Human Services and IMPACT Fund Balance Budgets



Fund 012 (as of 3/9/2018)	Human Services (HU1)	IMPACT (HU2)
Beginning Fund Balance	\$10,365,421	\$2,111,612
Revenue Budget	\$52,618,575	\$2,501,203
Expense Budget	\$54,984,300	\$3,222,999
Budgeted Use of Fund Balance	(\$2,365,725)	(\$721,796)
Ending Fund Balance Projection	\$7,999,696	\$1,389,816

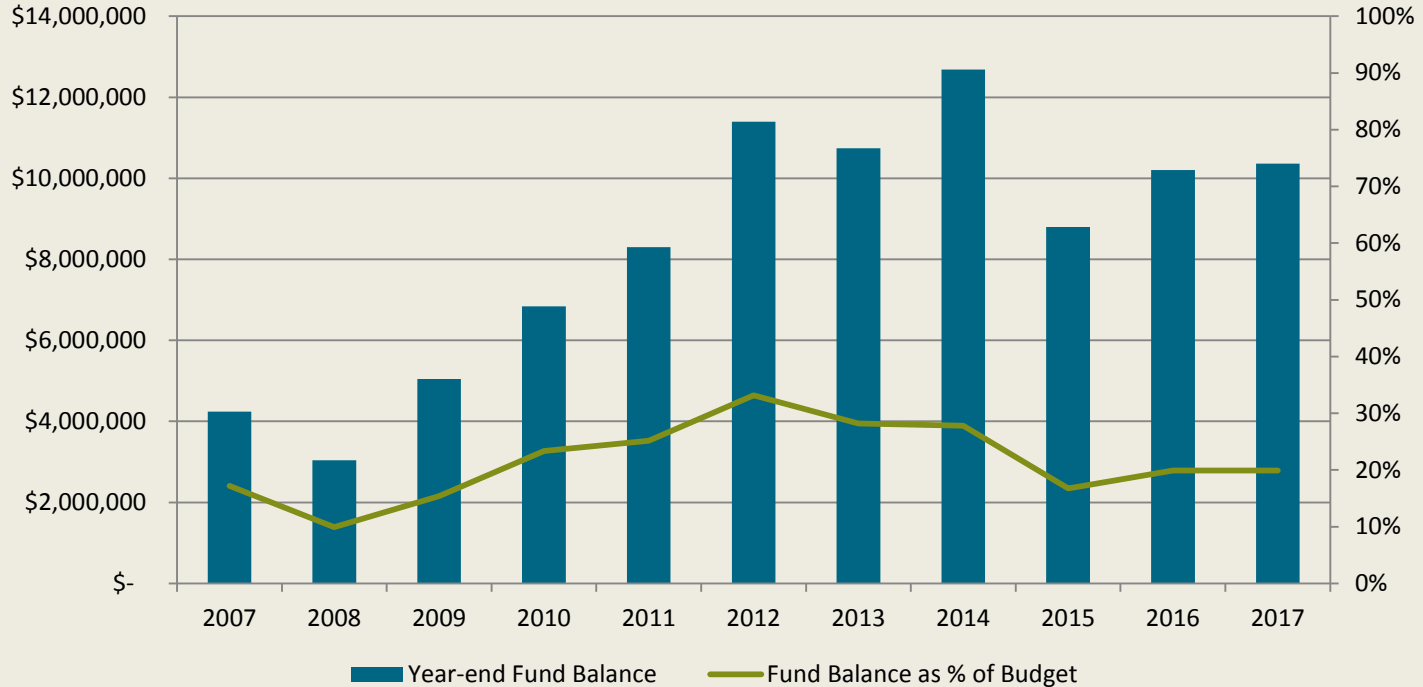


Hope for the future, help when you need it.

2018 Budget and Fund Balance Strategies

- SFY 2017-18
 - CCAP Supplemental Allocation
 - Seek to purchase CCAP Allocation
 - Seek to purchase TANF Allocation
 - Utilize TANF Reserves \$1.4M
- Calendar Year 2018
 - HSSN CCAP investment \$2.6M
 - Health & Human Services CCAP investment \$500k
 - Six Restricted Positions \$427k

Year-End Human Services Fund Balance (HU1) 2007-2017



Child Welfare and Core Services

Funding Sources, Projections and Projected Uncovered Deficit

Fiscal: Spending and Funding of Child Welfare and Core

Current SFY17-18 - Actuals through January 2018

I. Child Welfare Block Grant:

	SFY17-18
Total Child Welfare Funding Sources	
CDHS SFY17-18 Allocation	\$ 15,465,760
Estimated SFY17-18 supplemental	<u>144,000</u>
Total Child Welfare funding sources	\$ 15,609,760
 Child Welfare Spending - SFY17-18	
Actuals YTD - 7 mo through Jan18	\$ 10,196,105
Projected 12 Mo Spending (S-L projection includes exp xfr to Core*)	<u>17,179,037</u>
Projected Surplus / (Deficit) to Sources	\$ (1,569,277)

II. Core Services Grant:

	SFY17-18
CDHS SFY17-18 Allocation	\$ 1,748,693
Actuals YTD - 7 mo through Jan18	\$ 870,571
* Potential transfer of Child Welfare to Core	\$ 300,000
Projected 12 Month Spending (straight-line projection)	<u>1,792,408</u>
Projected Surplus / (Deficit) to Sources	\$ (43,715)

III. The Big Picture - Closeout Planning

	SFY17-18
Net overage - assumes Core has no underspend	\$ (1,612,992)
Possible Coverages	
TANF Transfer - \$1.445M reserves net of projected TANF overage	(1) \$ 1,245,321
HSSN 032 Funding	
Fund 020 Funding	
Projected Surplus / (Deficit) after Applying Adt'l Sources	<u>\$ (367,671)</u>

Prospective One Year Out - SFY18-19 Planning

I. Child Welfare Block Grant:

	SFY18-19
Total Child Welfare Funding Sources	
CDHS SFY18-19 Allocation with 7% floor	\$ 14,331,503
Estimated SFY18-19 supplemental	<u>144,000</u>
Total Child Welfare funding sources	\$ 14,475,503
 Child Welfare Spending - SFY18-19	
Projected 12 Month Spending:	
Currently assumes projected 12 month SFY17-18 spending	\$ 17,179,037
Projected Surplus / (Deficit) to Sources	<u>\$ (2,703,534)</u>

II. Core Services Grant:

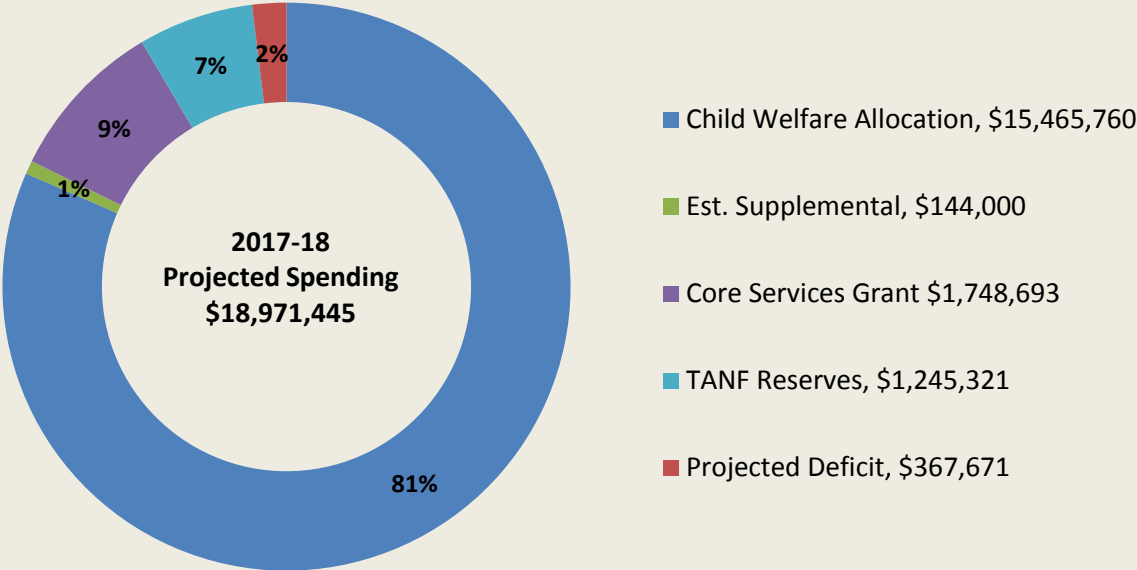
	SFY18-19
CDHS SFY18-19 Allocation	tbd
Projected 12 Month Spending:	
Currently assumes projected 12 month SFY17-18 spending	\$ -
Projected Surplus / (Deficit) to Sources	\$ -

III. The Big Picture - Closeout Planning

	SFY18-19
Net overage - assumes Core has no underspend	\$ (2,703,534)
Possible Coverages	
TANF Transfer, up to targeted SFY18-19 balance	\$ -
HSSN 032 Funding	\$ -
Fund 020 Funding	\$ -
Projected Surplus / (Deficit) after Applying Adt'l Sources	<u>\$ (2,703,534)</u>

Child Welfare and Core Services

Funding Sources and Projected Uncovered Deficit



Child Care Investment

Funding Sources, Projections and Projected Uncovered Deficit

Fiscal: Spending and Funding of Child Care - Key Metrics through January 2018

I. Child Care Assistance Program:

Total Program Sources	Current
CDHS SFY17-18 Allocation	\$ 3,654,694
Estimated SFY17-18 supplemental	\$ 167,000
2018 Safety Net Fund 032 investment	\$ 2,636,331
2018 HHS Fund 020 investment	\$ 500,000
City of Boulder contribution	\$ 50,000
IDD Eligible CCAP	\$ 150,000
Possible county allocation purchase	<u>\$ 66,945</u>
Total Boulder County CCAP Sources/Investments	\$ 7,224,970

CCAP Spending - SFY17-18

Actuals YTD - 7 mo through Jan18	<u>\$ 4,363,090</u>
Projected 12 Month Spending (per separate analysis)	<u>\$ 7,608,087</u>
Surplus / (Deficit) to Sources	<u>\$ (383,117)</u>

II. Special Circumstances Child Welfare Spending - SFY

SFY17-18 EBT Spending	2018 Cnty Bdgt	Prjctd (O)/U
Actuals YTD - 7 mo through Jan18	\$ 265,056	
County share YTD - 7 mo through Jan18	\$ 53,488	
Projected year-end total	454,382	
Projected year-end County share (EBT)	<u>\$ 91,694</u>	<u>\$ 3,909</u>

III. Other Child Care Spending - Calendar/County Year

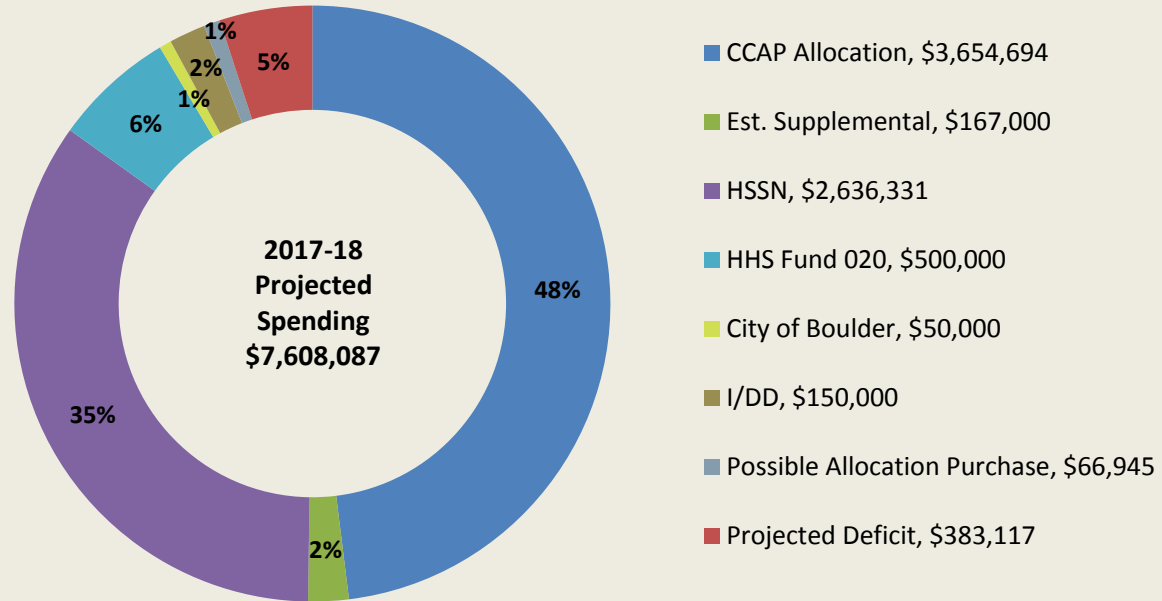
ECCBC - provider quality initiatives	\$ 60,000
ECCBC - provider recruitment	<u>\$ 80,000</u>
Total Other Spending	\$ 140,000



Hope for the future, help when you need it.

Child Care Investment

Funding Sources and Projected Uncovered Deficit





State Budget & Legislation Update



Key Proposed Budget Changes

Child Care Assistance Program

SFY 2017-18 (Current Year)

- \$7.2M in funding Added to CCAP Appropriation Statewide
 - \$4,250,000 federal CCDF funds
 - \$1,500,000 TANF Funds
 - \$1,500,000 local funds
- Funding increased to help cover anticipated over expenditures.
- Statewide over-expenditure projected at \$8.6M before supplemental funding.

Key Proposed Budget Changes

Child Care Assistance Program

SFY 2018-19 (Proposed Actions)

- \$12.3M In additional funding for CCAP statewide!
 - \$4.0M General Fund
 - \$6.75 federal CCDF funds
 - \$1.5M TANF Funds
 - \$1.5M local match

Proposed Program Changes (Separate Bill Required)

- Standard 185% FPL Eligibility
- Allocation formula in statute
 - Market Rates and Eligible Population ay 185% FPL and below

Key Proposed Budget Changes

Child Welfare

SFY 2017-18

- \$3,158,363 total funds increase
- Projected statewide **over expenditure is \$22.1M**

SFY 2018-19

- Provider rate increase of \$3.5M
- Removal of CHRP Waiver from CW Block (\$2.6M)
- Additional 100 FTE and \$6.0M in funding

Issuance Office Update



Locations

- 3460 North Broadway, Boulder
- 515 Coffman Street, Longmont

Services

- Issue Electronic Benefit Transfer (EBT) cards for food assistance and cash assistance
- Distribute gift cards and RTD bus passes to clients
- Receive child support, recovery and housing payments

New Expanded Hours

- Monday-Friday: 8 AM – 4:30 PM

Child Support Payment Kiosk

- The Issuance Office currently collects ~\$270,000 each year in child support payments.
- A kiosk was installed 3/9/18 at the Hub to automate the payment process.
 - \$5300 was collected from the kiosk in the first two days.
 - The Boulder County jail has successfully used a kiosk to process bail and restitution payments.
- Benefits:
 - Expanded payment hours: Monday-Thursday 8 AM – 9 PM; Friday 8 AM – 5 PM; Saturday 8 AM – 12 PM
 - Increased security: Payments are secure and guaranteed by the vendor

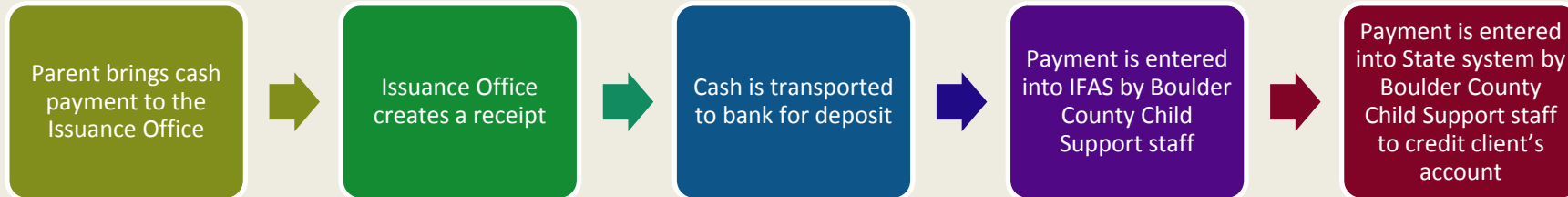


Hope for the future, help when you need it.

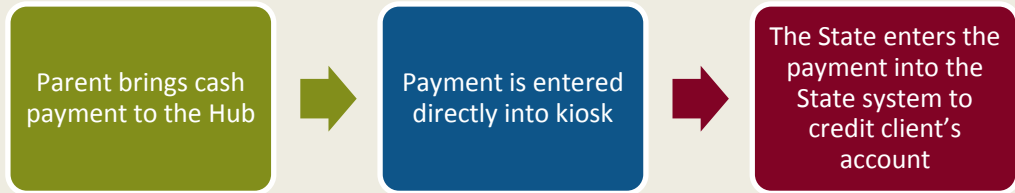


Child Support Payment Process

Old Process:



New Process with Kiosk:



Child Support Payment Kiosk

Future Opportunities

- Identify additional locations (courthouse, North Broadway)
- Expand services to include recovery and housing payments

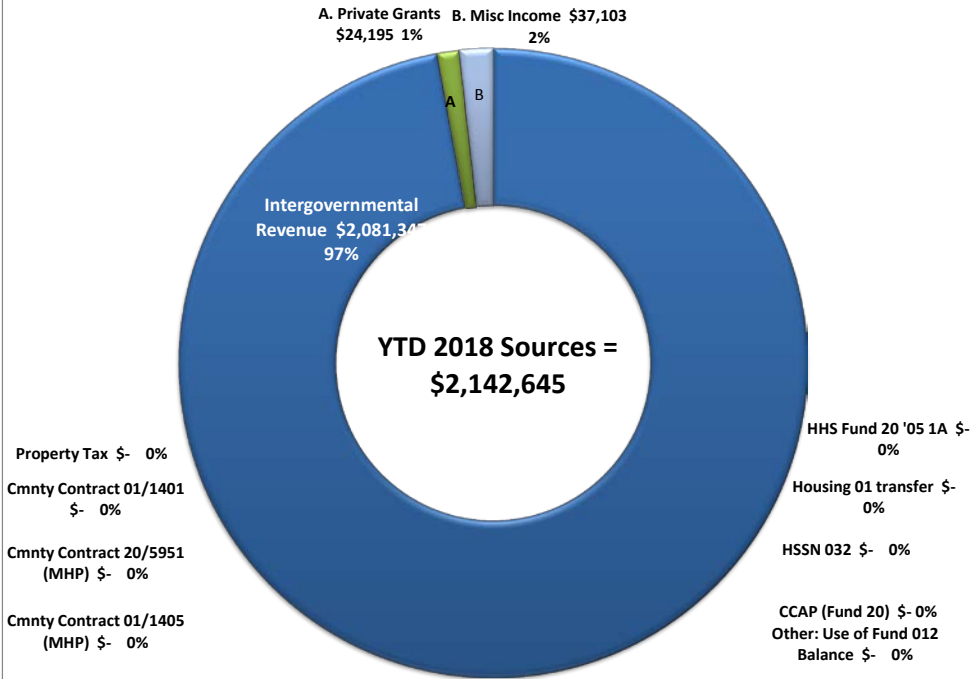
**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the March 20, 2018 BOCC Meeting**

Appendix

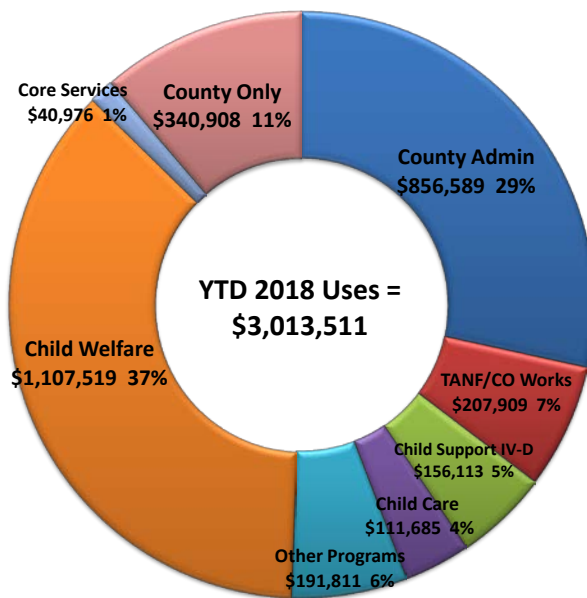
- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Appendix E: Community Contracts - Comparison of Budget to Actuals will be reincorporated into the April BOCC Meeting report.

Human Services: Sources of Funds For One Month Ending January 2018



Human Services: Uses of Funds For One Month Ending January 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For One Month Ending January 2018**

I. FUND 012 BALANCE AT 1-1-2018 (preliminary at 3-5-18)									
		\$ 12,488,477							
	Current 2018 Budget	(A) YTD Actuals 1/31/2018	% Reported 8.3% Thru Year	(B) Encumbered 1/31/2018	(A) + (B) Actuals+Encum 1/31/2018	% Rptd + Encmb 8.3% Thru Year	Remaining / Unenc budg @ 1/31/2018	(c) YTD Budget at 1/31/2018	(c) - (A) YTD Actuals (+)/- YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 2,081,347	7.5%		\$ 2,081,347	7.5%	n/a	\$ 2,313,090	\$ 231,743
Property Tax	7,377,137	-	0.0%		-	0.0%	n/a	614,761	614,761
Private Grant Funds	622,649	24,195	3.9%		24,195	3.9%	n/a	51,887	27,692
Consolidated contract 01/1401 transfer	3,340,648	-	0.0%		-	0.0%	n/a	278,387	278,387
Consolidated contract 01/1405 transfer	3,073,077	-	0.0%		-	0.0%	n/a	256,090	256,090
Consolidated contract HHS 20/5951 (MHP)	2,012,289	-	0.0%		-	0.0%	n/a	167,691	167,691
HHS Funding (2005 1A ballot initiative)	1,412,286	-	0.0%		-	0.0%	n/a	117,691	117,691
HSSN Funding (2010 1A ballot initiative)	7,025,491	-	0.0%		-	0.0%	n/a	585,458	585,458
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	-	0.0%		-	0.0%	n/a	113,963	113,963
CCAP (transfer from HHS Fund 20)	500,000	-	0.0%		-	0.0%	n/a	41,667	41,667
St Vrain Hub rent relief (Fund 001 transfer)	208,473	-	0.0%		-	0.0%	n/a	17,373	17,373
Misc: includes interest revenue & recoveries	423,094	37,103	8.8%		37,103	8.8%	n/a	35,258	(1,845)
Total New Sources of Funds	55,119,778	2,142,645	3.9%		2,142,645	3.9%	n/a	4,593,315	2,450,669
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	257,293	257,293
Total Sources of Funds	58,207,299	2,142,645	3.7%		2,142,645	3.7%		4,850,608	2,707,963
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 856,589	7.2%	\$ 37,237	\$ 893,826	7.5%	\$ 10,998,379	\$ 991,017	\$ 134,428
TANF/CO Works	3,486,360	207,909	6.0%	-	207,909	6.0%	3,278,451	290,530	82,621
Child Support IV-D	1,975,044	156,113	7.9%	8,000	164,113	8.3%	1,810,931	164,587	8,474
Child Care	4,022,278	111,685	2.8%		111,685	2.8%	3,910,593	335,190	223,505
LEAP	164,146	18,298	11.1%	-	18,298	11.1%	145,847	13,679	(4,620)
Child Welfare	15,553,704	1,107,519	7.1%	185,219	1,292,738	8.3%	14,260,966	1,296,142	188,623
Old Age Pension Admin	341,153	32,499	9.5%	-	32,499	9.5%	308,654	28,429	(4,070)
Core Services	697,444	40,976	5.9%	-	40,976	5.9%	656,468	58,120	17,145
ILA/Chafee	116,598	8,324	7.1%	-	8,324	7.1%	108,274	9,717	1,392
PSSF	341,330	9,645	2.8%	-	9,645	2.8%	331,685	28,444	18,799
IMPACT	3,222,999	123,044	3.8%	6,500	129,544	4.0%	3,093,455	268,583	145,539
County Only and Grant Funding	16,394,039	340,908	2.1%	1,726,573	2,067,481	12.6%	14,326,558	1,366,170	1,025,262
Total Uses of Funds by Program	\$ 58,207,299	\$ 3,013,511	5.2%	\$ 1,963,529	\$ 4,977,040	8.6%	\$ 53,230,260	\$ 4,850,608	\$ 1,837,098
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ (870,865)							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 11,617,612							
VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of		1/31/2018						
Colorado Works Block	\$ 144,262		Low Energy Assistance Program		\$ 173,184		Food Assistance Benefits		\$ 1,862,809
Child Care Block	343,311		Aid To Needy Disabled		16,643		Other Programs		600
Child Welfare Block	309,633		Home Care Allowance		14,611		Medicaid Benefits ⁽¹⁾ - estimated		\$ 22,710,283
Core Services Block	90,998		Old Age Pension		269,433				
							Total Fed/State Portion of EBT/EFT (E)		25,935,768
							Tot authorized expenditures (D)+(E)		\$28,949,278

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from SFY16-17 "Total Medicaid expenditures for members living in Boulder County" of \$272,523,401.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of January 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2017: For One Month Ending January 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2 (preliminary at 3/5/18)

Expenditures in excess of revenues, 1/1/18 to 1/31/18

Unadjusted Point-in-time balance

Adjustments

- One month property tax collections less than prorated property tax budget through January
- HS Fund 01 1401/1405 - HS Cmnty Contract expenditures in excess of revenues as of January
- HS Fund 20/5951 - MHP contract expenditures in excess of revenues as of January
- HSSN expenditures invoiced in excess of revenues recorded as of January
- Housing 4565 expenditures in excess of revenues recorded as of January
- HHS Fund 020 1A (2005) revenue - prorated budget less than recorded as of January

Adjusted Unreserved Fund Balance through January 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of January 2018

	HU1	HU2	Total 012
\$	(10,376,865)	\$ (2,111,612)	\$ (12,488,477)
	823,795	47,070	870,865
	(9,553,070)	(2,064,542)	(11,617,612)
	(614,761)		(614,761)
	(56,175)		(56,175)
	-		-
	(113,569)		(113,569)
	(78,067)		(78,067)
	(117,691)		(117,691)
\$	(10,533,333)	\$ (2,064,542)	\$ (12,597,875)
\$	(156,468)	\$ 47,070	\$ (109,398)

II. TANF Expenditures and Reserves

SFY17-18: For Seven Months Ending January 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation per State alloc to actls rpt	Exp as of JAN18	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,157,904	3,054,499	59.2%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	3,020,738	55.9%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	3,078,307	56.9%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	3,282,258	63.7%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	3,352,235	62.3%	1,937,360	2,264,994	36.01%

- (1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.
- (2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.
- (3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.
- (4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.
- (5) - JUN17 allocation includes \$100k purchase.
- (6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For One Month Ending January 2018

	2018 Approved Budget	Jan-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	884	12,116
Non-Profit Contracts & Other Programs	-		-	-
Education				
City of Longmont - parent education	70,200	-	-	70,200
Parents as Teachers - HHS	334,424	32,356	32,356	302,068
Sister Carmen Community Center - parent education	25,000	-	-	25,000
WorkForce Boulder County	91,302	-	-	91,302
Health and Well-Being	-		-	-
Attention Inc	45,000	-	-	45,000
City of Longmont - community mental health services	96,820	-	-	96,820
Emergency Family Assistance Association - mountain navigator	15,000	-	-	15,000
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	19,756
Family Resource Center Training	43,000	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	283,500
Family Resource Center - OUR Center	318,500	-	-	318,500
Safe Shelter of St. Vrain Valley	100,940	-	-	100,940
Sister Carmen Community Center - Family Development	50,000	-	-	50,000
Sister Carmen Community Center - FRC	283,827	-	-	283,827
Sister Carmen Community Center - tbd	21,500	-	-	21,500
Transition Aged Youth - HHS	5,000	-	-	5,000
Housing	-		-	-
Attention Inc - HSP	30,000	-	-	30,000
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	320,365
Bridge House - HSP	45,000	-	-	45,000
Bridge House - homeless solutions	30,000	-	-	30,000
Emergency Family Assistance Association - HSP	95,000	-	-	95,000
Emergency Hotel Vouchers - HHS	50,000	2,952	2,952	47,048
Heating Plus - HHS	50,000	15,841	15,841	34,159
Housing Stabilization Program - HHS	1,051,091	10,432	10,432	1,040,659
Outreach United Resource Center - HSP	95,000	-	-	95,000
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	45,000
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	45,000
Sister Carmen Community Center - HSP	95,000	-	-	95,000
Emergent Needs	-		-	-
Reserved - 2019 Prefunding	-	-	-	-
TBD Mid-Year Emergent Needs	(11,798)	-	-	(11,798)
SubTotal: Non-Profit Contracts & Other Programs	3,743,427	61,581	61,581	3,681,846
Administrative Benefits Access	-		-	-
Personnel (Salary & Benefits)	632,733	51,104	51,104	581,629
Child Care	2,636,331	-	-	2,636,331
Total	7,025,491	113,569	113,569	6,911,922

Boulder County Human Services

**Comparison of Major State Allocations to County Expenditures
For SFY17-18 Seven Months Ending January 2018**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Jan 2018	Remaining Allocation as of Jan 2018	% Expended Thru SFY18 58.3%	Projected (Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Child Welfare																	
Total Child Welfare	15,465,760	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	1,367,884	-	-	-	-	-	10,196,105	5,269,656	65.9%	(1,872,000)
Notes on SFY18 spending-to-allocation:	Based on seven months actuals adjusted for the portion of the October merit payment attributable to six months of the prior State fiscal year, Child Welfare is tracking to overspend allocation by \$1.9M at SFY18 year-end. This is down from the projected \$2.0M overspend as of December actuals.																
Colorado Works / TANF																	
Administration and Contracts		113,898	248,150	263,467	214,590	223,366	290,500	168,150						1,522,121			
Benefits and Support Services		88,082	292,756	226,171	186,545	264,758	278,464	195,604						1,532,379			
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	568,963	363,754	-	-	-	-	-	3,054,499	2,103,405	59.2%	(155,000)
Notes on SFY18 spending-to-allocation:	Projected actuals are adjusted down slightly for the portion of 2017 merit paid in October that was attributable to SFY17 and adjusted up for the January 2018 Workforce invoice that didn't post in January. Projecting these adjusted actuals yields an estimated overspend of \$155k, a decrease from the projected overage of \$200k from last month's projection.																
Child Care Assistance Program																	
Administration		75,088	78,628	77,817	102,280	88,071	87,570	78,385						587,840			
Programs		561,463	710,316	468,315	492,831	659,887	506,111	376,029	-	-	-	-	-	3,774,951			
Total CCAP	3,654,694	636,551	788,944	546,132	595,111	747,957	593,681	454,413	-	-	-	-	-	4,362,791	(708,097)	119.4%	(3,953,000)
Notes on SFY18 spending-to-allocation:	Projection excludes the portion of October merit attributable to SFY17. The forecast is based on Dec 2017 provider payments, which may be a reasonable indicator of future payments. The projected year-end overspend of \$3.95M is consistent with last month's projection. Gradual attrition coupled with waitlist implementation will likely further reduce monthly costs as the year progresses.																
Adult Protective Services Programs																	
Administration	840,768	66,790	79,145	67,442	81,911	78,466	76,630	68,147						518,532	322,236	61.7%	(36,000)
Client Benefits	49,221	3,935	2,439	4,850	602	2,504	5,157	491						19,978	29,244	40.6%	15,000
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	81,787	68,637	-	-	-	-	-	538,510			
Notes on SFY18 spending-to-allocation:	Projecting APS Admin (adjusted for Oct merit) and APS Client Benefits to State year-end yields an overspend in Admin of \$36k and an underspend in Client Benefits of \$15k.																
County Administration																	
CDHS County Administration	2,963,027	373,466	436,421	368,983	459,610	437,292	440,474	339,091	-	-	-	-	-	2,855,337	107,691	96.4%	(1,876,000)
HCPF Regular	666,072	147,345	174,460	143,448	165,246	173,598	174,258	142,638						1,120,993	(454,922)	168.3%	(1,252,000)
HCPF Enhanced	1,337,482	114,334	114,483	112,076	145,396	122,755	126,530	123,749						859,323	478,160	64.2%	(128,000)
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	741,263	605,478	-	-	-	-	-	4,835,653	130,929	97.4%	(3,256,000)
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration are spending over prorated pace seven months into SFY18. Adjusting for merit paid in October applicable to the six months SFY17, the combined straight-line projection of the three yields a State year-end overspend of almost \$3.26M, a decrease from last month's projected overage of \$3.42M.																
Core Services																	
80/20 & 100% Funding	823,124	131,641	59,769	93,544	109,461	106,309	82,368	114,995	-	-	-	-	-	698,087	125,037		
Mental Health	665,503	11,038	11,529	5,063	16,928	9,469	4,555	4,905						63,487	602,016		
Alcohol & Drug Abuse/Family Issues	244,143	14,119	9,375	15,810	23,775	17,124	12,469	12,382						105,053	139,090		
Special Economic Assistance	15,923	1,364	221	1,167	1,193	-	-	-						3,945	11,978		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	99,392	132,282	-	-	-	-	-	870,571	878,122	49.8%	260,000
Notes on SFY18 spending-to-allocation:	Extrapolating seven months actuals adjusted for bonus paid in October attributable to SFY17 yields a projected Core Services underspend of \$260k, a decrease from the \$277k underspend from the previous report's projection. FCS is planning on moving eligible Core expenditures at least equal to the expected Core underspend to Child Welfare before SFY18 closeout.																
Summary:	Seven months into SFY17-18, five of the six major allocations have projected year-end overspends, with CCAP, Child Welfare and County Admin trending significantly over allocations at \$3.95M, \$1.87M and \$3.26M respectively. These projections do not take into account possible surplus distributions at State year-end closeout that would reduce overspent amounts.																

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Seven Months Ending January 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 12,913,443	\$ 12,913,443	\$ -
Old Age Pension	2,035,803	2,035,803	-
IV- D Child Support Enforcement Admin	1,291,826	776,639	515,188
Low-income Energy Assistance Program	676,051	676,051	-
Other Programs (non-major or non-allocated)	646,334	598,066	48,268
Employment First - Job Search Other	255,820	127,910	127,910
Employment First - 100%	1,922	1,922	-
Aid to Needy Disabled	358,083	286,467	71,617
SSI-Home Care Allowance	46,291	43,977	2,315
Home Care Allowance	74,441	70,719	3,722
IV-B Promoting Safe and Stable Families	102,790	74,014	28,776
IV-E Independent Living	66,209	66,209	-
Automated Data Processing Pass-Through	935,061	299,220	635,841
Colorado Works / TANF Collections	(14,947)	(11,958)	(2,989)
Total State Incentives	-	89,665	(89,665)
Total Federal Incentives	-	56,361	(56,361)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(79,878)	(63,903)	(15,976)
Medicaid Collections	(7,832)	(7,832)	-
Other Local Sources/Expenditures	10,233,764	-	10,233,764
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	283,508	283,508	-
Total Non-major/Non-allocated State Programs	\$ 29,818,691	\$ 18,316,280	\$ 11,502,411
Cost Allocation Plan (see note)	\$ 1,952,981	\$ 623,381	\$ 1,329,601

Summary: Seven months into SFY17-18, Boulder County has spent \$11.5M on non-major and non-allocated programs and has received revenue of \$18.3M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.



Hope for the future, help when you need it.

**Boulder County Human Services Board
April 2018 Meeting Packet**

*(This month's meeting focuses on Housing Authority matters;
please see the Housing Authority Board packet for the meeting agenda)*

CONTENTS	PAGE
BCDHHS Human Services Executed Contracts (March 16, 2018 – April 15, 2018)	2
Monthly Human Services Financial Report	3-10

Human Services Executed Contracts
March 16, 2018 - April 15, 2018

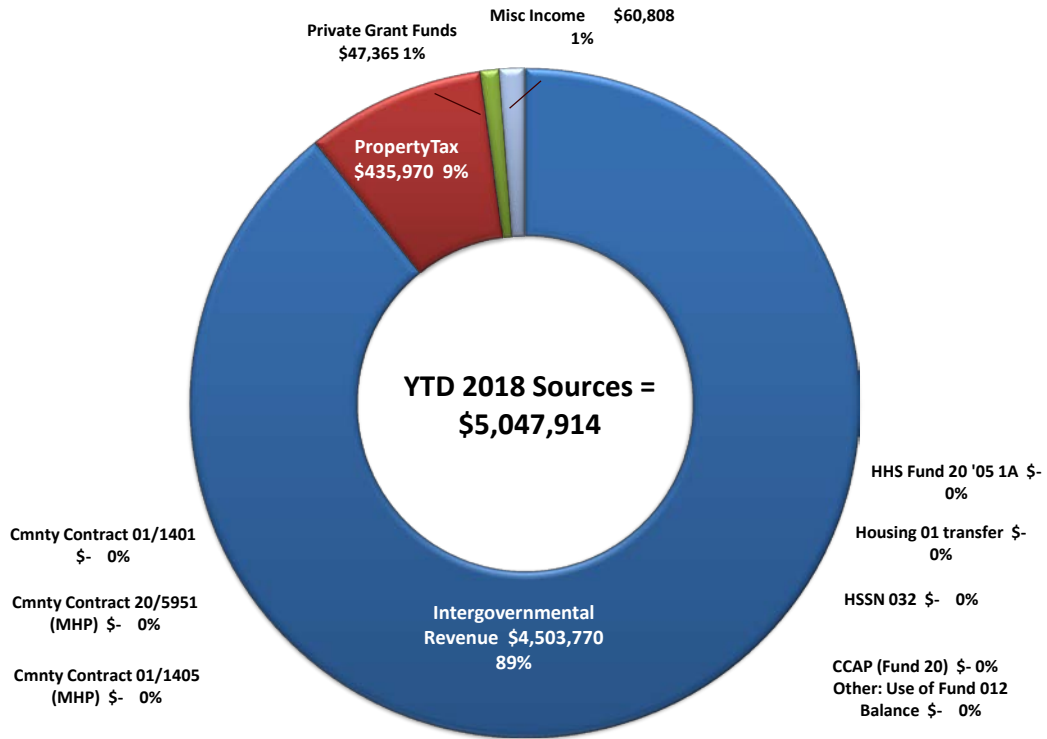
Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
3/18/2018	Cornell Corrections (dba Southern Peaks Regional Treatment Center)	child-specific placement contract	dependent on length of stay
3/18/2018	Lexis Nexis (Accurint)	Location and identification search database (Renewal/Amendment 04)	\$ 22,000.00 *
3/20/2018	Caroline M. Roy LLC/Rocky Mountain Equi-Rhythm: Horses Balancing Hearts	equine group therapy (Renewal/Amendment 01)	\$ 4,000.00 *
3/22/2018	CO Housing & Finance Authority (CHFA)	Revenue: HUD Comprehensive Housing Counseling Grant (CFDA 14.169) - amendment to increase from \$41,500 to \$49k and to extend from 3/31/18 to 6/30/18	\$ 49,000.00
3/22/2018	Colorado Regional Health Information Organization (CORHIO)	Master Contract and Task Order 2018-01: Boulder County Data Warehouse and Boulder County Connect Hosting	\$ 126,991.00 *
3/26/2018	Griswold Home Care dba JTM Homecare, Inc.	emergency, short-term, in-home health care and personal care for APS clients (Renewal/Amendment 02)	\$ 10,000.00 *
3/29/2018	St. Aidan's Episcopal Church	Employment First Workfare Agreement	\$ -
4/2/2018	Kone Consulting	Human Services Consulting (Renewal/Amendment 01)	\$ 10,000.00 *
4/3/2018	Britt Lindell-Colby	Home studies for foster and kin certification	\$ 24,999.00 *
4/3/2018	Erica Brann	post-adoption support group	\$ 7,000.00 *
4/11/2018	PLAY Boulder Foundation (Boulder Parks & Recreation Foundation)	Developmental Disabilities Fund (Renewal/Amendment 02)	\$ 17,840.00

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the April 24, 2018 BOCC Meeting**

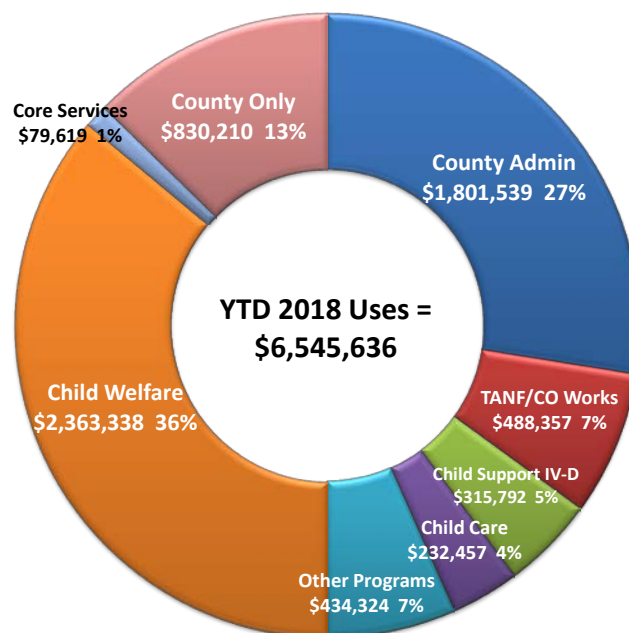
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Two Months Ending February 2018



Human Services: Uses of Funds For Two Months Ending February 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Two Months Ending February 2018**

I. FUND 012 BALANCE AT 1-1-2018 (preliminary at 3-30-18)									
		\$ 12,475,590							
	Current 2018 Budget	(A) YTD Actuals 2/28/2018	% Reported 16.7% Thru Year	(B) Encumbered 2/28/2018	(A) + (B) Actuals+Encum 2/28/2018	% Rptd + Encmb 16.7% Thru Year	Remaining / Unenc budg @ 2/28/2018	(C) YTD Budget at 2/28/2018	(C) - (A) YTD Actuals (+)/- YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 4,503,770	16.2%		\$ 4,503,770	16.2%	n/a	\$ 4,626,180	\$ 122,410
Property Tax	7,377,137	435,970	5.9%		435,970	5.9%	n/a	1,229,523	793,552
Private Grant Funds	622,649	47,365	7.6%		47,365	7.6%	n/a	103,775	56,410
Consolidated contract 01/1401 transfer	3,340,648	-	0.0%		-	0.0%	n/a	556,775	556,775
Consolidated contract 01/1405 transfer	3,073,077	-	0.0%		-	0.0%	n/a	512,180	512,180
Consolidated contract HHS 20/5951 (MHP)	2,012,289	-	0.0%		-	0.0%	n/a	335,382	335,382
HHS Funding (2005 1A ballot initiative)	1,412,286	-	0.0%		-	0.0%	n/a	235,381	235,381
HSSN Funding (2010 1A ballot initiative)	7,025,491	-	0.0%		-	0.0%	n/a	1,170,915	1,170,915
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	-	0.0%		-	0.0%	n/a	227,926	227,926
CCAP (transfer from HHS Fund 20)	500,000	-	0.0%		-	0.0%	n/a	83,333	83,333
St Vrain Hub rent relief (Fund 001 transfer)	208,473	-	0.0%		-	0.0%	n/a	34,746	34,746
Misc: includes interest revenue & recoveries	423,094	60,808	14.4%		60,808	14.4%	n/a	70,516	9,708
Total New Sources of Funds	55,119,778	5,047,914	9.2%		5,047,914	9.2%	n/a	9,186,630	4,138,716
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	514,587	514,587
Total Sources of Funds	58,207,299	5,047,914	8.7%		5,047,914	8.7%		9,701,217	4,653,303
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 1,801,539	15.1%	\$ 54,812	\$ 1,856,351	15.6%	\$ 10,035,854	\$ 1,982,034	\$ 180,495
TANF/CO Works	3,486,360	488,357	14.0%	4,650	493,007	14.1%	2,993,353	581,060	92,703
Child Support IV-D	1,975,044	315,792	16.0%	22,393	338,185	17.1%	1,636,859	329,174	13,382
Child Care	4,022,278	232,457	5.8%		232,457	5.8%	3,789,821	670,380	437,922
LEAP	164,146	34,866	21.2%	-	34,866	21.2%	129,280	27,358	(7,508)
Child Welfare	15,553,704	2,363,338	15.2%	443,204	2,806,543	18.0%	12,747,161	2,592,284	228,946
Old Age Pension Admin	341,153	59,346	17.4%	-	59,346	17.4%	281,807	56,859	(2,487)
Core Services	697,444	79,619	11.4%	-	79,619	11.4%	617,825	116,241	36,622
ILA/Chafee	116,598	16,679	14.3%	-	16,679	14.3%	99,919	19,433	2,754
PSSF	341,330	20,577	6.0%	3,000	23,577	6.9%	317,753	56,888	36,311
IMPACT	3,222,999	302,856	9.4%	972,567	1,275,423	39.6%	1,947,576	537,167	234,311
County Only and Grant Funding	16,394,039	830,210	5.1%	6,948,665	7,778,875	47.4%	8,615,165	2,732,340	1,902,130
Total Uses of Funds by Program	\$ 58,207,299	\$ 6,545,636	11.2%	\$ 8,449,291	\$ 14,994,926	25.8%	\$ 43,212,373	\$ 9,701,217	\$ 3,155,581
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ (1,497,722)							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 10,977,868							
VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.									
	Year-to-date as of		2/28/2018						
Colorado Works Block	\$ 258,335		Low Energy Assistance Program	\$ 410,247		Food Assistance Benefits	\$ 3,649,369		
Child Care Block	856,349		Aid To Needy Disabled	55,685		Other Programs	600		
Child Welfare Block	609,681		Home Care Allowance	28,889		Medicaid Benefits ⁽¹⁾ - estimated	\$ 45,420,567		
Core Services Block	161,964		Old Age Pension	549,473					
						Total Fed/State Portion of EBT/EFT (E)	52,001,160		
						Tot authorized expenditures (D)+(E)	\$58,546,795		

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from SFY16-17 "Total Medicaid expenditures for members living in Boulder County" of \$272,523,401.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of February 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2017: For Two Months Ending February 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2 (preliminary at 3/30/18)

Expenditures in excess of revenues, 1/1/18 to 2/28/18

Unadjusted Point-in-time balance

Adjustments

- Two months property tax collections less than prorated property tax budget through February
- HS Fund 01 1401/1405 - HS Cmnty Contract expenditures in excess of revenues as of February
- HS Fund 20/5951 - MHP contract expenditures in excess of revenues as of February
- HSSN expenditures invoiced in excess of revenues recorded as of February
- Housing 4565 expenditures in excess of revenues recorded as of February
- HHS Fund 020 1A (2005) revenue - prorated budget less than recorded as of February

Adjusted Unreserved Fund Balance through February 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of February 2018

	HU1	HU2	Total 012
\$	(10,362,896)	\$ (2,112,694)	\$ (12,475,590)
	1,450,652	47,070	1,497,722
	(8,912,244)	(2,065,624)	(10,977,868)
	(793,552)		(793,552)
	(146,482)		(146,482)
	-		-
	(225,162)		(225,162)
	(155,259)		(155,259)
	(235,381)		(235,381)
\$	(10,468,081)	\$ (2,065,624)	\$ (12,533,705)
\$	(105,185)	\$ 47,070	\$ (58,115)

II. TANF Expenditures and Reserves

SFY17-18: For Eight Months Ending February 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation per State alloc to actls rpt	Exp as of FEB	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,157,904	3,414,543	66.2%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	3,496,630	64.7%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	3,436,671	63.5%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	3,862,394	74.9%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	3,953,505	73.5%	1,937,360	2,264,994	36.01%

- (1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.
- (2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.
- (3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.
- (4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.
- (5) - JUN17 allocation includes \$100k purchase.
- (6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Two Months Ended February 2018

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	1,138	2,021	10,979
Non-Profit Contracts & Other Programs	-			-	-
Education	-			-	-
City of Longmont - parent education	70,200	-	-	-	70,200
Parents as Teachers - HHS	334,424	32,356	27,558	59,914	274,510
Sister Carmen Community Center - parent education	25,000	-	-	-	25,000
WorkForce Boulder County	91,302	9,477	-	9,477	81,825
Health and Well-Being	-			-	-
Attention Inc	45,000	-	-	-	45,000
City of Longmont - community mental health services	96,820	-	-	-	96,820
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	15,000
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	19,756
Family Resource Center Training	43,000	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	283,500
Family Resource Center - OUR Center	318,500	-	-	-	318,500
Safe Shelter of St. Vrain Valley	100,940	-	-	-	100,940
Sister Carmen Community Center - Family Development	50,000	-	-	-	50,000
Sister Carmen Community Center - FRC	289,989	-	-	-	289,989
Sister Carmen Community Center - tbd	15,338	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	-	5,000
Housing	-			-	-
Attention Inc - HSP	30,000	-	-	-	30,000
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	320,365
Bridge House - HSP	45,000	-	-	-	45,000
Bridge House - homeless solutions	30,000	-	-	-	30,000
Emergency Family Assistance Association - HSP	95,000	-	-	-	95,000
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	10,038	39,962
Heating Plus - HHS	50,000	15,841	5,500	21,341	28,659
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	22,630	1,028,461
Outreach United Resource Center - HSP	95,000	-	-	-	95,000
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	-	45,000
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	-	45,000
Sister Carmen Community Center - HSP	95,000	-	-	-	95,000
Emergent Needs	-			-	-
Reserved - 2019 Prefunding	-	-	-	-	-
TBD Mid-Year Emergent Needs	(11,798)	-	-	-	(11,798)
SubTotal: Non-Profit Contracts & Other Programs	3,743,427	71,058	52,340	123,399	3,620,028
Administrative Benefits Access	-			-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	99,742	532,991
Child Care	2,636,331	-	-	-	2,636,331
Total	7,025,491	123,046	102,116	225,162	6,800,329

Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - April 10, 2018

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)							
Blue Sky Bridge	32,960	-	-	2,747	2,747	5,493	27,467
Boulder County Aids Project	61,800	-	-	9,724	-	9,724	52,076
Boulder Shelter for the Homeless	400,000	-	-	-	28,492	28,492	371,508
Boulder Valley Women's Health	207,000	-	-	35,034	-	35,034	171,966
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	5,740	6,395	12,135	58,859
Clinica Campesina	587,860	-	-	-	97,977	97,977	489,883
Community Food Share	74,160	-	-	21,116	37,390	58,506	15,654
Dental Aid	186,574	-	15,548	31,096	-	46,644	139,930
Early Childhood Council of Boulder County (ECCBC)	140,000	-	-	9,999	8,404	18,404	121,596
Homeless Outreach Providing Encouragement (HOPE)	15,000	-	-	-	-	-	15,000
Inn Between of Longmont	75,000	-	-	9,375	9,375	18,750	56,250
Lyons Emergency Assistance Fund	10,000	-	-	1,000	-	1,000	9,000
Mental Health Partners	288,359	-	-	15,166	2,585	17,751	270,608
Mother House	10,000	-	-	-	-	-	10,000
Safehouse Progressive Alliance for Nonviolence (SPAN)	194,500	-	-	15,769	15,882	31,651	162,849
Salud Family Health Center	244,625	-	-	18,773	18,987	37,760	206,865
Voices for Children	31,930	-	-	-	2,661	2,661	29,269
Wild Plum Center	63,036	-	-	6,304	6,304	12,607	50,429
YWCA of Boulder County	159,650	-	-	11,284	-	11,284	148,366
Personnel	487,050	47,792	30,502	30,533	-	108,827	378,223
Reserved - 2019 prefunding	150					-	150
Transfer from Fund 001, Cost Center 1405 (P99999001Y)							
Mental Health Partners	2,673,077	-	-	398,260	99,723	497,982	2,175,095
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	105	77,680	322,320
Personnel (previously impact admin to MHP)	-	8,194	53	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)							
Mental Health Partners	2,012,289	-	-	-	19,962	19,962	1,992,327
Total	8,426,014	56,175	90,307	655,100	356,988	1,158,570	7,267,444

Boulder County Human Services
Comparison of Major State Allocations to County Expenditures
For SFY17-18 Eight Months Ending February 2018

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Feb 2018	Remaining Allocation as of Feb 2018	% Expended Thru SFY18 66.7%	Projected (Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Child Welfare		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Total Child Welfare	15,465,760	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	1,367,884	1,487,765	-	-	-	-	11,683,870	3,781,890	75.5%	(1,937,000)
Notes on SFY18 spending-to-allocation:	Based on eight months actuals adjusted for the portion of the October merit payment attributable to six months of the prior State fiscal year, Child Welfare is tracking to overspend allocation by \$1.9M at SFY18 year-end. This projection is similar to last month's projection.																
Colorado Works / TANF		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		113,898	248,150	263,467	214,590	223,366	290,500	168,150	184,415					1,706,535			
Benefits and Support Services		88,082	292,756	226,171	186,545	264,758	278,464	195,604	175,629					1,708,007			
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	568,963	363,754	360,043	-	-	-	-	3,414,543	1,743,361	66.2%	(127,000)
Notes on SFY18 spending-to-allocation:	Projected actuals are adjusted down slightly for the portion of 2017 merit paid in October that was attributable to SFY17 and adjusted up for January and February 2018 Workforce invoices that didn't post as of February. Projecting these adjusted actuals yields an estimated overspend of \$127k, a decrease from the projected average of \$155k from last month.																
Child Care Assistance Program		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		75,088	78,628	77,817	102,280	88,071	87,570	78,385	84,302					672,141			
Programs		561,463	710,316	468,315	492,831	659,887	506,111	376,029	545,756	-	-	-	-	4,320,708			
Total CCAP	3,654,694	636,551	788,944	546,132	595,111	747,957	593,681	454,413	630,058	-	-	-	-	4,992,849	(1,338,155)	136.6%	(3,824,000)
Notes on SFY18 spending-to-allocation:	This projection is based on projected historical, with a small reduction due to the October merit increase. The projected year-end overspend of \$3.82M is down slightly compared to last month's projection of \$3.95M. Gradual attrition coupled with waitlist implementation will likely further reduce monthly costs as the year progresses.																
Adult Protective Services Programs		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	840,768	66,790	79,145	67,442	81,911	78,466	76,630	68,147	79,187					597,719	243,049	71.1%	(45,000)
Client Benefits	49,221	3,935	2,439	4,850	602	2,504	5,157	491	6,139					26,116	23,105	53.1%	10,000
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	81,787	68,637	85,326	-	-	-	-	623,836			
Notes on SFY18 spending-to-allocation:	Projecting APS Admin (adjusted for Oct merit) and APS Client Benefits to State year-end yields an overspend in Admin of \$45k and an underspend in Client Benefits of \$10k. APS Admin overspend will likely be covered in year-end closeout.																
County Administration		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	2,963,027	373,466	436,421	368,983	459,610	437,292	440,474	339,091	400,237	-	-	-	-	3,255,573	(292,546)	109.9%	(1,872,000)
HCPF Regular	666,072	147,345	174,460	143,448	165,246	173,598	174,258	142,638	176,032					1,297,025	(630,953)	194.7%	(1,276,000)
HCPF Enhanced	1,337,482	114,334	114,483	112,076	145,396	122,755	126,530	123,749	114,186					973,509	363,973	72.8%	(116,000)
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	741,263	605,478	690,454	-	-	-	-	5,526,107	(559,526)	111.3%	(3,264,000)
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration are spending over prorated pace eight months into SFY18. Adjusting for merit paid in October applicable to the six months SFY17, the combined straight-line projection of the three yields a State year-end overspend of almost \$3.26M, same as last month's projection.																
Core Services		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	823,124	131,641	59,769	93,544	109,461	106,309	82,368	114,995	92,919	-	-	-	-	791,006	32,118		
Mental Health	665,503	11,038	11,529	5,063	16,928	9,469	4,555	4,905	4,383					67,870	597,633		
Alcohol & Drug Abuse/Family Issues	244,143	14,119	9,375	15,810	23,775	17,124	12,469	12,382	12,294					117,347	126,796		
Special Economic Assistance	15,923	1,364	221	1,167	1,193	-	-	-	-					3,945	11,978		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	99,392	132,282	109,596	-	-	-	-	980,167	768,526	56.1%	282,000
Notes on SFY18 spending-to-allocation:	Extrapolating eight months actuals adjusted for bonus paid in October that's attributable to SFY17 yields a projected Core Services underspend of \$282k, an increase from the \$260k underspend from the previous report's projection. FCS is planning on moving eligible Child Welfare and other expenditures at least equal to the expected Core underspend to Core before SFY18 closeout.																
Summary:	Eight months into SFY17-18, five of the six major allocations have projected year-end overspends, with CCAP, Child Welfare and County Admin trending significantly over allocations at \$3.8M, \$1.9M and \$3.3M respectively. These projections do not take into account possible surplus distributions at State year-end closeout that would reduce overspent amounts.																

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Eight Months Ending February 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits (net of collections)	\$ 14,700,004	\$ 14,700,004	\$ -
Old Age Pension	2,338,831	2,338,831	-
IV- D Child Support Enforcement Admin	1,542,789	894,756	648,033
Low-income Energy Assistance Program	929,256	929,256	-
Other Programs (non-major or non-allocated)	737,368	678,342	59,026
Employment First - Job Search Other	285,722	142,861	142,861
Employment First - 100%	1,922	1,922	-
Aid to Needy Disabled	406,887	325,510	81,377
SSI-Home Care Allowance	52,798	50,158	2,640
Home Care Allowance	82,964	78,815	4,148
IV-B Promoting Safe and Stable Families	113,798	82,642	31,156
IV-E Independent Living	74,563	74,563	-
Automated Data Processing Pass-Through	1,054,322	337,383	716,939
Colorado Works / TANF Collections	(39,039)	(31,231)	(7,808)
Total State Incentives	-	116,297	(116,297)
Total Federal Incentives	-	59,727	(59,727)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(94,805)	(75,844)	(18,961)
Medicaid Collections	(8,118)	(8,118)	-
Other Local Sources/Expenditures	11,023,481	-	11,023,481
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	297,329	297,329	-
Total Non-major/Non-allocated State Programs	\$ 33,500,071	\$ 20,993,202	\$ 12,506,869
Cost Allocation Plan (see note)	\$ 1,952,981	\$ 623,381	\$ 1,329,601

Summary: Eight months into SFY17-18, Boulder County has spent \$12.5M on non-major and non-allocated programs and has received revenue of \$21.0M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Human Services Board
May 2018 Meeting Packet**

CONTENTS	PAGE
Agenda for March 20, 2018 Human Services and BCHA Board Meetings <i>(This month's meeting focuses on Human Services matters)</i>	2-3
Human Services Executed Contracts (April 16, 2018 - May 20, 2018)	4
Human Services Financial Update Presentation	5-28
May 2018 Human Services Detailed Financials	29-36



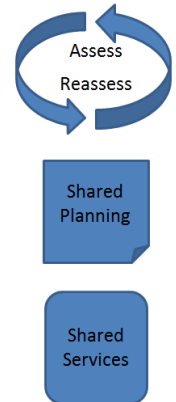
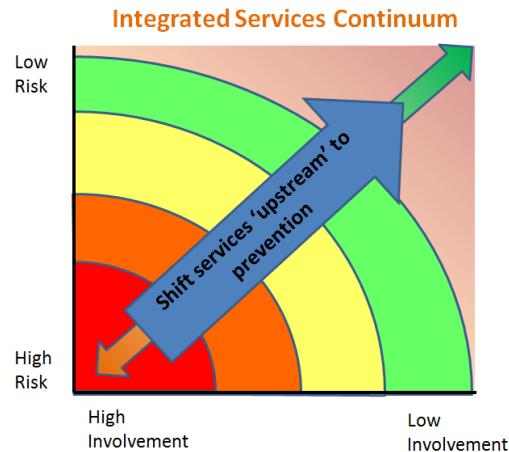
Department of Housing & Human Services

2525 13th Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283
3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523
515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

www.bouldercountyhhs.org

**Boulder County Department of Housing & Human Services
Housing Authority/Human Services Boards
Monthly Board Meeting Agenda
Tuesday, May 29, 2018, 12:00 – 1:00 p.m.
Commissioners' Hearing Room – 3rd Floor
Boulder County Courthouse, Boulder, Colorado**

Vision: We are building a healthy, connected community that empowers people and strengthens families by confronting the root causes of crisis and instability.



Agenda

1. **Call to Order, Human Services Board Meeting— Human Services Board Chair**
2. Director Frank Alexander – Updates (12:00 – 12:10 p.m.)
 - a. Update from the Boulder County Commissioner and Boulder County Family Resource Network Regional Council joint meeting (May 10)
 - b. Update from the Casey Family Programs Leadership Convening (May 10-11)
 - c. Update on BCDHHS leadership in CHSDA Strategic Plan development
3. Boulder County Connect Client Portal Update—John Green, Senior Business Analyst, BCDHHS Business Operations & Systems Support Division (12:10 – 12:25 p.m.)
4. BCDHHS Policy and Finance Updates—Will Kugel, BCDHHS Finance Division Director, Mae Hsu, Contract Manager (12:25 – 12:45 p.m.)
 - a. Human Services spending trends (statewide, Boulder County) – Will Kugel
 - b. Human Services fleet update – Mae Hsu

5. Matters from Members of the Human Services Board
6. **Matters from Members of the Public on Human Services topics
7. **Call to Order – as Housing Authority Board**
8. Matters from Members of the Housing Authority Board
9. **Matters from Members of the Public on Housing Authority topics (approximately **12:50 p.m.**, 10 minutes)

Upcoming Meetings

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, June 26, 2018, 1:00 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
***Housing Authority Focus*

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, July 31, 2018, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
***Human Services Focus*

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, August 28, 2018, 1:00 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
***Housing Authority Focus*

Current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be accessed at the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

**Any member of the Public may speak on any subject related to Boulder County housing and human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County’s guide to public hearings:

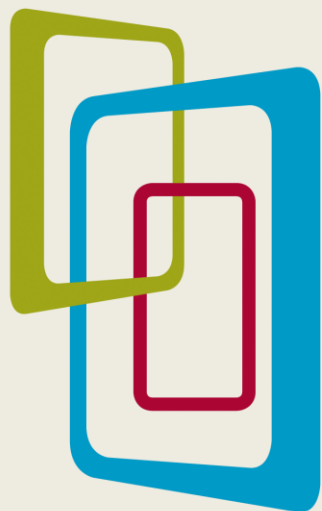
<http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual’s special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, el condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Human Services Executed Contracts
April 16, 2018 - May 20, 2018**

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
4/16/2018	Smith Agency	SS23B Child Specific Placement Agreement	dependent on length of stay
4/16/2018	Maple Star Colorado	SS23B Child Specific Placement Agreement	dependent on length of stay
4/16/2018	Savio House	SS23B Child Specific Placement Agreement	dependent on length of stay
4/16/2018	A New World CPA	SS23B Child Specific Placement Agreement	dependent on length of stay
4/16/2018	Attention Homes Chase House	SS23B Child Specific Placement Agreement	dependent on length of stay
4/16/2018	Southern Peaks Regional Treatment Center (Cornell Abraxas Group/GEO Group)	SS23B Child Specific Placement Agreement	dependent on length of stay
4/17/2018	National Council on Crime and Delinquency (NCCD)	Consultation for Practice Coaching (Renewal 02)	\$ 11,275.00 *
4/17/2018	Pathways Youth and Family Services	SS23B Child Specific Placement Agreement	dependent on length of stay
4/17/2018	CO Judicial Department	Revenue: DANSR Flexible Funding Program	\$ 8,000.00
4/18/2018	Bringing School Home (Betsey Martens)	Researching regional housing plan and governance issues; editing and writing services on applicable housing and planning documents	\$ 4,999.00 *
4/18/2018	SummitStone Health Partners	Combined research efforts between counties, CDHS, and CSU Social Work Research Center (ArCH) (Renewal 02)	\$ 11,100.00
4/24/2018	Shiloh Home, Inc.	SS23B Child Specific Placement Agreement	dependent on length of stay
4/25/2018	Sharp-Young Enterprises, LLC dba Financial Health Institute	year-long subscription for financial health training for CMCO staff	\$ 1,895.00
4/26/2018	Hope and Home	SS23B Child Specific Placement Agreement	dependent on length of stay
4/26/2018	Savio House	SS23B Child Specific Placement Agreement	dependent on length of stay
4/26/2018	Attention Homes Chase House	SS23B Child Specific Placement Agreement	dependent on length of stay
4/30/2018	CO Dept of Human Services (Division of Youth Services)	Revenue: IMPACT program (managed care services)	\$ 1,489,767.00
5/2/2018	City of Longmont	Grant Application: Personal Finance counseling for City of Longmont residents (CDBG Federal Funds)	\$ 50,000.00
5/2/2018	Turning Point Center for Youth and Family Development, Inc.	DYC Placement Services (Amendment 03 to increase contract by \$20k)	\$ 70,000.00 *
5/2/2018	Westview Presbyterian Church (Round Pantry)	Employment First (EF) Workfare Agreement	\$ -
5/15/2018	City of Boulder	Revenue Request: Financial Counseling and Workshops for affordable housing program (\$60k + \$13,739 carry-over) (\$16,500 provided to WfBC Learning and Education Program)	\$ 73,739.00



BOULDER COUNTY
**HOUSING
& HUMAN
SERVICES**

Hope for the future, help when you need it.

**May 29, 2018
BOCC Meeting
Finance Update**



Agenda

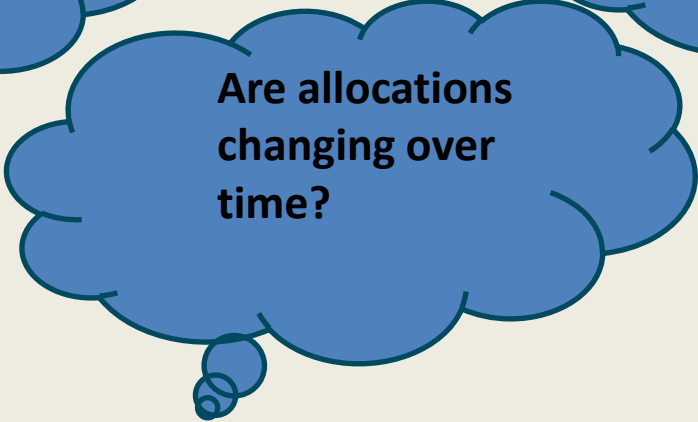
- 1) Human Services Spending Trends
 - State-wide
 - Boulder County
- 2) Human Services Fleet Update

County Spending on Major Allocations

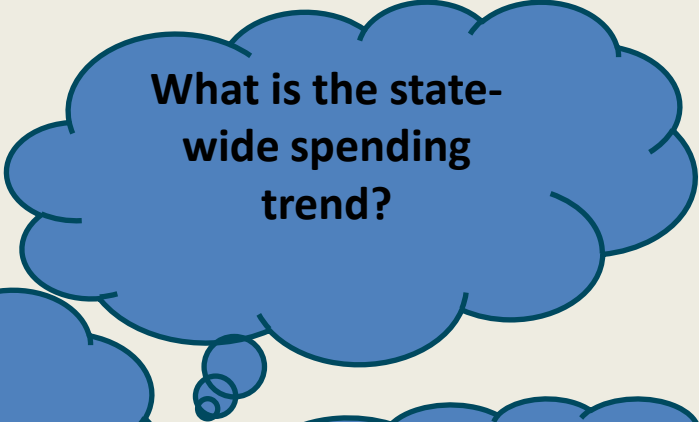
- Look at major allocations and spending levels over the past 4-5 years.



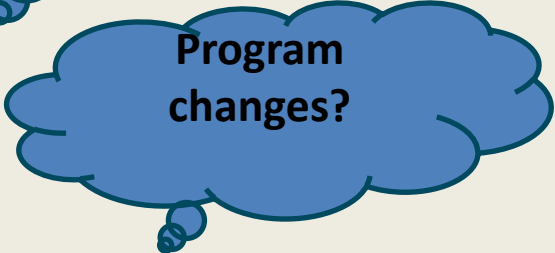
Do allocations cover county spending?



Are allocations changing over time?



What is the state-wide spending trend?



Program changes?

County Spending on Major Allocations (TANF)

Consistent
Allocation

SFY	Allocation	Spending	Under / (Over)
2014	\$ 149,848,087	\$ 160,320,831	\$ (10,472,744)
2015	\$ 149,101,636	\$ 146,864,892	\$ 2,236,744
2016	\$ 149,425,479	\$ 139,064,187	\$ 10,361,292
2017	\$ 151,918,088	\$ 142,052,577	\$ 9,865,511

Annual Change in
Spending (%)

-8%
-5%
2%

Generally, program
spending is on a
downward trend.

Over the past few
years, spending has
been covered by the
allocation.

County Spending on Major Allocations (Child Care)

Significant Growth in Allocation!

SFY	Allocation	Spending	Under / (Over)
2014	\$ 75,456,123	\$ 71,145,752	\$ 4,310,371
2015	\$ 85,613,181	\$ 74,212,872	\$ 11,400,309
2016	\$ 86,393,241	\$ 86,167,062	\$ 226,179
2017	\$ 90,864,723	\$ 96,839,236	\$ (5,974,513)

Annual Change in Spending (%)

4%
16%
12%

Steady growth in spending as well.

In recent years, spending is starting to outpace funds available.

Rate Increases for Quality and Program Demand

County Spending on Major Allocations (Child Welfare)

SFY	Allocation	Spending	Under / (Over)
2014	\$ 324,358,123	\$ 311,665,780	\$ 12,692,343
2015	\$ 327,605,076	\$ 320,864,486	\$ 6,740,591
2016	\$ 332,806,498	\$ 335,326,116	\$ (2,519,618)
2017	\$ 339,664,084	\$ 349,258,808	\$ (9,594,724)
2018 (est.)	\$ 338,306,534	\$ 358,605,363	\$ (20,298,829)

Annual Change in Spending (%)
3%
5%
4%
3%

Low to Modest Allocation Growth

2015: 1.00%

2016: 1.59%

2017: 2.06%

Very Steady Change in Spending

County Spending on Major Allocations (CDHS County Admin)

SFY	Allocation	Spending	Under / (Over)
2015	\$ 57,441,793	\$ 67,182,518	\$ (9,740,725)
2016	\$ 56,384,304	\$ 74,939,572	\$ (18,555,268)
2017	\$ 56,384,304	\$ 75,545,839	\$ (19,161,535)
2018 (est.)	\$ 75,139,593	\$ 76,269,394	\$ (1,129,801)

Annual Change in Spending (%)
12%
1%
1%

Major Allocation Increase in 2018!
Expenses and allocation well aligned now.

Big increase in 2016, but very slow growth past two years.

County Spending on Major Allocations (HCPF County Admin -- Regular)

SFY	Allocation	Spending	Under / (Over)
2015	\$ 14,121,268	\$ 16,631,333	\$ (2,510,064)
2016	\$ 18,008,605	\$ 18,438,015	\$ (429,410)
2017	\$ 17,242,986	\$ 19,619,480	\$ (2,376,494)
2018 (est.)	\$ 16,890,950	\$ 22,188,404	\$ (5,297,454)

Annual Change in Spending (%)
11%
6%
13%

Allocation and Expenditures GAP is growing.

Significant growth in this area over the past few years.

County Spending on Major Allocations (HCPF County Admin -- Enhanced)

SFY	Allocation	Spending	Under / (Over)
2015	\$ 35,945,047	\$ 32,123,730	\$ 3,821,317
2016	\$ 31,681,990	\$ 35,127,343	\$ (3,445,353)
2017	\$ 33,213,228	\$ 38,516,728	\$ (5,303,500)
2018 (est.)	\$ 33,917,300	\$ 41,840,805	\$ (7,923,506)

Annual Change in Spending (%)
9%
10%
9%

Allocation and Expenditures GAP is growing.

Significant growth in this area over the past few years.

County Spending on Major Allocations

Overall Thoughts

Funding Positives:

- TANF Allocation is sufficient to cover current expenditures.
- CDHS County Admin Funding added in 2018 has better aligned the allocations and expenditures.
- Child Care funding added in 2018 and in 2019 will bring needed stability to the system.

County Spending on Major Allocations

Overall Thoughts

Funding Risks:

- **Child Welfare**
 - Funding has increased for additional FTEs statewide, but is for system capacity increase.
 - CW Block overspending is growing, while spending is really growing at a modest rate.
 - Major exposure and risk for all counties.
 - Hope that SB 18-254 will establish framework to adequately fund system.

County Spending on Major Allocations

Overall Thoughts

Funding Risks:

- **HCPF County Admin**
 - **The GAP between allocations (Regular & Enhanced) and spending has been growing the past few years.**
 - **This is a risk that is not getting much attention right now.**
 - **Could RMS changes be driving some of this?**

County Spending on Major Allocations

Spending Drivers at Counties

#1 Issue: FTE Spending Drivers

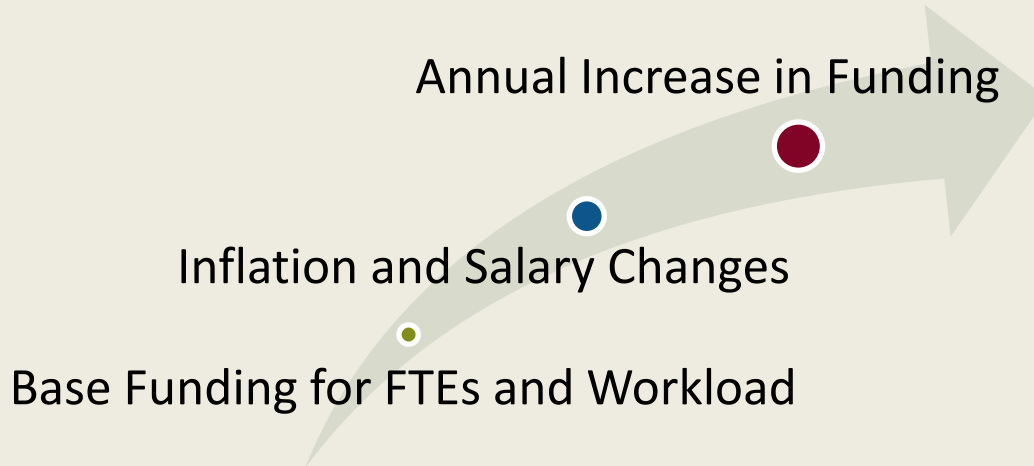
- The cost of personnel is a major driver of county costs.
 - Overall State allocations DO NOT keep pace with growth of FTE costs.
 - Annual merit increases
 - Increases to Health, Life and Dental Costs
 - Strong economy has created a very competitive recruiting environment.

County Spending on Major Allocations

Spending Drivers at Counties

#1 Issue: FTE Spending Drivers

- Looking forward how can counties and the State create a consistent funding mechanism to match personnel costs growth with funding levels?



County Spending on Major Allocations

Spending Drivers at Counties

#2 Issue: Additional Workload

- Another major fiscal and program risk are changes to workload.
 - Typically funding has not changed in a timely fashion as workload has increased
 - Caseload increases
 - Increased regulatory requirements

County Spending on Major Allocations

Funding Outlook

What is the outlook for funding increases and reform in future budgets?

- Currently strong economy and state revenues
- Federal funding somewhat uncertain, but there has been good news recently with Family First Act passing (Child Welfare)

County Spending on Major Allocations

Funding Outlook

What is the outlook for funding increases and reform in future budgets?

- No projected TABOR CAP impact in SFY 2019-20.



Child Welfare
System Need

Continued
CCAP
Funding

HCPF County
Admin?



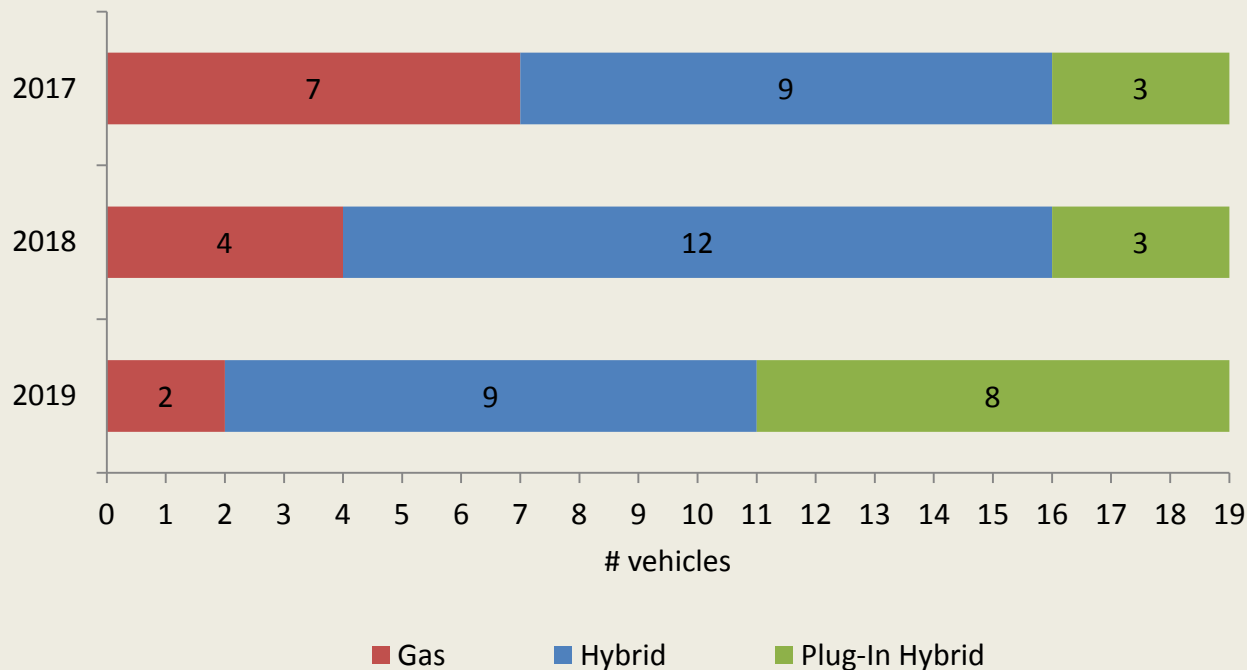
2017 Human Services Fleet Usage

Site	# Vehicles	# Miles Driven
Hub	9	70,188
North Broadway	5	46,505
Kaiser	3	14,103
Alaska*	1	5,771
Casa de la Esperanza	1	4,786
Total	19	141,353

Average of 7,500 miles
driven per vehicle

*Vehicle is now at North Broadway

Human Services Fleet Pool



Hybrids are averaging 41 mpg vs. 18 mpg for gas

- 73 mpg for plug-in hybrid at Kaiser (dedicated vehicle charging station)

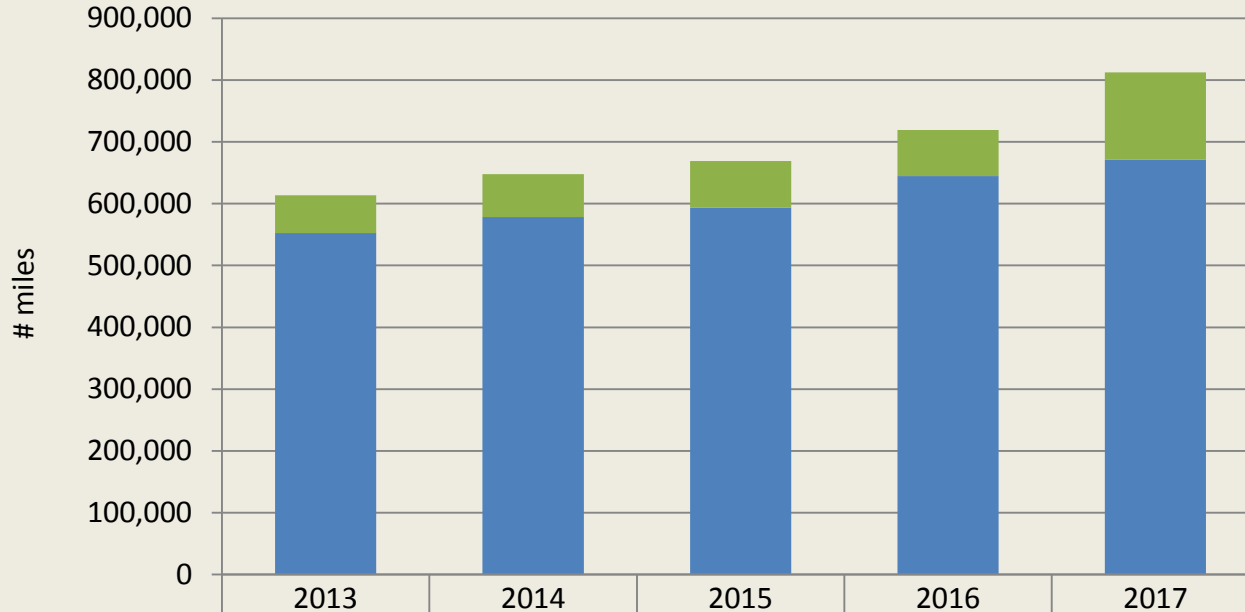
2018

3 hybrid all-wheel drive vehicles will replace 3 ghost gas vehicles

2019

planning to request 4 plug-in hybrid vehicles to complete the ghost vehicle replacement plan

2013-2017 Business Miles Driven



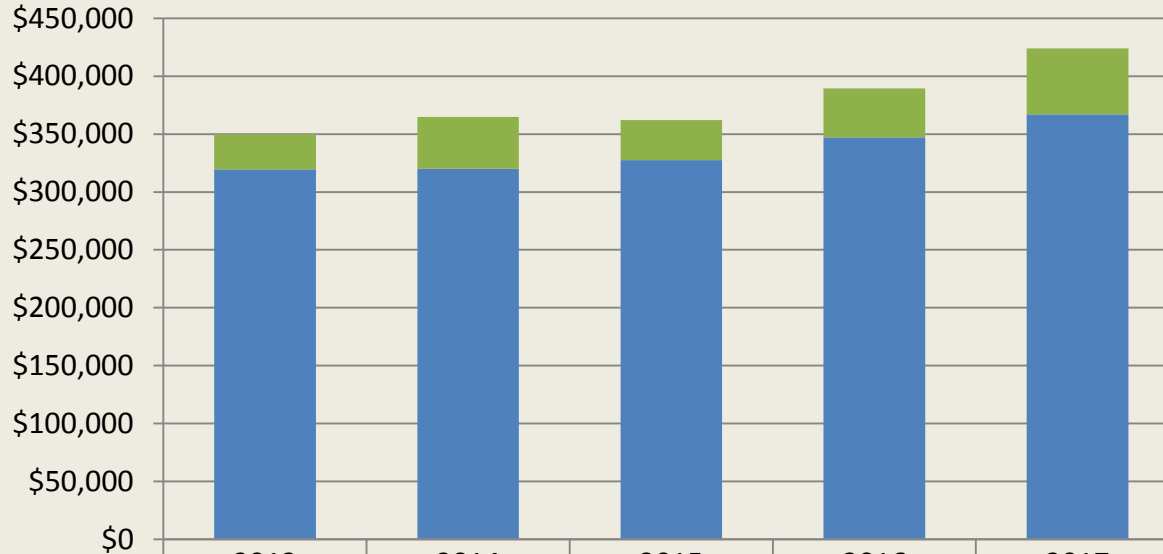
17% of business miles driven in 2017 were in a fleet vehicle

# Fleet Miles	61,121	69,209	75,374	74,242	141,353
# Miles Reimbursed	552,601	578,487	593,509	644,805	670,803



Fleet increased by 3 vehicles in 2013 and one vehicle in 2015.

2013-2017 Fleet and Mileage Reimbursement Expenses



2017

Fleet expenses:
\$0.403 per mile

Mileage:
\$0.535 per mile

Fleet Expenses	\$30,327	\$45,016	\$34,557	\$42,091	\$57,030
Mileage Reimbursement	\$319,510	\$319,907	\$327,466	\$347,205	\$366,955

*Fleet expenses include fuel, maintenance, insurance and tolls. Does not include acquisition costs.

HHS Fleet Vehicle Survey

- Administered to the highest mileage reimbursement utilizers to better understand barriers to using a fleet vehicle
 - n=39, 89% response rate
- Top 3 reasons for using a personal vehicle:
 - 1) Fleet vehicle was not available (67%)
 - 2) Trip started/ended at home (64%)
 - 3) Inconvenient to re-fuel a fleet vehicle (49%)

Next Steps

1) Improve fleet management

- Identify the ideal fleet size and type of vehicle (e.g. minivans for child transport)
- Balance number of vehicles by site based on need
- Update the reservation system
- Review the role of site-specific fleet managers to maintain, clean and fuel vehicles
- 2019 budget request from HHS and fleet for dedicated fleet vehicle charging stations at North Broadway and the Hub

2) Maximize the usage of fleet vehicles

- Create a smaller fleet pool that is dedicated to specific teams for child transport
- Review overnight guidelines
- Consider establishing priority uses (e.g. prioritize trips covering multiple destinations over greater distances vs. single destination trips within the city)



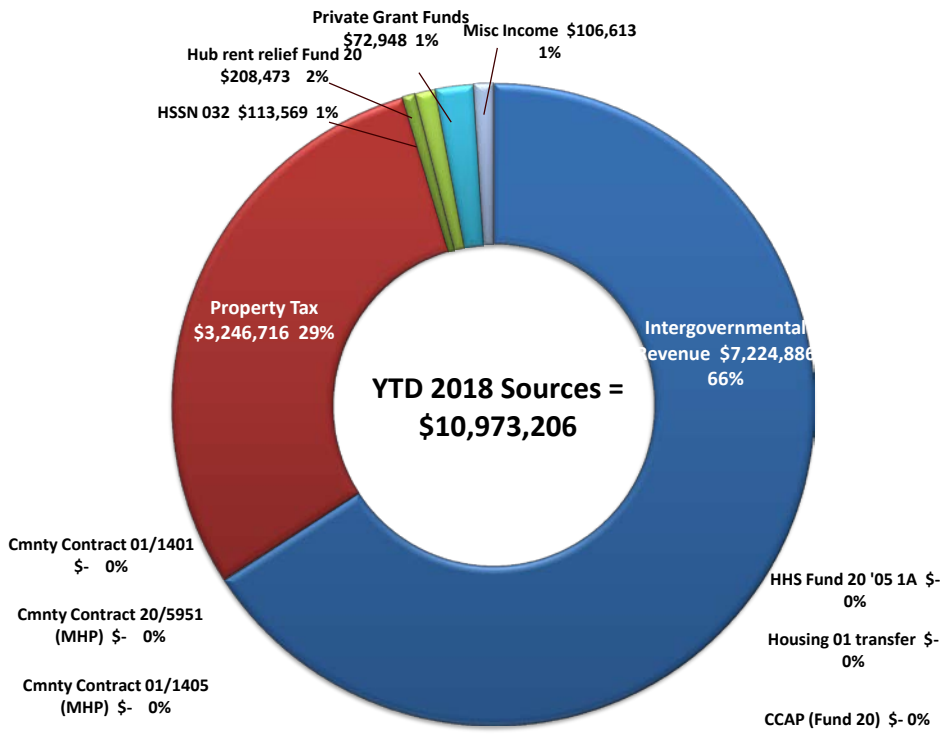
Thanks!
Questions?

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the May 29, 2018 BOCC Meeting**

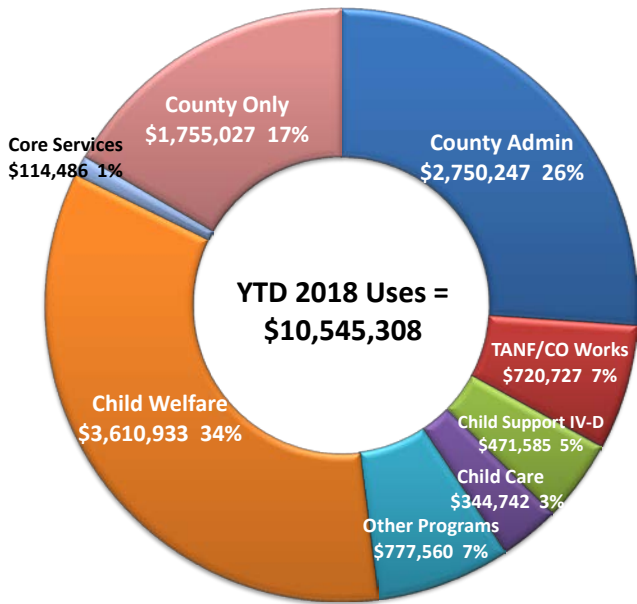
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Three Months Ending March 2018



Human Services: Uses of Funds For Three Months Ending March 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Three Months Ending March 2018**

I. FUND 012 BALANCE AT 1-1-2018 (preliminary as of 5-14-18)									
		\$ 12,363,726							
	Current 2018 Budget	(A) YTD Actuals 3/31/2018	% Reported 25.0% Thru Year	(B) Encumbered 3/31/2018	(A) + (B) Actuals+Encum 3/31/2018	% Rptd + Encmb 25.0% Thru Year	Remaining / Unenc budg @ 3/31/2018	(c) YTD Budget at 3/31/2018	(C) - (A) YTD Actuals (+)/- YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 7,224,886	26.0%		\$ 7,224,886	26.0%	n/a	\$ 6,939,270	\$ (285,616)
Property Tax	7,377,137	3,246,716	44.0%		3,246,716	44.0%	n/a	1,844,284	(1,402,432)
Private Grant Funds	622,649	72,948	11.7%		72,948	11.7%	n/a	155,662	82,714
Consolidated contract 01/1401 transfer	3,340,648	-	0.0%		-	0.0%	n/a	835,162	835,162
Consolidated contract 01/1405 transfer	3,073,077	-	0.0%		-	0.0%	n/a	768,269	768,269
Consolidated contract HHS 20/5951 (MHP)	2,012,289	-	0.0%		-	0.0%	n/a	503,072	503,072
HHS Funding (2005 1A ballot initiative)	1,412,286	-	0.0%		-	0.0%	n/a	353,072	353,072
HSSN Funding (2010 1A ballot initiative)	7,025,491	113,569	1.6%		113,569	1.6%	n/a	1,756,373	1,642,804
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	-	0.0%		-	0.0%	n/a	341,889	341,889
CCAP (transfer from HHS Fund 20)	500,000	-	0.0%		-	0.0%	n/a	125,000	125,000
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	52,118	(156,355)
Misc: includes interest revenue & recoveries	423,094	106,613	25.2%		106,613	25.2%	n/a	105,774	(839)
Total New Sources of Funds	55,119,778	10,973,206	19.9%		10,973,206	19.9%	n/a	13,779,945	2,806,739
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	771,880	771,880
Total Sources of Funds	58,207,299	10,973,206	18.9%		10,973,206	18.9%		14,551,825	3,578,619
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 2,750,247	23.1%	\$ 96,301	\$ 2,846,548	23.9%	\$ 9,045,656	\$ 2,973,051	\$ 222,804
TANF/CO Works	3,486,360	720,727	20.7%	839,638	1,560,365	44.8%	1,925,995	871,590	150,863
Child Support IV-D	1,975,044	471,585	23.9%	21,975	493,560	25.0%	1,481,484	493,761	22,176
Child Care	4,022,278	344,742	8.6%		344,742	8.6%	3,677,536	1,005,569	660,827
LEAP	164,146	46,463	28.3%	-	46,463	28.3%	117,682	41,036	(5,427)
Child Welfare	15,553,704	3,610,933	23.2%	413,078	4,024,011	25.9%	11,529,693	3,888,426	277,493
Old Age Pension Admin	341,153	78,592	23.0%	-	78,592	23.0%	262,561	85,288	6,696
Core Services	697,444	114,486	16.4%	-	114,486	16.4%	582,958	174,361	59,875
ILA/Chafee	116,598	25,111	21.5%	-	25,111	21.5%	91,487	29,150	4,038
PSSF	341,330	32,314	9.5%	7,000	39,314	11.5%	302,016	85,332	53,018
IMPACT	3,222,999	595,079	18.5%	1,006,041	1,601,121	49.7%	1,621,878	805,750	210,671
County Only and Grant Funding	16,394,039	1,755,027	10.7%	7,857,213	9,612,241	58.6%	6,781,799	4,098,510	2,343,482
Total Uses of Funds by Program	\$ 58,207,299	\$ 10,545,308	18.1%	\$ 10,241,247	\$ 20,786,555	35.7%	\$ 37,420,745	\$ 14,551,825	\$ 4,006,517
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ 427,898							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 12,791,624							

VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.

	Year-to-date as of 3/31/2018				
Colorado Works Block	\$ 397,084	Low Energy Assistance Program	\$ 483,143	Food Assistance Benefits	\$ 5,433,108
Child Care Block	1,459,135	Aid To Needy Disabled	92,307	Other Programs	5,623
Child Welfare Block	901,420	Home Care Allowance	43,535	Medicaid Benefits ⁽¹⁾ - estimated	\$ 70,848,541
Core Services Block	231,600	Old Age Pension	815,262		
				Total Fed/State Portion of EBT/EFT (E)	80,710,758
				Tot authorized expenditures (D)+(E)	\$91,256,065

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from 2016 "Total Medicaid expenditures for members living in Boulder County" of \$283,394,164 from J Montoya/HCPF 5/3/18.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of March 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2017: For Three Months Ending March 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2 (preliminary at 5/14/18)

Expenditures in excess of revenues, 1/1/18 to 3/31/18

Unadjusted Point-in-time balance

Adjustments

Three months property tax collections greater than prorated property tax budget through March

HS Fund 01 1401/1405 - HS Cmnty Contract expenditures in excess of revenues as of March

HS Fund 20/5951 - MHP contract expenditures in excess of revenues as of March

HSSN expenditures invoiced in excess of revenues recorded as of March

Housing 4565 expenditures in excess of revenues recorded as of March

HHS Fund 020 1A (2005) revenue - prorated budget less than recorded as of March

Adjusted Unreserved Fund Balance through March 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of March 2018

	HU1	HU2	Total 012
\$	(10,251,084)	\$ (2,112,642)	\$ (12,363,726)
	(474,968)	47,070	(427,898)
	(10,726,052)	(2,065,572)	(12,791,624)
	1,402,432		1,402,432
	(801,582)		(801,582)
	-		-
	(225,932)		(225,932)
	(232,213)		(232,213)
	(353,072)		(353,072)
\$	(10,936,419)	\$ (2,065,572)	\$ (13,001,991)
\$	(685,335)	\$ 47,070	\$ (638,265)

II. TANF Expenditures and Reserves

SFY17-18: For Nine Months Ending March 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation per State alloc to actls rpt	Exp as of MAR18	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,157,904	3,891,232	75.4%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	3,903,433	72.2%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	3,965,052	73.2%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	4,257,677	82.6%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	4,460,108	82.9%	1,937,360	2,264,994	36.01%

(1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.

(2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.

(3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.

(4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.

(5) - JUN17 allocation includes \$100k purchase.

(6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Three Months Ending March 2018

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	YTD Actuals	Remaining Balance
HSSN Administration	13,000	884	1,138	758	2,779	10,221
Non-Profit Contracts & Other Programs	-				-	-
Education	-				-	-
City of Longmont - parent education	70,200	-	-	-	-	70,200
Parents as Teachers - HHS	334,424	32,356	27,558	26,255	86,169	248,255
Sister Carmen Community Center - parent education	25,000	-	-	-	-	25,000
WorkForce Boulder County	91,302	9,477	-	-	9,477	81,825
Health and Well-Being	-				-	-
Attention Inc	45,000	-	-	3,750	3,750	41,250
City of Longmont - community mental health services	96,820	-	-	-	-	96,820
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	-	15,000
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	-	19,756
Family Resource Center Training	43,000	-	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	-	283,500
Family Resource Center - OUR Center	318,500	-	-	-	-	318,500
Safe Shelter of St. Vrain Valley	100,940	-	-	8,532	8,532	92,408
Sister Carmen Community Center - Family Development	50,000	-	-	-	-	50,000
Sister Carmen Community Center - FRC	289,989	-	-	-	-	289,989
Sister Carmen Community Center - tbd	15,338	-	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	23	23	4,977
Housing	-				-	-
Attention Inc - HSP	30,000	-	-	2,374	2,374	27,626
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	-	320,365
Bridge House - HSP	45,000	-	-	-	-	45,000
Bridge House - homeless solutions	30,000	-	-	-	-	30,000
Emergency Family Assistance Association - HSP	95,000	-	-	-	-	95,000
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	3,194	13,232	36,768
Heating Plus - HHS	50,000	15,841	5,500	5,882	27,223	22,777
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	11,297	33,927	1,017,164
Outreach United Resource Center - HSP	95,000	-	-	-	-	95,000
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	3,750	3,750	41,250
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	3,584	3,584	41,416
Sister Carmen Community Center - HSP	95,000	-	-	-	-	95,000
Emergent Needs	-				-	-
Reserved - 2019 Prefunding	-	-	-	-	-	-
TBD Mid-Year Emergent Needs	(11,798)	-	-	-	-	(11,798)
SubTotal: Non-Profit Contracts & Other Programs	3,743,427	71,058	52,340	68,641	192,040	3,551,387
Administrative Benefits Access	-				-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	44,941	144,682	488,051
Child Care	2,636,331	-	-	-	-	2,636,331
Total	7,025,491	123,046	102,116	114,339	339,501	6,685,990

**Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - May 17, 2018**

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)								
Blue Sky Bridge	32,960	-	-	2,747	2,747	5,493	10,987	21,973
Boulder County Aids Project	61,800	-	-	9,724	5,999	5,678	21,402	40,398
Boulder Shelter for the Homeless	400,000	-	-	-	89,577	-	89,577	310,423
Boulder Valley Women's Health	207,000	-	-	35,034	19,117	19,017	73,168	133,832
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	5,740	12,135	5,356	23,231	47,763
Clinica Campesina	587,860	-	-	-	146,965	-	146,965	440,895
Community Food Share	74,160	-	-	21,116	49,447	3,597	74,160	-
Dental Aid	186,574	-	15,548	31,096	15,548	15,548	77,739	108,835
Early Childhood Council of Boulder County (ECCBC)	140,000	-	-	9,999	8,404	9,098	27,502	112,498
Homeless Outreach Providing Encouragement (HOPE)	15,000	-	-	-	3,750	1,250	5,000	10,000
Inn Between of Longmont	75,000	-	-	9,375	18,750	-	28,125	46,875
Lyons Emergency Assistance Fund	10,000	-	-	1,000	1,000	1,000	3,000	7,000
Mental Health Partners	288,359	-	-	15,166	25,723	4,984	45,873	242,486
Mother House	10,000	-	-	-	-	-	-	10,000
Safehouse Progressive Alliance for Nonviolence (SPAN)	194,500	-	-	15,769	37,165	-	52,935	141,565
Salud Family Health Center	244,625	-	-	18,773	39,481	-	58,254	186,371
Voices for Children	31,930	-	-	-	7,982	-	7,982	23,948
Wild Plum Center	63,036	-	-	6,304	6,304	6,304	18,911	44,125
YWCA of Boulder County	159,650	-	-	11,284	29,762	-	41,046	118,604
Personnel	487,050	47,792	30,502	30,533	30,800	-	139,626	347,424
Reserved - 2019 prefunding	150	-	-	-	-	-	-	150
Transfer from Fund 001, Cost Center 1405 (P99999001Y)								
Mental Health Partners	2,673,077	-	-	398,260	104,525	-	502,785	2,170,292
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	33,610	-	111,185	288,815
Personnel (previously impact admin to MHP)	-	8,194	53	-	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)								
Mental Health Partners	2,012,289	-	-	-	44,547	18,873	63,421	1,948,868
Total	8,426,014	56,175	94,474	654,710	729,561	96,198	1,631,118	6,794,896

Boulder County Human Services

**Comparison of Major State Allocations to County Expenditures
For SFY17-18 Nine Months Ending March 2018**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Feb 2018	Remaining Allocation as of Feb 2018	% Expended Thru SFY18 75.0%	Projected (Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Child Welfare																	
Total Child Welfare	15,465,760	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	1,367,884	1,487,765	1,411,614	-	-	-	13,095,484	2,370,276	84.7%	(1,885,000)
Notes on SFY18 spending-to-allocation:	Based on nine months actuals adjusted for the portion of the October merit payment attributable to six months of the prior State fiscal year, Child Welfare is tracking to overspend allocation by \$1.9M at SFY18 year-end. This projection is similar to last month's projection.																
Colorado Works / TANF																	
Administration and Contracts		113,898	248,150	263,467	214,590	223,366	290,500	168,150	184,415	248,046				1,954,581			
Benefits and Support Services		88,082	292,756	226,171	186,545	264,758	278,464	195,604	175,629	228,644				1,936,651			
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	568,963	363,754	360,043	476,689	-	-	-	3,891,232	1,266,672	75.4%	(192,000)
Notes on SFY18 spending-to-allocation:	Projected actuals are adjusted down slightly for the portion of 2017 merit paid in October that was attributable to SFY17 and adjusted up for February and March 2018 Workforce invoices that didn't post as of the March close. Projecting these adjusted actuals yields an estimated overspend of \$192k, a increase over the projected overage of \$127k from last month.																
Child Care Assistance Program																	
Administration		75,088	78,628	77,817	102,280	88,071	87,570	78,385	84,302	75,684				747,825			
Programs		561,463	710,316	468,315	492,831	659,887	506,111	376,029	545,756	635,504	-	-	-	4,956,212			
Total CCAP - includes supplemental	3,823,254	636,551	788,944	546,132	595,111	747,957	593,681	454,413	630,058	711,188	-	-	-	5,704,036	(1,880,782)	149.2%	(3,773,000)
Notes on SFY18 spending-to-allocation:	The MAR18 allocation includes supplemental CCDF of \$168,560. This projection is based on projected historical, with a small reduction due to the October merit increase. The projected year-end overspend of \$3.77M is a decrease compared to last month's projection of \$3.82M. Gradual attrition coupled with waitlist implementation will likely further reduce monthly costs as the year progresses.																
Adult Protective Services Programs																	
Administration	840,768	66,790	79,145	67,442	81,911	78,466	76,630	68,147	79,187	78,060				675,779	164,989	80.4%	(51,000)
Client Benefits	49,221	3,935	2,439	4,850	602	2,504	5,157	491	6,139	259				26,375	22,846	53.6%	14,000
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	81,787	68,637	85,326	78,319	-	-	-	702,155			
Notes on SFY18 spending-to-allocation:	Projecting APS Admin (adjusted for Oct merit) and APS Client Benefits to State year-end yields an overspend in Admin of \$51k and an underspend in Client Benefits of \$14k. APS Admin overspend will likely be covered in year-end closeout.																
County Administration																	
CDHS County Administration	2,963,027	373,466	436,421	368,983	459,610	437,292	440,474	339,091	400,237	417,416	-	-	-	3,672,990	(709,962)	124.0%	(1,891,000)
HCPF Regular	666,072	147,345	174,460	143,448	165,246	173,598	174,258	142,638	176,032	205,525				1,502,550	(836,479)	225.6%	(1,334,000)
HCPF Enhanced	1,337,482	114,334	114,483	112,076	145,396	122,755	126,530	123,749	114,186	126,354				1,099,863	237,620	82.2%	(123,000)
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	741,263	605,478	690,454	749,295	-	-	-	6,275,403	(1,308,821)	126.4%	(3,348,000)
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration are spending over prorated pace nine months into SFY18. Adjusting for merit paid in October applicable to the six months SFY17, the combined straight-line projection of the three yields a State year-end overspend of \$3.35M, up slightly from last months' \$3.26M projected overage.																
Core Services																	
80/20 & 100% Funding	823,124	131,641	59,769	93,544	109,461	106,309	82,368	114,995	92,919	86,423	-	-	-	877,429	(54,305)		
Mental Health	665,503	11,038	11,529	5,063	16,928	9,469	4,555	4,905	4,383	6,110				73,979	591,524		
Alcohol & Drug Abuse/Family Issues	244,143	14,119	9,375	15,810	23,775	17,124	12,469	12,382	12,294	11,971				129,318	114,825		
Special Economic Assistance	15,923	1,364	221	1,167	1,193	-	-	-	830	-				4,775	11,148		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	99,392	132,282	109,596	105,333	-	-	-	1,085,501	663,192	62.1%	305,000
Notes on SFY18 spending-to-allocation:	Extrapolating nine months actuals adjusted for bonus paid in October that's attributable to SFY17 yields a projected Core Services underspend of \$305k, an increase from the \$282k underspend from the previous report's projection. FCS is planning on moving eligible Child Welfare and other expenditures at least equal to the expected Core underspend to Core before SFY18 closeout.																
Summary:	Nine months into SFY17-18, five of the six major allocations have projected year-end overspends, with CCAP, Child Welfare and County Admin trending significantly over allocations at \$3.8M, \$1.9M and \$3.3M respectively. These projections do not take into account possible surplus distributions at State year-end closeout that would reduce overspent amounts.																

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Nine Months Ending March 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits, net of collections	\$ 16,483,742	\$ 16,483,742	\$ -
Old Age Pension	2,618,723	2,618,723	-
IV- D Child Support Enforcement Admin	1,706,230	992,345	713,885
Low-income Energy Assistance Program	1,015,138	1,015,138	-
Other Programs (non-major or non-allocated)	864,224	764,271	99,953
Employment First - Job Search Other	323,323	161,662	161,662
Employment First - 100%	1,922	1,922	-
Aid to Needy Disabled	452,663	362,131	90,533
SSI-Home Care Allowance	59,691	56,707	2,985
Home Care Allowance	91,487	86,912	4,574
IV-B Promoting Safe and Stable Families	125,536	90,971	34,565
IV-E Independent Living	82,996	82,996	-
Automated Data Processing Pass-Through	1,177,535	376,811	800,724
Colorado Works / TANF Collections	(55,945)	(44,756)	(11,189)
Total State Incentives	-	122,844	(122,844)
Total Federal Incentives	-	69,179	(69,179)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(188,665)	(150,932)	(37,733)
Medicaid Collections	(9,742)	(9,742)	-
Other Local Sources/Expenditures	12,197,631	-	12,197,631
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	324,927	324,927	-
Total Non-major/Non-allocated State Programs	\$ 37,271,416	\$ 23,405,850	\$ 13,865,566
Cost Allocation Plan (see note)	\$ 2,933,943	\$ 935,182	\$ 1,998,761

Summary: Nine months into SFY17-18, Boulder County has spent \$13.9M on non-major and non-allocated programs and has received revenue of \$23.4M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.



Hope for the future, help when you need it.

**Boulder County Human Services Board
June 2018 Meeting Packet**

*(This month's meeting focuses on Housing Authority matters;
please see the Housing Authority Board packet for the meeting agenda)*

CONTENTS	PAGE
BCDHHS Human Services Executed Contracts (May 21, 2018 - June 17, 2018)	2
Monthly Human Services Financial Report	3-10

**Human Services Executed Contracts
May 21, 2018 - June 17, 2018**

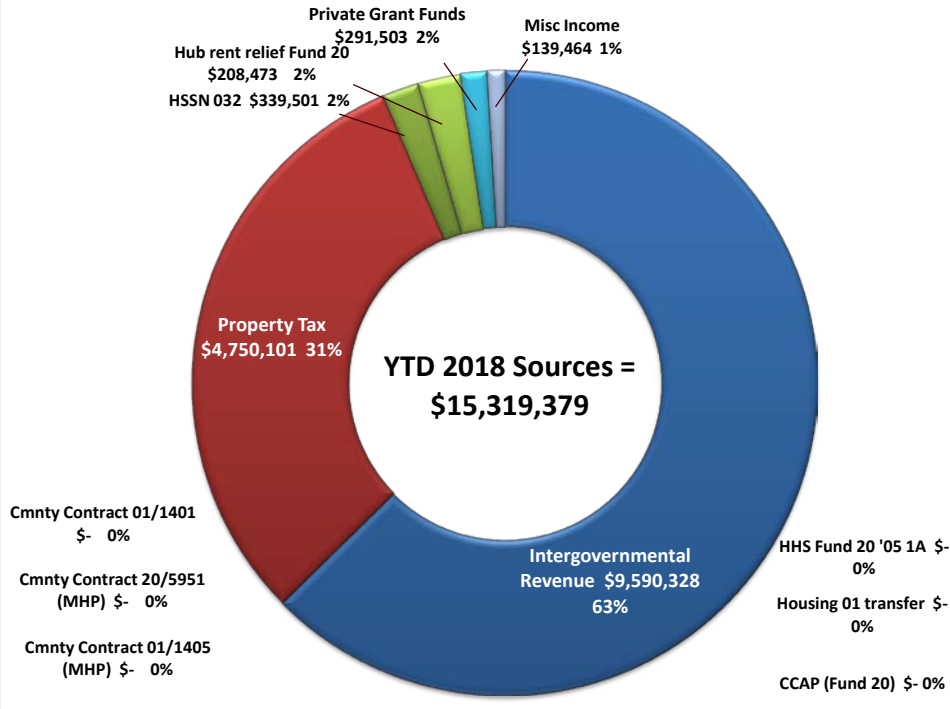
Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
5/21/2018	Boulder Day Nursery	Task Order 2018-01: CCAP transition support	\$10,000.00
5/23/2018	Panorama Cleaning Services, LLC	on-call cleaning services for adult protection clients	\$2,999.00 *
5/24/2018	CO Dept of Human Services (CDHS)	Revenue: Colorado Community Response (CCR) (extend term to 6/30/19 and increase funds)	\$299,758.00
5/24/2018	CO Dept of Human Services (CDHS)	MOU for CCAP and CO Works	-
5/24/2018	David Kalis, Inc.	Trauma Assessments (SOQ 6418-16) (Renewal 01)	\$40,000.00 *
5/24/2018	OMNI Institute and Keystone Policy Center	I/DD Needs Assessment (RFP 6736-17)	\$58,438.00 *
5/29/2018	Colorado Department of Human Services (Division of Youth Services)	Revenue: Provide community based alternatives to secure detention services for delinquent youth in accordance with the Senate Bill 94 and SB 215 Juvenile Services Plans for the 20th Judicial District	\$740,476.00
5/29/2018	Lisa Olcese Communications and Consulting	Leadership Coaching and Training for the IMPACT Care Management Division	\$2,999.00 *
5/30/2018	Mental Health Partners	Task Order 2018-01: General Operating - Amendment 01 to revise allocation of funds across service delivery areas	\$1,759,488.00 *
5/31/2018	CO Dept of Health Care Policy & Financing (HCPF)	Revenue: Healthy Communities (Amendment 03)	\$122,000.00
6/7/2018	CO Dept of Health Care Policy and Financing (HCPF)	Revenue: County Medicaid Incentive Program (Amendment 04)	\$233,246.99
6/11/2018	A.B.L.E. for Youth, Inc. dba ABLE. to Sail	Post Adoption and Kinship Summer Camp (PSSF)	\$3,000.00 *
6/14/2018	Attention Homes Chase House	Out of home placement services agreement	-
6/14/2018	Bethany Christian Services	Out of home placement services agreement	-

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the June 26, 2018 BOCC Meeting**

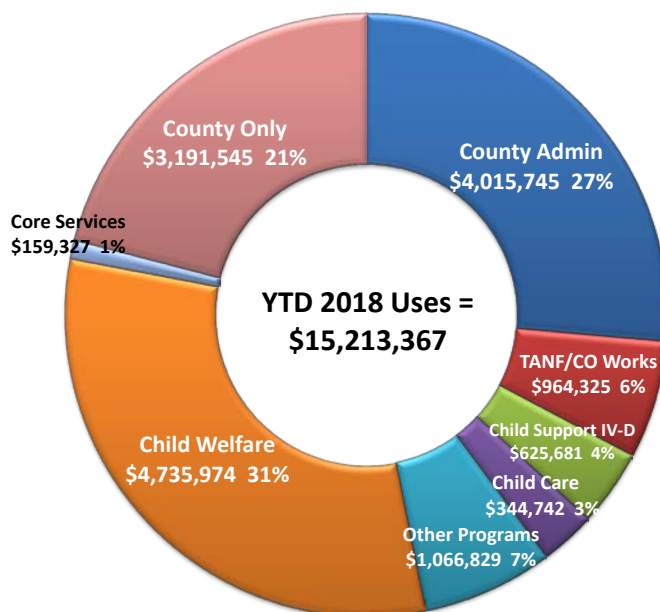
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Four Months Ending April 2018



Human Services: Uses of Funds For Four Months Ending April 2018



Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Four Months Ending April 2018

I. FUND 012 BALANCE AT 1-1-2018 (preliminary as of 6-19-18)									
		\$ 12,128,769							
	Current 2018 Budget	(A) YTD Actuals 4/30/2018	% Reported 33.3% Thru Year	(B) Encumbered 4/30/2018	(A) + (B) Actuals+Encum 4/30/2018	% Rptd + Encmb 33.3% Thru Year	Remaining / Unenc budg @ 4/30/2018	(C) YTD Budget at 4/30/2018	(C) - (A) YTD Actuals (+/-) YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 9,590,328	34.6%		\$ 9,590,328	34.6%	n/a	\$ 9,252,360	\$ (337,968)
Property Tax	7,377,137	4,750,101	64.4%		4,750,101	64.4%	n/a	2,459,046	(2,291,056)
Private Grant Funds	622,649	291,503	46.8%		291,503	46.8%	n/a	207,550	(83,953)
Consolidated contract 01/1401 transfer	3,340,648	-	0.0%		-	0.0%	n/a	1,113,549	1,113,549
Consolidated contract 01/1405 transfer	3,073,077	-	0.0%		-	0.0%	n/a	1,024,359	1,024,359
Consolidated contract HHS 20/5951 (MHP)	2,012,289	-	0.0%		-	0.0%	n/a	670,763	670,763
HHS Funding (2005 1A ballot initiative)	1,412,286	-	0.0%		-	0.0%	n/a	470,762	470,762
HSSN Funding (2010 1A ballot initiative)	7,025,491	339,501	4.8%		339,501	4.8%	n/a	2,341,830	2,002,330
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	-	0.0%		-	0.0%	n/a	455,851	455,851
CCAP (transfer from HHS Fund 20)	500,000	-	0.0%		-	0.0%	n/a	166,667	166,667
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	69,491	(138,982)
Misc: includes interest revenue & recoveries	423,094	139,464	33.0%		139,464	33.0%	n/a	141,031	1,568
Total New Sources of Funds	55,119,778	15,319,370	27.8%		15,319,370	27.8%	n/a	18,373,259	3,053,889
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	1,029,174	1,029,174
Total Sources of Funds	58,207,299	15,319,370	26.3%		15,319,370	26.3%		19,402,433	4,083,063
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 4,015,745	33.8%	\$ 132,370	\$ 4,148,115	34.9%	\$ 7,744,089	\$ 3,964,068	\$ (51,677)
TANF/CO Works	3,486,360	964,325	27.7%	839,288	1,803,613	51.7%	1,682,746	1,162,120	197,795
Child Support IV-D	1,975,044	625,681	31.7%	21,665	647,346	32.8%	1,327,698	658,348	32,667
Child Care	4,022,278	453,941	11.3%		453,941	11.3%	3,568,337	1,340,759	886,819
LEAP	164,146	55,344	33.7%	-	55,344	33.7%	108,801	54,715	(629)
Child Welfare	15,553,704	4,735,974	30.4%	427,377	5,163,352	33.2%	10,390,352	5,184,568	448,594
Old Age Pension Admin	341,153	98,855	29.0%	-	98,855	29.0%	242,298	113,718	14,863
Core Services	697,444	159,327	22.8%	-	159,327	22.8%	538,117	232,481	73,155
ILA/Chafee	116,598	33,463	28.7%	-	33,463	28.7%	83,136	38,866	5,403
PSSF	341,330	44,145	12.9%	17,300	61,445	18.0%	279,885	113,777	69,632
IMPACT	3,222,999	835,022	25.9%	948,581	1,783,603	55.3%	1,439,396	1,074,333	239,311
County Only and Grant Funding	16,394,039	3,191,545	19.5%	6,727,366	9,918,910	60.5%	6,475,129	5,464,680	2,273,135
Total Uses of Funds by Program	\$ 58,207,299	\$ 15,213,367	26.1%	\$ 9,113,946	\$ 24,327,313	41.8%	\$ 33,879,986	\$ 19,402,433	\$ 4,189,066
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ 106,003							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 12,234,772							

VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.

Year-to-date as of		4/30/2018	
Colorado Works Block	\$ 537,362	Low Energy Assistance Program	\$ 529,051
Child Care Block	1,932,233	Aid To Needy Disabled	127,401
Child Welfare Block	1,236,223	Home Care Allowance	58,429
Core Services Block	321,235	Old Age Pension	1,087,141
		Total Fed/State Portion of EBT/EFT (E)	
			107,526,153
		Tot authorized expenditures (D)+(E)	
			\$122,739,520

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from 2016 "Total Medicaid expenditures for members living in Boulder County" of \$283,394,164 from J Montoya/HCPF 5/3/18.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of April 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2018: For Four Months Ending April 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2 (preliminary at 6/19/18)

Expenditures greater than/(less than) revenues, 1/1/18 to 4/30/18

Unadjusted Point-in-time balance

Adjustments

Four months property tax collections greater than prorated property tax budget through April

HS Fund 01 1401/1405 - HS Cmnty Contract expenditures in excess of revenues as of April

HS Fund 20/5951 - MHP contract expenditures in excess of revenues as of April

HSSN expenditures invoiced in excess of revenues recorded as of April

Housing 4565 expenditures in excess of revenues recorded as of April

HHS Fund 020 1A (2005) revenue - prorated budget less than recorded as of April

Adjusted Unreserved Fund Balance through April 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of April 2018

	HU1	HU2	Total 012
\$	(9,822,465)	\$ (2,306,304)	\$ (12,128,769)
	(162,283)	56,280	(106,003)
	(9,984,748)	(2,250,024)	(12,234,772)
	2,291,056		2,291,056
	(1,501,619)		(1,501,619)
	(44,547)		(44,547)
	(506,213)		(506,213)
	(310,640)		(310,640)
	(470,762)		(470,762)
\$	(10,527,474)	\$ (2,250,024)	\$ (12,777,498)
\$	(705,009)	\$ 56,280	\$ (648,729)

II. TANF Expenditures and Reserves

SFY17-18: For Ten Months Ending April 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation per State alloc to actls rpt	Exp as of APR (SFY)	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,157,904	4,314,880	83.7%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	4,406,751	81.5%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	4,372,334	80.8%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	4,620,762	89.6%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	4,942,785	91.9%	1,937,360	2,264,994	36.01%

(1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.

(2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.

(3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.

(4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.

(5) - JUN17 allocation includes \$100k purchase.

(6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

Boulder County Human Services Safety Net (HSSN)

Comparison of Budget to Actuals

For Four Months Ending April 2018

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	1,138	758	1,937	4,716	8,284
Non-Profit Contracts & Other Programs	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-
City of Longmont - parent education	70,200	-	-	-	-	-	70,200
Parents as Teachers - HHS	334,424	32,356	27,558	26,255	26,636	112,804	221,620
Sister Carmen Community Center - parent education	25,000	-	-	-	-	-	25,000
WorkForce Boulder County	91,302	9,477	-	-	12,143	21,620	69,682
Health and Well-Being	-	-	-	-	-	-	-
Attention Inc	45,000	-	-	3,750	7,500	11,250	33,750
City of Longmont - community mental health services	96,820	-	-	-	-	-	96,820
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	3,811	3,811	11,189
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	-	-	19,756
Family Resource Center Training	43,000	-	-	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	65,481	65,481	218,019
Family Resource Center - OUR Center	318,500	-	-	-	66,740	66,740	251,760
Safe Shelter of St. Vrain Valley	100,940	-	-	8,532	19,589	28,121	72,819
Sister Carmen Community Center - Family Development	50,000	-	-	-	9,948	9,948	40,052
Sister Carmen Community Center - FRC	289,989	-	-	-	71,737	71,737	218,252
Sister Carmen Community Center - tbd	15,338	-	-	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	23	-	23	4,977
Housing	-	-	-	-	-	-	-
Attention Inc - HSP	30,000	-	-	2,374	4,632	7,006	22,994
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	83,584	83,584	236,781
Bridge House - HSP	45,000	-	-	-	10,000	10,000	35,000
Bridge House - homeless solutions	30,000	-	-	-	-	-	30,000
Emergency Family Assistance Association - HSP	95,000	-	-	-	19,935	19,935	75,065
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	3,194	2,193	15,425	34,575
Heating Plus - HHS	50,000	15,841	5,500	5,882	3,346	30,569	19,431
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	11,297	10,725	44,651	1,006,440
Outreach United Resource Center - HSP	95,000	-	-	-	15,178	15,178	79,822
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	3,750	7,250	11,000	34,000
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	3,584	7,530	11,114	33,886
Sister Carmen Community Center - HSP	95,000	-	-	-	11,331	11,331	83,669
Emergent Needs	-	-	-	-	-	-	-
Reserved - 2019 Prefunding	-	-	-	-	-	-	-
TBD Mid-Year Emergent Needs	(11,798)	-	-	-	-	-	(11,798)
SubTotal: Non-Profit Contracts & Other Programs	3,743,427	71,058	52,340	68,641	459,288	651,328	3,092,099
Administrative Benefits Access	-	-	-	-	-	-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	44,941	44,988	189,671	443,062
Child Care	2,636,331	-	-	-	-	-	2,636,331
Total	7,025,491	123,046	102,116	114,339	506,213	845,714	6,179,777

Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - June 18, 2018

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)									
Blue Sky Bridge	32,960	-	-	2,747	2,747	5,493	-	10,987	21,973
Boulder County Aids Project	61,800	-	-	9,724	5,999	5,678	-	21,402	40,398
Boulder Shelter for the Homeless	400,000	-	-	-	89,577	57,670	-	147,247	252,753
Boulder Valley Women's Health	207,000	-	-	35,034	19,117	19,017	-	73,168	133,832
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	5,740	12,135	5,356	-	23,231	47,763
Clinica Campesina	587,860	-	-	-	146,965	48,988	-	195,953	391,907
Community Food Share	74,160	-	-	21,116	49,447	3,597	-	74,160	-
Dental Aid	186,574	-	15,548	31,096	15,548	15,548	-	77,739	108,835
Early Childhood Council of Boulder County (ECCBC)	140,000	-	-	9,999	8,404	36,128	-	54,532	85,468
Homeless Outreach Providing Encouragement (HOPE)	15,000	-	-	-	3,750	1,250	-	5,000	10,000
Inn Between of Longmont	75,000	-	-	9,375	18,750	9,375	-	37,500	37,500
Lyons Emergency Assistance Fund	10,000	-	-	1,000	1,000	1,000	-	3,000	7,000
Mental Health Partners	288,359	-	-	15,166	25,723	16,606	3,506	61,001	227,358
Mother House	10,000	-	-	-	-	-	-	-	10,000
Safehouse Progressive Alliance for Nonviolence (SPAN)	194,500	-	-	15,769	37,165	17,398	-	70,333	124,167
Salud Family Health Center	244,625	-	-	18,773	39,481	19,824	-	78,078	166,547
Voices for Children	31,930	-	-	-	7,982	2,661	-	10,643	21,287
Wild Plum Center	63,036	-	-	6,304	6,304	12,607	-	25,214	37,822
YWCA of Boulder County	159,650	-	-	11,284	29,762	13,666	-	54,713	104,937
Personnel	487,050	47,792	30,502	30,533	30,800	30,543	-	170,170	316,880
Reserved - 2019 prefunding	150							-	150
Transfer from Fund 001, Cost Center 1405 (P99999001Y)									
Mental Health Partners	2,673,077	-	-	398,260	104,525	1,206,271	-	1,709,056	964,021
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	44,856	33,023	151	155,605	244,395
Personnel (previously impact admin to MHP)	-	8,194	53	-	-	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)									
Mental Health Partners	2,012,289	-	-	-	44,547	30,789	-	75,337	1,936,952
Total	8,426,014	56,175	94,474	654,710	740,808	1,592,489	3,657	3,142,313	5,283,701

Boulder County Human Services

**Comparison of Major State Allocations to County Expenditures
For SFY17-18 Ten Months Ending April 2018**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of Apr 2018	Remaining Allocation as of Apr 2018	% Expended Thru SFY18 83.3%	Projected (Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Child Welfare																	
Total Child Welfare	15,465,760	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	1,367,884	1,487,765	1,411,614	1,361,592	-	-	14,457,076	1,008,685	93.5%	(1,784,000)
Notes on SFY18 spending-to-allocation:	Based on ten months actuals adjusted for the portion of the October merit payment attributable to six months of the prior State fiscal year, Child Welfare is tracking to overspend allocation by \$1.8M at SFY18 year-end. This projected overage decreased by \$100k from last month's projection.																
Colorado Works / TANF																	
Administration and Contracts		113,898	248,150	263,467	214,590	223,366	290,500	168,150	184,415	248,046	199,222			2,153,803			
Benefits and Support Services		88,082	292,756	226,171	186,545	264,758	278,464	195,604	175,629	228,644	224,426			2,161,077			
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	568,963	363,754	360,043	476,689	423,648	-	-	4,314,880	843,024	83.7%	(198,000)
Notes on SFY18 spending-to-allocation:	Projected actuals are adjusted down slightly for the portion of 2017 merit paid in October that was attributable to SFY17 and adjusted up for March and April 2018 Workforce invoices that didn't post as of the April close. Projecting these adjusted actuals yields an estimated overspend of \$198k, which approximates last month's projected overage.																
Child Care Assistance Program																	
Administration		75,088	78,628	77,817	102,280	88,071	87,570	78,385	84,302	75,684	70,390			818,215			
Programs		561,463	710,316	468,315	492,831	659,887	506,111	376,029	545,756	635,504	510,435	-	-	5,466,647			
Total CCAP - includes supplemental	3,823,254	636,551	788,944	546,132	595,111	747,957	593,681	454,413	630,058	711,188	580,825	-	-	6,284,862	(2,461,608)	164.4%	(3,710,000)
Notes on SFY18 spending-to-allocation:	The APR18 allocation includes supplemental CCDF of \$168,560. This projection is based on projected historical, with a small reduction due to the October merit increase. The projected year-end overspend of \$3.71M approximates last month's projection. Gradual attrition coupled with waitlist implementation will likely further reduce monthly costs as the year progresses.																
Adult Protective Services Programs																	
Administration	840,768	66,790	79,145	67,442	81,911	78,466	76,630	68,147	79,187	78,060	68,179			743,958	96,810	88.5%	(44,000)
Client Benefits	49,221	3,935	2,439	4,850	602	2,504	5,157	491	6,139	259	3,499			29,874	19,348	60.7%	13,000
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	81,787	68,637	85,326	78,319	71,678	-	-	773,832			
Notes on SFY18 spending-to-allocation:	Projecting APS Admin (adjusted for Oct merit) and APS Client Benefits to State year-end yields an overspend in Admin of \$44k and an underspend in Client Benefits of \$13k. APS Admin overspend is expected to be covered in year-end closeout.																
County Administration																	
CDHS County Administration	2,963,027	373,466	436,421	368,983	459,610	437,292	440,474	339,091	400,237	417,416	351,360	-	-	4,024,350	(1,061,323)	135.8%	(1,827,000)
HCPF Regular	666,072	147,345	174,460	143,448	165,246	173,598	174,258	142,638	176,032	205,525	147,893			1,650,443	(984,371)	247.8%	(1,312,000)
HCPF Enhanced	1,337,482	114,334	114,483	112,076	145,396	122,755	126,530	123,749	114,186	126,354	123,672			1,223,535	113,948	91.5%	(125,000)
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	741,263	605,478	690,454	749,295	622,925	-	-	6,898,328	(1,931,746)	138.9%	(3,264,000)
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration are spending over prorated pace ten months into SFY18. Adjusting for merit paid in October applicable to the six months SFY17, the combined straight-line projection of the three yields a State year-end overspend of \$3.27M, down slightly from last months' \$3.35M projected overage.																
Core Services																	
80/20 & 100% Funding	823,124	131,641	59,769	93,544	109,461	106,309	82,368	114,995	92,919	86,423	110,876	-	-	988,305	(165,181)		
Mental Health	665,503	11,038	11,529	5,063	16,928	9,469	4,555	4,905	4,383	6,110	11,207			85,186	580,317		
Alcohol & Drug Abuse/Family Issues	244,143	14,119	9,375	15,810	23,775	17,124	12,469	12,382	12,294	11,971	12,392			141,710	102,433		
Special Economic Assistance	15,923	1,364	221	1,167	1,193	-	-	-	-	830	1,795			6,570	9,353		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	99,392	132,282	109,596	105,333	136,271	-	-	1,221,771	526,922	69.9%	285,000
Notes on SFY18 spending-to-allocation:	Extrapolating ten months actuals adjusted for bonus paid in October that's attributable to SFY17 yields a projected Core Services underspend of \$285k, an increase from the \$305k underspend from the previous report's projection. FCS is planning on moving eligible Child Welfare and other expenditures to significantly reduce Core underspend at SFY18 closeout.																
Summary:	Ten months into SFY17-18, five of the six major allocations have projected year-end overspends, with CCAP, Child Welfare and County Admin trending significantly over allocations at \$3.7M, \$1.8M and \$3.3M respectively. These projections do not take into account possible surplus distributions at State year-end closeout that would reduce overspent amounts.																

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Ten Months Ending April 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits, net of collections	\$ 18,272,581	\$ 18,272,581	\$ -
Old Age Pension	2,906,057	2,906,057	-
IV- D Child Support Enforcement Admin	1,865,385	1,093,888	771,497
Low-income Energy Assistance Program	1,070,064	1,070,064	-
Other Programs (non-major or non-allocated)	1,078,182	947,274	130,907
Employment First - Job Search Other	324,239	181,370	142,869
Employment First - 100%	35,588	35,588	-
Aid to Needy Disabled	496,531	397,225	99,306
SSI-Home Care Allowance	66,484	63,160	3,324
Home Care Allowance	100,372	95,353	5,019
IV-B Promoting Safe and Stable Families	136,840	98,957	37,883
IV-E Independent Living	91,347	91,347	-
Automated Data Processing Pass-Through	1,346,941	431,021	915,920
Colorado Works / TANF Collections	(62,008)	(49,606)	(12,402)
Total State Incentives	-	128,063	(128,063)
Total Federal Incentives	-	75,329	(75,329)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(217,235)	(173,788)	(43,447)
Medicaid Collections	(11,184)	(11,184)	0
Other Local Sources/Expenditures	13,951,324	-	13,951,324
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	340,384	340,384	-
Total Non-major/Non-allocated State Programs	\$ 41,791,893	\$ 25,993,084	\$ 15,798,809
Cost Allocation Plan (see note)	\$ 2,933,943	\$ 935,182	\$ 1,998,761

Summary: Ten months into SFY17-18, Boulder County has spent \$15.8M on non-major and non-allocated programs and has received revenue of \$26.0M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

Boulder County Human Services Board July 2018 Meeting Packet

CONTENTS	PAGE
Agenda for July 26, 2018 Human Services and BCHA Board Meetings <i>(This month's meeting focuses on Human Services matters)</i>	2-4
BCDHHS Case Management and Community Outreach Division Presentation: Employment and Financial Opportunities Update	5-20
United States Children's Bureau State Team Planning Meeting Presentation July 18, 2018. Frank Alexander, BCDHHS Director, Uma Ahluwalia, Director, Montgomery County, MD Department of Health & Human Services	21-55
Human Services Financial Update Presentation	56-71
Human Services Executed Contracts (June 18, 2018 – July 22, 2018)	72-73
May 2018 Human Services Detailed Financials (For Five Months Ending May 2018)	74-81



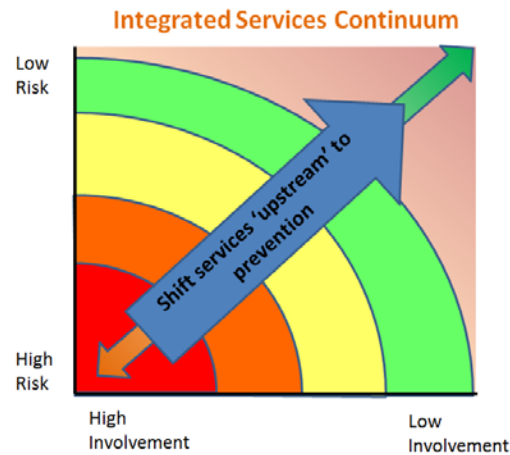
Department of Housing & Human Services

2525 13th Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283
3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523
515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

www.bouldercountyhhs.org

**Boulder County Department of Housing & Human Services
Housing Authority/Human Services Boards
Monthly Board Meeting Agenda
Thursday, July 26, 2018, 1:00 – 2:15 p.m.
Commissioners' Hearing Room – 3rd Floor
Boulder County Courthouse, Boulder, Colorado**

Vision: We are building a healthy, connected community that empowers people and strengthens families by confronting the root causes of crisis and instability.



Agenda

1. **Call to Order, Human Services Board Meeting— Human Services Board Chair**
2. Director Frank Alexander – Updates (1:00 – 1:10 p.m.)
 - a. Family First Prevention Services Act and Child Welfare System Development
 - i. U.S. Children’s Bureau State Team Planning Meeting, Washington D.C. July 18
3. BCDHHS Case Management and Community Outreach (CMCO) Division Updates (1:10 – 1:25 p.m.)
 - a. Employment and Financial opportunities update—Darlene Bushue, Employment & Financial Opportunities Program Manager and Angela Lanci-Macris CMCO Division Director
 - i. Colorado Works (Temporary Assistance for Needy Families—TANF)
 1. Integrated Case Management
 2. Supportive Internship Pilot
4. BCDHHS Community Support (CS) Division Updates (1:25 – 1:50 p.m.)
 - a. Supplemental Nutrition Assistance Program (SNAP)—Sarah Reynolds, Eligibility Technician Manager, BCDHHS

- i. SNAP Outreach update
 - ii. Outreach grant progress and work within the Boulder County community to increase access to nutritious food
 - b. Colorado Child Care Assistance Program (CCAP)— Susan Grutzmacher, Community Support Division Director, Alison Brisnehan, Program Manager, BCDHHS, and Elizabeth Groneberg, Bilingual Outreach Coordinator, BCDHHS
 - i. Policy update and collaboration with CCAP providers
 - c. Community Support/Business Operations and Systems Support Divisions reorganization— Mariah Henkel, Program Manager, BCDHHS
 - i. Furthering the integration of our service delivery (Integrated Service Delivery Model of Care, ISDMC)
5. BCDHHS Policy and Finance Updates—Will Kugel, BCDHHS Finance Division Director (1:50 – 2:05 p.m.)
 6. Matters from Members of the Human Services Board
 7. **Matters from Members of the Public on Human Services topics
 8. **Call to Order – as Housing Authority Board**
 9. Matters from Members of the Housing Authority Board
 10. **Matters from Members of the Public on Housing Authority topics (approximately 2:05 p.m., 10 minutes)

Upcoming Meetings

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, August 28, 2018, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
 **Housing Authority Focus

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, September 25, 2018, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
 **Human Services Focus

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, October 30, 2018, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
 **Housing Authority Focus

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, December 11, 2018, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado
 **Human Services Focus

Current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be accessed at the links below:
[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)
[Housing & Human Services Advisory Committee Packets](#)

**Any member of the Public may speak on any subject related to Boulder County housing and human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County's guide to public hearings: <http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual's special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, él condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.



BOULDER COUNTY
**HOUSING
& HUMAN
SERVICES**

Hope for the future, help when you need it.



Case Management & Community Outreach (CMCO)

Employment and Financial Opportunities Update
BOCC July 26, 2018



HHS, National and State Alignment



Hope for the future, help when you need it.



American Public Human Services Association



Meet Our Neighbor: Cherri



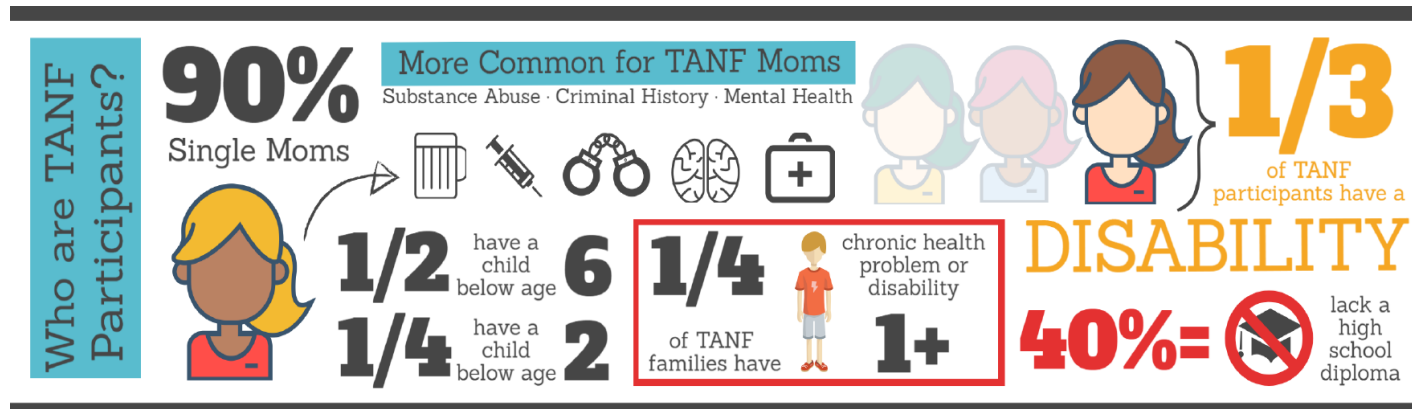
Impact of Our Work: Cherri's Words

- “When you look at Autumn—where she started, and where she is now—it’s beautiful. After she got out of the hospital, I was on TANF. It gave me time to think about the future. It’s not bad to be on benefits, but that’s the point of them: to use them as stepping stones to self sufficiency.”
- “I think our case really is proof that these services do work and that people don’t live on them forever. They can utilize services as they are meant to be and then move forward and have happy and productive lives.”
- Now working for HHS: “A woman recently called because she is new to the area and didn’t know what to do. She told me that when I explained our programs to her, it was the first time that she felt hopeful since she found out that she was pregnant. Those are the women that I’m doing that job for. I’m trying to help everyone, but those are the people that I’m really trying to reach.”
- “There have been a lot of women who are in the same spot that I was when I first came to Boulder County six years ago. They don’t know where to start, they don’t know how to use their Medicaid benefits, they don’t know how to get doctors’ appointments and it’s nice to be able to offer them a little bit of relief.



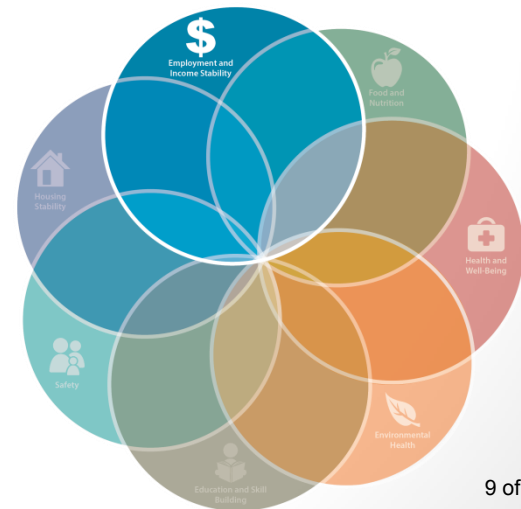
TANF Families

Barriers to Employment



Recent Support for Participants

- WIOA
- Child Support Pass-Through
- Colorado Works Employment Opportunities With Wages



Living Wage Calculation for Boulder County

The living wage shown is the hourly rate that an **individual** must earn to support their family, if they are the sole provider and are working full-time (2080 hours per year).

TANF Allocation
 \$364/month for 1 parent & 1 child
 \$462/month for 1 parent & 2 children

\$30-hr / week position at \$10.20 min. wage = \$1,224/ month

Hourly Wages	1 Adult	1 Adult 1 Child	1 Adult 2 Children	1 Adult 3 Children	2 Adults (1 Working)	2 Adults (1 Working) 1 Child	2 Adults (1 Working) 2 Children
Living Wage	\$13.35	\$27.65	\$31.67	\$40.67	\$21.03	\$24.45	\$27.58
Poverty Wage	\$5.00	\$7.00	\$9.00	\$11.00	\$7.00	\$9.00	\$11.00
Minimum Wage	\$10.20	\$10.20	\$10.20	\$10.20	\$10.20	\$10.20	\$10.20

Integrated Services Model



“The CoWorks (TANF) Package”

- TANF Grant
- Child Support: Direct support to Children
- SB 12-292: Employment Opps w Wages
 - ✓ HHS Supportive Internship’s
 - ✓ WFBC Sector Work Based Learning
 - ✓ CW STEP
- CCAP
- Personal Finance Support – Journey to Success
- MH, SA and DV services

Enter through any door, tell your story once

Receive the right services at the right time

Connection to community and natural supports

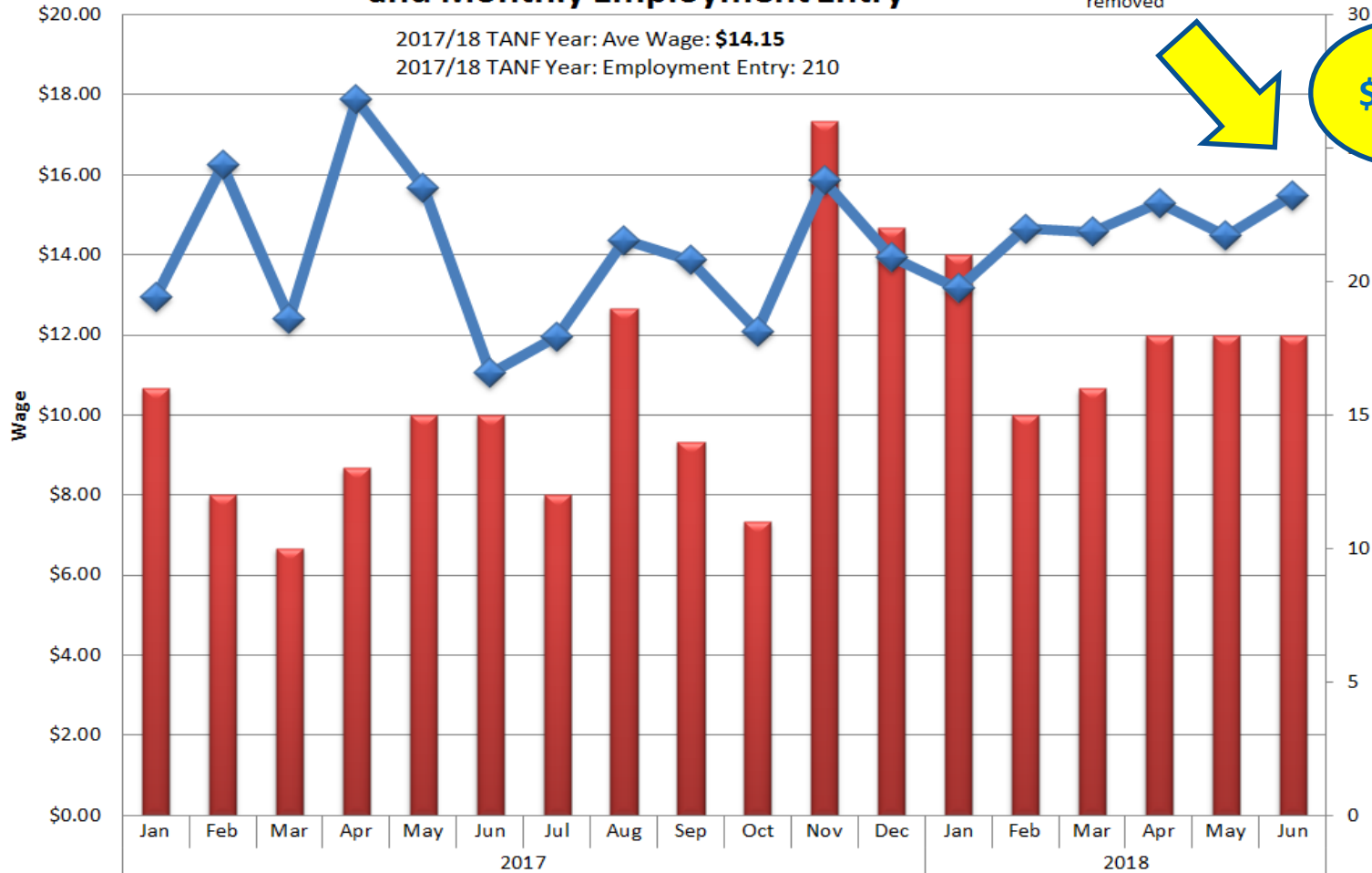
EBP Informed Case Management

Increased stability and self-sufficiency



Monthly Average Wage and Monthly Employment Entry

*Wage and EE #'s DO NOT have duplicate clients removed



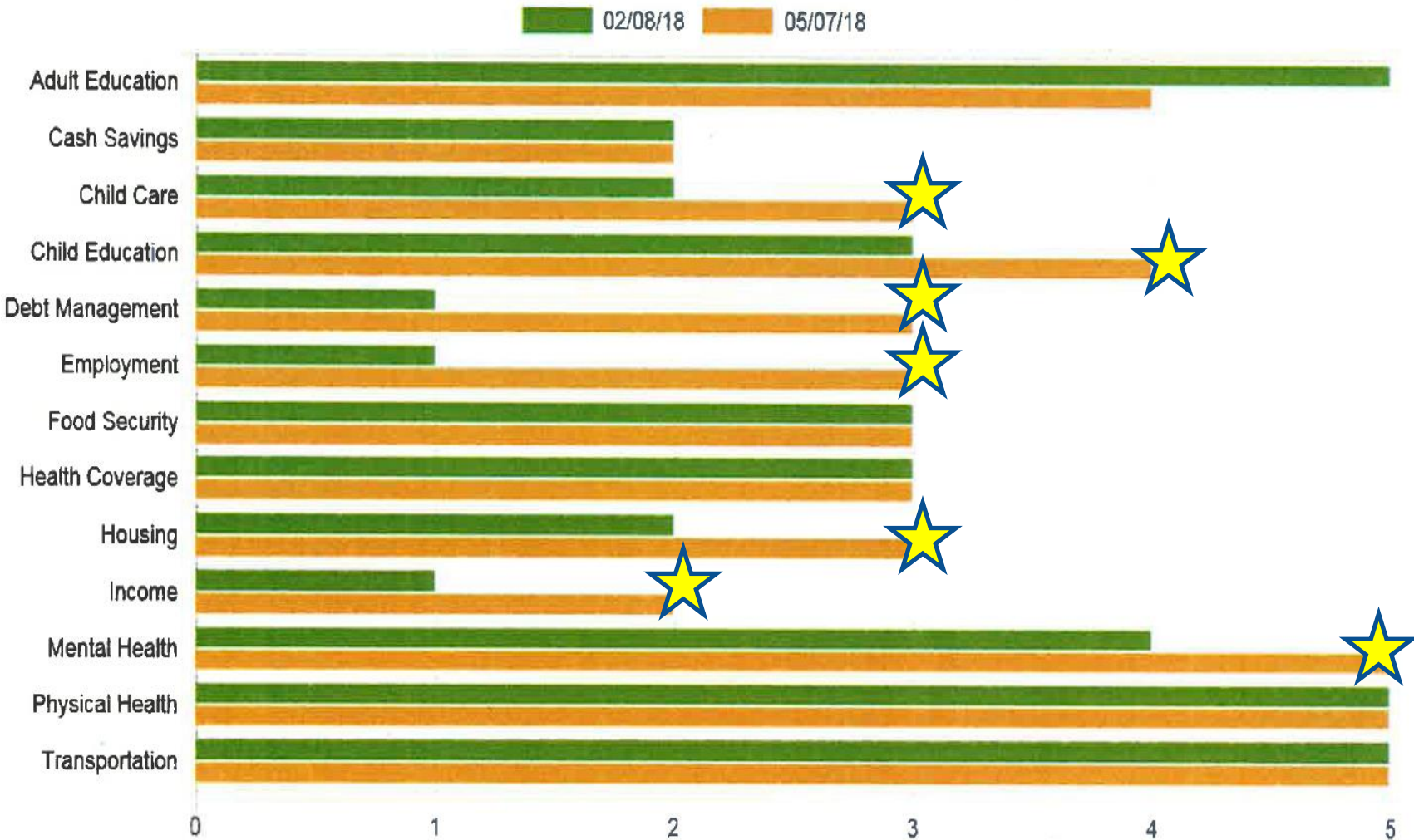
\$14.15

Employment Entry Rate
Boulder: 44.04% - #1 in State
State goal: 35%

Work Participation Rate
Boulder: 20%
State goal: 23.4%



Integrated Case Management CFSA Movement



Participant Experience and Program Design

Boulder County Colorado Works Program

All support specialists participate + CCAP & Child Support presence = **early engagement support!**

Motivational Interviewing, Personal Finance Counseling and Strengths-Based coaching through-out.



Journey to Success Model

Career

Services



Personal Finance



Public Supports



Why Integrate These Services

Research Shows

- 50 percent more likely to land a well-paying job than people receiving employment services alone
- Long-term job retention—holding a job for a year or more—almost doubles when financial coaching reinforces the work of employment counseling
- Five times more likely to achieve a major economic outcome than their counterparts who did not receive an intensive, coordinated set of services.
 - getting out of debt
 - buying a car
 - completing a training or education program —



HHS Supportive Internship Pilot



Pathways to Employment Successes

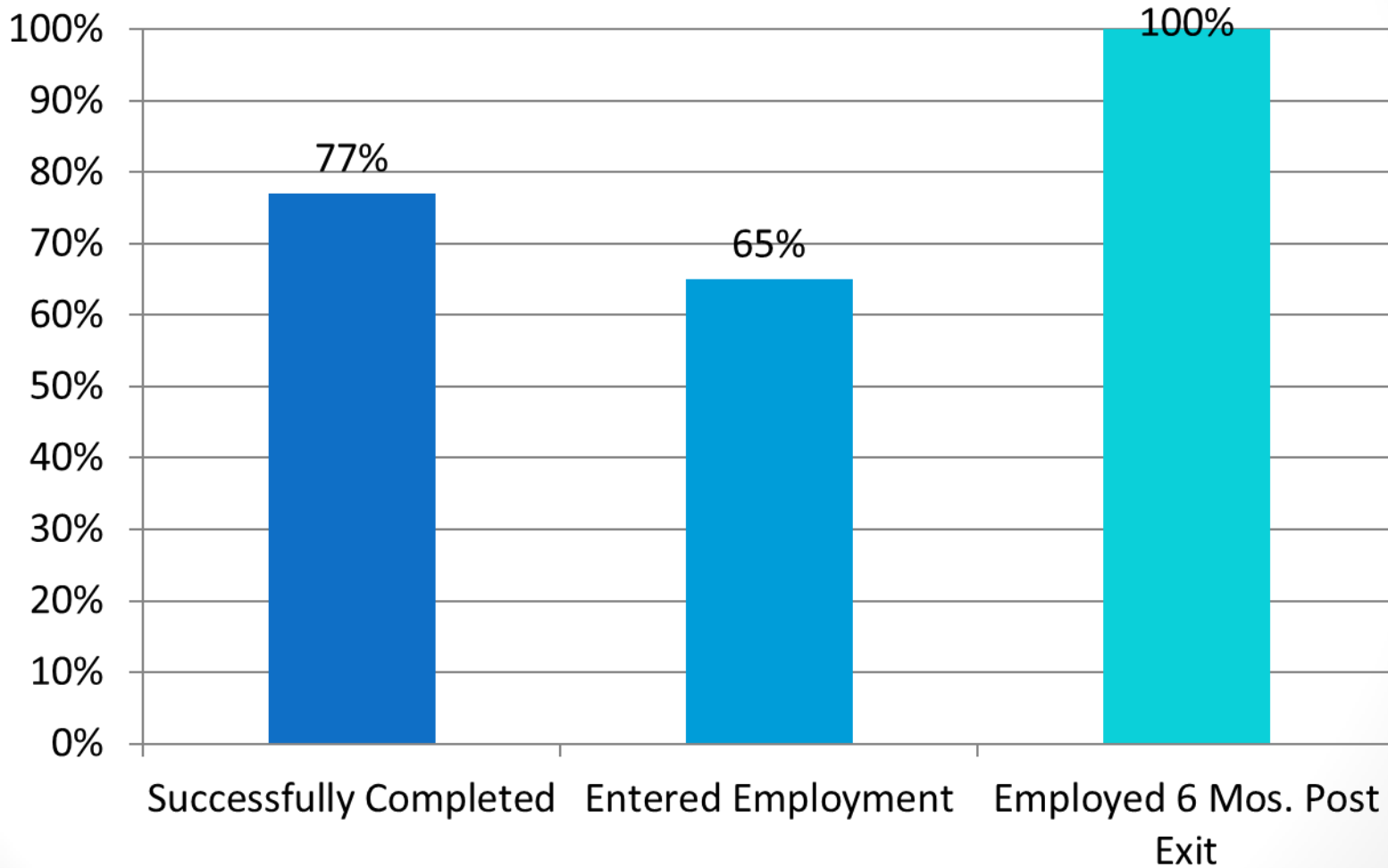


- Supportive Intern hired on as a Section 8 Case Manager with the County following her placement with the Housing Stabilization Program
- CW STEP participant ended her WBL placement early to accept a position making \$63,000/yr.
- PAT program plans to extend their Supportive Intern's placement for another six months and then bring on the intern as a Term Employee in support of the intern's long-term career goal of becoming a Parent Educator
- Expansion of Supportive Internship Sites to the BOSS division and EIT program



WBL Outcomes

Between January 2017 to June 2018 - 31 Total Placements





FUTURE FOCUS

- Expansion of Supportive Internship Program to other county divisions and departments
 - Administrative Services
 - Building Services
 - Parks & Open Space
 - Transportation
- Explore a Social-Enterprise Model





BOULDER COUNTY
**HOUSING
& HUMAN
SERVICES**

Hope for the future, help when you need it.



Building a Vision for Child Welfare for the 21st Century: Technical Expertise to Population-Level Improvement

- **Uma Ahluwalia, Director, Montgomery County, MD,
Department of Health and Human Services**
- **Frank L. Alexander, Director, Boulder County, CO,
Department of Housing and Human Services**

**Children's Bureau
State Team Planning Meeting
Washington, D.C., July 18, 2018**

Driving Outcomes for Families and Children

- Building Child Welfare Systems that Achieve Population-Level Outcomes
 - What We Hope to Achieve: Frank Alexander (5 mins)
- Services and Systems Integration and Child Welfare
 - Boulder County, CO: Frank Alexander (20 mins)
 - Montgomery County, MD: Uma Ahluwalia (20 mins)
- The Opportunity Before Us-Population Level Support for Child Well-Being:
 - Uma/Frank (15 mins)

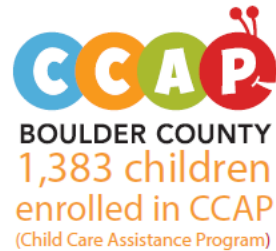


The Challenge As We See It

Siloed Funding
Siloed Processes
Siloed Systems



Inefficiency,
Redundancy,
Poor Outcomes



9,795 Calls Generated:
3,850 Child Welfare Reports &
990 Adult Protection Services Reports

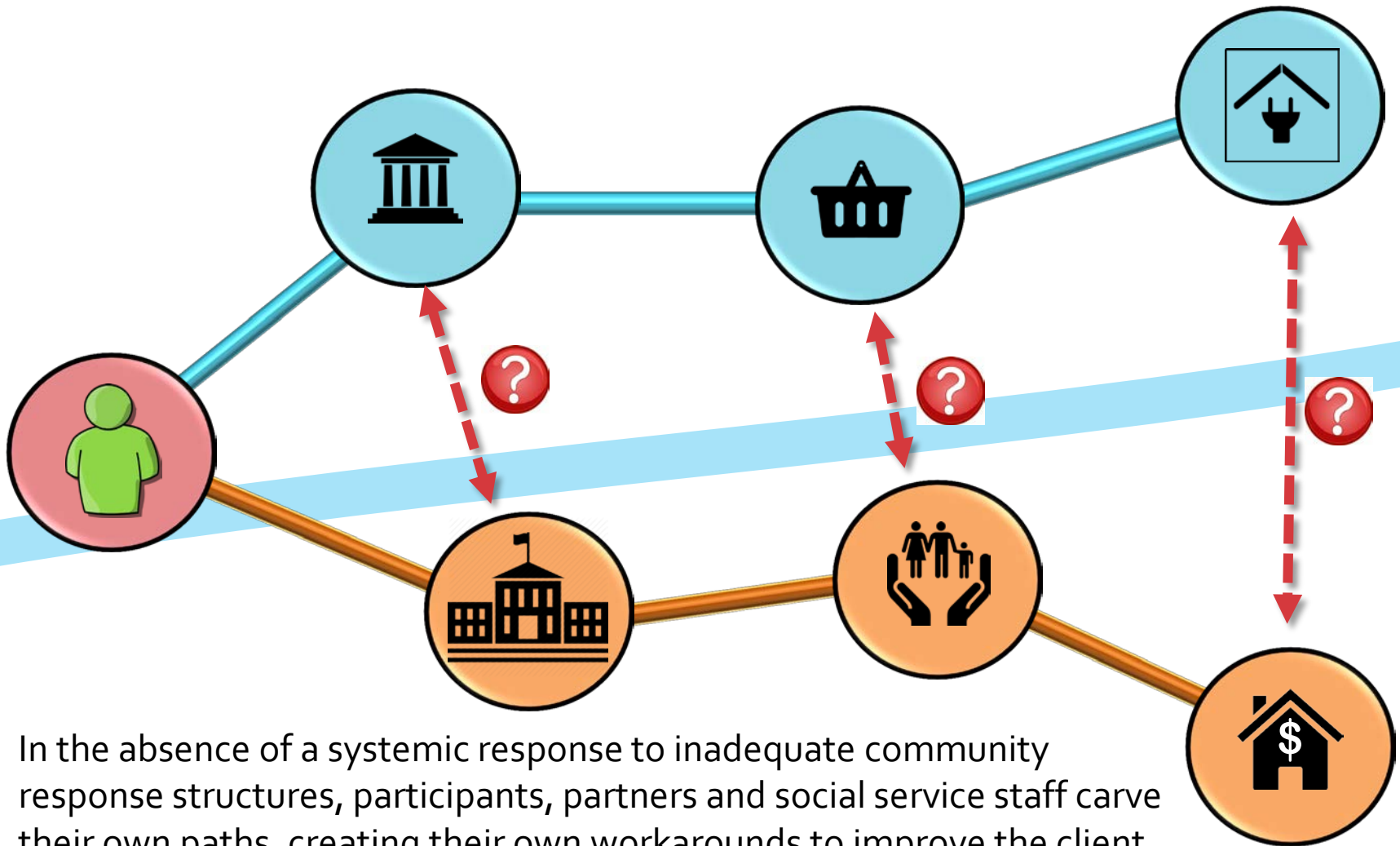


189 Elderly
Households
receiving
Housing
Choice
Vouchers



You can work really hard, and serve a lot of people, but if you are not focusing on deep connections and root cause then you ultimately won't have an impact.

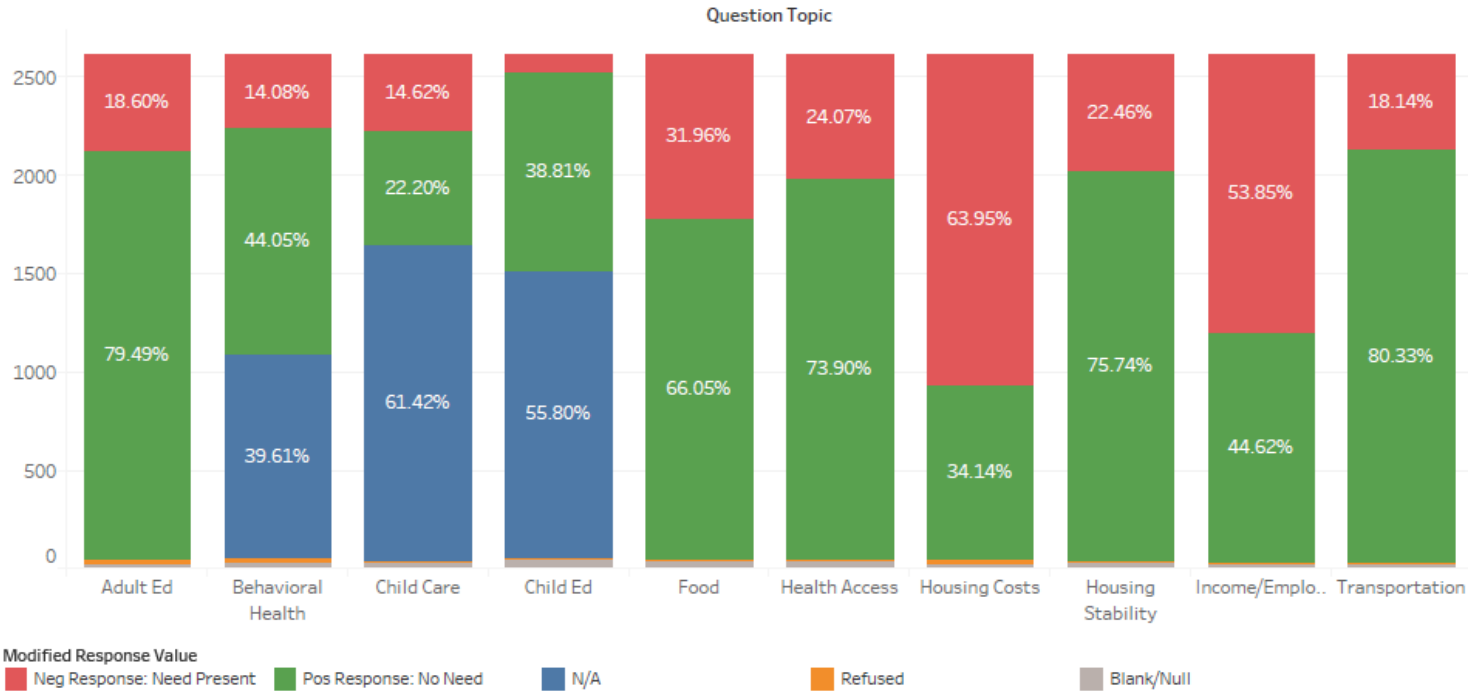
Traditional Human Services Delivery



In the absence of a systemic response to inadequate community response structures, participants, partners and social service staff carve their own paths, creating their own workarounds to improve the client experience. Cycles of abuse and neglect continue and child protection systems remain isolated from community.

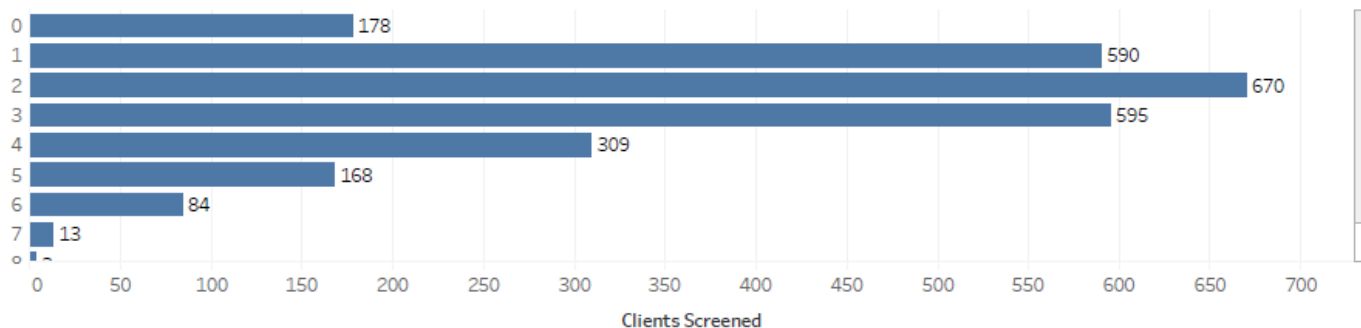
Insights about Need and Risk

Responses by Question



HHS Navigation Screening Pilot Data Over 4000 screeners administered in a month to general assistance population.

Count of Clients by Number of Needs



Social Determinants of Health



Underscores the relationships between social factors and health outcomes in communities.

Pushes for service frameworks and structures to align and function together on behalf of families and individuals.

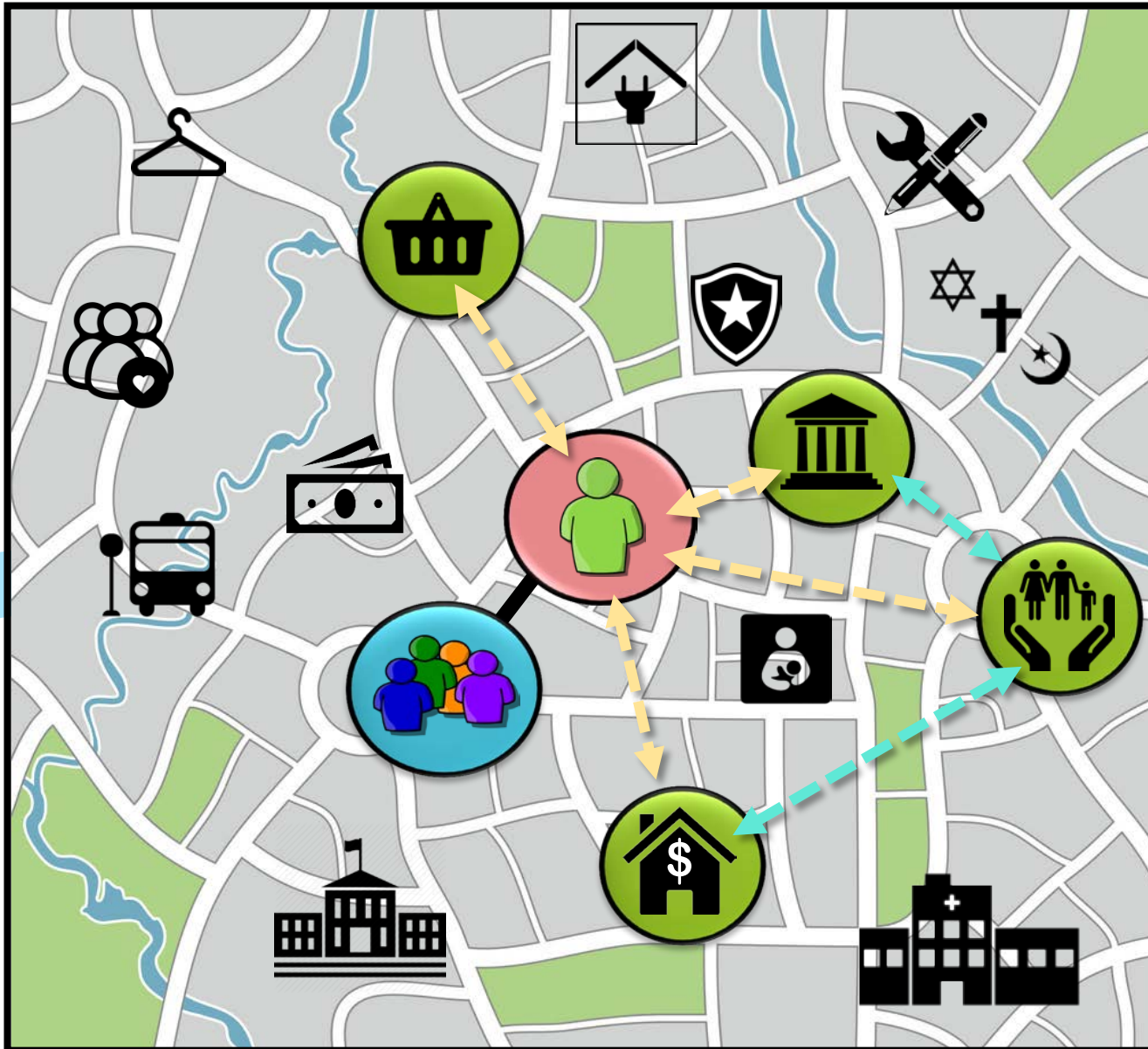
Integrated Services Model



Integrated Services Model of Care
Moving beyond 'programs' to an integrated continuum of whole-person care.



Connected Community Practice



Welcome to Kestrel in Louisville, CO!



A mixed-use inter-generational neighborhood designed within the four guiding principles of affordability, connectivity, sustainability and diversity.



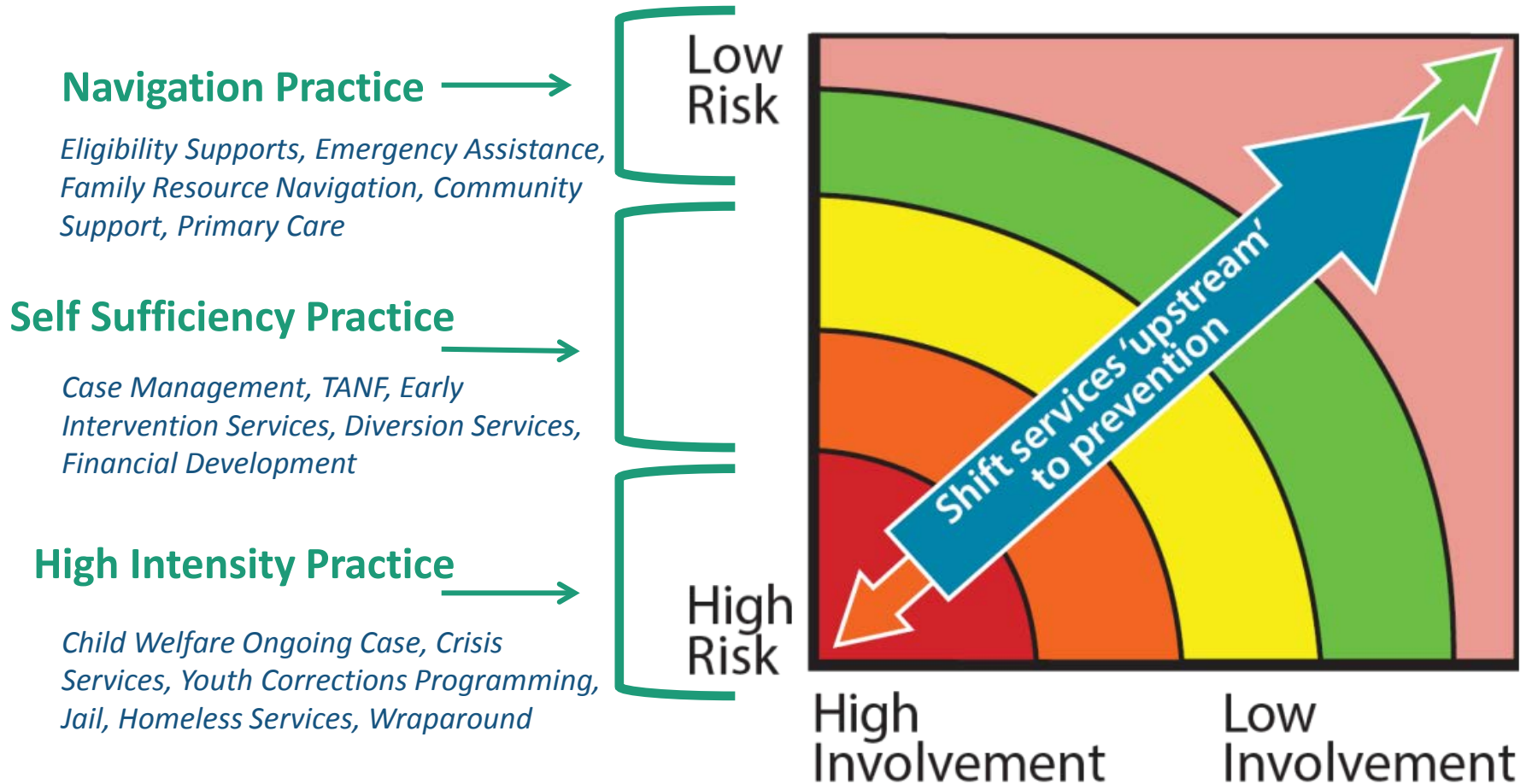
- 200 homes
- 129 1-3 bed townhomes
- 17 buildings , 2 and 3 stories
- Floor plans 623 to 1,310 sq ft.
- A 71-unit, 3-story building for residents with a household member age 55+

341 total residents
128 are 55-and-over, **86** are 18-and-under
60 are living with a disability



Integrated Services: Practice Continuum

Practice continuum highlighting family based services



Integrated Services: Components of Practice

Navigation

- Entry
- Screen
- Triage and Referral



Screening

Services & Programs

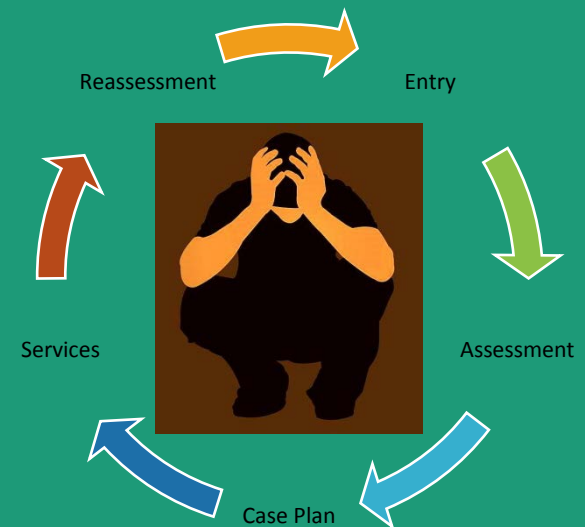
Self-Sufficiency Case Management

- Entry
- Assess
- Case Plan
- Referral
- Reassessment



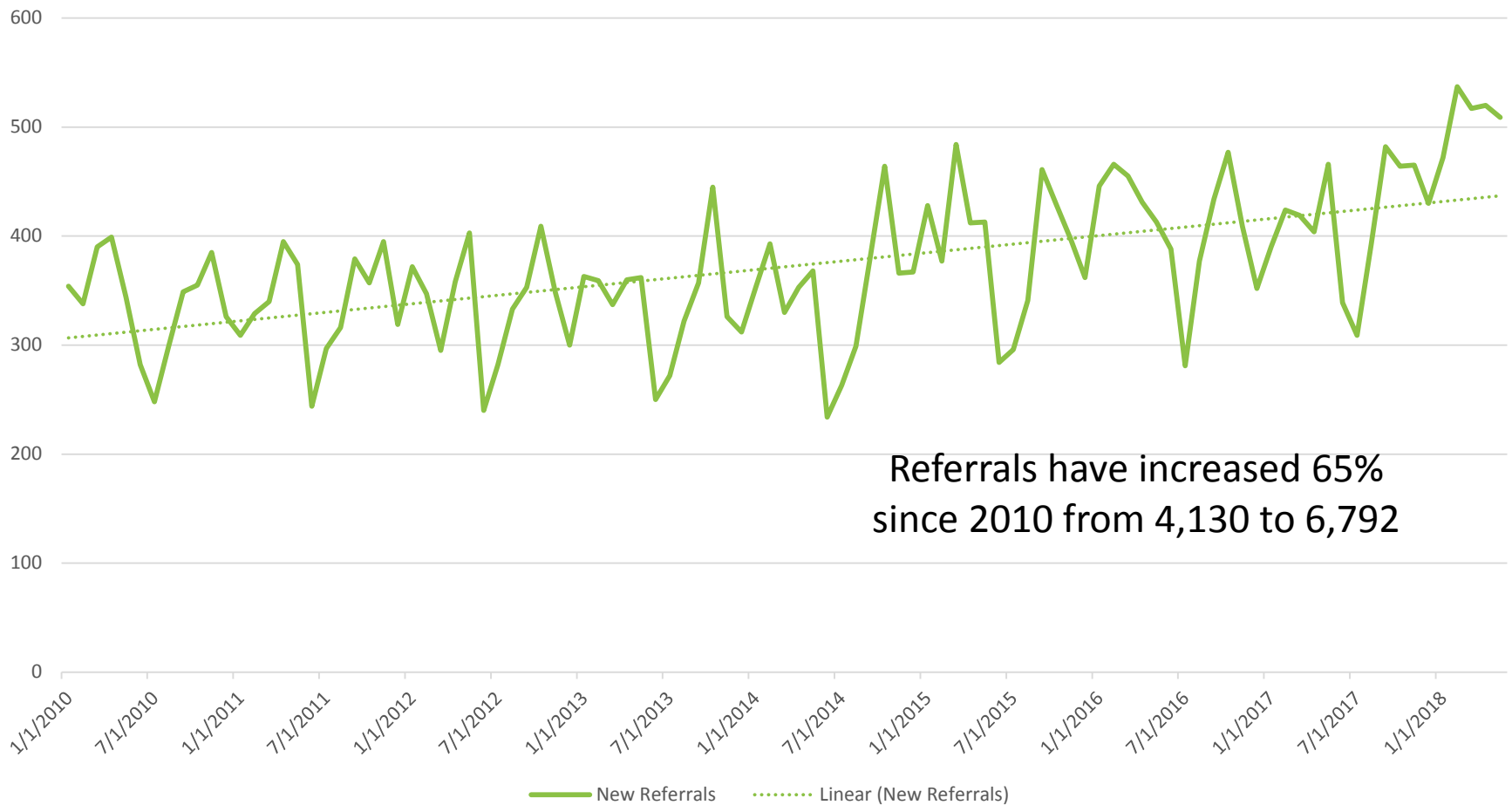
High Acuity Clinical Case Management

- Entry
- Assess
- Case Plan
- Referral
- Reassessment



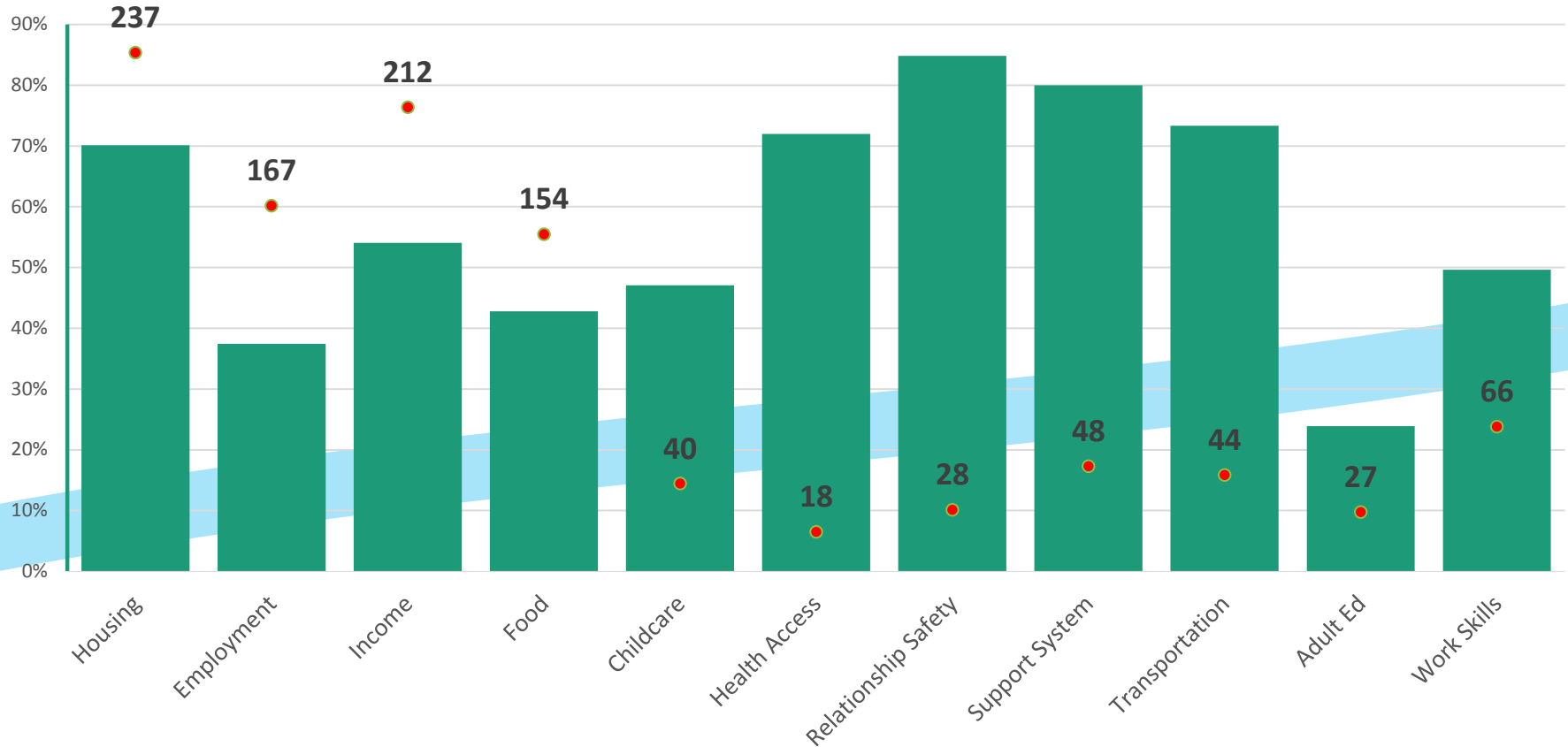
Child Welfare Referrals

Boulder County New Child Welfare Referrals



Self Sufficiency Progress

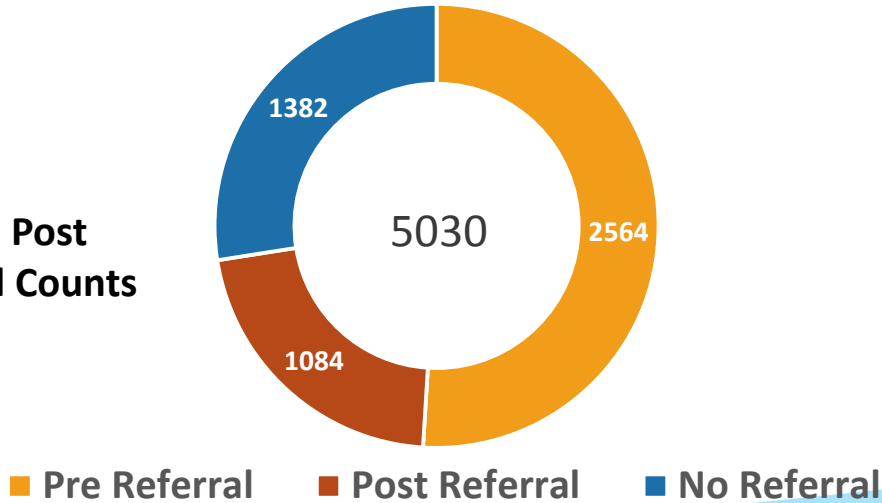
Percent and Number of HHs Showing Improvement by Domain



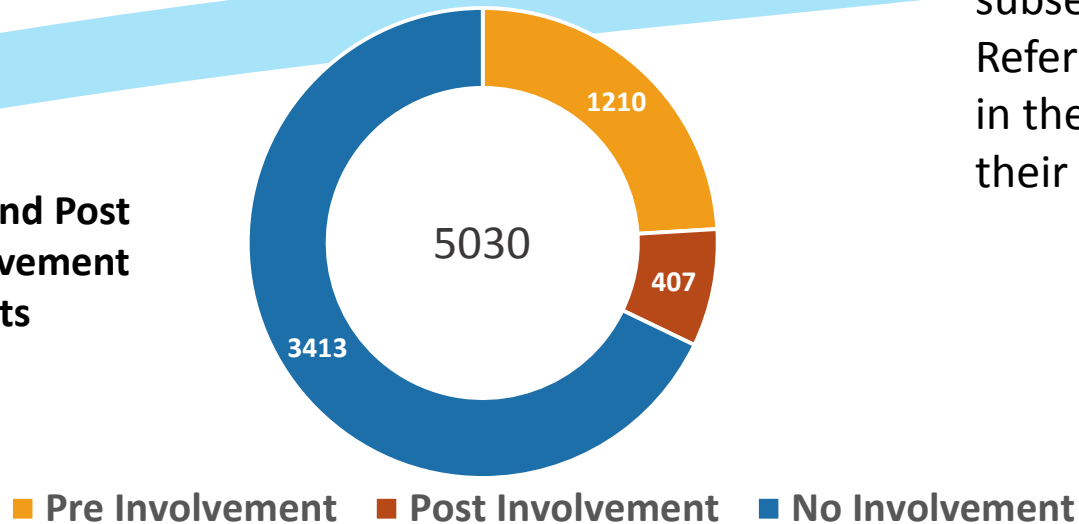
The bar highlights the percentage of households improving above the prevention line for each domain. Scores based on comparison of entry and exit assessments for households completing case management programs where initial scores indicated vulnerability for the given domain.

Housing Case Management Outcomes

Pre and Post Referral Counts



Pre and Post Involvement Counts

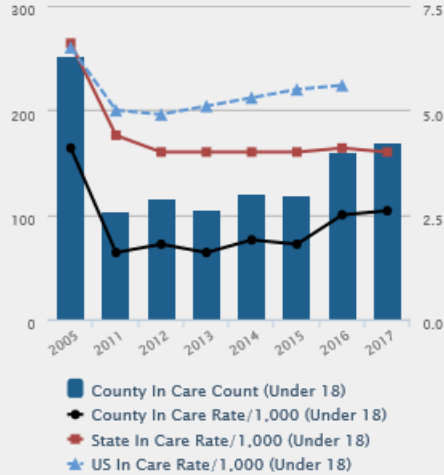


Data looks at individuals exiting housing case management programs and whether they experienced a subsequent Child Welfare Referral or Case Involvement in the 12 months following their exit from the program.

BOULDER COUNTY TRENDS

In Care

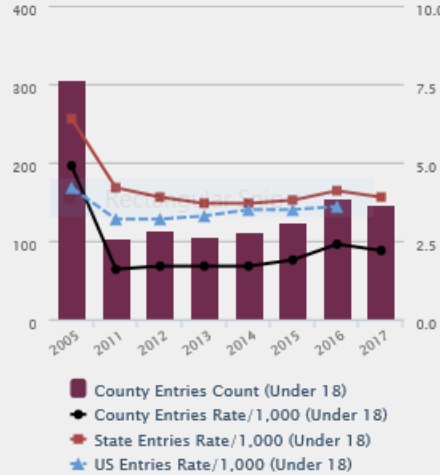
Annual In Care | Under 18 [View Larger](#)



As of	Count	Rate	Change (2005)
9/30/05	252	4.1	-
9/30/06	225	3.7	-10.7%
9/30/07	214	3.4	-15.1%
9/30/08	219	3.5	-13.1%
9/30/09	186	3.1	-26.2%
9/30/10	134	2.1	-46.8%
9/30/11	103	1.6	-59.1%
9/30/12	116	1.8	-54.0%
9/30/13	105	1.6	-58.3%
9/30/14	120	1.9	-52.4%
9/30/15	118	1.8	-53.2%
9/30/16	160	2.5	-36.5%
9/30/17	169	2.6	-32.9%

Entries

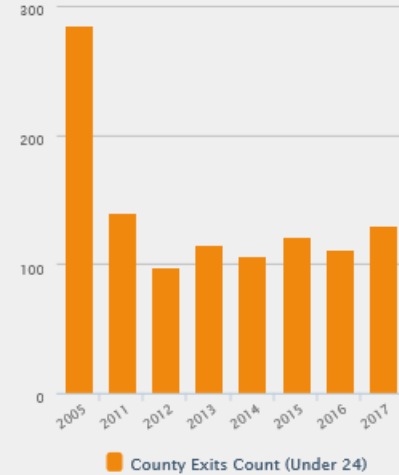
Annual Entries | Under 18 [View Larger](#)



12-mo Ending	Count	Rate	Change (2005)
9/30/05	304	4.9	-
9/30/06	269	4.4	-11.5%
9/30/07	252	4.0	-17.1%
9/30/08	261	4.2	-14.1%
9/30/09	220	3.7	-27.6%
9/30/10	141	2.2	-53.6%
9/30/11	103	1.6	-66.1%
9/30/12	113	1.7	-62.8%
9/30/13	106	1.7	-65.1%
9/30/14	111	1.7	-63.5%
9/30/15	124	1.9	-59.2%
9/30/16	153	2.4	-49.7%
9/30/17	146	2.2	-52.0%

Exits

Annual Exits | Under 24 [View Larger](#)



12-mo Ending	Total Exits	Change (2005)
9/30/05	285	-
9/30/06	274	-3.9%
9/30/07	267	-6.3%
9/30/08	247	-13.3%
9/30/09	235	-17.5%
9/30/10	181	-36.5%
9/30/11	140	-50.9%
9/30/12	97	-66.0%
9/30/13	115	-59.6%
9/30/14	106	-62.8%
9/30/15	121	-57.5%
9/30/16	111	-61.1%
9/30/17	130	-54.4%



Integration In Action

Kimber



NAME: KIMBER WEST AGE: 24

RELATIONSHIP STATUS: SINGLE ~~MARRIED~~
 SEPARATED DIVORCED WIDOWED

HOUSEHOLD COMPOSITION:

NAME	RELATIONSHIP	AGE
<u>CORAL WEST</u>	<u>DAUGHTER</u>	<u>5</u>
<u>KENNEDY WEST</u>	<u>DAUGHTER</u>	<u>2</u>
<u>CARSON WEST</u>	<u>DAUGHTER</u>	<u>5 MO.</u>

EMPLOYMENT: STAY-AT-HOME MOM

MONTHLY INCOME: \$0

OTHER INFORMATION: MY HUSBAND'S AN ALCOHOLIC

CURRENT SUPPORTS RECEIVED:

- MEDICAID/CHP+ CCAP FCS SERVICES
- FOOD ASSISTANCE TANF LONG TERM CARE
- CHILD SUPPORT

I HAVE BEEN MARRIED FOR 4 YEARS - IT WAS GREAT IN THE BEGINNING, BUT THEN MY HUSBAND STARTED DRINKING. HIS BEHAVIOR CHANGED SIGNIFICANTLY. I FINALLY LEFT AFTER HE TRIED TO CHOKE ME AND SAID HE WISHED I WAS DEAD. I TOOK OUR DAUGHTERS AND FLED TO A SHELTER. I'VE NEVER HAD TO ASK FOR HELP BEFORE. I DON'T EVEN KNOW HOW TO BEGIN REBUILDING MY LIFE.

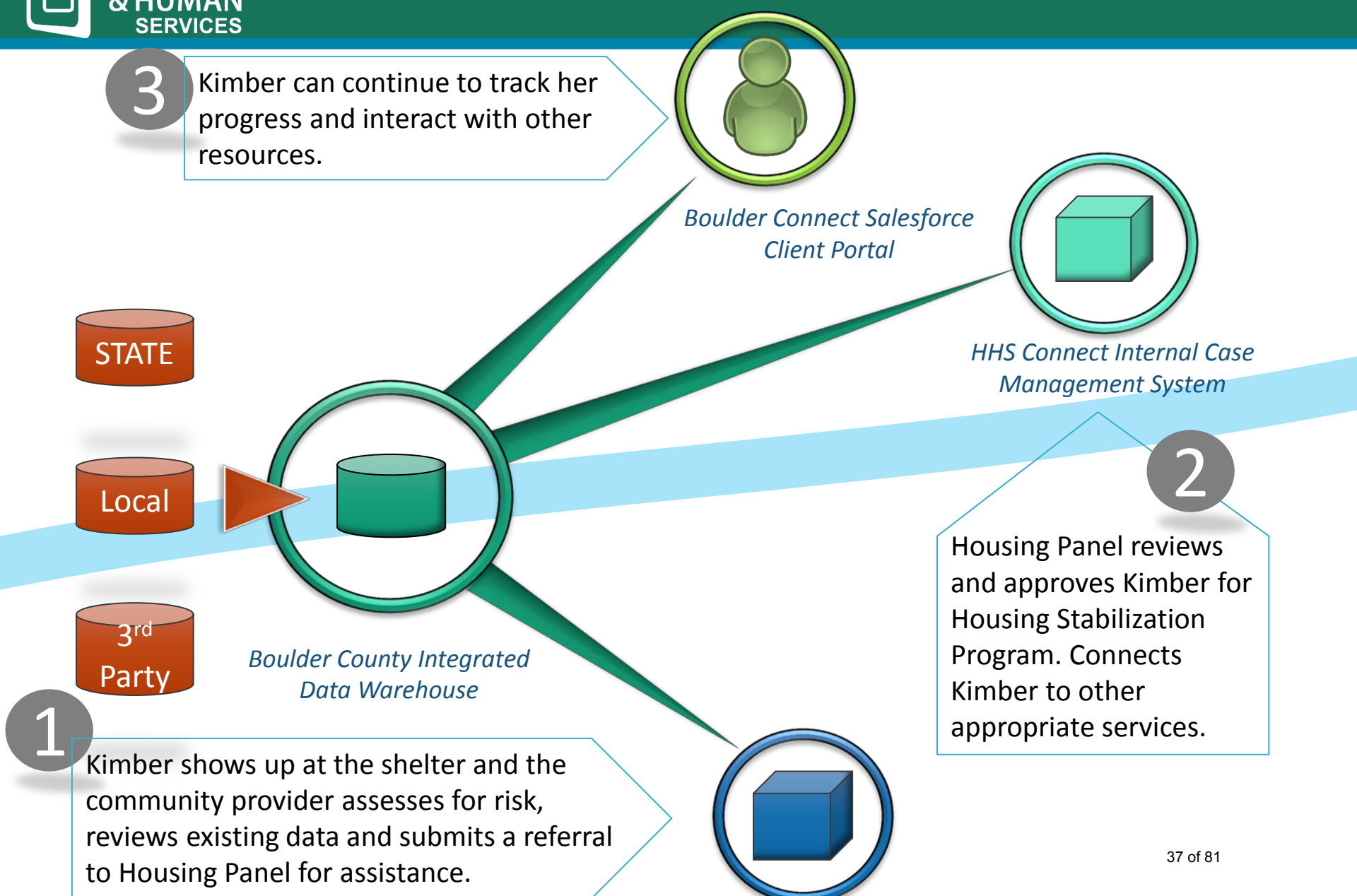
THINGS I NEED:

- MONEY A JOB
- WORK EXPERIENCE
- A CAR A HOME
- CHILD CARE MY MOM
- FRIENDS
- SECURITY

THINGS I HAVE:

- MY GIRLS!! HOPE
- HIGH SCHOOL DIPLOMA
- COMMON SENSE TO KNOW ENOUGH 36 of 81
- SO, WHAT DO I DO NOW? -KIMBER

Integration In Action



Putting Families First and the Promise of Integration



July 2018



1.04m Residents
33% Foreign Born

55% Racial or Ethnic Minority
41% non-English Spoken at home

36% Growth in the Senior Population by 2025
2015 projection is 196,000 individuals

159,010 Children in the Public School System
35% currently receiving FARMS

6 Zip Codes of Extreme Need —
Residents living <200% Federal Poverty Level

99,000 clients served in FY17
Average client accessed 1.8 services/benefits in 1.2 service areas in FY17

A Staff of Over 1600
More than 130 Programs
Over 600 Provider Contracts

Caseload Changes for FY16 - FY17
TCA – 5% Decrease
SNAP – 8% Decrease
MA – 3% Increase

Serving 31,000 Uninsured Adults, Children, and Pregnant Women

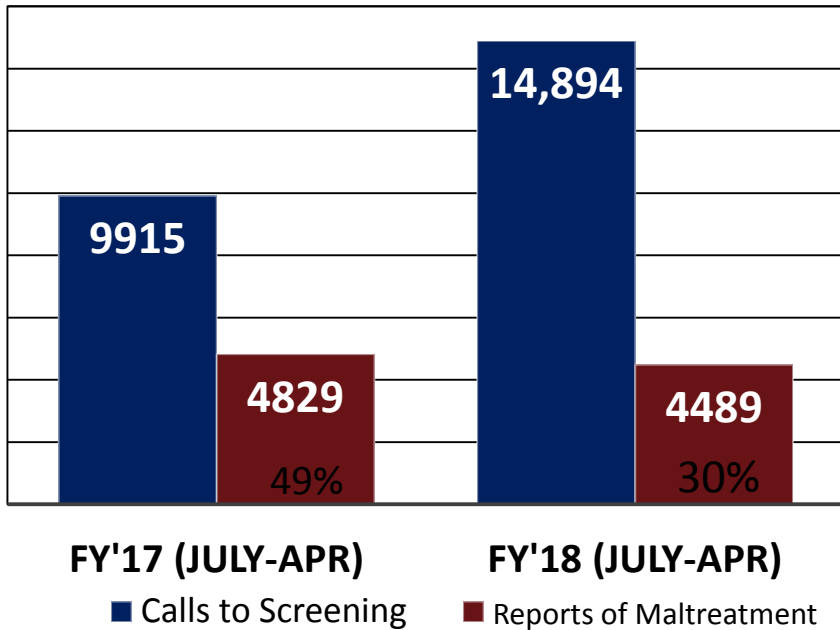


Montgomery County At-a-Glance.

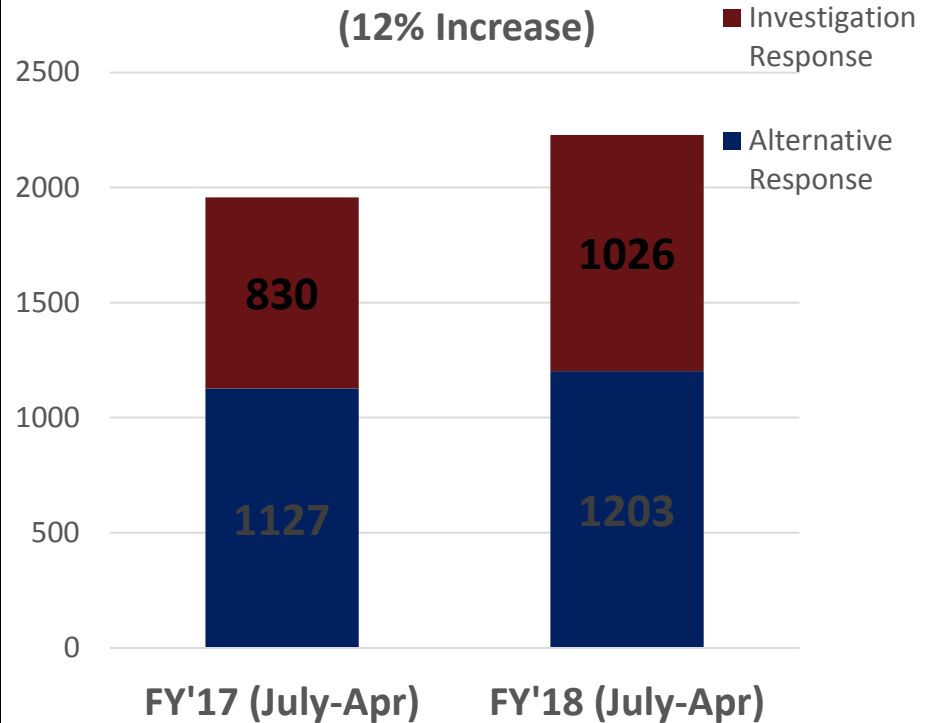


Assessment

Total # of Calls to Screening
(33% Increase)

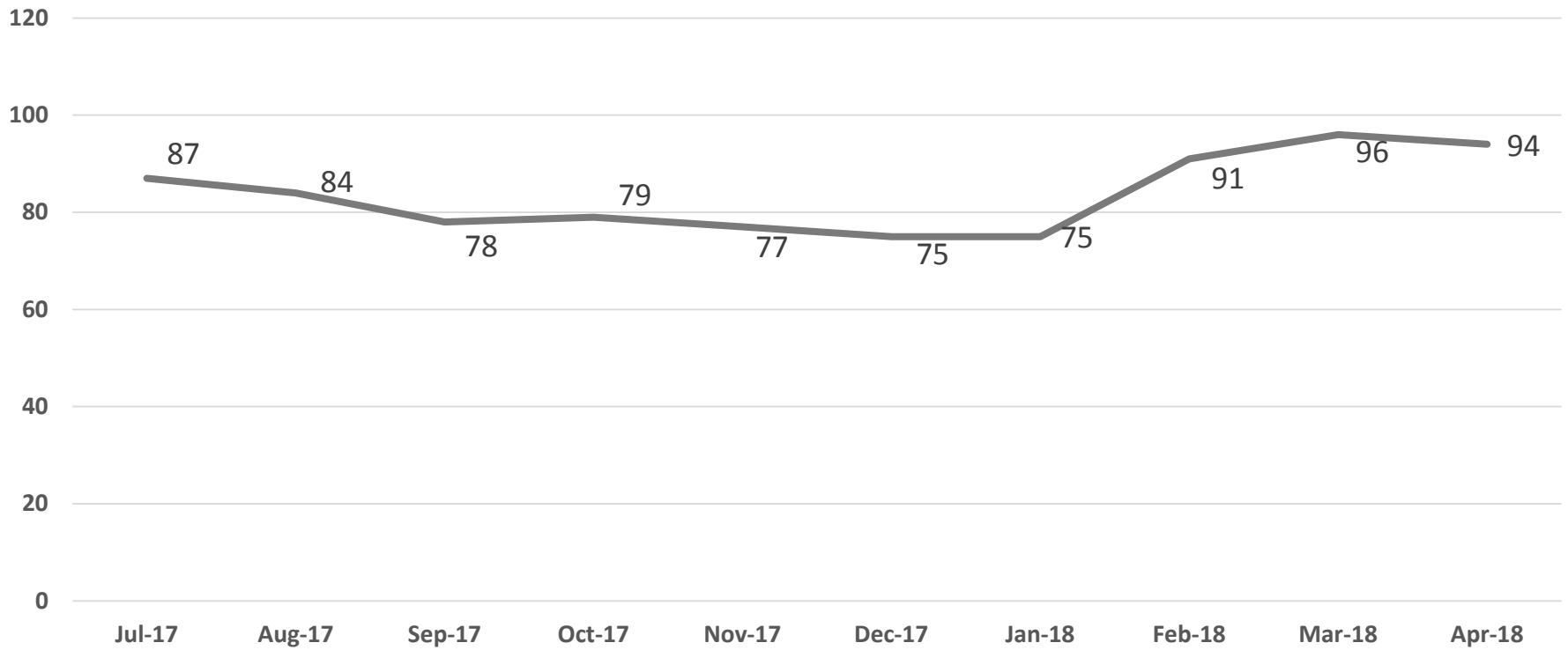


New Investigations
(12% Increase)



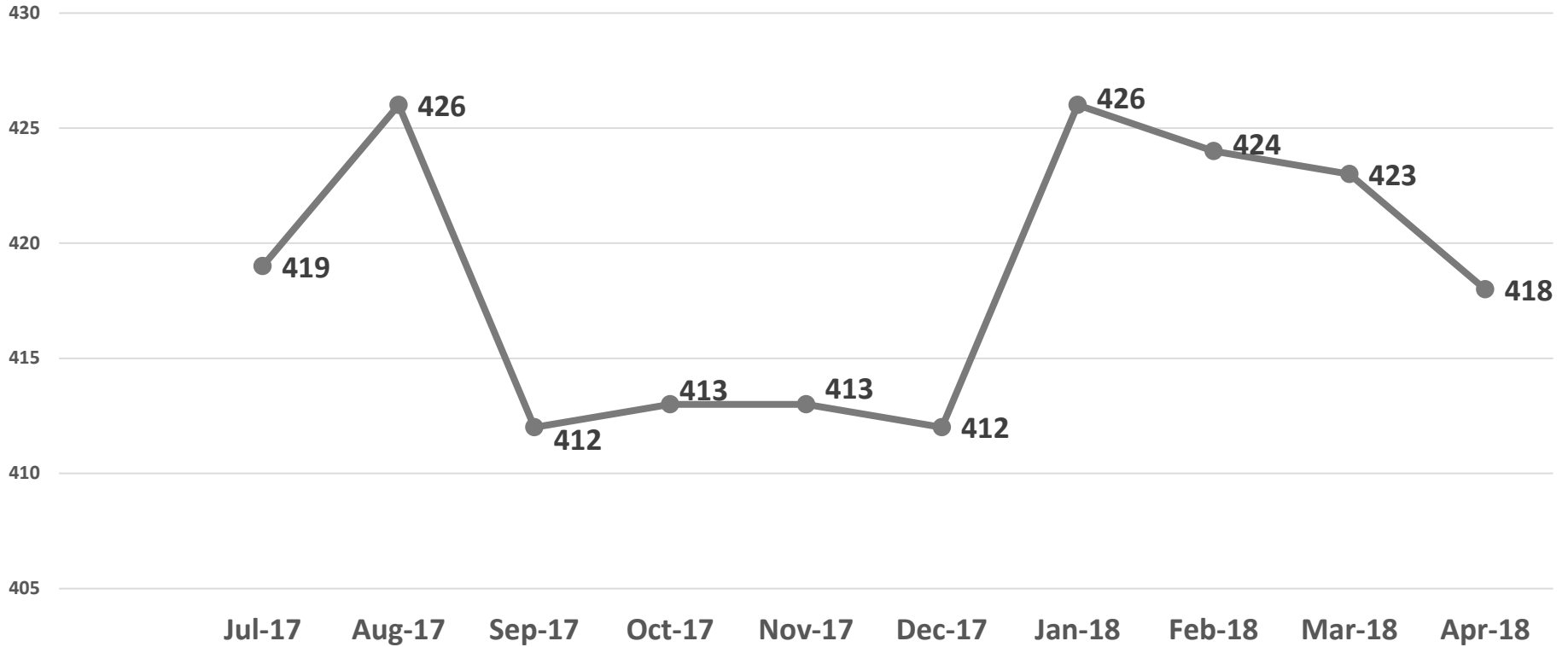
In-Home Services

There have been 215 families served this fiscal year



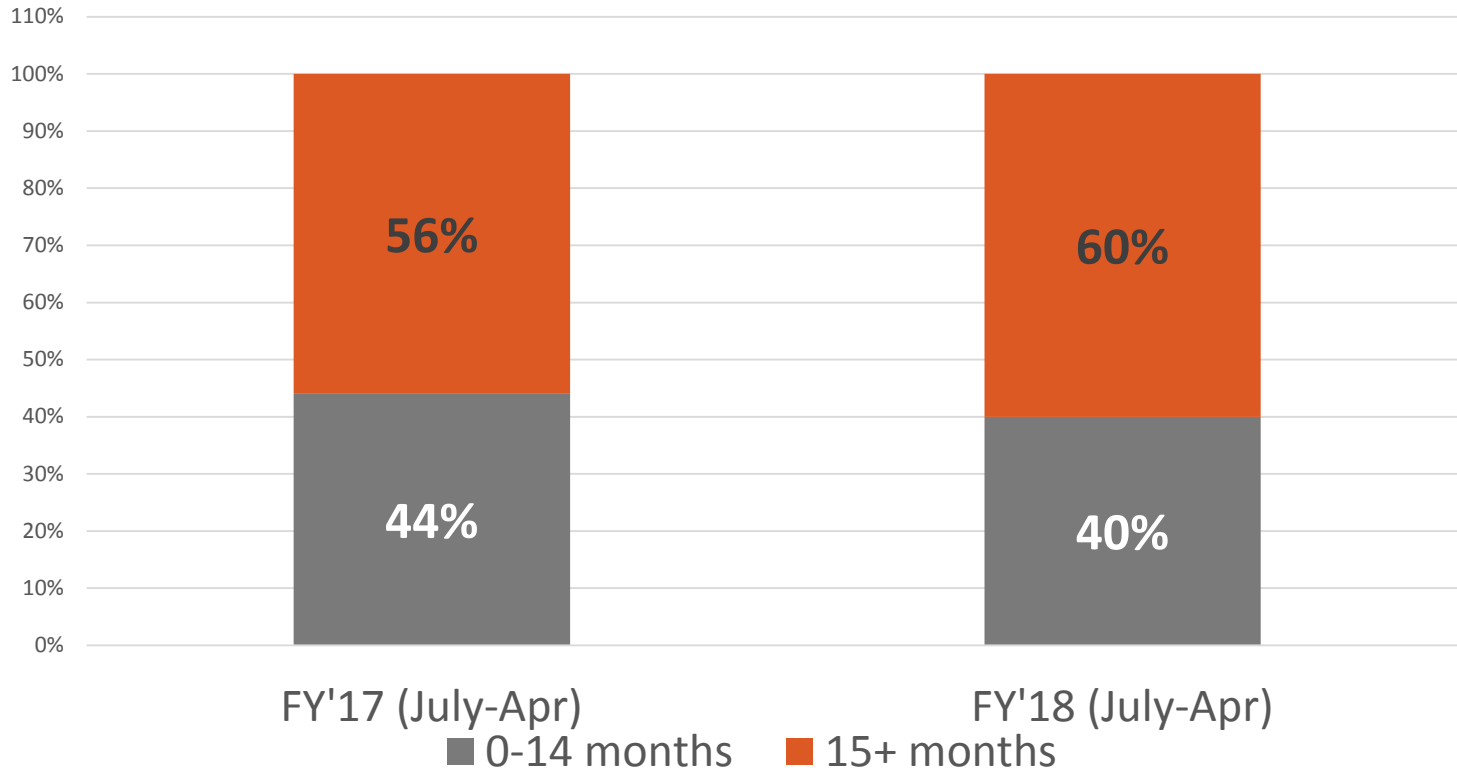
Out-of-Home

5% increase in the monthly average

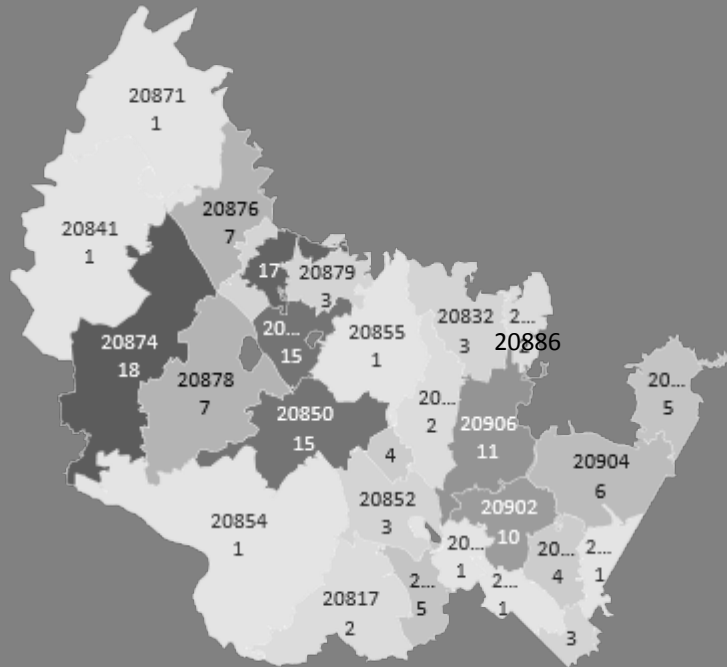


Average Length of Stay

FY'18 average length of stay for all children has been 32 months



New entry zip codes



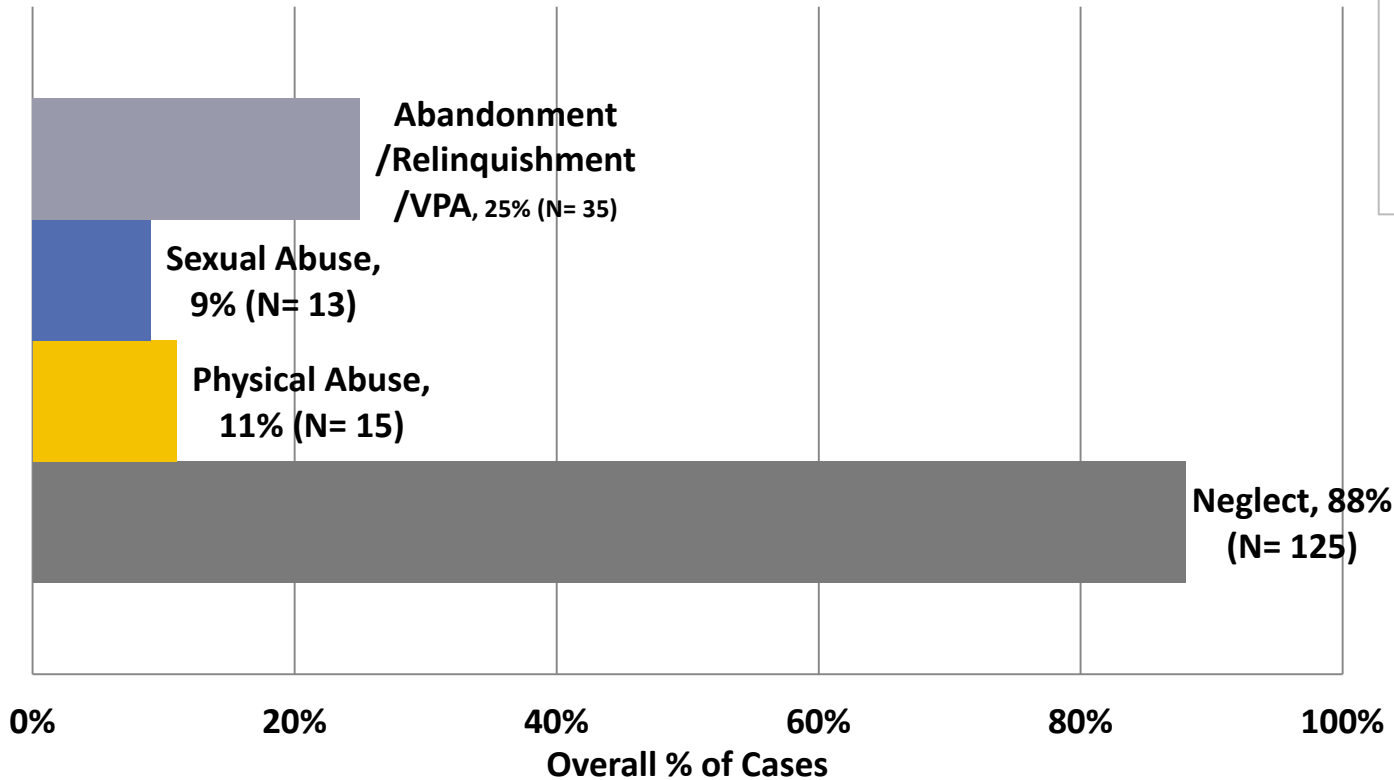
Powered by Bing
© Navteq

20912



Factors at Entry 2017

Type of Maltreatment (N of Shelters = 142)



This graph represents the different types of maltreatment involved in the 142 shelters in 2017. Please note, there are several shelters that have **more than one maltreatment type** associated with them. Percentages **do not** add to 100%. Figures reflect the % of the overall cases that came in. For example, "Neglect" was involved in 88% (N= 125) of the 142 shelters in 2017.



The Structure of HHS and Intersects with MCPS

- HHS Enterprise

- Integrated Enterprise

- Aging and Disabilities
- Behavioral Health and Crisis Services
- Children, Youth and Family Services
- Public Health
- Services to End and Prevent Homelessness
- Office of Community Affairs – Community Action Agency

- MCPS intersects

- Aging and Disabilities –Intergenerational programming and DD kids turning 21 and entering adult system
- BHCS – MCPS kids referred to crisis center – topped 1700 this year – the highest referrals we have seen in my 11+ years. Child and adolescent mental health, in home mental health for kids in care and juvenile substance abuse referrals and diversion
- CYF – Child Welfare, Early Childhood, Community Schools, At Risk Youth and Positive Youth Development, Tutoring and Mentoring, Eligibility
- Public Health – School Health, School Based Health Centers and High School Wellness Centers, Disease surveillance
- SEPH – McKinney Vento protected homeless kids and families
- OCA/CAA – HeadStart and Anti-Poverty





Elements of a Partnership

- Multiple intersects
- Deep and trusting relationships at the leadership level
- A clearly articulated value proposition – have answered the why and the how to get it done
- A willing partner in our respective attorneys
- An executed MOU that is clear and supportive of the needs of all parties
- Don't let perfect be the enemy of the good

Community Schools Initiative – Prevention and a Putting Families First Agenda

- What makes up our Community Schools Initiative:
 - Linkages to Learning – 29 elementary and middle schools
 - School Health – all 208 schools
 - School Based Health Center – 9 elementary and middle schools
 - High School Wellness Centers – 4 high schools
 - Positive Youth Development
 - Hunger Strategies
 - Early Childhood Services
 - After School Time Activities
 - Access to eligibility services and the entire HHS enterprise
 - Integrated Case Practice Framing



How to Leverage the School District Partnership in A Family Centric Approach

- Define who is at risk more broadly – to include TANF/SNAP/Medicaid/FARMS/WIC?
- Custody and non-custody families who are at risk
- Focus on improving safety and child well-being while also placing an emphasis on eliminating generational poverty – these then will include issues related to homelessness, incarceration, mental health and substance abuse issues, unemployment, domestic violence....
- Come with a strengthening families and strong prevention focus
- Leverage all the work states have already done on their IV-E waivers – such as applying a trauma informed approach, partnerships with domestic violence or substance abuse treatment providers, SDM, etc.,.



What Does a Community Schools Initiative Look Like?

- Delivery of services in schools – mental health, primary health care, parent engagement, food market, afterschool time activities, early childhood services, access to benefits – **serve kids who attend that school, their parents, siblings and neighbors**
- Full Service LTL/SBHC only offered where there is 75% or higher EverFARMS rate
- Proposing a light model LTL
- Real time data sharing for custodial and non-custodial children – need a legal framework that keeps us compliant with FERPA, HIPAA, 42CFR, VAWA and CWS statutes – Not an easy task but can be done
- What questions need answering, what data should be shared and why, take time to frame access methodology and staff expectations of how to manage with the data
- Track Prevention and Intervention outcomes data – manage with the data



Integration In Action

Kimber



NAME: KIMBER WEST AGE: 24

RELATIONSHIP STATUS: SINGLE MARRIED
 SEPARATED DIVORCED WIDOWED

HOUSEHOLD COMPOSITION:

NAME	RELATIONSHIP	AGE
<u>CORAL WEST</u>	<u>DAUGHTER</u>	<u>5</u>
<u>KENNEDY WEST</u>	<u>DAUGHTER</u>	<u>2</u>
<u>CARSON WEST</u>	<u>DAUGHTER</u>	<u>5 MO.</u>

EMPLOYMENT: STAY-AT-HOME MOM

MONTHLY INCOME: \$0

OTHER INFORMATION: MY HUSBAND'S AN ALCOHOLIC

CURRENT SUPPORTS RECEIVED:

MEDICAID/CHP+ CCAP FCS SERVICES
 FOOD ASSISTANCE TANF LONG TERM CARE
 CHILD SUPPORT

I HAVE BEEN MARRIED FOR 4 YEARS - IT WAS GREAT IN THE BEGINNING, BUT THEN MY HUSBAND STARTED DRINKING. HIS BEHAVIOR CHANGED SIGNIFICANTLY. I FINALLY LEFT AFTER HE TRIED TO CHOK ME AND SAID HE WISHED I WAS DEAD. I TOOK OUR DAUGHTERS AND FLED TO A SHELTER. I'VE NEVER HAD TO ASK FOR HELP BEFORE. I DON'T EVEN KNOW HOW TO BEGIN REBUILDING MY LIFE.

THINGS I NEED:

MONEY A JOB
 WORK EXPERIENCE
 A CAR A HOME
 CHILD CARE MY MOM
 FRIENDS
 SECURITY SO,WHAT DO I DO NOW? -KIMBER

THINGS I HAVE:

MY GIRLS!! HOPE
 HIGH SCHOOL DIPLOMA
 COMMON SENSE TO KNOW ENOUGH!
 ENOUGH!

What would Happen to Kimber in MoCo

If Kimber had a 4 year old in HeadStart and a 6 year old in 1st grade -

- The children were presenting as anxious, hungry and easily distracted in school
- Kimber and the children are referred to LTL and from there the family is assessed and services are initiated including benefits, housing, DV supports, Mental Health, access to healthcare and workforce development supports
- A two generation prevention response





OUR BIG HAIRY AUDACIOUS GOAL –

**NATIONAL CALL TO ACTION TO
END CHILD FATALITIES NATIONWIDE FOR ALL
CHILDREN AGES 0-3**





Early Childhood National Imperative

- Relentless focus on improving health and well-being for every child 0-3 years old
- Focusing on healthy births and family formation
- Support for families with risk factors
- Increased access to quality childcare
 - Investments in local access
 - Prioritizing access for 0-3 year olds
- Early intervention teams focus on 0-5 y.o. referrals
- Coordination of care with community partners
- National partnership between HHS and PH
- Building Universal Home Visitation Program with universal screening and risk mitigation





Ecosystem Discussion in the Context of Strengthening Families

- Using this family as a case study - build a solution driven response to leverage Health/Housing and Human Services

(The goal is to push our efforts upstream to support primary prevention and community-based solutions)



Hope for the future, help when you need it.





BOULDER COUNTY
**HOUSING
& HUMAN
SERVICES**

Hope for the future, help when you need it.



**July 26, 2018
BOCC Meeting
Finance Update**





Agenda

- 1) 2019 Budget Goals and Approach
- 2) 2019 Budget Pressures
 - Child Welfare
 - Child Care
- 3) 2019 Budget Opportunities
 - State Year-end Close
 - Child Care
 - County Admin
 - Child Welfare
 - Overall Economy and State General Fund
- 4) FTE Approach
- 5) Fund Balance Update



2019 Human Services Budget: Goals

1) Support Critical Programs

- Focus on supporting programs critical in stabilizing our community, such as Child Welfare and Child Care

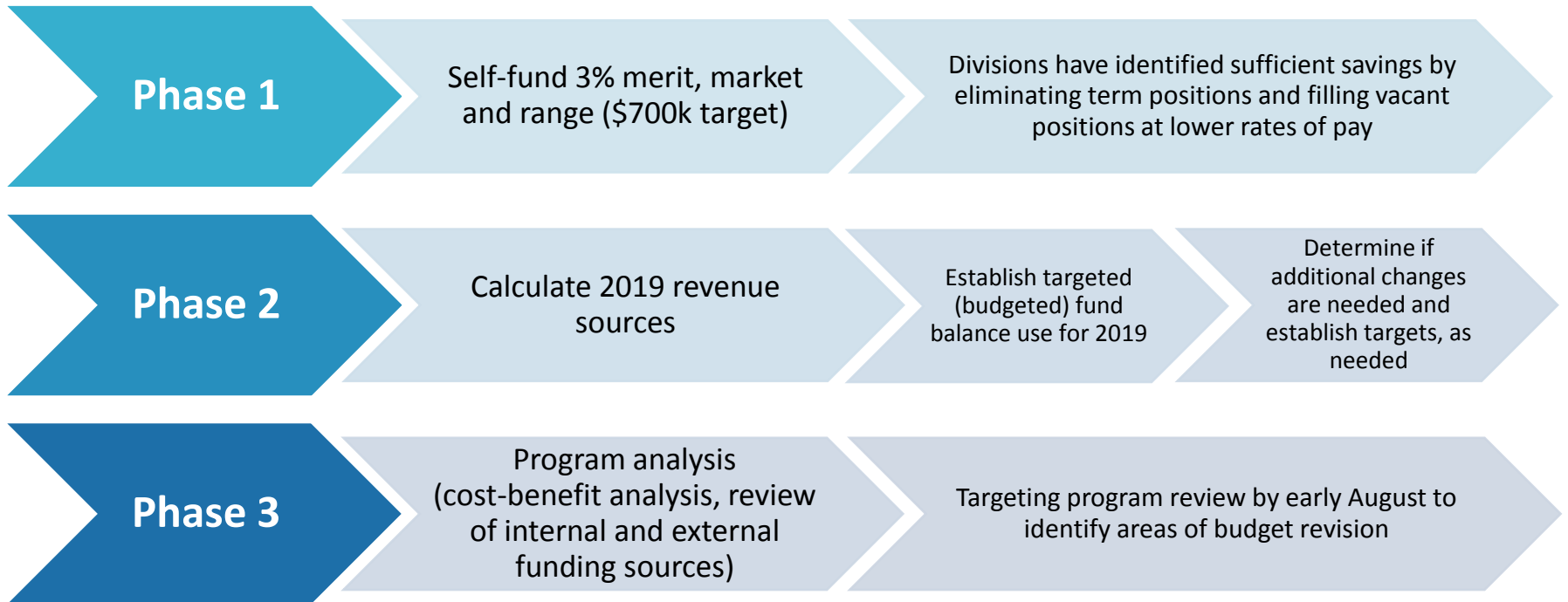
2) Reduce Term Positions

- Reduce vacant term positions that are no longer needed or if funding has sunset

3) Year-End Fund Balance Target

- Target a year-end fund balance that meets programming needs while giving a level of protection against economic downturn, funding reductions and natural disasters or other emergencies

2019 Human Services Budget: Targeted Approach





- **Child Welfare**

 - Changes in allocation**

 - Increasing caseload**

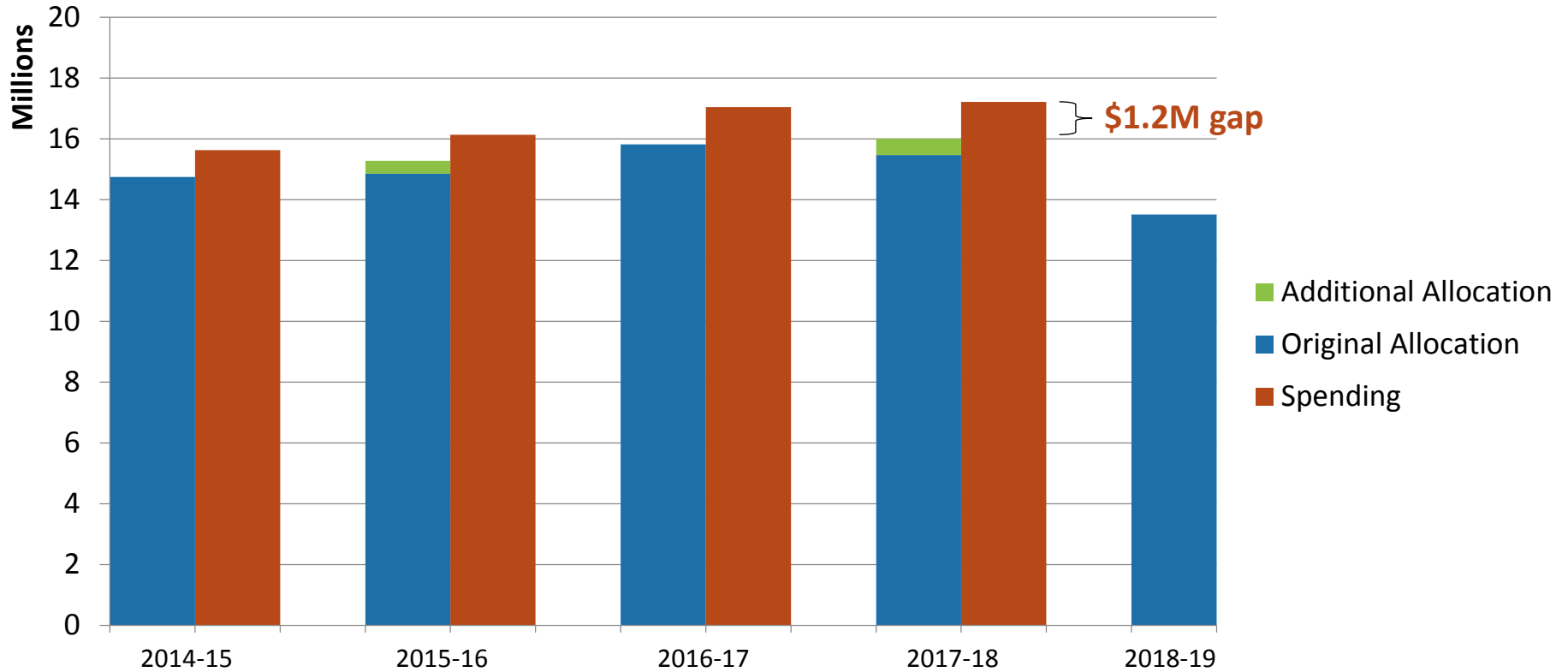
- **Child Care**

 - Changes in CCAP programming**

 - Changes in rates**

2019 Budget Pressures: Child Welfare

Boulder County Child Welfare Allocation and Spending



- In SFY19, Relative Guardianship and Adoption (RGAP) funding will be extracted from the Child Welfare allocation and will no longer be capped by an allocation. This accounts for \$1,384,638 of the reduction in allocation in SFY19.

- Decreasing allocation over the past two years
- Growing allocation and expenditure gap



2019 Budget Pressures: Child Welfare

- **Increasing caseload**
- **Changes coming with the Family First Act**

Year	# Referrals	# Assessments	# Out of Home Days
2014	4,096	1,569	41,711
2015	4,630	1,727	44,384
2016	4,887	1,744	51,275
2017	5,000	1,772	60,057

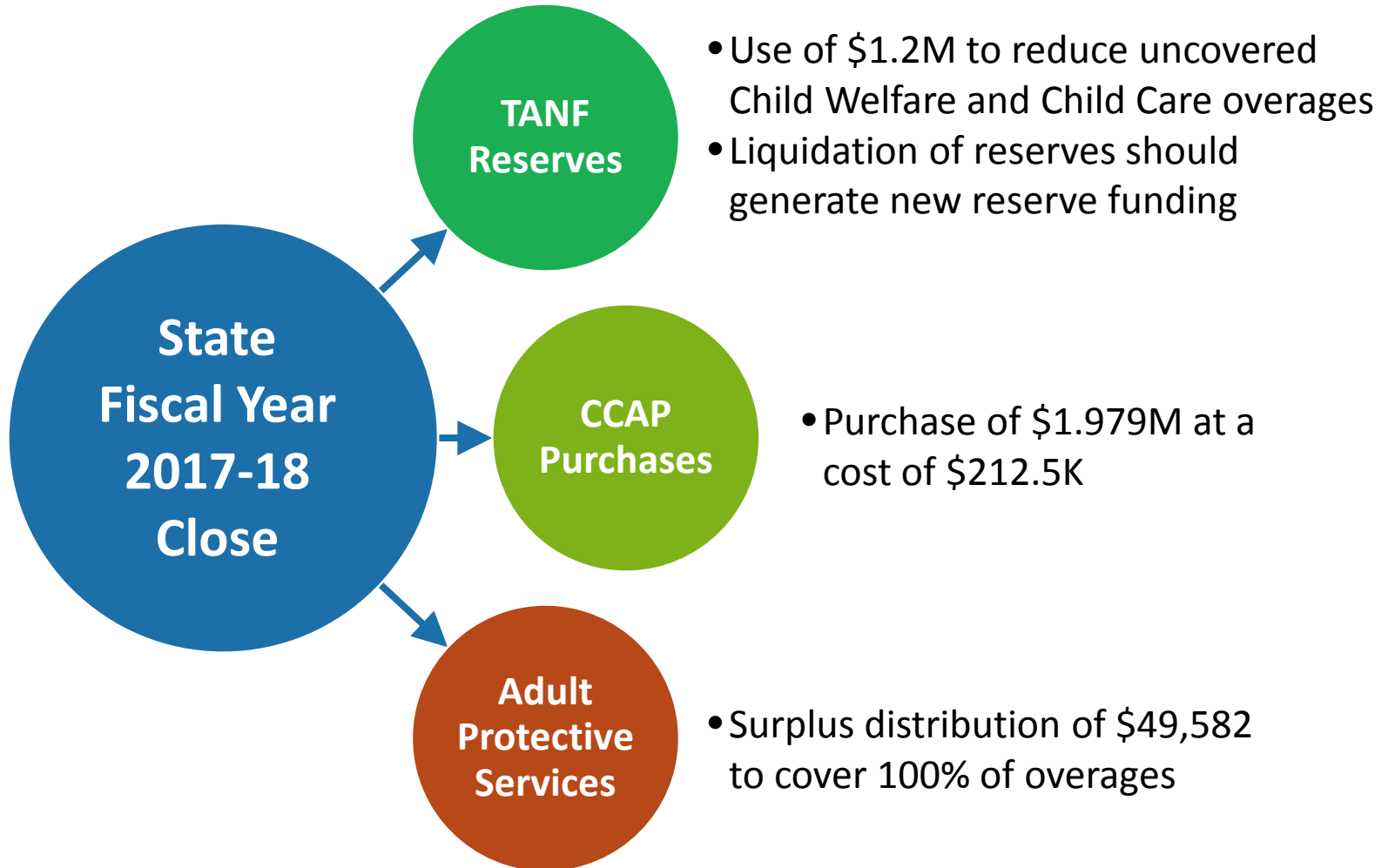
Changes in Program Rates

New market study coming for 2019 rates

Anticipated January 2019 to be effective beginning July 2019

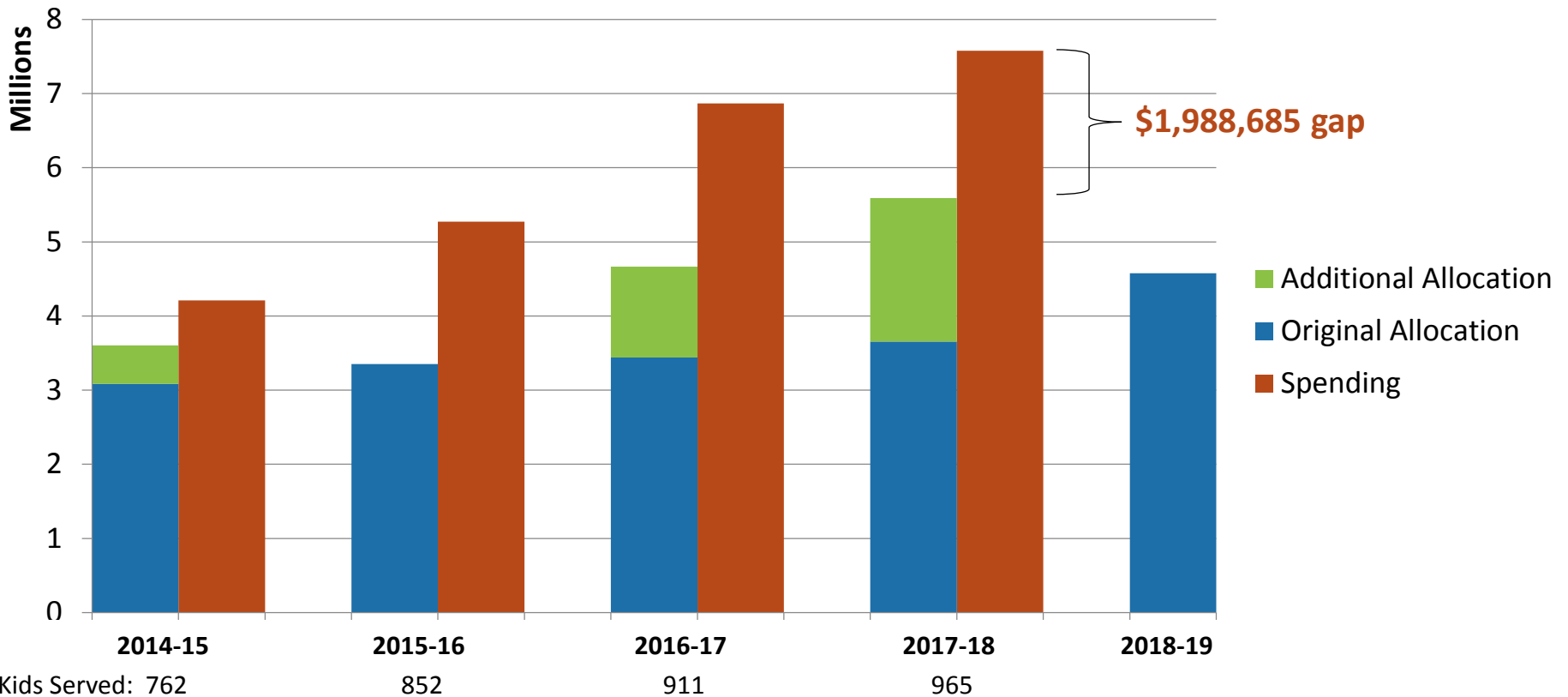
Other increases to rates: provider quality tier advancement

2019 Opportunities: State Year-end Close



2019 Opportunities: Child Care

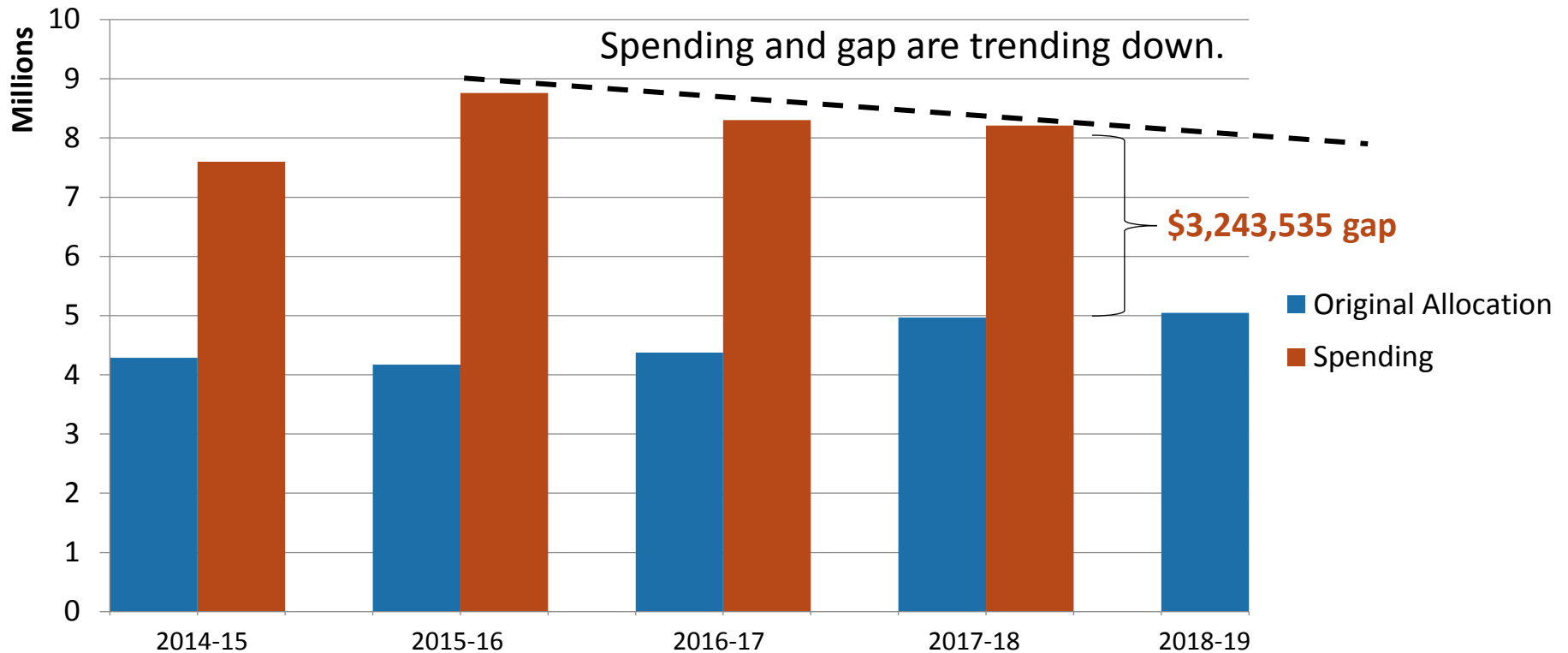
Boulder County Child Care Allocation and Spending



- Spending has been outpacing available funds, but allocation has been increasing. (25% increase in SFY19)
- Continuation in Safety Net and Health & Human Services Fund support is critical to cover the spending gap.

2019 Opportunities: County Administration

County Administration Allocation and Spending



- Modest allocation growth (1.6% for SFY19)
- Projected overspend in SFY19 could be as much as \$4M (including estimated county match of \$837k).



2019 Opportunities: Overall

Child Care

The JBC appears interested in investing in this program moving forward to serve more families state-wide.

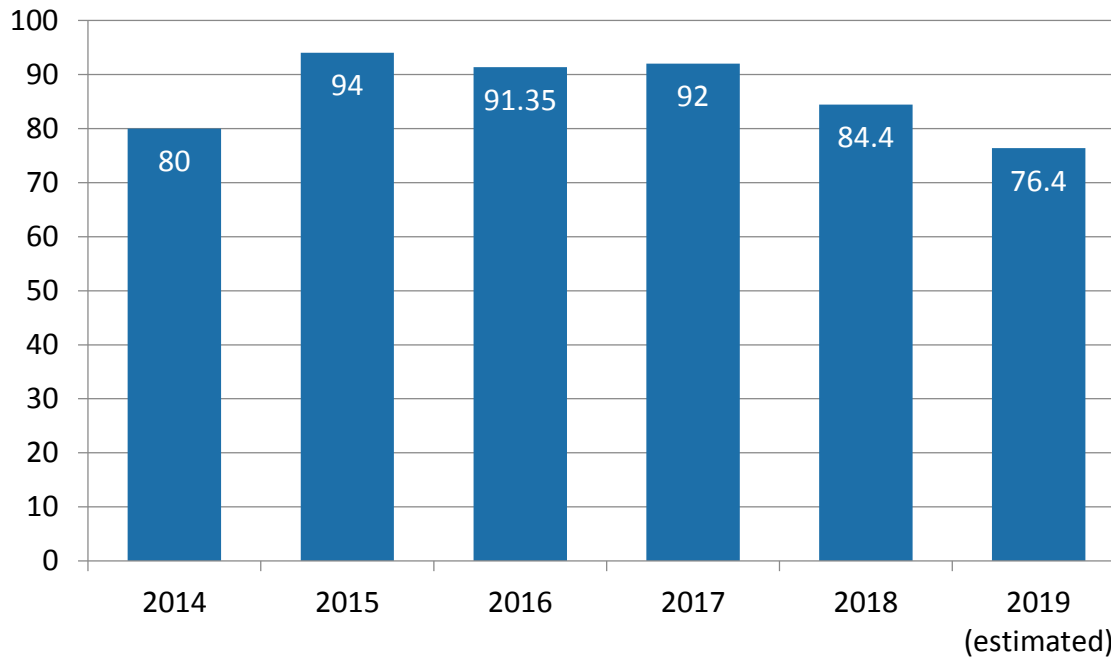
Child Welfare

Family First Act and work at the state level to implement will change how the program is funded and allocated in future years.

State Economy

General Fund revenues remain strong, which provides opportunity for major program funding.

**Human Services Term Positions (Fund 012)
2014-2019**

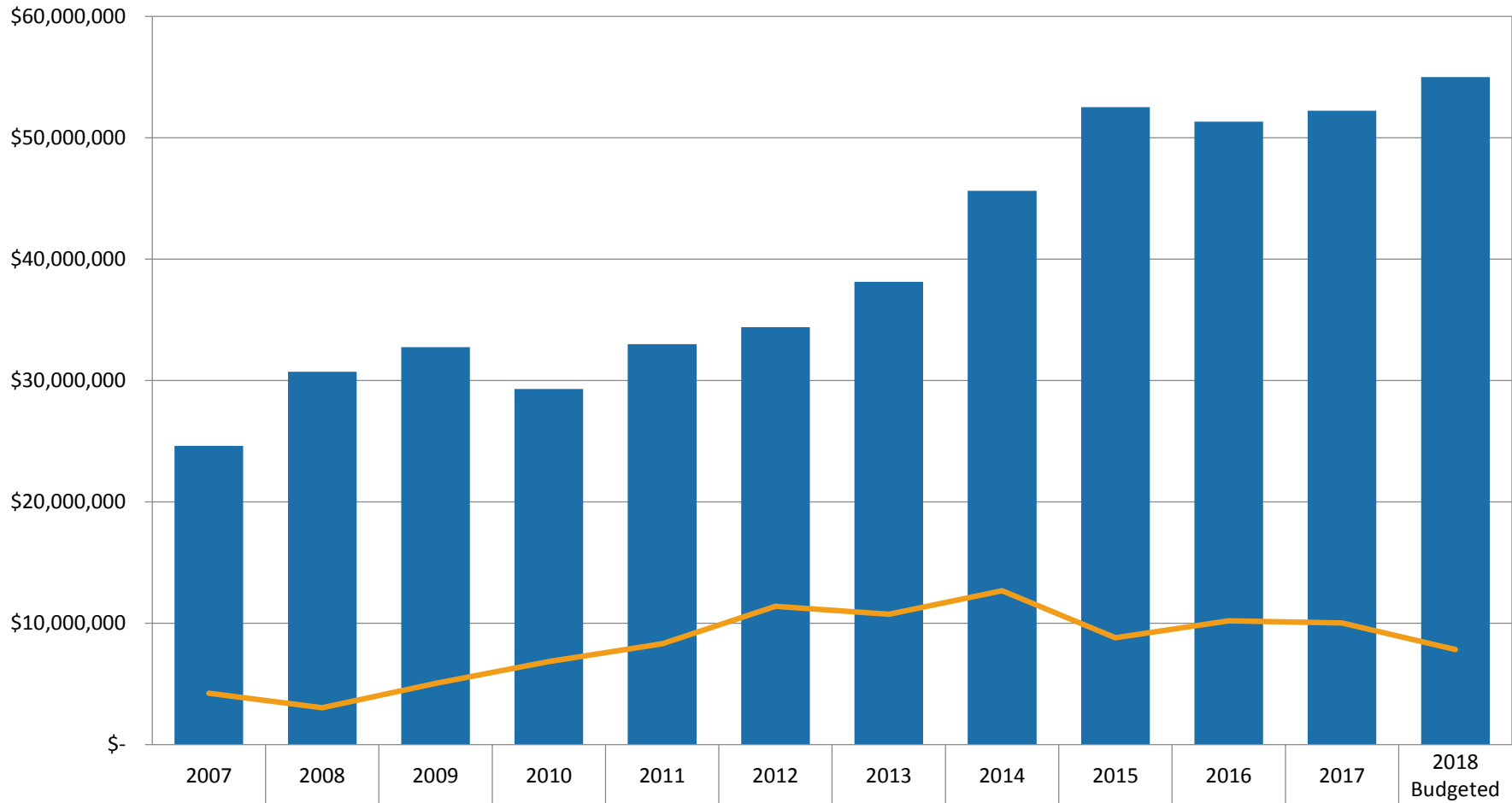


2019 Term Position Strategies

- Focus on reducing Term positions over the next few years through investments in technology to ease workload
- 8 Term positions will sunset in 2018
- 12.4 Term positions will be restricted or held
- 17 Term extension requests in budget prep
- 55 Term positions have funding sources that end in 2019 or beyond (e.g., Connect for Health Colorado, HSSN)

Note: Numbers of FTE to sunset at the end of 2018 is DRAFT and likely to increase.

Year-End Human Services Budget and Fund Balance (HU1) 2007-2018



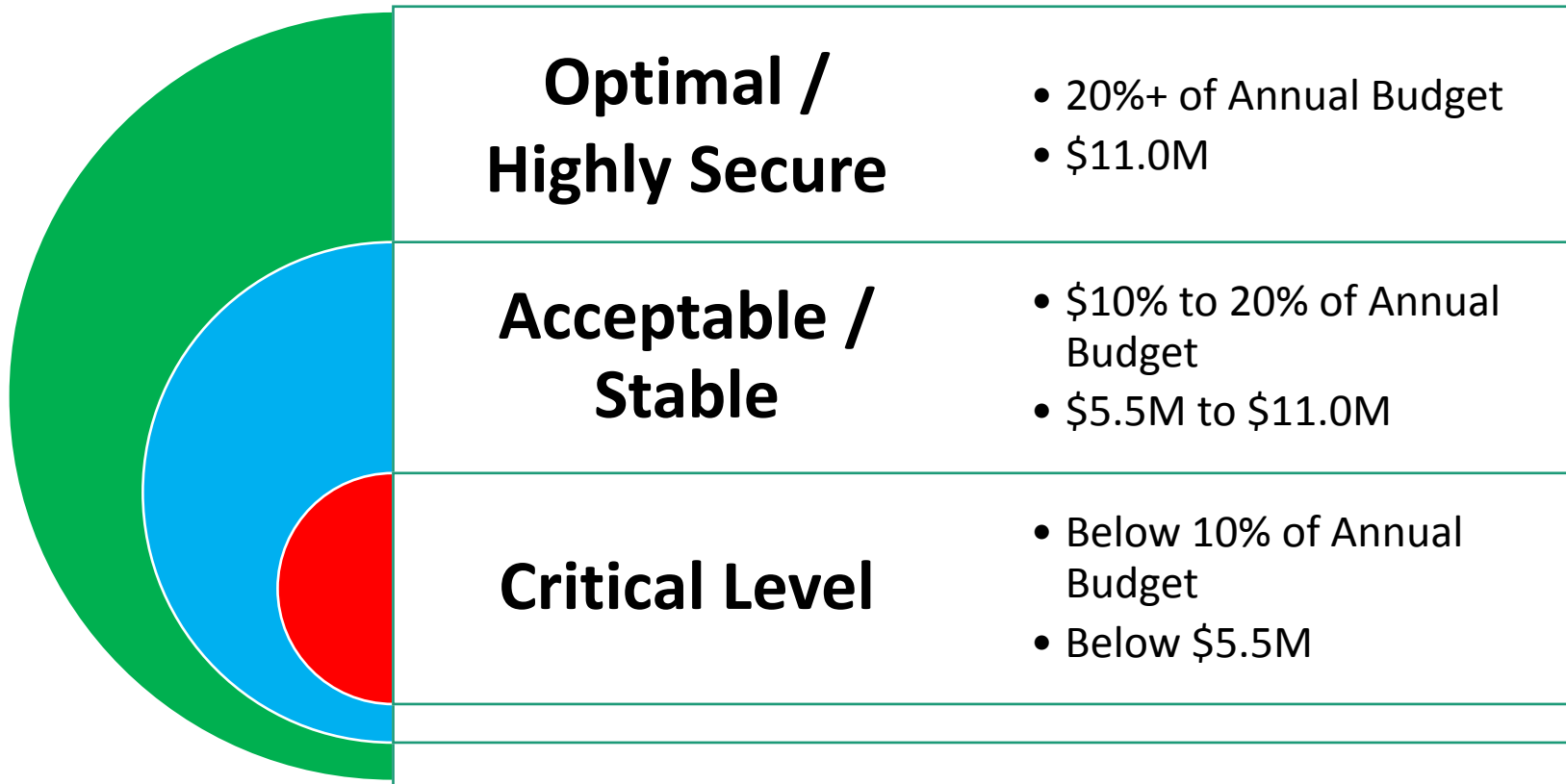
Fund Balance as % of Budget (HU1)

2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018 Budgeted
17%	10%	15%	23%	25%	33%	28%	28%	17%	20%	19%	14%

■ Annual Budget (HU1) — Year-end Fund Balance (HU1)

2017 Ending Fund Balance: \$10,203,983
 2018 Ending Fund Balance Projection: \$7,838,258

Human Services Fund Balance (HU1)



Human Services Executed Contracts
June 18, 2018 - July 22, 2018

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
6/19/2018	Griffith Centers for Children Inc.	Out of Home Placement Agreement	\$ -
6/19/2018	Mental Health Partners	Task Order 2018-12: Trauma Assessments	\$ 50,000.00 *
6/19/2018	Adoption Options	Out of Home Placement Agreement	\$ -
6/20/2018	BCHA	EnergySmart Plus IGA (Amendment 03 to extend end date from 6/30/18 to 8/31/18)	\$ 287,652.54
6/20/2018	Community Services/Community Justice Services (CJS)	IDA: Detention Clinician (Renewal and Amendment)	\$ 91,689.00 *
6/20/2018	Community Services/Community Justice Services (CJS)	IDA: BEST Services (Renewal and Amendment)	\$ 310,464.00 *
6/20/2018	Community Services/Community Justice Services (CJS)	IDA: Family Navigator (Renewal and Amendment)	\$ 79,572.00 *
6/20/2018	Community Services/Community Justice Services (CJS)	IDA: JAC Assessment Staff (Renewal and Amendment)	\$ 4,500.00 *
6/20/2018	Community Services/Community Justice Services (CJS)	IDA: Transportation (Renewal and Amendment)	\$ 25,000.00 *
6/20/2018	Community Services/Community Justice Services (CJS)	IDA: JAC Coordinator (Renewal and Amendment)	\$ 23,500.00 *
6/20/2018	Silvina Magda	Spanish Interpreting (Renewal and Amendment 04)	\$ 7,500.00 *
6/21/2018	Caroline M. Roy LLC/Rocky Mountain Equi-Rhythm: Horses Balancing Hearts	equine group therapy (PSSF) - Amendment 02 to increase contract from \$4000 to \$12,000	\$ 12,000.00 *
6/21/2018	International Counterintelligence Services of Colorado, LLC	apprehension services (Amendment 01: increase contract from \$12k to \$17,100)	\$ 17,100.00 *
6/21/2018	Community Services/Community Justice Services (CJS)	IDA: Mentoring Services (Renewal and Amendment)	\$ 63,558.00 *
6/24/2018	Community Data Roundtable	Clinical Coaching (Amendment 02)	\$ 2,000.00 *
6/24/2018	Parker Personal Care Homes, Inc.	Child Specific Placement Agreement (Addendum)	dependent on length of stay
6/24/2018	Laurie Fowler Beckel	Wraparound Coaching Certification (Renewal and Amendment 06)	\$ 8,000.00 *
6/26/2018	A New World	Out of Home Placement Agreement	\$ -
6/26/2018	Denver Area Youth Services	Out of Home Placement Agreement	\$ -
6/26/2018	MapleStar Colorado	Out of Home Placement Agreement	\$ -
6/26/2018	Sample Supports	Out of Home Placement Agreement	\$ -
6/26/2018	Tennyson Center for Children	Out of Home Placement Agreement	\$ -
6/26/2018	Third Way Center, Inc.	Out of Home Placement Agreement Contract (Bannock, Lincoln, Lowry, Pontiac, York)	\$ -
6/26/2018	Mount Saint Vincent Home, Inc.	Out of Home Placement Agreement (including Mount Saint Vincent Home and Mount Saint Vincent Home Foster Care Program)	\$ -
6/26/2018	Turning Point Center for Youth and Family Development, Inc.	Out of Home Placement Agreement (Mathews Street and Prospect Street)	\$ -
6/26/2018	State of Colorado Public Defender's Office	IMPACT Partnership Support (Renewal and Amendment 03)	\$ 25,000.00 *
6/26/2018	Youth Villages	Out-of-Home Placements Services (Renewal/Amendment 04)	\$ 60,000.00 *
6/26/2018	Denver Area Youth Services	Therapeutic Services (Amendment 02: Add PATHS Transition Services and increase 40k)	\$ 90,000.00 *
6/26/2018	Life Support Behavioral Institute, Inc	Therapeutic Services (Amendment 03: increase total from \$100k to \$175k)	\$ 175,000.00 *
6/26/2018	Colorado State University Center for Family and Couples Therapy	Trauma Assessments (SOQ 6418-16) (Renewal 01)	\$ 40,000.00 *
6/26/2018	Saint Vrain Valley School District (SVVSD)	Truancy Early Intervention Services (Renewal and Amendment 01)	\$ 31,000.00 *
6/28/2018	Specialized Alternatives for Families and Youth (SAFY)	Out of Home Placement Agreement	\$ -
6/28/2018	Roundup Fellowship, Inc.	Out of Home Placement Agreement (Roundup Fellowship III and Roundup Fellowship V)	\$ -
6/28/2018	Smith Agency, Inc.	Out of Home Placement Agreement (Smith Agency and Serenity Children's Home)	\$ -
6/28/2018	Jefferson Hills (Aurora site)	Out of Home Placement Agreement	\$ -

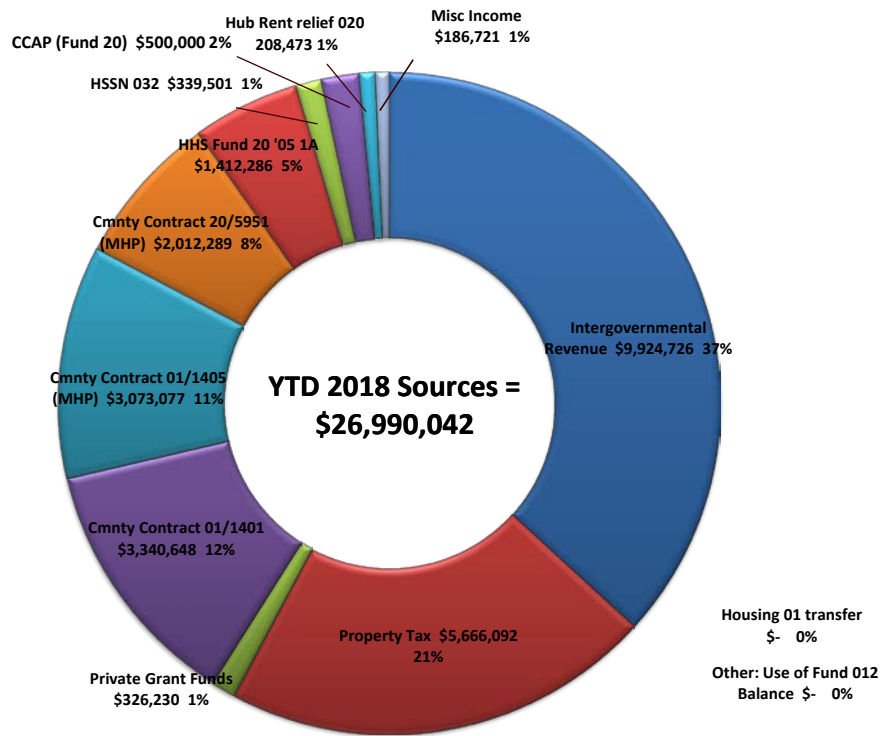
Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
6/28/2018	Social Solutions	ETO software (Renewal and Amendment 04)	\$ 39,120.00 *
6/28/2018	Denver Children's Home	Out of Home Placement Agreement	\$ -
6/28/2018	Devereux Cleo Wallace	Out of Home Placement Agreement	\$ -
6/28/2018	Hope and Home	Out of Home Placement Agreement	\$ -
6/28/2018	Jefferson Hills (Aurora site)	Out of Home Placement Agreement	\$ -
6/28/2018	Kids Crossing	Out of Home Placement Agreement	\$ -
6/28/2018	Parker Personal Care Homes, Inc.	Out of Home Placement Agreement	\$ -
6/28/2018	Savio House	Out of Home Placement Agreement	\$ -
6/28/2018	Special Kids, Special Families, Inc.	Out of Home Placement Agreement	\$ -
6/28/2018	Mental Health Partners	Task Order 2018-10: Family Integrated Treatment Court (FITC)	\$ 112,500.00 *
6/28/2018	Mental Health Partners	Task Order 2018-15: Combined Therapeutic Services	\$ 868,000.00 *
7/3/2018	Family Resource Network and Kaleidoscope Counseling	Out of Home Placement Agreement	\$ -
7/3/2018	Shiloh Home, Inc.	Out of Home Placement Agreement (Shiloh Center for Youth, Shiloh House Adams Campus, Shiloh House Estes Campus, Shiloh House Portland Campus, Shiloh House Longmont Campus, Shiloh House Yarrow Campus)	\$ -
7/3/2018	CO Dept of Human Services (CDHS)	IGA: Wendy's Wonderful Kids (WWK) Recruiter (cost-sharing agreement)	\$ 8,182.00
7/3/2018	Governor's OIT	PEAK Grant revenue	\$ 397,405.00
7/3/2018	Specialized Alternatives for Families and Youth (SAFY)	Child Specific Placement Agreement (Addendum)	dependent on length of stay
7/5/2018	Savio House (Savio Management Group)	Revenue: High Fidelity Wraparound Training	\$ 4,800.00
7/5/2018	KAPAP Academy Colorado, LLC dba DEFENSOR	security training and planning (Renewal/Amendment 4)	\$ 3,000.00 *
7/5/2018	Devereux Cleo Wallace	Child Specific Placement Agreement (Addendum)	dependent on length of stay
7/5/2018	Mental Health Partners	Task Order 2017-15 Combined Therapeutic (Amendment 02: remove up to amount for FFT training)	\$ 876,500.00 *
7/5/2018	Workforce Boulder County	Task Order 2018-01: Provide work based learning, skills education workshops, and adult education classes to TANF and TANF Eligible participants in Boulder County	\$ 1,165,699.00 *
7/5/2018	Workforce Boulder County	Task Order 2018-02: Provide skills building workshops and adult education classes to Non-TANF participants in Boulder County	\$ 91,302.00 *
7/10/2018	A New World	Child Specific Placement Agreement (Addendum)	dependent on length of stay
7/10/2018	Hope and Home	Child Specific Placement Agreement (Addendum)	dependent on length of stay
7/11/2018	Attention Homes Chase House	Child Specific Placement Agreement (Addendum)	dependent on length of stay
7/12/2018	Bridges Child Placement Agency	Out of Home Placement Agreement	\$ -
7/12/2018	Dungarvin Colorado, LLC	Out of Home Placement Agreement	\$ -
7/12/2018	Lutheran Family Services Rocky Mountains (LFSRM)	Out of Home Placement Agreement	\$ -
7/12/2018	Midway Youth Services, Inc.	Out of Home Placement Agreement	\$ -
7/12/2018	University of Colorado - Anschutz Medical Campus (Synergy Adolescent Treatment Services)	Out of Home Placement Agreement	\$ -
7/12/2018	State of Colorado, 20th Judicial Probation	Probation and DYS Staff (Renewal and Amendment 01)	\$ 251,242.00 *
7/12/2018	Mental Health Partners	Task Order 2018-16: Travel	\$ 26,000.00 *
7/13/2018	Diamond Protective Services	Apprehension Services for DYS clients	\$ 12,000.00 *
7/13/2018	CO Dept of Health Care Policy and Financing (HCPF)	Revenue: Applying Practical Performance Measurement to Medicaid Case Reviews	\$ 17,836.00
7/16/2018	Bethany Christian Services	Out of Home Placement Agreement	\$ 5,000.00 *

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the July 26, 2018 BOCC Meeting**

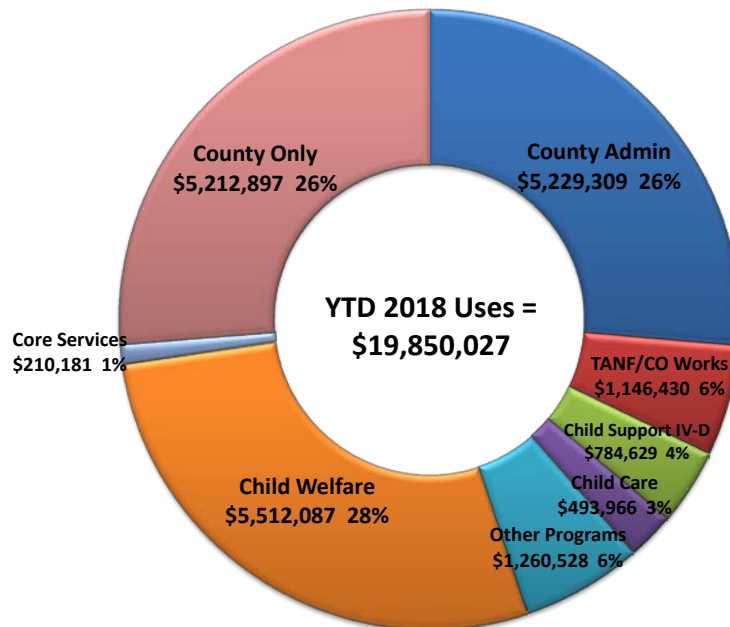
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Five Months Ending May 2018



Human Services: Uses of Funds For Five Months Ending May 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Five Months Ending May 2018**

I. FUND 012 BALANCE AT 1-1-2018 (preliminary as of 7-13-18)									
		\$ 12,136,071							
	Current 2018 Budget	(A) YTD Actuals 5/31/2018	% Reported 41.7% Thru Year	(B) Encumbered 5/31/2018	(A) + (B) Actuals+Encum 5/31/2018	% Rptd + Encmb 41.7% Thru Year	Remaining / Unenc budg @ 5/31/2018	(C) YTD Budget at 5/31/2018	(C) - (A) YTD Actuals (+/-) YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 9,924,726	35.8%		\$ 9,924,726	35.8%	n/a	\$ 11,565,450	\$ 1,640,724
Property Tax	7,377,137	5,666,092	76.8%		5,666,092	76.8%	n/a	3,073,807	(2,592,285)
Private Grant Funds	622,649	326,230	52.4%		326,230	52.4%	n/a	259,437	(66,793)
Consolidated contract 01/1401 transfer	3,340,648	3,340,648	100.0%		3,340,648	100.0%	n/a	1,391,937	(1,948,711)
Consolidated contract 01/1405 transfer	3,073,077	3,073,077	100.0%		3,073,077	100.0%	n/a	1,280,449	(1,792,628)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	2,012,289	100.0%		2,012,289	100.0%	n/a	838,454	(1,173,835)
HHS Funding (2005 1A ballot initiative)	1,412,286	1,412,286	100.0%		1,412,286	100.0%	n/a	588,453	(823,834)
HSSN Funding (2010 1A ballot initiative)	7,025,491	339,501	4.8%		339,501	4.8%	n/a	2,927,288	2,587,787
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	-	0.0%		-	0.0%	n/a	569,814	569,814
CCAP (transfer from HHS Fund 20)	500,000	500,000	100.0%		500,000	100.0%	n/a	208,333	(291,667)
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	86,864	(121,609)
Misc: includes interest revenue & recoveries	423,094	186,721	44.1%		186,721	44.1%	n/a	176,289	(10,431)
Total New Sources of Funds	55,119,778	26,990,042	49.0%		26,990,042	49.0%	n/a	22,966,574	(4,023,468)
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	1,286,467	1,286,467
Total Sources of Funds	58,207,299	26,990,042	46.4%		26,990,042	46.4%		24,253,041	(2,737,000)
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 5,229,309	44.0%	\$ 133,431	\$ 5,362,740	45.1%	\$ 6,529,465	\$ 4,955,085	\$ (274,224)
TANF/CO Works	3,486,360	1,146,430	32.9%	840,235	1,986,665	57.0%	1,499,695	1,452,650	306,220
Child Support IV-D	1,975,044	784,629	39.7%	20,910	805,539	40.8%	1,169,505	822,935	38,306
Child Care	4,022,278	493,966	12.3%	-	493,966	12.3%	3,528,312	1,675,949	1,181,983
LEAP	164,146	59,686	36.4%	-	59,686	36.4%	104,459	68,394	8,708
Child Welfare	15,553,704	5,512,087	35.4%	421,761	5,933,848	38.2%	9,619,856	6,480,710	968,623
Old Age Pension Admin	341,153	98,855	29.0%	-	98,855	29.0%	242,298	142,147	43,293
Core Services	697,444	210,181	30.1%	-	210,181	30.1%	487,263	290,602	80,420
ILA/Chafee	116,598	42,344	36.3%	-	42,344	36.3%	74,254	48,583	6,239
PSSF	341,330	55,185	16.2%	15,900	71,085	20.8%	270,245	142,221	87,036
IMPACT	3,222,999	1,004,458	31.2%	890,183	1,894,642	58.8%	1,328,357	1,342,916	338,458
County Only and Grant Funding	16,394,039	5,212,897	31.8%	5,054,711	10,267,608	62.6%	6,126,431	6,830,850	1,617,953
Total Uses of Funds by Program	\$ 58,207,299	\$ 19,850,027	34.1%	\$ 7,377,131	\$ 27,227,158	46.8%	\$ 30,980,141	\$ 24,253,041	\$ 4,403,015
(Budget and actuals include RMS redistributions)									
		(D)							
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ 7,140,015							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 19,276,086							

VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in section III.

Year-to-date as of		5/31/2018		
Colorado Works Block	\$ 681,321	Low Energy Assistance Program	\$ 1,135,707	
Child Care Block	2,496,149	Aid To Needy Disabled	164,984	
Child Welfare Block	1,573,469	Home Care Allowance	72,412	
Core Services Block	393,170	Old Age Pension	1,349,318	
			Total Fed/State Portion of EBT/EFT (E)	134,976,921
			Tot authorized expenditures (D)+(E)	\$154,826,948

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from 2016 "Total Medicaid expenditures for members living in Boulder County" of \$283,394,164 from HCPE 5/3/18.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of May 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2018: For Five Months Ending May 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2 (preliminary at 7/13/18)

Expenditures greater than/(less than) revenues, 1/1/18 to 5/31/18

Unadjusted Point-in-time balance

Adjustments

May settlement revenues posted in June (HS1805STL2 posted 6/1/18)

May settlement expenditures posted in June (HS1805STL2 posted 6/1/18)

Five months property tax collections greater than prorated property tax budget through May

HS Fund 01 1401/1405 - HS Cmnty Contract revenues in excess of expenditures as of May

HS Fund 20/5951 - MHP contract revenues in excess of expenditures as of May

HSSN expenditures invoiced in excess of revenues recorded as of May (missing April & May invoices)

Housing 4565 expenditures in excess of revenues recorded as of May

HHS Fund 020 1A (2005) revenue - prorated budget greater than recorded as of May

Adjusted Unreserved Fund Balance through May 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of May 2018

	HU1	HU2	Total 012
\$	(10,023,429)	\$ (2,112,642)	\$ (12,136,071)
	(7,068,153)	(71,862)	(7,140,015)
	(17,091,583)	(2,184,504)	(19,276,086)
	(1,952,833)		(1,952,833)
	312,892		312,892
	2,592,285		2,592,285
	3,350,405		3,350,405
	1,936,952		1,936,952
	(726,620)		(726,620)
	(390,246)		(390,246)
	823,834		823,834
\$	(11,144,913)	\$ (2,184,504)	\$ (13,329,416)
\$	(1,121,483)	\$ (71,862)	\$ (1,193,345)

II. TANF Expenditures and Reserves

SFY17-18: For Eleven Months Ending May 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation per State alloc to actls rpt	Exp as of May (SFY)	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,157,904	4,678,458	90.7%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	4,766,049	88.1%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	4,807,475	88.8%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	5,010,812	97.2%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	5,440,093	101.1%	1,937,360	2,264,994	36.01%

(1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.

(2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.

(3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.

(4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.

(5) - JUN17 allocation includes \$100k purchase.

(6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

**Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Five Months Ended May 2018**

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	1,138	758	1,937	906	5,621	7,379
Non-Profit Contracts & Other Programs	-						-	-
Education	-						-	-
City of Longmont - parent education	70,200	-	-	-	-	20,884	20,884	49,316
Parents as Teachers - HHS	334,424	32,356	27,558	26,255	26,636	25,024	137,828	196,596
Sister Carmen Community Center - parent education	25,000	-	-	-	-	-	-	25,000
WorkForce Boulder County	91,302	9,477	-	-	12,143	7,061	28,681	62,621
Health and Well-Being	-						-	-
Attention Inc	45,000	-	-	3,750	7,500	3,750	15,000	30,000
City of Longmont - community mental health services	96,820	-	-	-	-	30,399	30,399	66,421
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	3,811	-	3,811	11,189
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	-	-	-	19,756
Family Resource Center Training	43,000	-	-	-	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	65,481	-	65,481	218,019
Family Resource Center - OUR Center	318,500	-	-	-	66,740	20,682	87,422	231,078
Safe Shelter of St. Vrain Valley	100,940	-	-	8,532	19,589	6,917	35,038	65,902
Sister Carmen Community Center - Family Development	50,000	-	-	-	9,948	4,958	14,907	35,093
Sister Carmen Community Center - FRC	289,989	-	-	-	71,737	21,917	93,655	196,334
Sister Carmen Community Center - tbd	15,338	-	-	-	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	23	-	-	23	4,977
Housing	-						-	-
Attention Inc - HSP	30,000	-	-	2,374	4,632	2,268	9,273	20,727
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	83,584	-	83,584	236,781
Bridge House - HSP	45,000	-	-	-	10,000	3,333	13,333	31,667
Bridge House - homeless solutions	30,000	-	-	-	-	9,983	9,983	20,017
Emergency Family Assistance Association - HSP	95,000	-	-	-	19,935	-	19,935	75,065
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	3,194	2,193	4,445	19,870	30,130
Heating Plus - HHS	50,000	15,841	5,500	5,882	3,346	2,047	32,616	17,384
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	11,297	10,725	10,696	55,348	995,743
Outreach United Resource Center - HSP	95,000	-	-	-	15,178	4,617	19,794	75,206
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	3,750	7,250	3,333	14,333	30,667
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	3,584	7,530	4,997	16,111	28,889
Sister Carmen Community Center - HSP	95,000	-	-	-	11,331	4,201	15,532	79,468
Emergent Needs	-						-	-
Reserved - 2019 Prefunding	-	-	-	-	-	-	-	-
TBD Mid-Year Emergent Needs	(11,798)	-	-	-	-	(16,943)	(16,943)	5,145
SubTotal: Non-Profit Contracts & Other Programs	3,743,427	71,058	52,340	68,641	459,288	174,571	825,899	2,917,528
Administrative Benefits Access	-						-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	44,941	44,988	44,930	234,601	398,132
Child Care	2,636,331	-	-	-	-	-	-	2,636,331
Total	7,025,491	123,046	102,116	114,339	506,213	220,407	1,066,121	5,959,370

**Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - July 10, 2018**

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)										
Blue Sky Bridge	32,960	-	-	2,747	2,747	5,493	-	-	10,987	21,973
Boulder County Aids Project	61,800	-	-	9,724	5,999	5,678	-	-	21,402	40,398
Boulder Shelter for the Homeless	400,000	-	-	-	89,577	57,670	-	-	147,247	252,753
Boulder Valley Women's Health	207,000	-	-	35,034	19,117	19,017	17,717	-	90,885	116,115
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	5,740	12,135	5,356	4,933	-	28,164	42,830
Clinica Campesina	587,860	-	-	-	146,965	48,988	-	-	195,953	391,907
Community Food Share	74,160	-	-	21,116	49,447	3,597	-	-	74,160	-
Dental Aid	186,574	-	15,548	31,096	15,548	15,548	-	-	77,739	108,835
Early Childhood Council of Boulder County (ECCBC)	140,000	-	-	9,999	8,404	36,128	-	-	54,532	85,468
Homeless Outreach Providing Encouragement (HOPE)	15,000	-	-	-	3,750	1,250	-	-	5,000	10,000
Inn Between of Longmont	75,000	-	-	9,375	18,750	9,375	9,375	-	46,875	28,125
Lyons Emergency Assistance Fund	10,000	-	-	1,000	1,000	1,000	-	-	3,000	7,000
Mental Health Partners	288,359	-	-	15,166	25,723	16,606	31,592	-	89,086	199,273
Mother House	10,000	-	-	-	-	-	-	-	-	10,000
Safehouse Progressive Alliance for Nonviolence (SPAN)	194,500	-	-	15,769	37,165	17,398	-	-	70,333	124,167
Salud Family Health Center	244,625	-	-	18,773	39,481	19,824	-	-	78,078	166,547
Voices for Children	31,930	-	-	-	7,982	2,661	-	-	10,643	21,287
Wild Plum Center	63,036	-	-	6,304	6,304	12,607	-	-	25,214	37,822
YWCA of Boulder County	159,650	-	-	11,284	29,762	13,666	-	-	54,713	104,937
Personnel	487,050	47,792	30,502	30,533	30,800	30,543	30,529	-	200,698	286,352
Reserved - 2019 prefunding	150								-	150
Transfer from Fund 001, Cost Center 1405 (P99999001Y)										
Mental Health Partners	2,673,077	-	-	398,260	104,525	1,206,271	67,781	194,994	1,971,831	701,246
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	44,856	33,023	33,176	-	188,629	211,371
Personnel (previously impact admin to MHP)	-	8,194	53	-	-	-	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)										
Mental Health Partners	2,012,289	-	-	-	44,547	30,789	11,513	-	86,850	1,925,439
Total	8,426,014	56,175	94,474	654,710	740,808	1,592,489	206,616	194,994	3,540,266	4,885,748

Boulder County Human Services
Comparison of Major State Allocations to County Expenditures
For SFY17-18 Eleven Months Ending May 2018

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of May 2018	Remaining Allocation as of May 2018	% Expended Thru SFY18 91.7%	Projected (Over)/Under @ State Yr-end	
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun					
Child Welfare																		
Total Child Welfare	16,010,268	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	1,367,884	1,487,765	1,411,614	1,361,592	1,361,503	-	15,818,579	191,689	98.8%	(1,053,000)	
Notes on SFY18 spending-to-allocation:	Allocation includes HB18-1162 of \$144,838 and \$399,670 for emergency supplemental funding. Based on eleven months actuals adjusted for the portion of the October merit payment attributable to six months of the prior State fiscal year, and factoring in a \$104k June transfer of expenditures to Core, Child Welfare is tracking to overspend allocation by \$1.1M at SFY18 year-end.																	
Colorado Works / TANF																		
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	568,963	363,754	360,043	476,689	423,648	363,577	-	4,678,458	479,446	90.7%	(159,000)	
Notes on SFY18 spending-to-allocation:	Projected actuals are adjusted down slightly for the portion of 2017 merit paid in October that was attributable to SFY17 and adjusted up for April and May 2018 Workforce invoices that didn't post as of the May close. Projecting these adjusted actuals yields an estimated overspend of \$159k, which is a decrease from last month's projected \$198k overage.																	
Child Care Assistance Program																		
Total CCAP - includes supplemental	5,589,709	636,551	788,944	546,132	595,111	747,957	593,681	454,413	630,058	711,188	580,825	750,601	-	7,035,463	(1,445,754)	125.9%	(2,078,000)	
Notes on SFY18 spending-to-allocation:	The MAY18 allocation includes supplemental CCDF of \$168,560 and CCDF purchased from other counties (net of MOE) of \$1,766,455. This projection is based on projected historical, with a small reduction due to the October merit increase. Gradual attrition coupled with waitlist implementation contributed to reducing monthly costs as the year progressed.																	
Adult Protective Services Programs																		
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	81,787	68,637	85,326	78,319	71,678	70,067	-	843,899				
Notes on SFY18 spending-to-allocation:	Projecting APS Admin (adjusted for Oct merit) and APS Client Benefits to State year-end yields an overspend in Admin of \$38k and an underspend in Client Benefits of \$15k. APS Admin overspend is expected to be covered in year-end closeout.																	
County Administration																		
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	741,263	605,478	690,454	749,295	622,925	602,226	-	7,500,554	(2,533,972)	151.0%	(3,173,000)	
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration are spending over prorated pace eleven months into SFY18. Adjusting for merit paid in October applicable to the six months SFY17, the combined straight-line projection of the three yields a State year-end overspend of \$3.173M, down slightly from last months' \$3.27M projected overage.																	
Core Services																		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	99,392	132,282	109,596	105,333	136,271	126,317	-	1,348,088	400,605	77.1%	(4,000)	
Notes on SFY18 spending-to-allocation:	Extrapolating eleven months actuals adjusted for bonus paid in October that's attributable to SFY17 and adding in approximately \$285k of June reclasses to Core yields a projected Core Services overspend just slightly over allocation.																	
Summary:	Eleven months into SFY17-18, all of the six major allocations have projected year-end overspends. These projections do not take into account possible surplus distributions at State year-end closeout that would reduce overspent amounts.																	

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Eleven Months Ending May 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits, net of collections	\$ 20,066,916	\$ 20,066,916	\$ -
Old Age Pension	3,183,686	3,183,686	-
IV- D Child Support Enforcement Admin	2,028,688	1,213,063	815,625
Low-income Energy Assistance Program	1,681,143	1,681,143	-
Other Programs (non-major or non-allocated)	1,171,564	1,033,590	137,974
Employment First - Job Search Other	354,218	196,360	157,859
Employment First - 100%	35,588	35,588	-
Aid to Needy Disabled	543,510	434,808	108,702
SSI-Home Care Allowance	72,228	68,617	3,611
Home Care Allowance	109,347	103,879	5,467
IV-B Promoting Safe and Stable Families	147,021	106,090	40,931
IV-E Independent Living	100,079	100,079	-
Automated Data Processing Pass-Through	1,477,420	472,774	1,004,645
Colorado Works / TANF Collections	(67,793)	(54,235)	(13,559)
Total State Incentives	-	184,870	(184,870)
Total Federal Incentives	-	100,868	(100,868)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(238,722)	(190,977)	(47,744)
Medicaid Collections	(12,395)	(12,395)	-
Other Local Sources/Expenditures	16,647,050	-	16,647,050
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	342,733	342,733	-
Total Non-major/Non-allocated State Programs	\$ 47,642,279	\$ 29,067,455	\$ 18,574,824
Cost Allocation Plan (see note)	\$ 2,933,943	\$ 935,182	\$ 1,998,761

Summary: Eleven months into SFY17-18, Boulder County has spent \$18.6M on non-major and non-allocated programs and has received revenue of \$29.1M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Human Services Board
August 2018 Meeting Packet**

*(This month's meeting focuses on Housing Authority matters;
please see the Housing Authority Board packet for the meeting agenda)*

CONTENTS	PAGE
BCDHHS Human Services Executed Contracts (July 23, 2018 - August 19, 2018)	2
Monthly Human Services Financial Report	3-10

Human Services Executed Contracts
July 23, 2018 - August 19, 2018

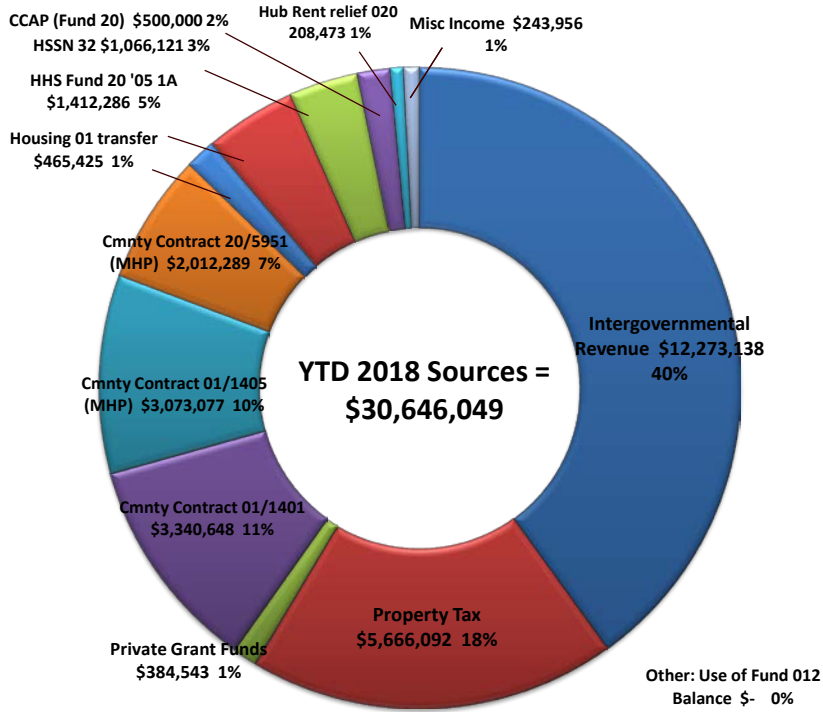
Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
7/23/2018	Parent Possible (fka Colorado Parent and Child Foundation)	Revenue: Parents as Teachers (PAT)	\$ 15,000.00
7/23/2018	Rite of Passage	Transition and transportation services for DYS youth (Renewal and Amendment 01)	\$ 2,500.00 *
7/23/2018	Tattoo Emergency 911	Tattoo Removal Services (Renewal and Amendment 03)	\$ 7,500.00 *
7/24/2018	Ariel Clinical Services	Out-of-Home Child Placement Contract	\$ -
7/24/2018	Ariel Clinical Services	Child Placement Contract Addendum	\$ -
7/24/2018	Connect for Health Colorado	Grant: Boulder County Assistance Site	\$ 160,000.00
7/24/2018	Lutheran Family Services Rocky Mountains (LFSRM)	Trauma Assessments (Renewal 01) (SOQ 6418-16)	\$ 40,000.00 *
7/24/2018	Mental Health Partners	Prevention and Intervention Program (Renewal/Amendment 2)	\$ 179,537.00 *
7/26/2018	Cornell Corrections of California, Inc. (Southern Peaks Regional Treatment Center)	Out-of-Home Child Placement Contract	\$ -
7/26/2018	Jefferson Hills Aurora	Child Placement Contract Addendum	\$ -
7/26/2018	Third Way Center	Placement and Transition Services for DYS Youth (Renewal and Amendment 03)	\$ 150,000.00 *
7/27/2018	Boulder County District Attorney	Renewal and Amendment 03: Partnership Support	\$ 25,000.00 *
7/27/2018	Boulder County District Attorney	Renewal and Amendment 03: Center for Preventive and Restorative Justice	\$ 136,477.00 *
7/31/2018	Behavioral Treatment Services dba Center for Change	Therapeutic Services (Renewal and Amendment 03)	\$ 24,000.00 *
7/31/2018	Carahsoft Technology Corp.	Task Order 2018-02: Vlocity Premier Support and Housing Module	\$ 19,860.00 *
7/31/2018	Shiloh House Longmont Campus	Child Placement Contract Addendum	\$ -
8/4/2018	Boulder Valley Women's Health Center	Eligibility Technician Agreement (Amendment 01 to amend Paragraph D, Women's Health Financial Responsibility)	\$ 19,200.00
8/7/2018	Bringing School Home	develop and implement the Boulder County Service Enriched Housing Model	\$ 9,790.00 *
8/7/2018	Mental Health Partners	Task Order 2018-04: Withdrawal Management	\$ 222,130.00 *
8/9/2018	Keystone Policy Center	Medicaid Evaluation	\$ 20,000.00 *
8/9/2018	Parker Personal Care Homes	Child Placement Contract Addendum	\$ -
8/14/2018	Cornell Corrections of California, Inc. dba Southern Peaks Regional Treatment Center	DYS Placement Services (Renewal and Amendment 03)	\$ 30,000.00 *
8/14/2018	Mental Health Partners	Task Order 2018-13A: EDGE	\$ 75,000.00 *
8/14/2018	Mountain Human Services Collaborative (MHSC)	MOU to establish the Mountain Human Services Collaborative (MHSC)	\$ -
8/14/2018	Quality Life Service, LLC	Out-of-Home Child Placement Contract	\$ -

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the August 28, 2018 BOCC Meeting**

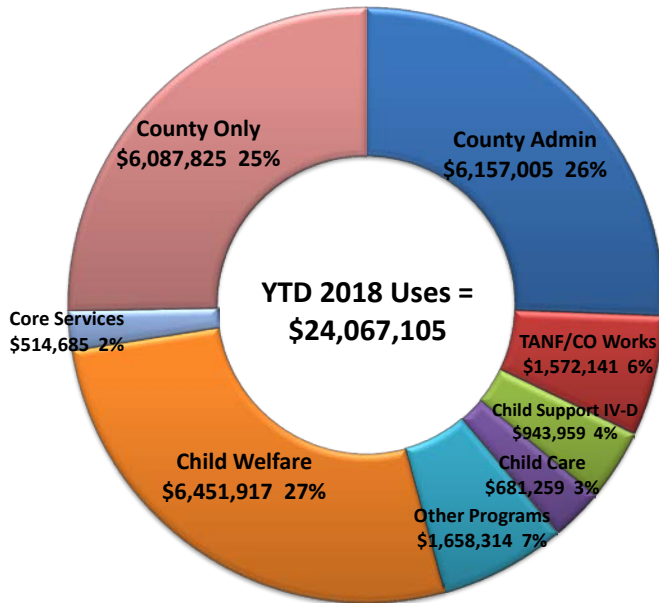
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Six Months Ending June 2018



Human Services: Uses of Funds For Six Months Ending June 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Six Months Ending June 2018**

I. FUND 012 BALANCE AT 1-1-2018									
		\$ 12,136,071							
	Current 2018 Budget	(A) YTD Actuals 6/30/2018	% Reported 50.0% Thru Year	(B) Encumbered 6/30/2018	(A) + (B) Actuals+Encum 6/30/2018	% Rptd + Encmb 50.0% Thru Year	Remaining / Unenc budg @ 6/30/2018	(C) YTD Budget at 6/30/2018	(C) - (A) YTD Actuals (+/-) YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 12,273,138	44.2%		\$ 12,273,138	44.2%	n/a	\$ 13,878,540	\$ 1,605,402
Property Tax	7,377,137	5,666,092	76.8%		5,666,092	76.8%	n/a	3,688,569	(1,977,523)
Private Grant Funds	622,649	384,543	61.8%		384,543	61.8%	n/a	311,325	(73,219)
Consolidated contract 01/1401 transfer	3,340,648	3,340,648	100.0%		3,340,648	100.0%	n/a	1,670,324	(1,670,324)
Consolidated contract 01/1405 transfer	3,073,077	3,073,077	100.0%		3,073,077	100.0%	n/a	1,536,539	(1,536,539)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	2,012,289	100.0%		2,012,289	100.0%	n/a	1,006,145	(1,006,145)
HHS Funding (2005 1A ballot initiative)	1,412,286	1,412,286	100.0%		1,412,286	100.0%	n/a	706,143	(706,143)
HSSN Funding (2010 1A ballot initiative)	7,025,491	1,066,121	15.2%		1,066,121	15.2%	n/a	3,512,746	2,446,625
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	465,425	34.0%		465,425	34.0%	n/a	683,777	218,352
CCAP (transfer from HHS Fund 20)	500,000	500,000	100.0%		500,000	100.0%	n/a	250,000	(250,000)
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	104,237	(104,237)
Misc: includes interest revenue & recoveries	423,094	243,956	57.7%		243,956	57.7%	n/a	211,547	(32,409)
Total New Sources of Funds	55,119,778	30,646,049	55.6%		30,646,049	55.6%	n/a	27,559,889	(3,086,160)
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	1,543,761	1,543,761
Total Sources of Funds	58,207,299	30,646,049	52.6%		30,646,049	52.6%		29,103,650	(1,542,399)
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 6,157,005	51.8%	\$ 343,746	\$ 6,500,751	54.7%	\$ 5,391,453	\$ 5,946,102	\$ (210,903)
TANF/CO Works	3,486,360	1,572,141	45.1%	771,105	2,343,245	67.2%	1,143,114	1,743,180	171,039
Child Support IV-D	1,975,044	943,959	47.8%	20,348	964,307	48.8%	1,010,737	987,522	43,563
Child Care	4,022,278	681,259	16.9%	-	681,259	16.9%	3,341,019	2,011,139	1,329,880
LEAP	164,146	60,169	36.7%	-	60,169	36.7%	103,976	82,073	21,904
Child Welfare	15,553,704	6,451,917	41.5%	385,699	6,837,616	44.0%	8,716,088	7,776,852	1,324,935
Old Age Pension Admin	341,153	127,701	37.4%	-	127,701	37.4%	213,452	170,577	42,875
Core Services	697,444	514,685	73.8%	-	514,685	73.8%	182,758	348,722	(165,963)
ILA/Chafee	116,598	50,549	43.4%	-	50,549	43.4%	66,049	58,299	7,750
PSSF	341,330	72,389	21.2%	14,500	86,889	25.5%	254,441	170,665	98,276
IMPACT	3,222,999	1,347,505	41.8%	841,866	2,189,371	67.9%	1,033,628	1,611,500	263,995
County Only and Grant Funding	16,394,039	6,087,825	37.1%	4,857,898	10,945,723	66.8%	5,448,316	8,197,020	2,109,194
Total Uses of Funds by Program	\$ 58,207,299	\$ 24,067,105	41.3%	\$ 7,235,162	\$ 31,302,267	53.8%	\$ 26,905,033	\$ 29,103,650	\$ 5,036,545
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ 6,578,944							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 18,715,015							

VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in Section III.

Year-to-date as of		6/30/2018	
Colorado Works Block	\$ 841,763	Low Energy Assistance Program	\$ 1,136,207
Child Care Block	2,801,771	Aid To Needy Disabled	199,073
Child Welfare Block	1,877,220	Home Care Allowance	94,468
Core Services Block	491,735	Old Age Pension	1,606,790
		Food Assistance Benefits	\$ 10,794,331
		Other Programs	17,054
		Medicaid Benefits ⁽¹⁾ - estimated	\$ 141,697,082
		Total Fed/State Portion of EBT/EFT (E)	161,557,493
		Tot authorized expenditures (D)+(E)	\$185,624,599

⁽¹⁾ - Monthly Medicaid data n/a after Jan 2016. Amt is prorated from 2016 "Total Medicaid expenditures for members living in Boulder County" of \$283,394,164 from HCPE 5/3/18.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of June 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2018: For Six Months Ending June 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2

Expenditures greater than/(less than) revenues, 1/1/18 to 6/30/18

Unadjusted Point-in-time balance

Adjustments

June settlement revenues posted in July (HS1806STL posted 7/1/18)

June settlement expenditures posted in July (HS1806STL posted 7/1/18)

Six months property tax collections greater than prorated property tax budget through June

HS Fund 01 1401/1405 - HS Cmnty Contract revenues in excess of expenditures as of June

HS Fund 20/5951 - MHP contract revenues in excess of expenditures as of June

HSSN expenditures invoiced in excess of revenues recorded as of June (missing June invoice)

Housing 4565 expenditures in excess of revenues recorded as of June

HHS Fund 020 1A (2005) revenue - reported greater than prorated budget as of June

Adjusted Unreserved Fund Balance through June 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of June 2018

	HU1	HU2	Total 012
\$	(10,023,429)	\$ (2,112,642)	\$ (12,136,071)
	(6,507,231)	(71,712)	(6,578,944)
	(16,530,661)	(2,184,354)	(18,715,015)
	(2,505,169)		(2,505,169)
	3,177,026		3,177,026
	1,977,523		1,977,523
	2,814,554		2,814,554
	1,925,439		1,925,439
	(150,508)		(150,508)
	-		-
	706,143		706,143
\$	(8,585,653)	\$ (2,184,354)	\$ (10,770,007)
\$	1,437,776	\$ (71,712)	\$ 1,366,064

II. TANF Expenditures and Reserves

SFY17-18: For Twelve Months Ending June 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation: State Alloc to Actls rpt	Exp as of June (SFY)	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY17-18 ⁽¹⁾	5,157,904	5,513,789	106.9%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	5,511,811	101.9%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	5,459,118	100.8%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	6,263,113	121.5%	1,076,094	2,151,745	20.87%
SFY13-14	5,379,362	6,240,754	116.0%	1,937,360	2,264,994	36.01%

(1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.

(2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.

(3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.

(4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.

(5) - JUN17 allocation includes \$100k purchase.

(6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

**Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Six Months Ending June 2018**

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	1,138	758	1,937	906	631	6,253	6,747
Non-Profit Contracts & Other Programs	-							-	-
Education	-							-	-
City of Longmont - parent education	70,200	-	-	-	-	20,884	-	20,884	49,316
Parents as Teachers - HHS	334,424	32,356	27,558	26,255	26,636	25,024	24,028	161,856	172,568
Sister Carmen Community Center - parent education	25,000	-	-	-	-	-	-	-	25,000
WorkForce Boulder County	91,302	9,477	-	-	12,143	7,061	10,793	39,474	51,828
Health and Well-Being	-							-	-
Attention Inc	45,000	-	-	3,750	7,500	3,750	3,750	18,750	26,250
City of Longmont - community mental health services	96,820	-	-	-	-	30,399	-	30,399	66,421
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	3,811	-	-	3,811	11,189
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	-	-	-	-	19,756
Family Resource Center Training	43,000	-	-	-	-	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	65,481	-	-	65,481	218,019
Family Resource Center - OUR Center	318,500	-	-	-	66,740	20,682	-	87,422	231,078
Safe Shelter of St. Vrain Valley	100,940	-	-	8,532	19,589	6,917	-	35,038	65,902
Sister Carmen Community Center - Family Development	50,000	-	-	-	9,948	4,958	3,528	18,435	31,565
Sister Carmen Community Center - FRC	289,989	-	-	-	71,737	21,917	24,812	118,467	171,522
Sister Carmen Community Center - tbd	15,338	-	-	-	-	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	23	-	-	-	23	4,977
Housing	-							-	-
Attention Inc - HSP	30,000	-	-	2,374	4,632	2,268	2,269	11,542	18,458
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	83,584	-	-	83,584	236,781
Bridge House - HSP	45,000	-	-	-	10,000	3,333	-	13,333	31,667
Bridge House - homeless solutions	30,000	-	-	-	-	9,983	-	9,983	20,017
Emergency Family Assistance Association - HSP	95,000	-	-	-	19,935	-	-	19,935	75,065
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	3,194	2,193	4,445	3,806	23,676	26,324
Heating Plus - HHS	50,000	15,841	5,500	5,882	3,346	2,047	-	32,616	17,384
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	11,297	10,725	10,696	25,523	80,871	970,220
Outreach United Resource Center - HSP	95,000	-	-	-	15,178	4,617	-	19,794	75,206
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	3,750	7,250	3,333	-	14,333	30,667
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	3,584	7,530	4,997	-	16,111	28,889
Sister Carmen Community Center - HSP	95,000	-	-	-	11,331	4,201	4,019	19,551	75,449
Emergent Needs	-							-	-
Reserved - 2019 Prefunding	-	-	-	-	-	-	-	-	-
TBD Mid-Year Emergent Needs	(11,798)	-	-	-	-	(16,943)	-	(16,943)	5,145
SubTotal: Non-Profit Contracts & Other Programs	3,743,427	71,058	52,340	68,641	459,288	174,571	102,528	928,426	2,815,001
Administrative Benefits Access	-							-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	44,941	44,988	44,930	47,349	281,950	350,783
Child Care	2,636,331	-	-	-	-	-	-	-	2,636,331
Total	7,025,491	123,046	102,116	114,339	506,213	220,407	150,508	1,216,629	5,808,862

Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - August 16, 2018

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	Aug-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)											
Blue Sky Bridge	32,960	-	-	2,747	2,747	5,493	-	5,493	-	16,480	16,480
Boulder County Aids Project	61,800	-	-	9,724	5,999	5,678	-	4,777	-	26,179	35,621
Boulder Shelter for the Homeless	400,000	-	-	-	89,577	57,670	-	55,495	54,610	257,352	142,648
Boulder Valley Women's Health	207,000	-	-	35,034	19,117	19,017	17,717	21,408	-	112,293	94,707
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	5,740	12,135	5,356	4,933	5,565	-	33,729	37,265
Clinica Campesina	587,860	-	-	-	146,965	48,988	-	48,988	-	244,942	342,918
Community Food Share	74,160	-	-	21,116	49,447	3,597	-	-	-	74,160	-
Dental Aid	186,574	-	15,548	31,096	15,548	15,548	-	31,096	-	108,835	77,739
Early Childhood Council of Boulder County (ECCBC)	140,000	-	-	9,999	8,404	36,128	-	21,396	-	75,928	64,072
Homeless Outreach Providing Encouragement (HOPE)	15,000	-	-	-	3,750	1,250	-	1,250	1,250	7,500	7,500
Inn Between of Longmont	75,000	-	-	9,375	18,750	9,375	9,375	9,375	-	56,250	18,750
Lyons Emergency Assistance Fund	10,000	-	-	1,000	1,000	1,000	-	1,000	-	4,000	6,000
Mental Health Partners	288,359	-	-	15,166	25,723	16,606	54,546	26,307	-	138,347	150,012
Mother House	10,000	-	-	-	-	-	-	-	-	-	10,000
Safehouse Progressive Alliance for Nonviolence (SPAN)	194,500	-	-	15,769	37,165	17,398	-	16,072	18,279	104,683	89,817
Salud Family Health Center	244,625	-	-	18,773	39,481	19,824	-	20,264	-	98,342	146,283
Voices for Children	31,930	-	-	-	7,982	2,661	-	5,322	-	15,965	15,965
Wild Plum Center	63,036	-	-	6,304	6,304	12,607	-	-	-	25,214	37,822
YWCA of Boulder County	159,650	-	-	11,284	29,762	13,666	-	28,107	-	82,820	76,830
Personnel	487,050	47,792	30,502	30,533	30,800	30,543	30,529	30,630	30	231,358	255,692
Reserved - 2019 prefunding	150									-	150
Transfer from Fund 001, Cost Center 1405 (P99999001Y)											
Mental Health Partners	2,673,077	-	-	398,260	104,525	1,206,271	385,576	215,844	70,691	2,381,167	291,910
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	44,856	33,023	33,176	36,968	105	225,702	174,298
Personnel (previously impact admin to MHP)	-	8,194	53	-	-	-	-	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)											
Mental Health Partners	2,012,289	-	-	-	44,547	30,789	11,513	23,562	-	110,412	1,901,877
Total	8,426,014	56,175	94,474	654,710	740,808	1,592,489	547,365	608,918	144,965	4,439,904	3,986,110

Boulder County Human Services

**Comparison of Major State Allocations to County Expenditures
For SFY17-18 Twelve Months Ending June 2018 (pre-closeout)**

MAJOR STATE PROGRAM AREA	Full Year State Allocation	Actual Expenditures												YTD Expenditures as of June 2018	Remaining Allocation as of June 2018	% Expended Thru SFY18 100.0%	FINAL (pre-close) (Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Child Welfare																	
Total Child Welfare	16,010,268	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	1,367,884	1,487,765	1,411,614	1,361,592	1,361,503	1,402,627	17,221,206	(1,210,938)	107.6%	(1,210,938)
State Long-term TANF reserve transfer														(697,781)			
Total Child Welfare after State LTR	16,010,268	1,282,176	1,520,297	1,404,716	1,570,378	1,531,202	1,519,450	1,367,884	1,487,765	1,411,614	1,361,592	1,361,503	1,402,627	16,523,425	(513,157)	103.2%	(513,157)
Notes on SFY18 spending-to-allocation:	Allocation includes HB18-1162 of \$144,838 and \$399,670 for emergency supplemental funding. Additionally, we received \$697,781 in State Long-term TANF reserves, all combining for an additional \$1.24M in funding over the original allocation. Our final overspend after these coverages was \$513,517. Surplus distribution covered all remaining overages for all counties.																
Colorado Works / TANF																	
Administration and Contracts		113,898	248,150	263,467	214,590	223,366	290,500	168,150	184,415	248,046	199,222	169,387	431,984	2,755,174			
Benefits and Support Services		88,082	292,756	226,171	186,545	264,758	278,464	195,604	175,629	228,644	224,426	194,191	403,347	2,758,614			
Total Colorado Works / TANF	5,157,904	201,980	540,906	489,638	401,135	488,124	568,963	363,754	360,043	476,689	423,648	363,577	835,331	5,513,789	(355,885)	106.9%	(355,885)
Notes on SFY18 spending-to-allocation:	Final TANF overage of \$356k was covered by county TANF reserves.																
Child Care Assistance Program																	
Administration		75,088	78,628	77,817	102,280	88,071	87,570	78,385	84,302	75,684	70,390	69,015	81,617	968,846			
Programs		561,463	710,316	468,315	492,831	659,887	506,111	376,029	545,756	635,504	510,435	681,587	461,313	6,609,547			
Total CCAP - includes supplemental	5,589,709	636,551	788,944	546,132	595,111	747,957	593,681	454,413	630,058	711,188	580,825	750,601	542,931	7,578,394	(1,988,685)	135.6%	(1,988,685)
Notes on SFY18 spending-to-allocation:	The final allocation includes supplemental CCDF of \$168,560 and CCDF purchased from other counties (net of MOE) of \$1,766,455, both combining for an additional \$1.935M in funding over the original allocation. The remaining overage is expected to be partially covered via some surplus distribution and additional State Long-term Reserves as available at closeout. The balance will be county-only funds.																
Adult Protective Services Programs																	
Administration	840,768	66,790	79,145	67,442	81,911	78,466	76,630	68,147	79,187	78,060	68,179	68,200	78,191	890,350	(49,582)	105.9%	(49,582)
Client Benefits	49,221	3,935	2,439	4,850	602	2,504	5,157	491	6,139	259	3,499	1,867	64	31,805	17,417	64.6%	17,417
Total APS (Adm & Client Bene closeout separately)	889,990	70,726	81,584	72,292	82,514	80,970	81,787	68,637	85,326	78,319	71,678	70,067	78,255	922,155			
Notes on SFY18 spending-to-allocation:	The APS Admin overage of \$49,582 will be completely covered in year-end closeout.																
County Administration																	
CDHS County Administration	2,963,027	373,466	436,421	368,983	459,610	437,292	440,474	339,091	400,237	417,416	351,360	360,748	417,423	4,802,522	(1,839,494)	162.1%	(1,839,494)
HCPF Regular	666,072	147,345	174,460	143,448	165,246	173,598	174,258	142,638	176,032	205,525	147,893	135,380	189,560	1,975,383	(1,309,311)	296.6%	(1,309,311)
HCPF Enhanced	1,337,482	114,334	114,483	112,076	145,396	122,755	126,530	123,749	114,186	126,354	123,672	106,098	102,307	1,431,940	(94,457)	107.1%	(94,457)
Total County Administration	4,966,581	635,144	725,363	624,508	770,252	733,645	741,263	605,478	690,454	749,295	622,925	602,226	709,291	8,209,844	(3,243,263)	165.3%	(3,243,263)
Notes on SFY18 spending-to-allocation:	All three allocations funding County Administration overspent their SFY18 allocations.																
Core Services																	
80/20 & 100% Funding	823,124	131,641	59,769	93,544	109,461	106,309	82,368	114,995	92,919	86,423	110,876	100,284	371,817	1,460,406	(637,282)		
Mental Health	665,503	11,038	11,529	5,063	16,928	9,469	4,555	4,905	4,383	6,110	11,207	10,311	10,003	105,501	560,002		
Alcohol & Drug Abuse/Family Issues	244,143	14,119	9,375	15,810	23,775	17,124	12,469	12,382	12,294	11,971	12,392	13,936	21,195	176,841	67,302		
Special Economic Assistance	15,923	1,364	221	1,167	1,193	-	-	-	-	830	1,795	1,786	3,352	11,708	4,214		
Total Core Services	1,748,693	158,162	80,893	115,583	151,357	132,902	99,392	132,282	109,596	105,333	136,271	126,317	406,368	1,754,456	(5,763)	100.3%	(5,763)
Notes on SFY18 spending-to-allocation:	Year-end effort to spend-down - and somewhat overspend even - Core allocation was successful. The \$5,763 overage was covered at closeout.																
Summary:	All of the six major allocations overspent their SFY18 allocations. Our TANF reserves of \$1.4M were utilized to cover the \$355k TANF overage and also contributed towards the Child Care overage. The State is expects final closeout entries and all coverage information available by late August.																

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY17-18 Twelve Months Ending June 2018 (pre-closeout)

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits, net of collections	\$ 21,844,966	\$ 21,844,966	\$ -
Old Age Pension	3,473,097	3,473,097	-
IV- D Child Support Enforcement Admin	2,195,661	1,317,956	877,705
Low-income Energy Assistance Program	1,682,132	1,682,132	-
Other Programs (non-major or non-allocated)	1,266,906	1,118,926	147,981
Employment First - Job Search Other	412,208	226,654	185,554
Employment First - 100%	35,588	35,588	-
Aid to Needy Disabled	586,121	468,897	117,224
SSI-Home Care Allowance	81,729	77,643	4,086
Home Care Allowance	123,063	116,909	6,153
IV-B Promoting Safe and Stable Families	165,610	117,282	48,328
IV-E Independent Living	108,434	108,434	-
Automated Data Processing Pass-Through	1,598,228	511,433	1,086,795
Colorado Works / TANF Collections	(71,134)	(56,907)	(14,227)
Total State Incentives	-	189,230	(189,230)
Total Federal Incentives	-	103,368	(103,368)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(245,626)	(196,501)	(49,125)
Medicaid Collections	(13,460)	(13,460)	-
Other Local Sources/Expenditures	16,888,669	-	16,888,669
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	373,649	373,649	-
Total Non-major/Non-allocated State Programs	\$ 50,505,839	\$ 31,499,293	\$ 19,006,546
Cost Allocation Plan (see note)	\$ 3,911,346	\$ 1,246,061	\$ 2,665,285

Summary: Twelve months into SFY17-18, Boulder County has spent \$19.0M on non-major and non-allocated programs and has received revenue of \$31.5M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

**Boulder County Human Services Board
September 25, 2018 Meeting Packet**

CONTENTS	PAGES
2018.09.25 HS/BCHA Board Agenda	2-3
Human Services Executed Contracts (August - September 2018)	4
Family First Prevention Services Act (FFPSA) Presentation	5-30
Preliminary 2019 Human Services Budget Presentation (20 minutes)	31-66



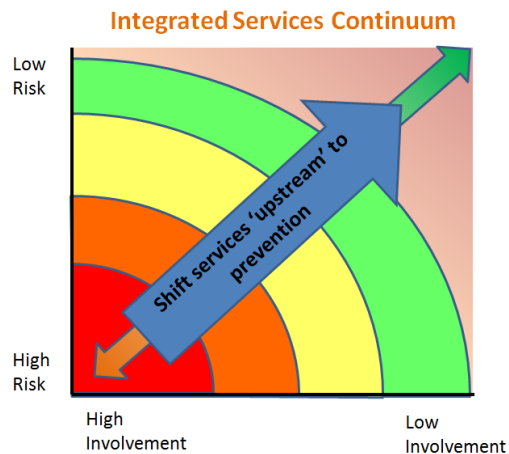
Department of Housing & Human Services

2525 13th Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283
3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523
515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

www.bouldercountyhhs.org

**Boulder County Department of Housing & Human Services
Housing Authority/Human Services Boards
Monthly Board Meeting Agenda
Tuesday, September 25, 2018, 1:00 – 2:15 p.m.
Commissioners' Hearing Room – 3rd Floor
Boulder County Courthouse, Boulder, Colorado**

Vision: We are building a healthy, connected community that empowers people and strengthens families by confronting the root causes of crisis and instability.



Agenda

1. **Call to Order, Human Services Board Meeting – Human Services Board Chair**
2. Director Frank Alexander – Updates **(1:00 – 1:10 p.m.)**
 - a. All-Staff Conference
 - b. Kelly Harder meeting with Senior Leadership Team
 - c. Tungsten Village (Nederland Housing) CHFA Tax Credit Funding Approval
3. Family First Prevention Services Act (FFPSA) Update – Kit Thompson **(1:10 – 1:30 p.m.)**
4. 2019 Human Services Budget Presentation – Will Kugel **(1:30 – 1:50 p.m.)**
5. Matters from Members of the Human Services Board
6. ****Matters from Members of the Public on Human Services topics (approximately 1:50 p.m.)**

7. **Call to Order – as Housing Authority Board**
8. 2019 Housing Authority Budget Presentation – Will Kugel **(1:55 – 2:10 p.m.)**
9. Matters from Members of the Housing Authority Board
10. ****Matters from Members of the Public on Housing Authority topics (approximately 2:12 p.m.)**

Upcoming Meetings

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, October 30, 2018, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado

***Housing Authority Focus*

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, December 11, 2018, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado

***Human Services Focus*

Boulder County Housing Authority/Human Services Board Meetings —Tuesday, January 29, 2019, 1:00-2:30 p.m. Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado

***Housing Authority Focus*

Current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be accessed at the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

****Any member of the Public may speak on any subject related to Boulder County housing and human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County’s guide to public hearings:**

<http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual’s special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, él condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.

**Human Services Executed Contracts
August 20, 2018 – September 18, 2018**

Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)		
8/22/2018	Maple Star Colorado	Child Specific Placement Addendum	\$	-	
8/22/2018	Mental Health Partners	Task Order 2018-17: DANSR Peer Support (CFDA 16.585)	\$	8,000.00	*
8/22/2018	Mental Health Partners	Task Order 2018-17A: Peer Support food and beverage	\$	600.00	*
8/23/2018	Mental Health Partners	Task Order 2018-01A: General Operating	\$	1,172,992.00	*
8/24/2018	Joan Oldenburg	Amendment 03 of child studies contract to include redaction of files for adoption and amended contract amount	\$	20,000.00	*
8/27/2018	Mental Health Partners	Task Order 2018-15: therapeutic services (Amendment 01 - remove PA3 restrictions & add UA review)	\$	868,000.00	*
8/28/2018	Boulder County Community Services	Master Contract and Task Order 2018-01: Head Start CCAP	\$	24,999.00	*
8/28/2018	Boulder Day Nursery Association	Task Order 2018-02: CCAP	\$	24,999.00	*
8/28/2018	City of Boulder	Revenue: CCAP	\$	325,000.00	
8/28/2018	CO Department of Human Services	Core Services Plan	\$	1,677,163.00	
8/30/2018	Center for Adoption Support and Education (CASE)	Two-day Adoption Training	\$	6,000.00	*
8/30/2018	City of Longmont	Grant: CDBG grant for housing & financial counseling	\$	50,000.00	
8/30/2018	Turning Point Center for Youth and Family Development, Inc.	Division of Youth Services Placement Services (Renewal and Amendment 04)	\$	50,000.00	*
9/4/2018	Cheri Slaughter	Redaction of records for adoption finalization	\$	15,000.00	*
9/11/2018	Nightlight Christian Adoptions	Child Placement Services Contract	\$	-	



Family First Prevention Services Act (FFPSA)



The “why” behind the FFPSA 2018

- ❖ Significant changes in how Child Welfare is funded and what is incentivized
- ❖ Preserving families – “family” first
- ❖ Systemically addressing substance use/opioid issues
- ❖ Getting incentives right – opening up Federal Title IVE for placement prevention services
- ❖ Paying for what works/evaluate programs to make sure they're effective
- ❖ Children in foster care have the right to be placed in the “least restrictive” setting relative to their needs.
- ❖ Children/Youth do best in a family-like setting.
- ❖ When a child/youth cannot be safely placed in a family-like setting, there should be appropriate treatment options available



FFPSA Title I Placement Prevention Services



Placement Prevention Services

- Opens Federal Title IVE dollars for specified services to be provided:
 - Mental health and substance abuse prevention and treatment services provided by a qualified clinician
 - In-home parent skill-based programs that include parenting skills training, parent education and individual and family counseling
- Services can be given for up to 12 months to:
 - A child who is a candidate (at risk of) for foster care
 - A youth in foster care who is pregnant or parenting
 - A parent or kin caregiver of the child



Service Requirements

- ▶ To be eligible for federal reimbursement, services provided under FFPSA must:
 - ▶ Be trauma-informed, as defined in the law
 - ▶ Be practices that are evidence based - “promising, supported, or well-supported” as each is defined in the law (50% well-supported)



Residential Treatment Facilities

- ▶ Allows foster care maintenance payments for children placed with parents in licensed residential substance use disorder treatment facilities for up to 12 months
 - ▶ Recommendation for the placement must be in the child's case plan prior to the placement being made
 - ▶ Treatment program must also include parenting skills training, parent education and individual and family counseling in a trauma-informed model



Kinship Navigator Programs

- ▶ Would allow states to receive 50 percent federal matching funds for expenditures on Kinship Navigator Programs
 - ▶ Would also need to meet requirements of a “promising, supported or well-supported practice,” as defined



FFPSA Title II

Ensuring Appropriate Placements



Valid Placement Settings for Federal Payment

- A licensed, residential family-based facility
- A qualified residential treatment program (QRTP)
- A setting specializing in providing prenatal, postnatal or parenting supports for youth
- A setting providing high-quality residential care and supportive services to children who have been found to be, or are at risk of becoming, sex trafficking victims



QRTPs Defined

- ▶ A QRTP is a licensed, certified and accredited program that:
 - ▶ Has a trauma-informed treatment model
 - ▶ Is able to implement the treatment identified for the child pursuant to the child's assessment
 - ▶ Has registered or licensed nursing staff and other licensed clinical staff who meet requirements of treatment model
 - ▶ Facilitates participation of family including siblings in the child's treatment, to the extent appropriate and in the child's best interests

QRTPs Defined continued

► Assessment, Documentation & Judicial Determination Requirements for Placement in a QRPT

- An assessment of the child/youth must occur within 30 days of placement by a “Qualified Individual” to:
 - Assess the needs of the child/youth to determine if needs can be met with family members or in family foster home or if the QRPT level of care is appropriate. If QRPT deemed not appropriate – federal funding ends.
- Within 60 days of placement in QRPT the Court must determine and approve the placement as providing the most effective level of care
- Continued documentation of need at each status review and permanency hearing



FFPSA Additional Title II Provisions



Sunset Extensions

- ▶ The bill extends to 2021:
 - ▶ Promoting Safe and Stable Families
 - ▶ Funding set-asides for monthly caseworker visits and regional partnership grants
 - ▶ State Court Funding (Court Improvement Program)



Chafee Independent Living Program continued

- Renames the program to be the “Chafee Program for Successful Transition to Adulthood”
- Program is intended to “support all youth who have experienced foster care at age 14 or older in their transition to adulthood through transitional services”
- Reworks activities to be more broadly focused on “practicing” daily living activities (i.e., vs. “training” youth on certain activities)

Colorado Response...



This Photo by Unknown Author is licensed under [CC BY SA](#)



Colorado Response...

Colorado mobilized a collaborative taskforce with the mission to create a Road Map that represents understanding, planning and initial implementation of the FFPSA.

This collaborative will continue to develop recommendations and inform decisions for Colorado's plan for effective integration and implementation of FFPSA.



Collaborative Taskforce

Delivery of Child Welfare Services Task Force	Oversee FFPSA activity and a broad set of duties related to the delivery of child welfare services
FFPSA Leadership Team	Provide day-to-day direction, oversight, review and decision making functions.
FFPSA Advisory Committee (AC)	This committee is tasked with providing oversight and direction to three subcommittees that focus on over-arching areas of impact: fiscal, policy, and services/programs
FFPSA Fiscal, Policy, and Services/Program Subcommittees	Explored fiscal, policy, or services/programs related to implementation of the FFPSA; created recommendations for the AC to address; and identified cross-cutting considerations across funding, initiatives, programs state departments, and agencies



Values



Family and youth voices are the loudest- heard, considered, and respected

- “Not about us without us”
- Families, foster families, and kin should drive treatment and services; location, timelines, etc. should meet the family/youth needs

Children, youth, and families are best served by a systemic and community-engaged, integrated approach to identify and meet their needs

- Encourage system integration at a high level
- Integrate practical case management, resources, and interventions across systems

Children, youth, and families are served through collaboration, partnership, and engagement with all parties and human services programs

- Partners are effectively working together to provide safety net for CO families/youth (flexibility of resources)
- Move beyond the scarcity model



Values

Shared accountability and responsibility by integrated community of care that surrounds youth and family to support success

- Move from process indicators to outcomes
- All service providers are accountable for positive outcomes for youth and families

Improve policy, practice, and quality of services based on scientific evidence

- Commitment to building the evidence base
- Use evidence to inform investment in prevention services

Strengthen and embrace natural supports

- Children do better with families
- Every child/youth belongs in a family
- Families do better when they remain together in their community



Recommendations

Colorado recommends that we ‘opt in’ regarding Placement Prevention Services and drawing down federal IV-E reimbursement. (100% support this recommendation)

- Children, youth, and families in Colorado *deserve* access to this resource that could provide evidenced-based services to prevent placement and improve their outcomes. It is best practice for families.
- This change provides the opportunity to align other priorities and work to expand Colorado’s prevention services continuum.
- Implementing these placement prevention services allows for continued building of research and effectiveness
- These services support the goal to reduce placement entry or re-entry to keep children and youth in their families.



Recommendations

Colorado should move forward with immediate implementation of the QRTP expectations (94% support this recommendation and 6% disagree)

- Timing of QRTP implementation is tied to access to Placement Prevention Services and federal reimbursement. Colorado children, youth, and families would benefit from those services as soon as possible, especially as Colorado's IV-E Waiver is ending in the same time frame.
- Colorado is already addressing congregate care usage and analysis/implementation of QRTP standards to focus on effective, evidence-based community services, and placements for children and youth who need them is a timely consideration. It makes sense to address this challenge sooner, rather than later.
- Early implementation will allow for possible impact on continued federal guidance and will provide maximum length of time for implementation adjustments



General Recommendations


FFPSA work should embody an ongoing cross-system collaboration, intersection, and alignment that *builds on* and, when possible, *is embedded* in the work that has occurred or is occurring in CO across agencies, departments, stakeholders, and systems.



General Recommendations

FFPSA work should build on and integrate into the strong work that has occurred or is occurring with CDHS Division of Child Welfare, including but not limited to:

- Title IV-E Waiver
- Child and Family Services Review and Program Improvement Plan
- Child and Family Services Plan
- Collaborative3 Management Programs
- CO Youth Detention Continuum



Collaboration and partnership opportunities include, but aren't limited to:

Office of Behavioral Health

Office of Early Childhood:
Child maltreatment prevention
programs and activities

CO Department of Public Health and
Environment: Child Maltreatment
Prevention Framework for Action

Health Care Policy and Financing:
Medicaid/RAEs

CO State Government- Juvenile Justice

- CO Department of Education
- Civic Canopy
- CO Works (Temporary Assistance for Needy Families [TANF])
- Courts and State Judicial
- Non-traditional allies: Churches, business, service organizations

For more information

▶ <https://www.colorado.gov/pacific/cdhs-boards-committees-collaboration/colorado-family-first-prevention-services-act-advisory-committee>

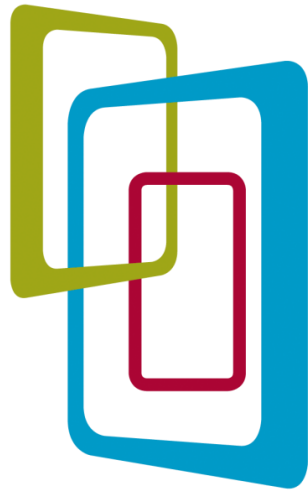
▶ Anne Comstock, Manager CO FFPSA Project

▶ annecomstock@outlook.com

▶ 720-838-2697

Colorado's FFPSA Structure

- FFPSA Advisory Committee
- SB254 Child Welfare Services Delivery Taskforce



BOULDER COUNTY
HOUSING
& HUMAN
SERVICES

Hope for the future, help when you need it.

**Human Services Finance Update
Board Meeting
September 25, 2018**

Agenda



- 1) 2019 Human Services Budget Goals and Assumptions
- 2) Preliminary 2019 Budget
- 3) Fund Balance Projections
- 4) Community Investments
- 5) 2019 Decision Package Requests

2019 Human Services Budget Goals



1) Support Critical Programs

- Maximize leveraging opportunities to support programs critical in stabilizing our community, such as child welfare, child care and housing support

2) Strategic FTE Approach

- Target budget reductions equal to 3% of personal services
- Reduce vacant term positions that are no longer needed or if funding has sunset

3) Year-End Fund Balance Target

- Target \$1.5M use of fund balance (HU1) to meet programming needs while providing a level of protection against economic downturn, funding reductions and natural disasters or other emergencies

2019 Human Services Budget Goals



Re-purpose Underspent Funds

- Re-investment of funds into the Child Care Assistance Program, Housing Stabilization Program, and Child Welfare

Identify Additional Funds

- Received grant funds to support and expand the Housing Stabilization Program and Child Care Assistance Program
- Collaborate with local partners to increase our return on investment (e.g. countywide homeless and regional housing work)

More Focused Investments

- Alignment of investments with HHS strategic priorities
- Alignment of investments with programs and areas receiving Federal/state funding cuts or where funds can be leveraged
- Increase data quality and create shared data systems

Leveraging of Community Investments



2019 Assumptions



- ❖ Social Services Fund property tax revenue reflects an anticipated 5.5% increase over 2018
- ❖ Intellectual and Developmental Disabilities and Human Services Safety Net property tax revenue reflects an anticipated 0.437% increase over 2018
- ❖ 2019 personnel costs reflect a 3% increase for merit, market and range
- ❖ SFY19 Child Welfare and Core allocations decreased by 3% or more from last year, whereas CO Works and Child Care increased by 3% or more. The net change for the major allocations is a \$430k⁰³⁵ increase.



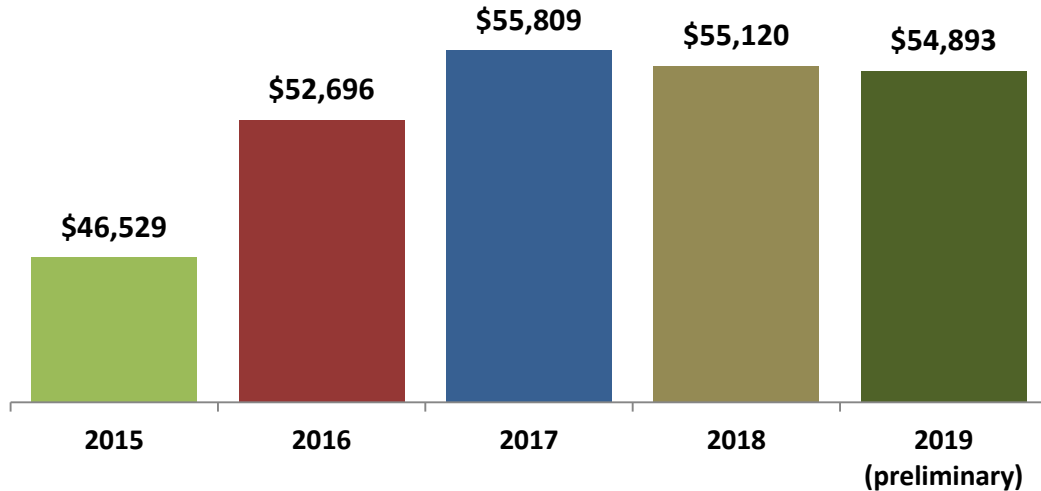
Risks 2019 and Beyond



- ❖ Substantial decreases in major allocation funding from SFY18 to SFY19, including:
 - **4.7% decrease in Child Welfare (adjusted for sub-adopt extraction)**
 - **3.2% decrease in Core funding**
- ❖ Changes to provider rates will increase expenditures:
 - **Child Welfare provider rates – effective July 2018**
 - **Child Care provider rates – interim change effective October 2018 and potential additional changes in July 2019**
- ❖ Statewide increases in spending in the major allocations will result in fewer surplus distribution dollars being available during the closeout process
- ❖ Natural, economic or other disasters

2015-2019 Fund 012 Revenues

Fund 012 Revenue Budget - 5 Years
in thousands \$

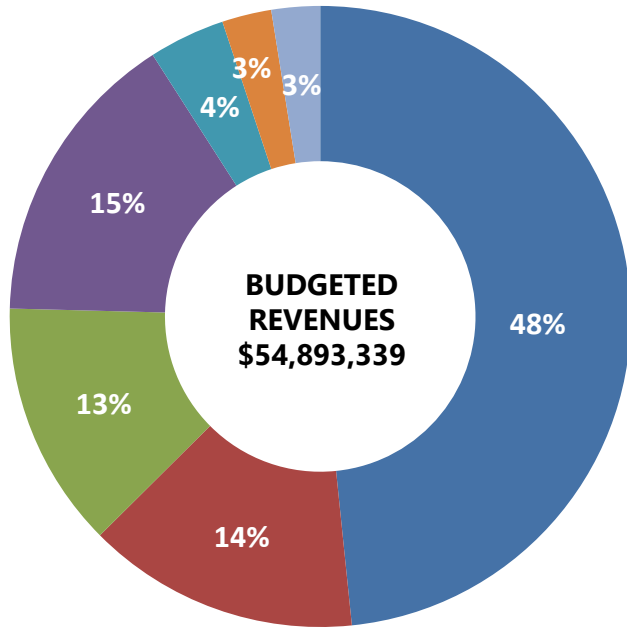


\$226k (.41%) decrease in projected budgeted revenue from 2018 to 2019:

- Child Welfare allocation decreased by \$566k (after adjustment for services no longer paid through it)
- LEAP Admin funding ended October 2018 (\$135k in FFY18)
- IV-E Waiver funding is decreasing and ending in 2019
- 2019 revenues include a \$475k use of TANF reserves not budgeted in 2018

2019 Budgeted Sources of Fund 012 Revenues - by Source

\$ 54,893,339 (Preliminary)



- Fed/State/Other local \$26,554,334**
- Property Taxes, \$7,782,834**
- Human Services Safety Net, \$7,056,192**
- Community Contracts Funds 01 & 20, \$8,522,220**
- Other: private, interest, recoveries \$2,177,406**
- Health & Human Services, \$1,412,286**
- Human Services Housing, \$1,388,067**

Budgeted Sources of Revenues by Source

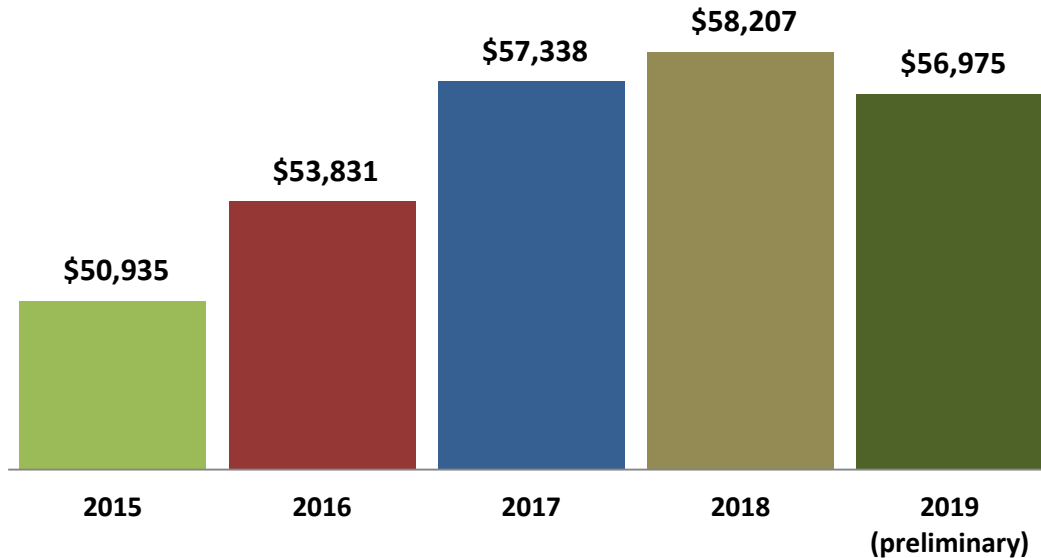
Comparison of 2018 Budget to Preliminary 2019 Budget



Revenues by source - 2 year comparison	2018	2019 (prelim)	\$ incr/(decr)	% incr/(decr)
Fed/State/Other local	27,757,080	26,554,334	(1,202,746)	-4.3%
Property Taxes	7,377,137	7,782,834	405,697	5.5%
Human Services Safety Net	7,025,491	7,056,192	30,701	0.4%
Community Contracts, Fund 01	6,413,725	6,509,931	96,206	1.5%
Community Contracts, Fund 020	2,012,289	2,012,289	-	0.0%
Other: private, interest, recoveries	1,754,216	2,177,406	423,190	24.1%
Health & Human Services	1,412,286	1,412,286	-	0.0%
Human Services Housing	1,367,554	1,388,067	20,513	1.5%
Budgeted Revenues	55,119,778	54,893,339	(226,439)	-0.4%

2015-2019 Fund 012 Expenditures

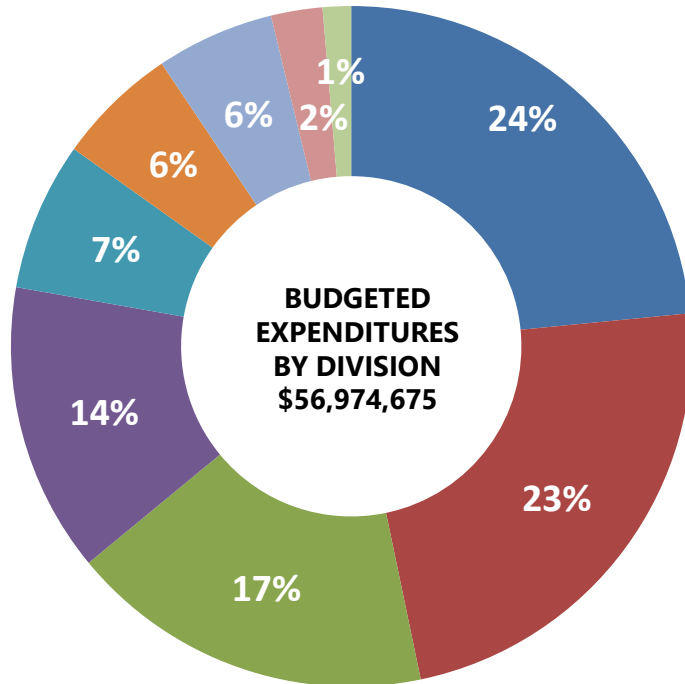
Fund 012 Expenditure Budget - 5 Years
in thousands \$



\$1.252M (2.2%) decrease in projected budgeted expenditures from 2018 to 2019:

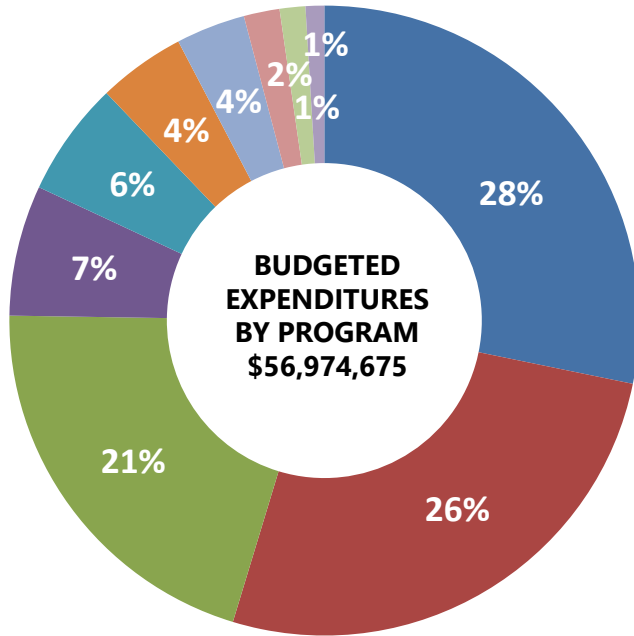
- Estimated impact of personnel actions is a \$693k decrease
- LEAP Admin spending ended October 2018 (funded at \$135k in FFY18)
- Strategies to reduce county share of costs

2019 Budgeted Expenditures by Division \$56,974,675 (Preliminary)



- 4570 Family & Children Services, \$13,360,736
- 4575 Care Management, \$13,259,905
- 4587 Community Support, \$9,857,746
- 4585 Case Mgmt & Community Outreach, \$7,838,652
- 4555 Business Ops & Systems Support, \$4,021,494
- 4590 IMPACT (HU2), \$3,281,133
- 4560 Finance, \$3,193,931
- 4565 Housing, \$1,393,419
- 4550 Director's Office & Communications, \$767,658

2019 Budgeted Expenditures by Program \$56,974,675 (Preliminary)



- Community & Human Services Safety Net Investments, \$16,078,412
- Child Welfare, \$15,080,492
- County Admin, \$11,714,281
- TANF/CO Works, \$3,820,693
- IMPACT, \$3,354,288
- Child Care, \$2,555,874
- Child Support IV-D, \$2,026,005
- Other County Only and Grant Funding, \$1,047,967
- Core Services, \$752,560
- Combined small (< \$200k each) programs, \$544,103

Fund 012 salary & benefits will be updated in 4Q18

Budgeted Expenditures by Program

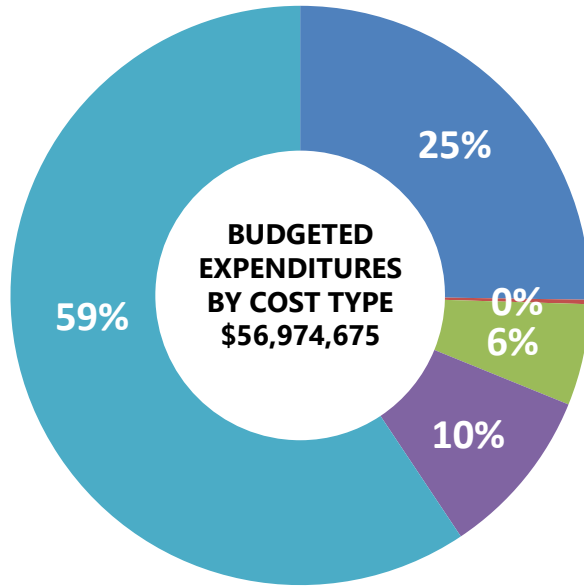
Comparison of 2018 Budget to Preliminary 2019 Budget



Expenditures by Program	2018	2019 (prelim)	\$ incr/(decr)	% incr/(decr)
County Admin	11,892,205	11,714,281	(177,924)	-1.5%
TANF/CO Works	3,486,360	3,820,693	334,333	9.6%
Child Support IV-D	1,975,044	2,026,005	50,961	2.6%
Child Care	4,022,278	2,555,874	(1,466,404)	-36.5%
Child Welfare	15,553,704	15,080,492	(473,212)	-3.0%
Core Services	697,444	752,560	55,116	7.9%
IMPACT	3,222,999	3,354,288	131,289	4.1%
Combined small (< \$200k each) programs	963,227	544,103	(419,124)	-43.5%
Community & Human Services Safety Net Investments	15,951,505	16,078,412	126,907	0.8%
Other County Only and Grant Funding	442,534	1,047,967	605,433	136.8%
Total Uses of Funds by Program	58,207,300	56,974,675	(1,232,625)	-2.1%

2019 Budgeted Expenditures Cost Type View

\$56,974,675 (Preliminary)



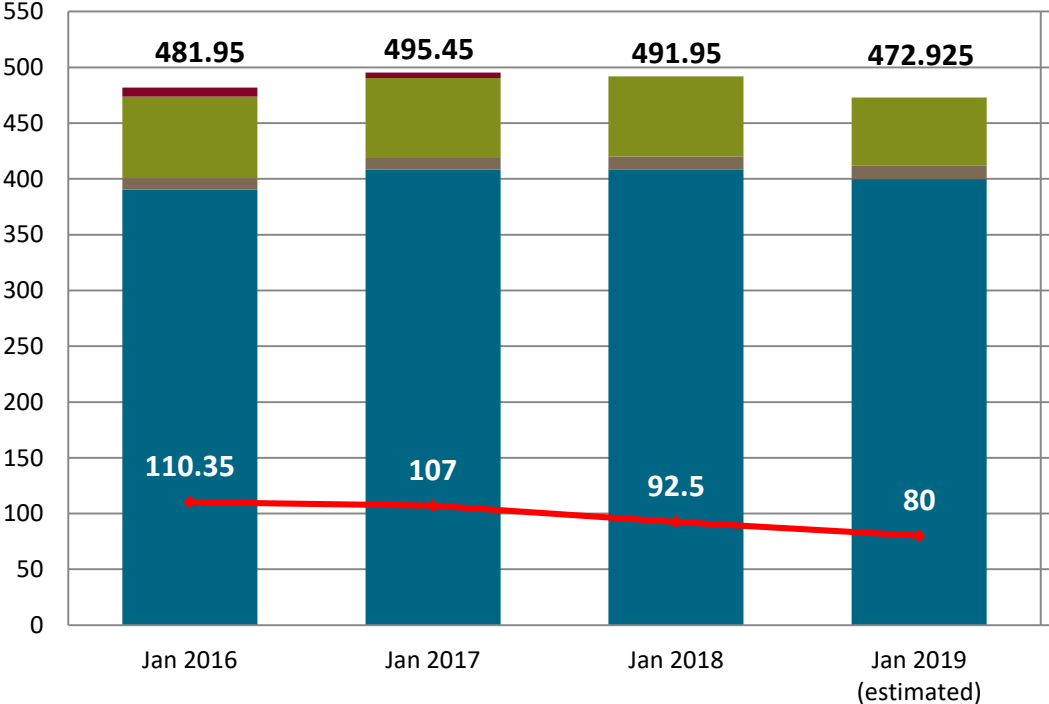
- Contracts, \$14,378,571
- Capital (vehicles), \$141,506
- MOE/EBT, \$3,223,540
- Other non-payroll operating, \$5,411,243
- Salary & Benefits, \$33,819,815

Fund 012 salary & benefits will be updated in 4Q18

Personnel



2016-2019 HHS Positions (FTE and Term)



2019 Position Strategies

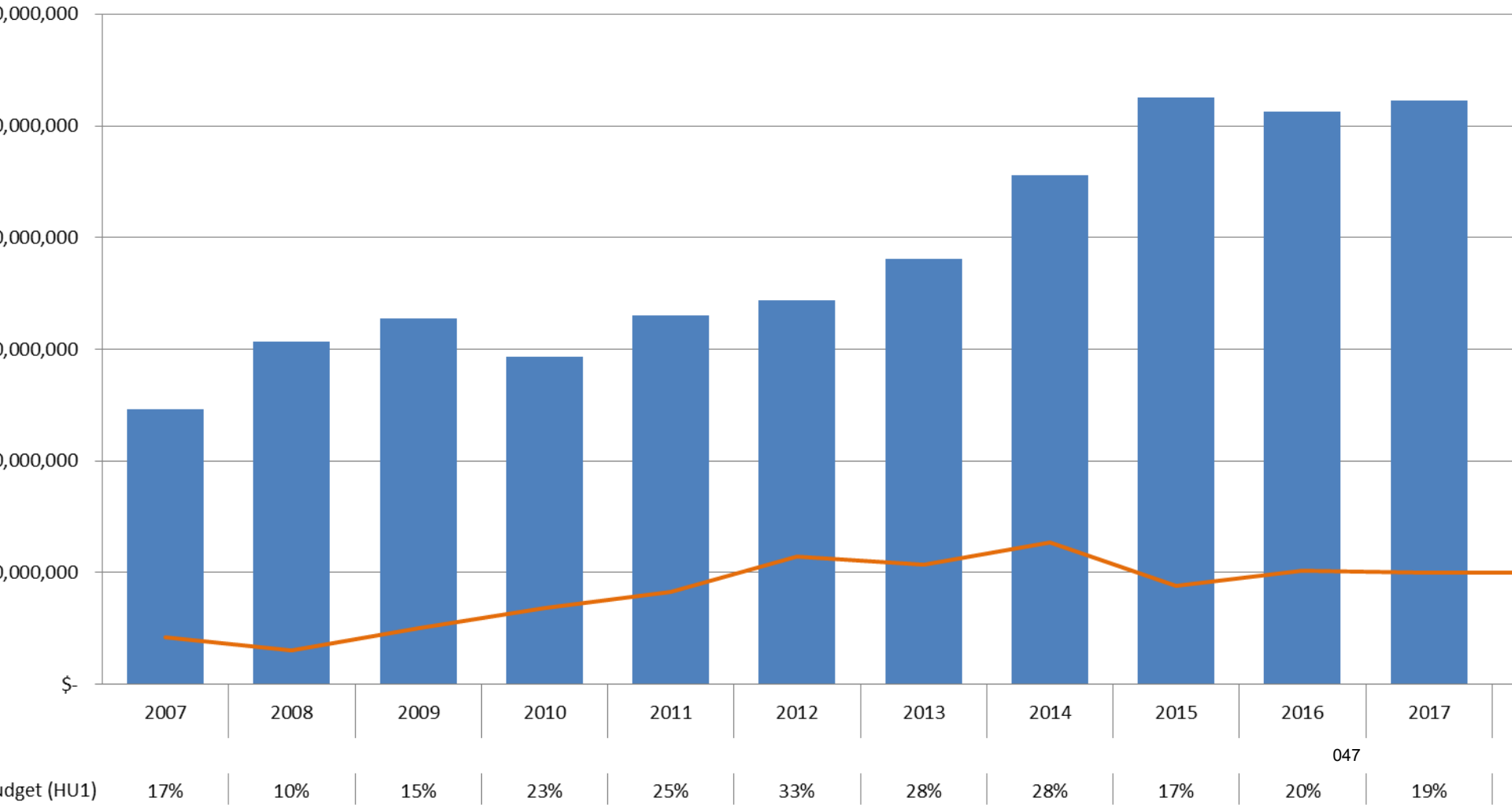
- Focus on reducing Term positions over the next few years through investments in technology to ease workload
- Reduction of 19.025 total FTE
- 12.4 Term positions will sunset in 2018 (8.4 Human Services and 4.0 Housing)

- Disaster & Flood Recovery (Fund 010)
- Housing Authority (Fund 098)
- IMPACT (Fund 012, HU2)
- Human Services (Fund 012, HU1)
- ◆— Term Positions

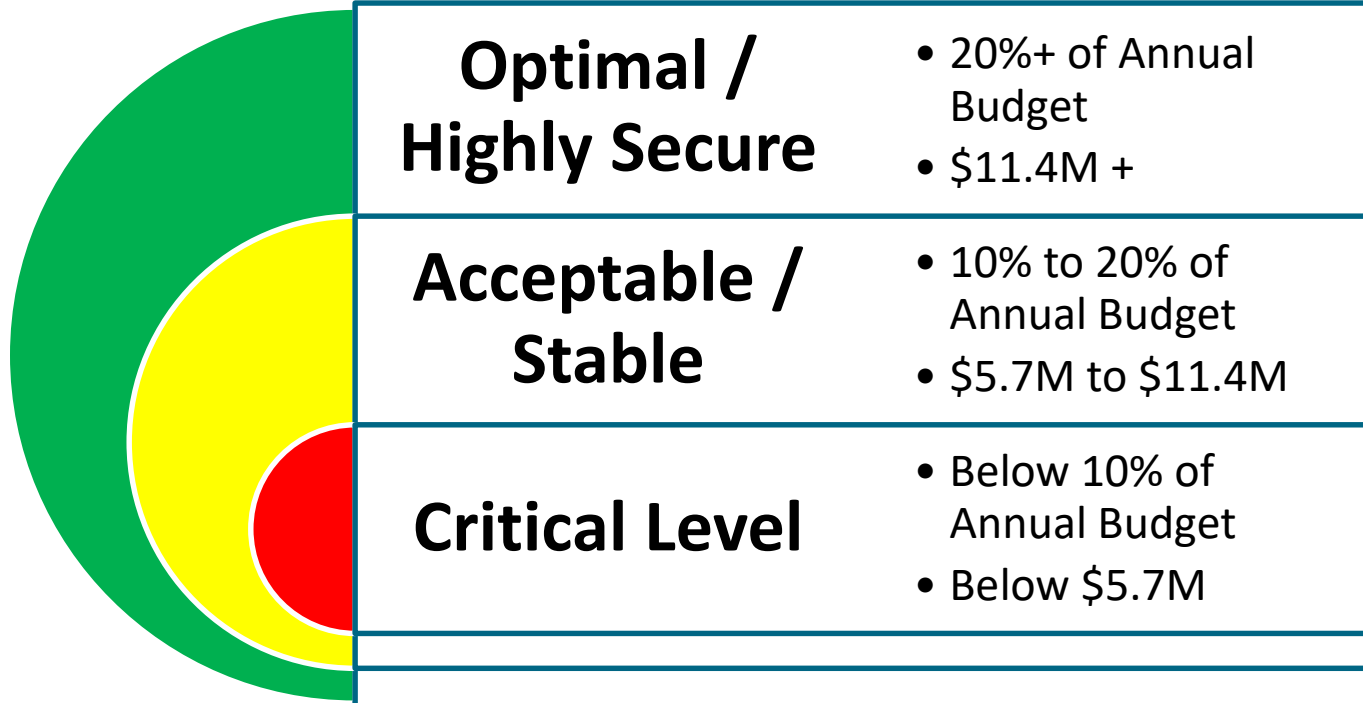
Projected 2019 Fund Balance (Fund 012)

	Human Services (HU1)	IMPACT (HU2)	Total
Projected Starting Fund Balance (Jan. 1, 2019)	10,023,429	2,112,642	12,136,071
Budgeted Use of Fund Balance	(1,499,903)	(698,135)	(2,198,038)
Projected Ending Fund Balance (Dec. 31, 2019)	8,523,526	1,414,507	9,938,033

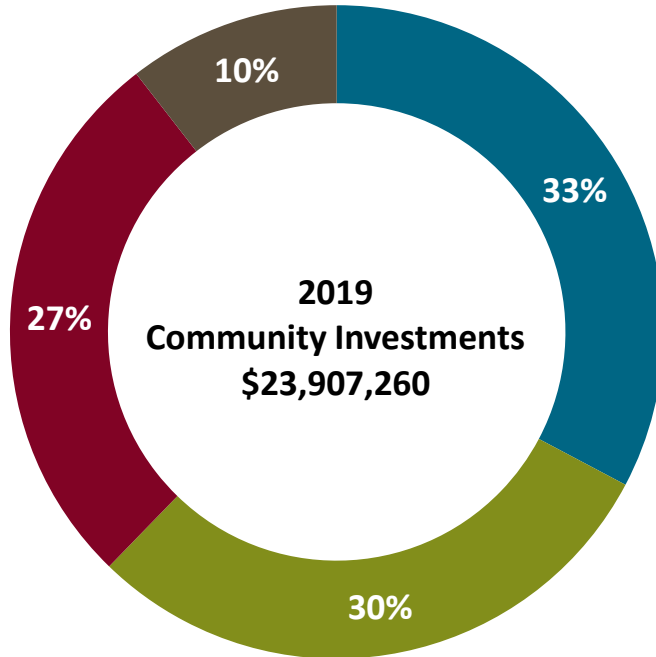




Human Services Fund Balance (HU1)



Community Investments



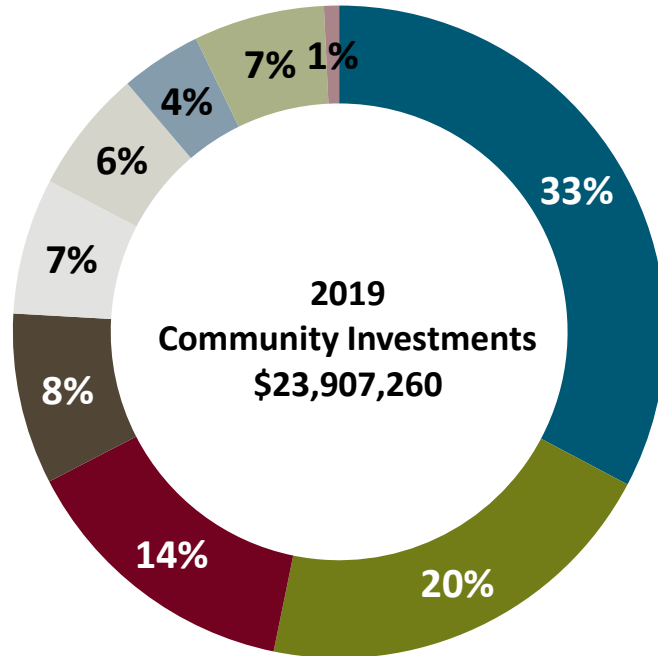
Investments into the community to:

- Strengthen early intervention and prevention services
- Invest in community-based safety net services
- Promote individual and family stabilization

- Intellectual and Developmental Disabilities Fund (015), \$7,828,848
- Human Services Safety Net, \$7,056,192
- General Fund (001), \$6,509,931
- Health and Human Services Fund (020), \$2,512,289

Total Community Investments by Type (Preliminary)

General Fund, HS Fund, HSSN, IDD



- Intellectual & Developmental Disabilities, \$7,828,848
- Mental Health, \$4,895,225
- Child Care/Education, \$3,393,044
- Safety, \$2,027,530
- Housing Stability, \$1,611,786
- Health & Basic Needs, \$1,463,839
- Family Resource Centers, \$956,989
- Additional Program Support, \$1,551,951
- Mid-Year Emergent Community Needs, \$178,048



Community Investments

General Fund (Fund 001) and Health & Human Services Fund (Fund 020)

GF/HHS Fund Investments	2018	2019 (Preliminary)
Mental Health	4,973,725	4,895,225
Health & Basic Needs	1,362,019	1,362,019
Child Care and Education	862,686	862,686
Housing Stability	510,000	510,000
Safety	330,384	426,590
Additional Program Support (IMPACT Care Management, Family Resource Network, Housing Supports)	887,200	893,500
Mid-Year Emergent Community Needs	0	72,200
Total Community Investment	8,926,014	9,022,220

General Fund (001)	6,413,725	6,509,931
Health & Human Services Fund (020)	2,512,289	2,512,289

2019 Highlights

- Continued collaboration with Mental Health Partners to align strategic priorities
- Ensuring the availability of funds to support mid-year emergent needs

Community Investments

Human Services Safety Net (HSSN)



HSSN Investments	2018	2019 (Preliminary)
Child Care and Education	3,167,257	2,530,358
Safety	100,940	1,600,940
Housing Stability	2,016,316	1,101,786
Family Resource Centers	968,940	956,989
Health & Basic Needs	121,820	101,820
Additional Program Support (Child Welfare, eligibility assistance)	650,218	658,451
Mid-Year Emergent Community Needs	0	105,848
Total Community Investment	7,025,491	7,056,192

2019 Highlights

- Additional 0.437% in available funds (preliminary)
- Reduction in HSSN investment for Child Care Assistance Program due to increasing State allocation
- Shift in HSSN investment from housing stability to Child Welfare due to reduction in State allocation
- Ensuring the availability of funds to support mid-year emergent needs

Community Investments

Intellectual and Developmental Disabilities (Fund 015)



IDD Investments	2018	2019 (Preliminary)
Imagine!	5,696,675	5,696,675
Child Care for Individuals w/ IDD	300,000	500,000
Center for People with Disabilities	184,643	184,643
Association for Community Living	112,986	112,986
PLAY Boulder Foundation	17,840	17,840
Pilot Funding (case management and pay for performance)	1,176,965	1,176,965
Mid-Year Emergent Community Needs	308,485	139,739
IDD Needs Assessment	58,438	-
Total Community Investment	7,856,032	7,828,848

2019 Highlights

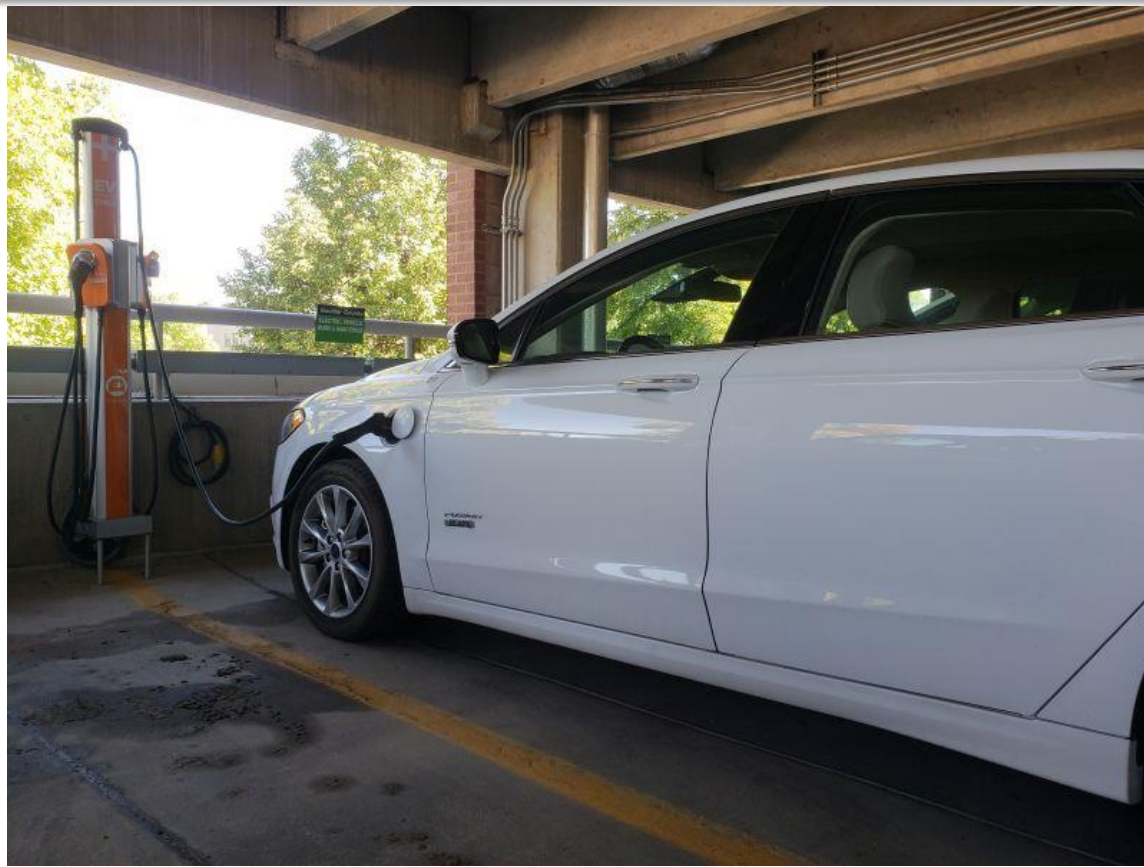
- Additional 0.437% in available funds (preliminary)
- Increase investment for child care benefits for individuals with IDD
- Apply recommendations from October 2018 Needs Assessment to fund areas of high need

Note: 2018 investment included \$61,247⁰⁵³ from fund balance

2019 Decision Package Request

Request	Four Plug-in Hybrid Electric Vehicles \$141,506
Justification	<ul style="list-style-type: none"> • Dispose of 4 gasoline used/ghost vehicles to complete the 3-year ghost vehicle replacement plan • 18% reduction in employee mileage reimbursement (July 2017 to July 2018)
Goals	<ul style="list-style-type: none"> • Operate a sustainable, efficient, safe and cost-effective Human Services fleet pool • Determine optimal fleet size by monitoring utilization of vehicles and employee mileage reimbursement
Fund/Request #	CAP 47756, 47757, 47758, 47759 REV 47920 (transfer-in to 001 from 012)

2019 Decision Package Request



2019 Decision Package Request

Request	Housing Department \$20,513
Justification	<ul style="list-style-type: none">• Weatherization staff transition due to closure of Longs Peak Energy Conservation (LPEC) program• Invest in resources and tools to operationalize integration of former LPEC team with BCHA maintenance team
Goals	<ul style="list-style-type: none">• Create efficiencies and long-term cost savings with structural changes within the maintenance department• Utilize skilled LPEC staff to reduce contractor expenses
Fund/Request #	General Fund BAR 47890

2019 Decision Package Request

Request	Child Welfare \$96,206
Justification	<ul style="list-style-type: none">• State funding reductions in 2019 will lead to \$2.4M deficit• Opioid crisis has led to an increase in child welfare reportings and open case filings
Goals	<ul style="list-style-type: none">• Support programs critical to stabilizing our community• Deliver child welfare services effectively, efficiently and sustainably
Fund/Request #	General Fund BAR 47892



BOULDER COUNTY
**HOUSING
& HUMAN
SERVICES**



Thank you

Boulder County Commissioners

Residents

Partners

County staff

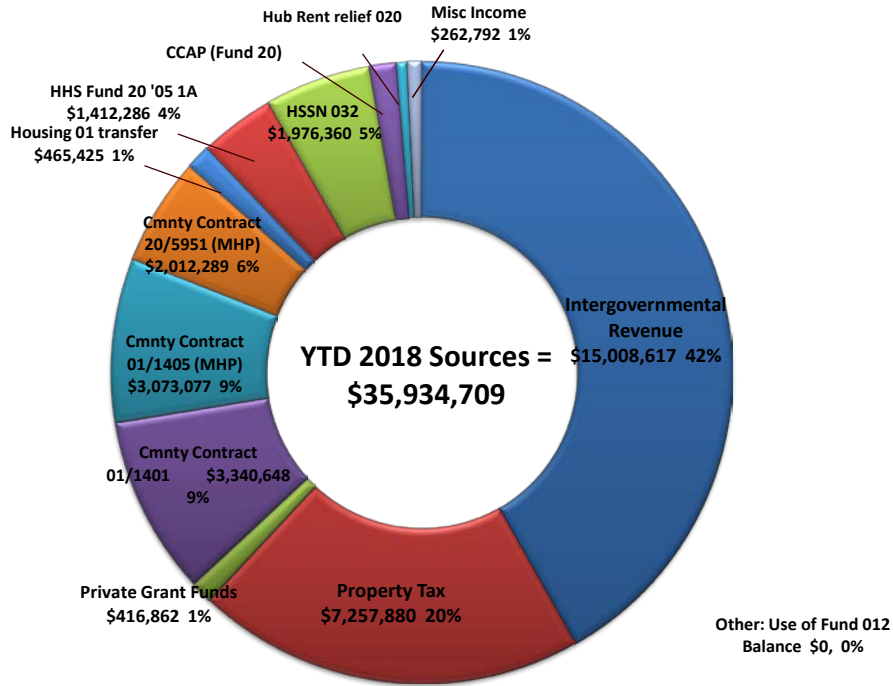
for your ongoing support and leadership!

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the September 25, 2018 BOCC Meeting**

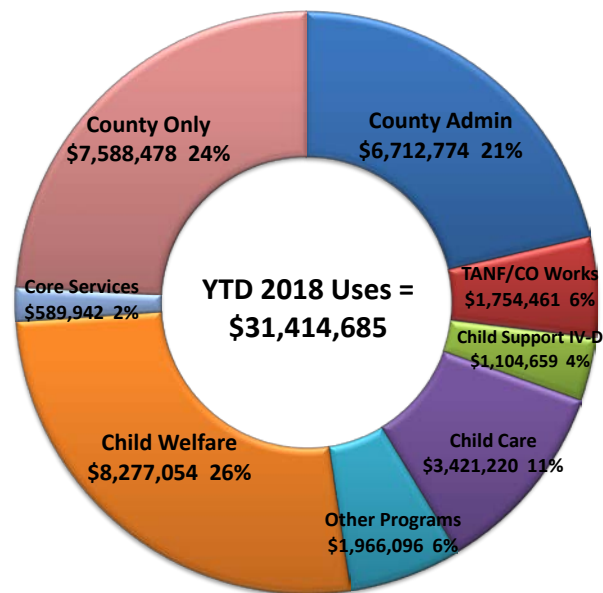
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Seven Months Ending July 2018



Human Services: Uses of Funds For Seven Months Ending July 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Seven Months Ending July 2018**

I. FUND 012 BALANCE AT 1-1-2018									
	\$ 12,136,071								
	Current 2018 Budget	(A) YTD Actuals 7/31/2018	% Reported 58.3% Thru Year	(B) Encumbered 7/31/2018	(A) + (B) Actuals+Encum 7/31/2018	% Rptd + Encmb 58.3% Thru Year	Remaining / Unenc budg @ 7/31/2018	(C) YTD Budget at 7/31/2018	(C) - (A) YTD Actuals (+/-) YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 15,008,617	54.1%		\$ 15,008,617	54.1%	n/a	\$ 16,191,630	\$ 1,183,013
Property Tax	7,377,137	7,257,880	98.4%		7,257,880	98.4%	n/a	4,303,330	(2,954,550)
Private Grant Funds	622,649	416,862	66.9%		416,862	66.9%	n/a	363,212	(53,650)
Consolidated contract 01/1401 transfer	3,340,648	3,340,648	100.0%		3,340,648	100.0%	n/a	1,948,711	(1,391,937)
Consolidated contract 01/1405 transfer	3,073,077	3,073,077	100.0%		3,073,077	100.0%	n/a	1,792,628	(1,280,449)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	2,012,289	100.0%		2,012,289	100.0%	n/a	1,173,835	(838,454)
HHS Funding (2005 1A ballot initiative)	1,412,286	1,412,286	100.0%		1,412,286	100.0%	n/a	823,834	(588,453)
HSSN Funding (2010 1A ballot initiative)	7,025,491	1,976,360	28.1%		1,976,360	28.1%	n/a	4,098,203	2,121,843
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	465,425	34.0%		465,425	34.0%	n/a	797,740	332,315
CCAP (transfer from HHS Fund 20)	500,000	500,000	100.0%		500,000	100.0%	n/a	291,667	(208,333)
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	121,609	(86,864)
Misc: includes interest revenue & recoveries	423,094	262,792	62.1%		262,792	62.1%	n/a	246,805	(15,987)
Total New Sources of Funds	55,119,778	35,934,709	65.2%		35,934,709	65.2%	n/a	32,153,204	(3,781,505)
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	1,801,054	1,801,054
Total Sources of Funds	58,207,299	35,934,709	61.7%		35,934,709	61.7%		33,954,258	(1,980,451)
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 6,712,774	56.4%	\$ 321,934	\$ 7,034,708	59.2%	\$ 4,857,497	\$ 6,937,119	\$ 224,346
TANF/CO Works	3,486,360	1,754,461	50.3%	1,353,604	3,108,066	89.1%	378,294	2,033,710	279,249
Child Support IV-D	1,975,044	1,104,659	55.9%	20,048	1,124,707	56.9%	850,337	1,152,109	47,450
Child Care	4,022,278	3,421,220	85.1%	-	3,421,220	85.1%	601,058	2,346,329	(1,074,891)
LEAP	164,146	60,169	36.7%	-	60,169	36.7%	103,976	95,752	35,582
Child Welfare	15,553,704	8,277,054	53.2%	356,820	8,633,875	55.5%	6,919,829	9,072,994	795,940
Old Age Pension Admin	341,153	165,777	48.6%	-	165,777	48.6%	175,377	199,006	33,229
Core Services	697,444	589,942	84.6%	-	589,942	84.6%	107,502	406,842	(183,100)
ILA/Chafee	116,598	58,983	50.6%	-	58,983	50.6%	57,615	68,016	9,033
PSSF	341,330	94,575	27.7%	25,500	120,075	35.2%	221,255	199,109	104,534
IMPACT	3,222,999	1,586,593	49.2%	1,092,223	2,678,816	83.1%	544,183	1,880,083	293,490
County Only and Grant Funding	16,394,039	7,588,478	46.3%	3,680,061	11,268,540	68.7%	5,125,500	9,563,190	1,974,711
Total Uses of Funds by Program	\$ 58,207,299	\$ 31,414,685	54.0%	\$ 6,850,192	\$ 38,264,877	65.7%	\$ 19,942,423	\$ 33,954,258	\$ 2,539,573
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE									
		\$ 4,520,024							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS									
		\$ 16,656,095							
VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in Section III.									
Year-to-date as of 7/31/2018									
Colorado Works Block	\$ 995,559		Low Energy Assistance Program	\$ 1,136,207		Food Assistance Benefits		\$ 12,593,161	
Child Care Block	3,223,033		Aid To Needy Disabled	242,124		Other Programs		17,054	
Child Welfare Block	2,062,766		Home Care Allowance	107,176		Medicaid Bnfts ⁽¹⁾ based on YTD acts		149,476,363	
Core Services Block	571,034		Old Age Pension	1,865,924					
								Total Fed/State Portion of EBT/EFT (E)	172,290,402
								Tot authorized expenditures (D)+(E)	\$203,705,086

⁽¹⁾ - Monthly Medicaid provider data available beg Jan18 through Apr18 as of this July 2018 report. Amt is projected through July based on four months actuals.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of July 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2018: For Seven Months Ending July 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2

Expenditures greater than/(less than) revenues, 1/1/18 to 7/31/18

Unadjusted Point-in-time balance

Adjustments

July settlement revenues posted in August (HS1802STL2 posted to 8/1/18)

July settlement expenditures posted in August - was a CREDIT amount (HS1802STL2 posted to 8/1/18)

Seven months property tax collections greater than prorated property tax budget through July

HS Fund 01 1401/1405 - HS Cmnty Contract revenues in excess of expenditures as of July

HS Fund 20/5951 - MHP contract revenues in excess of expenditures as of July

HSSN expenditures invoiced in excess of revenues recorded as of July

Housing 4565 expenditures in excess of revenues recorded as of July

HHS Fund 020 1A (2005) revenue - reported greater than prorated budget as of July

Adjusted Unreserved Fund Balance through July 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of July 2018

	HU1	HU2	Total 012
\$	(10,023,429)	\$ (2,112,642)	\$ (12,136,071)
	(4,561,340)	41,315	(4,520,024)
	(14,584,769)	(2,071,327)	(16,656,095)
	(1,636,744)	(221,323)	(1,858,067)
	(1,609,456)		(1,609,456)
	2,954,550		2,954,550
	2,229,198		2,229,198
	1,901,877		1,901,877
	-		-
	(72,582)		(72,582)
	588,453		588,453
\$	(10,229,474)	\$ (2,292,650)	\$ (12,522,123)
\$	(206,045)	\$ (180,008)	\$ (386,052)

II. TANF Expenditures and Reserves

SFY18-19: For One Month Ending July 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation: State Alloc to Actls rpt	Exp as of July (SFY)	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY18-19	5,312,078	366,696	6.9%	1,571,315	2,124,831	31.96%
SFY17-18 ⁽¹⁾	5,157,904	201,980	3.9%	1,445,321	2,107,002	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	129,948	2.4%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	238,697	4.4%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	234,901	4.6%	1,076,094	2,151,745	20.87%

(1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.

(2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.

(3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.

(4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.

(5) - JUN17 allocation includes \$100k purchase.

(6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

**Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Seven Months Ended July 2018**

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	1,138	758	1,937	906	631	432	6,684	6,316
Carahsoft Technology	19,860	-	-	-	-	-	-	-	-	19,860
Keystone Policy Center	20,000	-	-	-	-	-	-	-	-	20,000
Non-Profit Contracts & Other Programs	-	-	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-	-
City of Longmont - parent education	70,200	-	-	-	-	20,884	-	-	20,884	49,316
Parents as Teachers - HHS	334,424	32,356	27,558	26,255	26,636	25,024	24,028	23,543	185,399	149,025
Sister Carmen Community Center - parent education	25,000	-	-	-	-	-	-	1,540	1,540	23,460
WorkForce Boulder County	91,302	9,477	-	-	12,143	7,061	10,793	6,962	46,436	44,866
Health and Well-Being	-	-	-	-	-	-	-	-	-	-
Attention Inc	45,000	-	-	3,750	7,500	3,750	3,750	3,750	22,500	22,500
City of Longmont - community mental health services	96,820	-	-	-	-	30,399	-	-	30,399	66,421
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	3,811	-	-	3,931	7,742	7,258
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	-	-	-	11,951	11,951	7,805
Family Resource Center Training	43,000	-	-	-	-	-	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	65,481	-	-	61,367	126,848	156,652
Family Resource Center - OUR Center	318,500	-	-	-	66,740	20,682	-	55,404	142,826	175,674
Safe Shelter of St. Vrain Valley	100,940	-	-	8,532	19,589	6,917	-	8,521	43,559	57,381
Sister Carmen Community Center - Family Development	50,000	-	-	-	9,948	4,958	3,528	3,643	22,078	27,922
Sister Carmen Community Center - FRC	289,989	-	-	-	71,737	21,917	24,812	22,449	140,916	149,073
Sister Carmen Community Center - tbd	15,338	-	-	-	-	-	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	23	-	-	-	-	23	4,977
Housing	-	-	-	-	-	-	-	-	-	-
Attention Inc - HSP	30,000	-	-	2,374	4,632	2,268	2,269	2,299	13,841	16,159
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	83,584	-	-	-	83,584	236,781
Bridge House - HSP	45,000	-	-	-	10,000	3,333	-	3,333	16,667	28,333
Bridge House - homeless solutions	30,000	-	-	-	-	9,983	-	4,992	14,975	15,025
Emergency Family Assistance Association - HSP	95,000	-	-	-	19,935	-	-	29,186	49,120	45,880
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	3,194	2,193	4,445	3,806	6,618	30,294	19,706
Heating Plus - HHS	50,000	15,841	5,500	5,882	3,346	2,047	-	-	32,616	17,384
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	11,297	10,725	10,696	25,523	435,475	516,346	534,745
Outreach United Resource Center - HSP	95,000	-	-	-	15,178	4,617	-	14,978	34,772	60,228
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	3,750	7,250	3,333	-	3,508	17,841	27,159
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	3,584	7,530	4,997	-	6,333	22,444	22,556
Sister Carmen Community Center - HSP	95,000	-	-	-	11,331	4,201	4,019	3,888	23,440	71,560
Emergent Needs	-	-	-	-	-	-	-	-	-	-
Reserved - 2019 Prefunding	-	-	-	-	-	-	-	-	-	-
TBD Mid-Year Emergent Needs	(51,658)	-	-	-	-	(16,943)	-	-	(16,943)	(34,715)
SubTotal: Non-Profit Contracts & Other Programs	3,703,567	71,058	52,340	68,641	459,288	174,571	102,528	713,670	1,642,096	2,061,471
Administrative Benefits Access	-	-	-	-	-	-	-	-	-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	44,941	44,988	44,930	47,349	45,630	327,581	305,152
Child Care	2,636,331	-	-	-	-	-	-	-	-	2,636,331
Total	7,025,491	123,046	102,116	114,339	506,213	220,407	150,508	759,731	1,976,360	5,049,131

**Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - September 10, 2018**

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	Aug-2018 Actuals	Sep-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)												
Blue Sky Bridge	32,960	-	-	2,747	2,747	5,493	-	5,493	-	5,493	21,973	10,987
Boulder County Aids Project	61,800	-	-	9,724	5,999	5,678	-	4,777	4,849	4,999	36,027	25,773
Boulder Shelter for the Homeless	400,000	-	-	-	89,577	57,670	-	55,495	54,610	-	257,352	142,648
Boulder Valley Women's Health	207,000	-	-	35,034	19,117	19,017	17,717	21,408	-	19,208	131,501	75,499
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	5,740	12,135	5,356	4,933	5,565	-	-	33,729	37,265
Clinica Campesina	587,860	-	-	-	146,965	48,988	-	48,988	-	-	244,942	342,918
Community Food Share	74,160	-	-	21,116	49,447	3,597	-	-	-	-	74,160	-
Dental Aid	186,574	-	15,548	31,096	15,548	15,548	-	31,096	-	15,548	124,383	62,191
Early Childhood Council of Boulder County (ECCBC)	140,000	-	-	9,999	8,404	36,128	-	21,396	-	-	75,928	64,072
Homeless Outreach Providing Encouragement (HOPE)	15,000	-	-	-	3,750	1,250	-	1,250	1,250	1,250	8,750	6,250
Inn Between of Longmont	75,000	-	-	9,375	18,750	9,375	9,375	9,375	-	9,375	65,625	9,375
Lyons Emergency Assistance Fund	10,000	-	-	1,000	1,000	1,000	-	1,000	-	-	4,000	6,000
Mental Health Partners	288,359	-	-	15,166	25,723	16,606	54,546	26,307	(22,954)	12,724	128,117	160,242
Mother House	10,000	-	-	-	-	-	-	-	-	-	-	10,000
Safehouse Progressive Alliance for Nonviolence (SPAN)	194,500	-	-	15,769	37,165	17,398	-	16,072	18,279	15,454	120,137	74,363
Salud Family Health Center	244,625	-	-	18,773	39,481	19,824	-	20,264	-	20,126	118,468	126,157
Voices for Children	31,930	-	-	-	7,982	2,661	-	5,322	-	-	15,965	15,965
Wild Plum Center	63,036	-	-	6,304	6,304	12,607	-	-	-	-	25,214	37,822
YWCA of Boulder County	159,650	-	-	11,284	29,762	13,666	-	28,107	12,921	-	95,741	63,909
Personnel	487,050	47,792	30,502	30,533	30,800	30,543	30,529	30,630	30,594	-	261,922	225,128
Reserved - 2019 prefunding	150										-	150
Transfer from Fund 001, Cost Center 1405 (P99999001Y)												
Mental Health Partners	2,673,077	-	-	398,260	104,525	1,206,271	385,576	215,844	203,924	-	2,514,400	158,677
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	44,856	33,023	33,176	36,968	36,182	-	261,779	138,221
Personnel (previously impact admin to MHP)	-	8,194	53	-	-	-	-	-	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)												
Mental Health Partners	2,012,289	-	-	-	44,547	30,789	11,513	23,562	-	-	110,412	1,901,877
Total	8,426,014	56,175	94,474	654,710	740,808	1,592,489	547,365	608,918	339,654	104,178	4,738,771	3,687,243

Boulder County Human Services
Comparison of Major State Allocations to County Expenditures
For SFY18-19 One Month Ending July 2018

MAJOR STATE PROGRAM AREA	SFY19 Allocation	Actual Expenditures												YTD Expenditures as of July 2018	Remaining Allocation as of July 2018	% Expended Thru SFY18 8.3%	Projected (Over)/Under @ State Yr-end
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun				
Child Welfare		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Total Child Welfare	13,514,663	1,052,237	-	-	-	-	-	-	-	-	-	-	-	1,052,237	12,462,425	7.8%	720,000
Notes on SFY19 spending-to-allocation:	This SFY19 year-end projection is straight-line based on July actuals plus the effect of an expected reclass of two caseworkers from Core to Child Welfare (9/11 IMPACT meeting). The projection doesn't incorporate October merit increase and bonus payments.																
Colorado Works / TANF		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration and Contracts		166,801												166,801			
Benefits and Support Services		199,894												199,894			
Total Colorado Works / TANF	5,312,078	366,696	-	-	-	-	-	-	-	-	-	-	-	366,696	4,945,382	6.9%	(343,000)
Notes on SFY19 spending-to-allocation:	Year-end projection is based on July actuals plus an unposted July Workforce contract of \$105k. The projection doesn't incorporate October merit increases and bonus payments, so the projected expenditures are low.																
Child Care Assistance Program		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration		69,022												69,022			
Programs		460,233	-	-	-	-	-	-	-	-	-	-	-	460,233			
Total CCAP	4,578,258	529,255	-	-	-	-	-	-	-	-	-	-	-	529,255	4,049,004	11.6%	(2,754,000)
Notes on SFY19 spending-to-allocation:	July CCAP was significantly lower than the \$611k average of the last 6 months January to June of SFY18. The projection is based on previous six month's average of \$611k, not July's \$529k. A straight-line projection of July would yield a \$1.8M overage. New rates to take effect beginning 10/1 will likely have some impact on the projection. October merit and bonus payments will increase projected spending a relatively small amount.																
Adult Protective Services Programs		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
Administration	846,897	66,155												66,155	780,742	7.8%	53,000
Client Benefits	49,278	1,141												1,141	48,137	2.3%	36,000
Total APS (Adm & Client Bene closeout separately)	896,175	67,296	-	-	-	-	-	-	-	-	-	-	-	67,296			
Notes on SFY19 spending-to-allocation:	Both the Admin and Client Benefits projections are straight-line based on July actuals. Admin expense will increase somewhat with the October merit increase and bonus payments.																
County Administration		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
CDHS County Administration	3,020,902	341,307	-	-	-	-	-	-	-	-	-	-	-	341,307	2,679,595	11.3%	(1,075,000)
HCPF Regular	685,005	130,379												130,379	554,626	19.0%	(880,000)
HCPF Enhanced	1,340,734	94,787												94,787	1,245,946	7.1%	203,000
Total County Administration	5,046,640	566,473	-	-	-	-	-	-	-	-	-	-	-	566,473	4,480,167	11.2%	(1,752,000)
Notes on SFY19 spending-to-allocation:	All three allocation's projections are straight-line based on July actuals. Personnel expense charged to each will increase somewhat with the October merit increase and bonus payments.																
Core Services		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	Remaining	% Expended	Projected (O)/U
80/20 & 100% Funding	752,985	129,555	-	-	-	-	-	-	-	-	-	-	-	129,555	623,430		
Mental Health	665,503	12,186												12,186	653,317		
Alcohol & Drug Abuse/Family Issues	244,143	13,207												13,207	230,936		
Special Economic Assistance	14,532	823												823	13,709		
Total Core Services	1,677,163	155,771	-	-	-	-	-	-	-	-	-	-	-	155,771	1,521,392	9.3%	(24,000)
Notes on SFY19 spending-to-allocation:	This SFY19 year-end projection is straight-line based on July actuals plus the effect of an expected reclass of two caseworkers from Core to Child Welfare (9/11 IMPACT meeting). It doesn't incorporate October merit increase and bonus payments.																
Summary:	Early projections indicate significant overspends in CCAP and County Admin. Child Welfare is currently reflecting a fairly significant underspend and will be monitored closely over the upcoming months. As a substantial portion of Child Welfare expenditures are for personnel, the October merit increases and bonus payments will have a noticeable impact.																

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY18-19 One Month Ending July 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits, net of collections	\$ 1,798,829	\$ 1,798,829	\$ -
Old Age Pension	276,007	276,007	-
IV- D Child Support Enforcement Admin	156,079	101,601	54,478
Low-income Energy Assistance Program	-	-	-
Other Programs (non-major or non-allocated)	213,743	71,948	141,795
Employment First - Job Search Other	30,567	15,284	15,284
Employment First - 100%	-	-	-
Aid to Needy Disabled	53,814	43,051	10,763
SSI-Home Care Allowance	5,205	4,945	260
Home Care Allowance	8,172	7,763	409
Subadoption & Relative Guardianship (New in SFY19)	96,266	14,902	81,364
IV-B Promoting Safe and Stable Families	22,185	15,747	6,438
IV-E Independent Living	8,434	8,434	-
Automated Data Processing Pass-Through	138,644	44,366	94,278
Colorado Works / TANF Collections	(3,189)	(2,551)	(638)
Total State Incentives	-	4,702	(4,702)
Total Federal Incentives	-	2,012	(2,012)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(17,426)	(13,941)	(3,485)
Medicaid Collections	(1,039)	(1,039)	-
Other Local Sources/Expenditures	2,249,588	-	2,249,588
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	6,342	6,342	-
Total Non-major/Non-allocated State Programs	\$ 5,042,222	\$ 2,398,402	\$ 2,643,819
Cost Allocation Plan (see note)	\$ -	\$ -	\$ -

Summary: One month into SFY18-19, Boulder County has spent \$5.0M on non-major and non-allocated programs and has received revenue of \$2.3M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.



**Boulder County Human Services Board
October 30, 2018 Meeting Packet**

CONTENTS	PAGES
Human Services Executed Contracts (August - September 2018)	2
Human Services Financial Update	3-10
Community of Hope All-Staff presentation	11

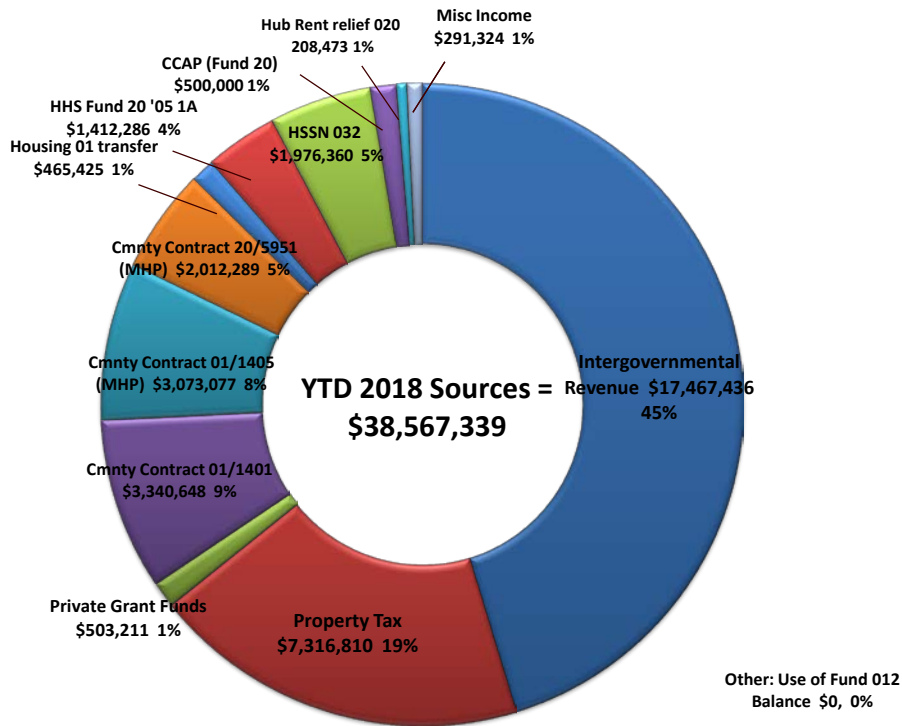
BCHA Executed Contracts			
September 19, 2018 - October 22, 2018			
Date Executed	Contractor Name	Description	Contract Amount (*not to exceed)
9/24/2018	Weecycle Environmental Consulting, Inc	environmental testing (continuing services contract)	\$ 4,999.00 *
10/16/2018	Susan Eitel and Associates	grant-writing (Renewal 04)	\$ 20,000.00 *
10/20/2018	Sister Carmen Community Center	MOU for Kestrel Food Pantry (auto renews)	\$ -
10/22/2018	Xcel Energy	solar agreements for Cataraman Court	\$ -

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the October 30, 2018 BOCC Meeting**

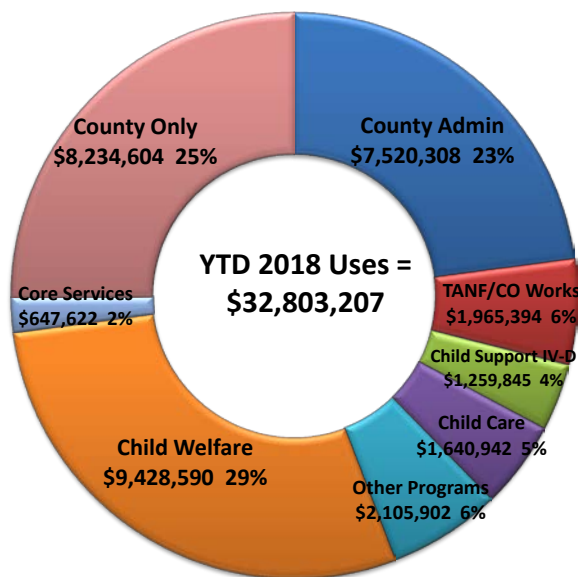
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Eight Months Ending August 2018



Human Services: Uses of Funds For Eight Months Ending August 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Eight Months Ending August 2018**

I. FUND 012 BALANCE AT 1-1-2018									
		\$ 12,136,071							
	Current 2018 Budget	(A) YTD Actuals 8/31/2018	% Reported 66.7% Thru Year	(B) Encumbered 8/31/2018	(A) + (B) Actuals+Encum 8/31/2018	% Rptd + Encmb 66.7% Thru Year	Remaining / Unenc budg @ 8/31/2018	(C) YTD Budget at 8/31/2018	(C) - (A) YTD Actuals (+/-) YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 17,467,436	62.9%		\$ 17,467,436	62.9%	n/a	\$ 18,504,720	\$ 1,037,284
Property Tax	7,377,137	7,316,810	99.2%		7,316,810	99.2%	n/a	4,918,091	(2,398,719)
Private Grant Funds	622,649	503,211	80.8%		503,211	80.8%	n/a	415,099	(88,111)
Consolidated contract 01/1401 transfer	3,340,648	3,340,648	100.0%		3,340,648	100.0%	n/a	2,227,099	(1,113,549)
Consolidated contract 01/1405 transfer	3,073,077	3,073,077	100.0%		3,073,077	100.0%	n/a	2,048,718	(1,024,359)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	2,012,289	100.0%		2,012,289	100.0%	n/a	1,341,526	(670,763)
HHS Funding (2005 1A ballot initiative)	1,412,286	1,412,286	100.0%		1,412,286	100.0%	n/a	941,524	(470,762)
HSSN Funding (2010 1A ballot initiative)	7,025,491	1,976,360	28.1%		1,976,360	28.1%	n/a	4,683,661	2,707,300
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	465,425	34.0%		465,425	34.0%	n/a	911,703	446,278
CCAP (transfer from HHS Fund 20)	500,000	500,000	100.0%		500,000	100.0%	n/a	333,333	(166,667)
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	138,982	(69,491)
Misc: includes interest revenue & recoveries	423,094	291,324	68.9%		291,324	68.9%	n/a	282,063	(9,261)
Total New Sources of Funds	55,119,778	38,567,339	70.0%		38,567,339	70.0%	n/a	36,746,519	(1,820,820)
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	2,058,347	2,058,347
Total Sources of Funds	58,207,299	38,567,339	66.3%		38,567,339	66.3%		38,804,866	237,527
III. USES OF FUNDS (Source: IFAS JL9107)									
County Admin	\$ 11,892,205	\$ 7,520,308	63.2%	\$ 321,848	\$ 7,842,156	65.9%	\$ 4,050,049	\$ 7,928,136	\$ 407,829
TANF/CO Works	3,486,360	1,965,394	56.4%	1,353,604	3,318,999	95.2%	167,361	2,324,240	358,846
Child Support IV-D	1,975,044	1,259,845	63.8%	19,253	1,279,098	64.8%	695,946	1,316,696	56,851
Child Care	4,022,278	1,640,942	40.8%	-	1,640,942	40.8%	2,381,336	2,681,519	1,040,577
LEAP	164,146	60,422	36.8%	-	60,422	36.8%	103,724	109,430	49,009
Child Welfare	15,553,704	9,428,590	60.6%	392,691	9,821,281	63.1%	5,732,423	10,369,136	940,546
Old Age Pension Admin	341,153	186,435	54.6%	-	186,435	54.6%	154,718	227,435	41,000
Core Services	697,444	647,622	92.9%	-	647,622	92.9%	49,822	464,963	(182,659)
ILA/Chafee	116,598	68,602	58.8%	-	68,602	58.8%	47,996	77,732	9,130
PSSF	341,330	112,192	32.9%	25,500	137,692	40.3%	203,638	227,553	115,361
IMPACT	3,222,999	1,678,252	52.1%	1,349,592	3,027,844	93.9%	195,155	2,148,666	470,414
County Only and Grant Funding	16,394,039	8,234,604	50.2%	4,862,590	13,097,194	79.9%	3,296,845	10,929,360	2,694,756
Total Uses of Funds by Program	\$ 58,207,299	\$ 32,803,207	56.4%	\$ 8,325,079	\$ 41,128,286	70.7%	\$ 17,079,014	\$ 38,804,866	\$ 6,001,659
(Budget and actuals include RMS redistributions)									
IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE		\$ 5,764,132							
V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS		\$ 17,900,203							

VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in Section III.

	Year-to-date as of 8/31/2018						
Colorado Works Block	\$ 1,146,669		Low Energy Assistance Program	\$ 1,136,081		Food Assistance Benefits	\$ 14,396,708
Child Care Block	3,747,450		Aid To Needy Disabled	270,478		Other Programs	20,746
Child Welfare Block	2,452,600		Home Care Allowance	120,727		Medicaid Bnfts ⁽¹⁾	192,183,895.91
Core Services Block	667,617		Old Age Pension	2,115,347			
						Total Fed/State Portion of EBT/EFT (E)	218,258,319
						Tot authorized expenditures (D)+(E)	\$251,061,526

⁽¹⁾ - Monthly Medicaid provider data available beg Jan18 through Apr18 as of this August 2018 report. Amt is projected through September is based on four months actuals.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of August 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2018: For Eight Months Ending August 2018

Unreserved Fund Balance at January 1, 2018 - includes HU1 & HU2

Expenditures greater than/(less than) revenues, 1/1/18 to 8/31/18

Unadjusted Point-in-time balance

Adjustments

August settlement revenues posted in Sept (HS1808STL posted to 9/1/18)

August settlement expenditures posted in September

Eight months property tax collections greater than prorated property tax budget through August

HS Fund 01 1401/1405 - HS Cmnty Contract revenues in excess of expenditures as of August

HS Fund 20/5951 - MHP contract revenues in excess of expenditures as of August

HSSN expenditures invoiced in excess of revenues recorded as of August - unposted Aug invoice

Housing 4565 expenditures in excess of revenues recorded as of August

HHS Fund 020 1A (2005) revenue - reported greater than prorated budget as of August

Adjusted Unreserved Fund Balance through August 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of August 2018

	HU1	HU2	Total 012
\$	(10,023,429)	\$ (2,112,642)	\$ (12,136,071)
	(5,514,511)	(249,621)	(5,764,132)
	(15,537,940)	(2,362,263)	(17,900,203)
	(1,813,064)		(1,813,064)
	105,010		105,010
	2,398,719		2,398,719
	1,889,543		1,889,543
	1,901,877		1,901,877
	(232,062)		(232,062)
	(149,739)		(149,739)
	470,762		470,762
\$	(10,966,894)	\$ (2,362,263)	\$ (13,329,157)
\$	(943,465)	\$ (249,621)	\$ (1,193,086)

II. TANF Expenditures and Reserves

SFY18-19: For Two Months Ending August 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Allocation: State Alloc to Actls rpt	Exp as of August (SFY)	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY18-19	5,000,315	718,998	14.4%	1,571,315	2,000,126	34.12%
SFY17-18 ⁽¹⁾	5,157,904	742,886	14.4%	1,445,321	2,063,162	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	620,506	11.5%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	578,025	10.7%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	731,214	14.2%	1,076,094	2,151,745	20.87%

(1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.

(2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.

(3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.

(4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.

(5) - JUN17 allocation includes \$100k purchase.

(6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

**Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Eight Months Ended August 2018**

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	Aug-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	1,138	758	1,937	906	631	432	667	7,351	5,649
Carahsoft Technology	19,860	-	-	-	-	-	-	-	-	-	19,860
Keystone Policy Center	20,000	-	-	-	-	-	-	-	-	-	20,000
Non-Profit Contracts & Other Programs	-	-	-	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-	-	-
City of Longmont - parent education	70,200	-	-	-	-	20,884	-	-	17,112	37,997	32,203
Parents as Teachers - HHS	334,424	32,356	27,558	26,255	26,636	25,024	24,028	23,543	20,311	205,710	128,714
Sister Carmen Community Center - parent education	25,000	-	-	-	-	-	-	1,540	-	1,540	23,460
WorkForce Boulder County	91,302	9,477	-	-	12,143	7,061	10,793	6,962	-	46,436	44,866
Health and Well-Being	-	-	-	-	-	-	-	-	-	-	-
Attention Inc	45,000	-	-	3,750	7,500	3,750	3,750	3,750	-	22,500	22,500
City of Longmont - community mental health services	96,820	-	-	-	-	30,399	-	-	9,247	39,646	57,174
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	3,811	-	-	3,931	-	7,742	7,258
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	-	-	-	11,951	-	11,951	7,805
Family Resource Center Training	43,000	-	-	-	-	-	-	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	65,481	-	-	61,367	-	126,848	156,652
Family Resource Center - OUR Center	318,500	-	-	-	66,740	20,682	-	55,404	-	142,826	175,674
Safe Shelter of St. Vrain Valley	100,940	-	-	8,532	19,589	6,917	-	8,521	6,747	50,305	50,635
Sister Carmen Community Center - Family Development	50,000	-	-	-	9,948	4,958	3,528	3,643	-	22,078	27,922
Sister Carmen Community Center - FRC	289,989	-	-	-	71,737	21,917	24,812	22,449	-	140,916	149,073
Sister Carmen Community Center - tbd	15,338	-	-	-	-	-	-	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	23	-	-	-	-	-	23	4,977
Housing	-	-	-	-	-	-	-	-	-	-	-
Attention Inc - HSP	30,000	-	-	2,374	4,632	2,268	2,269	2,299	-	13,841	16,159
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	83,584	-	-	-	-	83,584	236,781
Bridge House - HSP	45,000	-	-	-	10,000	3,333	-	3,333	-	16,667	28,333
Bridge House - homeless solutions	30,000	-	-	-	-	9,983	-	4,992	-	14,975	15,025
Emergency Family Assistance Association - HSP	95,000	-	-	-	19,935	-	-	29,186	-	49,120	45,880
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	3,194	2,193	4,445	3,806	6,618	-	30,294	19,706
Heating Plus - HHS	50,000	15,841	5,500	5,882	3,346	2,047	-	-	-	32,616	17,384
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	11,297	10,725	10,696	25,523	435,475	12,252	528,597	522,494
Outreach United Resource Center - HSP	95,000	-	-	-	15,178	4,617	-	14,978	-	34,772	60,228
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	3,750	7,250	3,333	-	3,508	3,723	21,564	23,436
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	3,584	7,530	4,997	-	6,333	4,534	26,978	18,022
Sister Carmen Community Center - HSP	95,000	-	-	-	11,331	4,201	4,019	3,888	-	23,440	71,560
Emergent Needs	-	-	-	-	-	-	-	-	-	-	-
Reserved - 2019 Prefunding	-	-	-	-	-	-	-	-	-	-	-
TBD Mid-Year Emergent Needs	(51,658)	-	-	-	-	(16,943)	-	-	-	(16,943)	(34,715)
SubTotal: Non-Profit Contracts & Other Programs	3,703,567	71,058	52,340	68,641	459,288	174,571	102,528	713,670	73,926	1,716,021	1,987,546
Administrative Benefits Access	-	-	-	-	-	-	-	-	-	-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	44,941	44,988	44,930	47,349	45,630	46,173	373,753	258,980
Child Care	2,636,331	-	-	-	-	-	-	-	111,296	111,296	2,525,035
Total	7,025,491	123,046	102,116	114,339	506,213	220,407	150,508	759,731	232,062	2,208,423	4,817,068

**Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - October 10, 2018**

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	Aug-2018 Actuals	Sep-2018 Actuals	Oct-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)													
Blue Sky Bridge	32,960	-	-	2,747	2,747	5,493	-	5,493	-	5,493	-	21,973	10,987
Boulder County Aids Project	61,800	-	-	9,724	5,999	5,678	-	4,777	4,849	9,527	-	40,555	21,245
Boulder Shelter for the Homeless	400,000	-	-	-	89,577	57,670	-	55,495	54,610	14,415	-	271,767	128,233
Boulder Valley Women's Health	207,000	-	-	35,034	19,117	19,017	17,717	21,408	-	19,208	-	131,501	75,499
Children First of the Rockies (formerly St. Vrain Family Center)	70,994	-	-	5,740	12,135	5,356	4,933	5,565	-	14,811	-	48,540	22,454
Clinica Campesina	587,860	-	-	-	146,965	48,988	-	48,988	-	97,977	-	342,918	244,942
Community Food Share	74,160	-	-	21,116	49,447	3,597	-	-	-	-	-	74,160	-
Dental Aid	186,574	-	15,548	31,096	15,548	15,548	-	31,096	-	15,548	-	124,383	62,191
Early Childhood Council of Boulder County (ECCBC)	140,000	-	-	9,999	8,404	36,128	-	21,396	-	9,490	18,573	103,990	36,010
Homeless Outreach Providing Encouragement (HOPE)	15,000	-	-	-	3,750	1,250	-	1,250	1,250	1,250	-	8,750	6,250
Inn Between of Longmont	75,000	-	-	9,375	18,750	9,375	9,375	9,375	-	9,375	-	65,625	9,375
Lyons Emergency Assistance Fund	10,000	-	-	1,000	1,000	1,000	-	1,000	-	2,000	1,000	7,000	3,000
Mental Health Partners	288,359	-	-	15,166	25,723	16,606	54,546	26,307	(22,954)	13,944	12,907	142,244	146,115
Mother House	10,000	-	-	-	-	-	-	-	-	-	-	-	10,000
Safehouse Progressive Alliance for Nonviolence (SPAN)	194,500	-	-	15,769	37,165	17,398	-	16,072	18,279	15,454	-	120,137	74,363
Salud Family Health Center	244,625	-	-	18,773	39,481	19,824	-	20,264	-	20,126	30,618	149,086	95,540
Voices for Children	31,930	-	-	-	7,982	2,661	-	5,322	-	2,577	-	18,542	13,388
Wild Plum Center	63,036	-	-	6,304	6,304	12,607	-	-	-	-	-	25,214	37,822
YWCA of Boulder County	159,650	-	-	11,284	29,762	13,666	-	28,107	12,921	-	-	95,741	63,909
Personnel	487,050	47,792	30,502	30,533	30,800	30,543	30,529	30,630	30,594	30,551	-	292,473	194,577
Reserved - 2019 prefunding	150											-	150
Transfer from Fund 001, Cost Center 1405 (P99999001Y)													
Mental Health Partners	2,673,077	-	-	398,260	104,525	1,206,271	385,576	215,844	203,924	51,026	9,293	2,574,719	98,358
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	44,856	33,023	33,176	36,968	36,182	34,062	-	295,840	104,160
Personnel (previously IMPACT admin to MHP)	-	8,194	53	-	-	-	-	-	-	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)													
Mental Health Partners	2,012,289	-	-	-	44,547	30,789	11,513	23,562	-	8,892	-	119,304	1,892,985
Total	8,426,014	56,175	94,474	654,710	740,808	1,592,489	547,365	608,918	339,654	375,726	72,390	5,082,710	3,343,304

Boulder County Human Services
Comparison of Major State Allocations to County Expenditures
For SFY18-19 Two Months Ending August 2018

MAJOR STATE PROGRAM AREA	SFY19 Allocation	Actual Expenditures												YTD Expenditures as of Aug 2018	Remaining Allocation as of Aug 2018	% Expended Thru SFY18 16.7%	Projected (Over)/Under @ State Yr-end		
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun						
Child Welfare																			
Total Child Welfare	13,514,663	1,052,237	1,280,078	-	-	-	-	-	-	-	-	-	-	-	-	2,332,316	11,182,347	17.3%	(645,000)
Notes on SFY19 spending-to-allocation:	This SFY19 year-end projection is based on straight-line based on actuals through August plus the effect of a September reclass of two caseworkers from Core to Child Welfare (9/11 IMPACT meeting). The projection doesn't incorporate October merit increase and bonus payments, which would increase the projected overspend.																		
Colorado Works / TANF																			
Administration and Contracts		166,801	122,863													289,664			
Benefits and Support Services		199,894	229,440													429,334			
Total Colorado Works / TANF	5,000,315	366,696	352,303	-	-	-	-	-	-	-	-	-	-	-	-	718,998	4,281,317	14.4%	(538,000)
Notes on SFY19 spending-to-allocation:	Year-end projection is based on July actuals plus an unposted July and August Workforce contracts totaling \$204k. The projection doesn't incorporate October merit increases and bonus payments, so the projected expenditures are low.																		
Child Care Assistance Program																			
Administration		69,022	68,378													137,400			
Total CCAP	4,578,258	529,255	631,765	-	-	-	-	-	-	-	-	-	-	-	-	1,161,020	3,417,239	25.4%	(2,754,000)
Notes on SFY19 spending-to-allocation:	As average July/Aug CCAP of \$581k was somewhat lower than the \$611k average of the last 6 months Jan to June SFY18 and is expected to increase, the projection is based on previous six month's average of \$611k, not July/Aug average of \$581k. A straight-line projection of two months through August yields a \$2.4M overage. New rates to take effect beginning 10/1 will likely have some impact on the projection. October merit and bonus payments will increase projected spending a relatively small amount.																		
Adult Protective Services Programs																			
Administration	846,897	66,155	66,641													132,796	714,101	15.7%	50,000
Client Benefits	49,278	1,141	4,823													5,964	43,314	12.1%	13,000
Total APS (Adm & Client Bene closeout separately)	896,175	67,296	71,465	-	-	-	-	-	-	-	-	-	-	-	-	138,760			
Notes on SFY19 spending-to-allocation:	Both the Admin and Client Benefits projections are straight-line based on two months SFY19 actuals. Admin expense will increase somewhat with the October merit increase and bonus payments.																		
County Administration																			
CDHS County Administration	3,020,902	341,307	341,808	-	-	-	-	-	-	-	-	-	-	-	-	683,114	2,337,787	22.6%	(1,078,000)
HCPF Regular	685,005	130,379	131,838													262,217	422,788	38.3%	(2,462,000)
HCPF Enhanced	1,340,734	94,787	91,040													185,828	1,154,906	13.9%	226,000
Total County Administration	5,046,640	566,473	564,686	-	-	-	-	-	-	-	-	-	-	-	-	1,131,159	3,915,481	22.4%	(3,314,000)
Notes on SFY19 spending-to-allocation:	All three allocation's projections are straight-line based on two months SFY19 actuals. Personnel expense charged to each will increase somewhat with the October merit increase and bonus payments.																		
Core Services																			
80/20 & 100% Funding	752,985	129,555	126,070	-	-	-	-	-	-	-	-	-	-	-	-	255,625	497,359		
Mental Health	665,503	12,186	9,224													21,410	644,094		
Alcohol & Drug Abuse/Family Issues	244,143	13,207	19,198													32,405	211,738		
Special Economic Assistance	14,532	823	2,939													3,763	10,770		
Total Core Services	1,677,163	155,771	157,431	-	-	-	-	-	-	-	-	-	-	-	-	313,202	1,363,961	18.7%	(34,000)
Notes on SFY19 spending-to-allocation:	This SFY19 year-end projection is straight-line based on two months SFY19 actuals plus the effect of an expected September reclass of two caseworkers from Core to Child Welfare (9/11 IMPACT meeting). It doesn't incorporate October merit increase and bonus payments.																		
Summary:	Early projections indicate significant (> \$2.5M) overspends in CCAP and County Admin, and lesser (< \$1M) overages in Child Welfare and CO Works. As a substantial portion of Child Welfare expenditures are for personnel, the October merit increases and bonus payments will have a noticeable impact.																		

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY18-19 Two Months Ending August 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits, net of collections	\$ 3,602,377	\$ 3,602,377	\$ -
Old Age Pension	541,978	541,978	-
IV- D Child Support Enforcement Admin	315,057	222,942	92,114
Low-income Energy Assistance Program	126	126	-
Other Programs (non-major or non-allocated)	209,821	147,564	62,258
Employment First - Job Search Other	64,099	32,050	32,050
Employment First - 100%	-	-	-
Aid to Needy Disabled	89,257	71,405	17,851
SSI-Home Care Allowance	10,767	10,228	538
Home Care Allowance	16,874	16,030	844
Subadoption & Relative Guardianship (New in SFY19)	194,819	174,831	19,988
IV-B Promoting Safe and Stable Families	39,770	28,119	11,651
IV-E Independent Living	18,053	18,053	-
Automated Data Processing Pass-Through	244,180	78,138	166,043
Colorado Works / TANF Collections	(5,714)	(4,571)	(1,143)
Total State Incentives	-	50,155	(50,155)
Total Federal Incentives	-	12,064	(12,064)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(29,929)	(23,943)	(5,986)
Medicaid Collections	(2,364)	(2,364)	-
Other Local Sources/Expenditures	3,018,663	-	3,018,663
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	17,630	17,630	-
Total Non-major/Non-allocated State Programs	\$ 8,345,463	\$ 4,992,811	\$ 3,352,652
Cost Allocation Plan (see note)	\$ -	\$ -	\$ -

Summary: Two months into SFY18-19, Boulder County has spent \$8.3M on non-major and non-allocated programs and has received revenue of \$5.0M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.

Building a Community of Hope Video

Presented at

The BCDHHS All-Staff September 19, 2018





**Human Services Board Packet
December 4, 2018 Meeting Packet**

CONTENTS	PAGES
Meeting Agenda	3 - 4
BCDHHS Director's Updates	5 - 35
Business Operations and Systems Support Division Updates	35-45
Human Services Financial Update	41 - 66



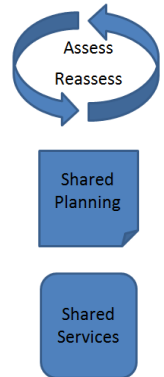
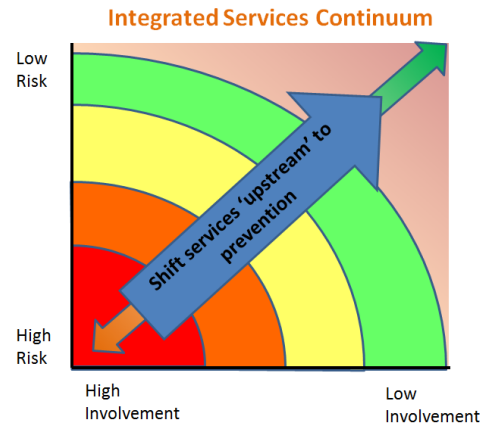
Department of Housing & Human Services

2525 13th Street, Suite 204 • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax: 720.564.2283
3460 Broadway • Boulder, Colorado 80304 • Tel: 303.441.1000 Fax 303.441.1523
515 Coffman Street, Suite 100 • Longmont, Colorado 80501 • Tel: 303.441.1000

www.bouldercountyhhs.org

**Boulder County Department of Housing & Human Services
Housing Authority/Human Services Boards
Monthly Board Meeting Agenda
Tuesday, December 04, 2018, 2:30 – 3:45 p.m.
Commissioners' Hearing Room – 3rd Floor
Boulder County Courthouse, Boulder, Colorado**

Vision: We are building a healthy, connected community that empowers people and strengthens families by confronting the root causes of crisis and instability.



Agenda

1. **Call to Order, Human Services Meeting – Human Services Board Chair**
2. Director’s Update – Frank Alexander, BCDHHS Director (2:30 p.m. – 2:45 p.m.)
 - a. Election results and potential impacts on our work
 - b. FFPSA and Child Welfare Allocation Committee update
 - c. Administration for Children and Families memo on reshaping child welfare
 - d. Community Contracted Partners call
 - e. 2GO (Two Generation) funding award
 - f. Family Unification Program (FUP) vouchers award
3. Business Operations and Systems Support Division Updates – Paul Jannatpour, Senior Business Analyst, and Stefanie Kenny, Application Development Supervisor (2:45 p.m. – 3:05 p.m.)
 - a. Help Desk update
 - b. Content and Records progress
 - c. Technology projects and initiatives
 - d. Advancing the Integrated Services Delivery Model of Care (ISDMC)
 - e. Boulder County Connect expansion

4. Connect for Health Colorado Open Enrollment 6 Update – Patrick Kelly, Unit Manager, Special Projects (3:05 – 3:20 p.m.)
5. Human Services Finance update—Will Kugel, Finance Division Director (3:20 p.m. – 3:40 p.m.)
6. Matters from Members of the Human Services Board
7. Matters from Members of the Public on Human Services topics
8. **Call to Order – as Housing Authority Board**
9. Matters from Members of the Housing Authority Board
10. Matters from Members of the Public on Housing Authority topics (approximately 3:40 p.m.)

Upcoming Meetings

Boulder County Housing Authority/Human Services Board Meeting—TBD, January 2019 Commissioners’ Hearing Room – 3rd Floor, Boulder County Courthouse, Boulder, Colorado

***Housing Authority Focus*

Current and past packets for the Boulder County Housing Authority Board, the Boulder County Human Services Board, and the Housing & Human Services Advisory Committee can be accessed at the links below:

[Boulder County Housing Authority Board Packets](#)

[Boulder County Human Services Board Packets](#)

[Housing & Human Services Advisory Committee Packets](#)

****Any member of the Public may speak on any subject related to Boulder County housing and human services. It is the policy of the Board to facilitate an orderly and respectful hearing where all points of view may be heard. Please keep comments to a maximum of 3 minutes. For more on addressing the Board, see the County’s guide to public hearings:**

<http://www.bouldercounty.org/doc/bocc/guidetopublichearings.pdf>

It is the policy of BCDHHS to make programs, meetings, activities and services accessible to individuals with disabilities. In order to provide special services such as interpreters or provide special materials in special formats such as large print, Braille, or computer disks the county needs to be informed of the individual’s special needs. If you need special assistance contact Julia Yager, ADA Coordinator, or the Human Resources Division at 303-441-3508 at least 48 hours before the scheduled event.

La política de BCDHHS es hacer que los programas, juntas, actividades y servicios sean accesibles para gente discapacitada. Para poder ofrecer servicios especiales como interpretes o material en algún formato especial, como impresiones mas grandes, Braille, o disco de computadora, él condado requiere que le informen de las necesidades especiales de cada individuo. Si Ud. requiere atención especial, por favor comuníquese con Julia Yager, coordinadora del ADA o a la oficina de Recursos Humanos al 303-441-3508 cuando menos 48 horas antes del evento.



COLORADO
Department of Human Services

MEDIA CONTACT: Mark Techmeyer
Director of
Communications
303.866.2645

2GO Award Winners Announced

Denver (Nov. 19, 2018) — Lt. Gov. Donna Lynne and Colorado Department of Human Services Executive Director Reggie Bicha today announced 10 winners of grants intended to support innovative ways of ensuring Colorado families achieve educational and economic success.

The program, Two Generation Opportunities (2GO), invited applicants from across the state to apply for 10 grants of \$100,000 each to plan and implement Two-Generation approaches to policy or programs. The intent is to address the needs of parents and children together, to break the cycle of intergenerational poverty. The 10 awardees from across the state will assist families with leaving poverty in this generation and building assets for generations to come.

On Monday, Lt. Gov. Lynne and Director Bicha invited the award winners to a ceremony in the west foyer of the Capitol to announce the recipients and describe their projects.

Boulder County Department of Housing and Human Services

Boulder County DHHS will work with the community to develop and implement prevention and early intervention strategies that match the needs of families living in poverty with the right supports. Every child between zero and five and their immediate caregivers living in low-income households will have the opportunity to be screened and matched to home visitation and family support that addresses the five core components of 2Gen.

Denver Department of Human Services

Denver Human Services will use the 2Gen model for working with the growing number of kinship providers (care of children by relatives or close family friends

who have been removed from their birth parents). DHS will engage with kinship providers to gather feedback on their needs, their barriers to meeting those needs, their experience accessing DHS services and how to make access easier for them.

Eagle County Department of Human Services

Eagle County will partner with Valley Settlement and the Mobile Intercultural Resource Alliance, among others, to expand 2Gen family services, including parenting support, goal-setting, resource connection and follow-up. This pilot will bring services directly to families and provide one-stop services in isolated communities.

The Family Center/La Familia – Larimer County

This pilot will support resident-led, place-based projects which will help children and parents in their housing communities. The focus will be on providing culturally proficient supports such as neighborhood-based behavioral health services, early childhood education, adult education, and employment to parents and children.

Family and Intercultural Resource Center – Summit County

This effort will target TANF eligible families and create a 2GO Collaborative to ensure families achieve education and economic success through the identifying barriers to success and creating support systems for the whole family. The Collaborative will ensure barriers to accessing services are minimized or eliminated.

Focus Points Family Resource Center – Denver

Focus Points will create an innovative social enterprise around urban agriculture and cooperative education and training for the residents of Globeville, Elyria, and Swansea neighborhoods. The earning-by-learning model provides livable wages and income for the families while they learn industry skills and receive support in creating their food businesses.

Joint Initiatives for Youth and Families – El Paso County

This project will focus on creating systemic change that provide for families moving out of poverty, becoming empowered, and being able to thrive.

This will include:

Engage and gather family voice assessment of strengths and barriers in building economic and educational success. Utilize data to establish a new perspective across neighborhoods and community agencies on the most effective practices. Create sustainable connections across community partners in a unified system. Engage community agencies in a Strengthening Families/Protective Factors approach to build this as a philosophy in supporting families.

Mesa County Department of Public Health

This pilot will address the gap in child care for working parents and employers by working with providers, parents, and employers on costs and workforce development. The Target Population for this pilot are families impacted by child care system in Mesa County, which includes families of child care workers and CCAP families.

Routt County Department of Human Services

Through the creation of safe spaces and supervised visitation, Routt County is creating an innovative approach to working with families when a parent is temporarily unable to be connected with their child(ren). Parenting supports will be provided to parents at risk of separation from children, to parents who are incarcerated within the county jail, and to parents requiring supervised visitation with the goal of improving outcomes for the child and building assets with the parent.

Specialized Alternatives for Families and Youth of Colorado – Ft. Collins

The Colorado State University Center for Family and Couple Therapy in Fort Collins will address multigenerational poverty and trauma through an integrated family trauma assessment and treatment program. They will create a streamlined assessment process, which will allow families to enter the program through any of the partners and not have to repeat the assessment.

“The 2GO Innovation Grant Program was designed to promote innovation and incubation of ideas to support communities to work together in order to assist families with leaving poverty in this generation and building assets for generations to come, “ said Director Bicha.

<h1>ACF</h1> <p>Administration for Children and Families</p>	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Administration for Children and Families	
	1. Log No: ACYF-CB-IM-18-05	2. Issuance Date: November 16, 2018
	3. Originating Offices: Children’s Bureau	
	4. Key Words: Primary Prevention, Family Strengthening, Reasonable Efforts, Trauma, Unnecessary Removal, Concrete Services, Protective Factors, Well-being, Family Support	

TO: State, Tribal and Territorial Agencies Administering or Supervising the Administration of Titles IV-E and IV-B of the Social Security Act, Indian Tribes and Indian Tribal Organizations, State Courts, and State and Tribal Court Improvement Programs, and all mandatory Children’s Bureau Grantees (including CBCAP, PSSF, and CJA/CAPTA).

SUBJECT: Reshaping child welfare in the United States to focus on strengthening families through primary prevention of child maltreatment and unnecessary parent-child separation.

LEGAL AND RELATED: Titles IV-E and IV-B of the Social Security Act; the Child Abuse Prevention and Treatment Act (CAPTA) (42 U.S.C. 5106a et seq.)

PURPOSE: The purpose of this Information Memorandum (IM) is to strongly encourage all child welfare agencies and Children’s Bureau (CB) grantees to work together with the courts and other appropriate public and private agencies and partners to plan, implement and maintain integrated primary prevention networks and approaches to strengthen families and prevent maltreatment and the unnecessary removal of children from their families. Coordinated and robust primary prevention efforts are critically important to strengthen families, prevent the initial occurrence of and ongoing maltreatment, prevent unnecessary family disruption, reduce family and child trauma, interrupt intergenerational cycles of maltreatment, and build a well-functioning child welfare system.

BACKGROUND:

The number of children entering foster care is increasing and, as a nation, we continue to struggle with achieving satisfactory outcomes for the vulnerable families and children served by state and tribal child welfare systems. As the federal agency charged with administering funding to states and tribes to operate child welfare systems, providing guidance, and monitoring outcomes, it is incumbent upon CB to support, encourage, and hold states and tribes accountable for improving system efficacy and implementing programs, services, and approaches that best serve children and families. CB strongly believes that working with families sooner, through upfront primary prevention efforts, is necessary to improve child welfare outcomes nationally.

To reverse troubling trends of increasing foster care populations and reports of maltreatment, along with unsatisfactory outcomes, CB’s top priority is to reshape child welfare in the United States to focus on proactively strengthening families through primary prevention of child

maltreatment. To accomplish this, CB believes strongly that primary prevention services must be located in communities where families live, where they are easily accessible, and culturally responsive. Those services should also focus on the overall health and well-being of both children and families and be designed to promote resiliency and parenting capacity.

In addition to preventing maltreatment, CB advocates for a strong continuum of prevention services that includes preventing unnecessary removals and foster care placements, preventing the re-occurrence of maltreatment and foster care placement, and preventing other negative outcomes such as children remaining in foster care for long periods of time without permanency and/or stability, youth emancipating from foster care unprepared for living on their own, and children and youth becoming homeless or otherwise disconnected.

Among the points of intervention on the prevention continuum, however, primary prevention of child maltreatment is the least supported through federal funding, and we believe firmly that maltreatment and family conditions leading to maltreatment are the catalysts for most of the situations where secondary or tertiary prevention efforts become necessary. Committing to a broader continuum of prevention services that emphasizes primary prevention is contingent on a change of mindset and reorientation of what child welfare is intended to accomplish. Child protection will always be paramount and will always be needed, but the system can and should be designed to protect children by keeping families safe, healthy, and together whenever possible before remedial efforts become necessary.

Beginning in 2017, CB embarked on a strategy to visit and learn about promising programs and approaches across the country that have implemented community-based primary prevention efforts and services to strengthen families. The strategy has immersed CB leadership in the field to learn as much as possible about the impact that primary prevention programs are having in communities around the country, to learn how they are organized, operated, and funded, how such programs came into existence, who the key partners are in operating the program, speak with the leaders and staff of such programs, and most importantly, hear directly from the parents, families and youth that have participated in primary prevention programs to learn how their lives have been affected. Visits continue and the knowledge gained is proving invaluable. This IM is intended to share the information CB has learned and call the field to action. It is organized as follows:

- I. The need to focus on primary prevention in child welfare
- II. Key partners in primary prevention
- III. Key components of primary prevention and family strengthening programs
- IV. Examples of programs that support families through primary prevention
- V. Summary and call to action

INFORMATION:

I. The need to focus on primary prevention in child welfare

Individual, family and environmental factors influence the risk for victimization and perpetration of child abuse and neglect.¹ These factors include child and parental age, social isolation, intimate partner and community violence, parental stress, and others. Often such challenges are associated with low parental income and poverty. These factors exacerbate vulnerability and can heighten the risk for child abuse and neglect. Children living in families with a low socioeconomic status (SES) have rates of child abuse and neglect that are five times higher than those of children living in families with a higher SES.²

For vulnerable families, common problems such as limited or loss of income, inadequate housing, or civil legal issues, if left unattended, can escalate to crisis and lead to formal child welfare system involvement. Neglect was present at the time of removal for over 60 percent of children who entered foster care in 2016. Parental substance abuse was present in approximately one third of families, and inability of a parent to cope was present for 14 percent of children that entered care at the time of removal.³

The root causes of many of these difficult issues are often associated with unresolved parental trauma and/or the erosion of protective factors, i.e., conditions or attributes in individuals, families, communities, or the larger society that, when present, can mitigate or eliminate risk and can increase health and well-being. Protective factors come in the form of resources, supports, or coping strategies that allow parents to parent effectively, even under stress.⁴ Using a protective factors approach focuses on family strengths while building resilience, developing parental skills and gaining knowledge of resources that can decrease exposure to risks. This approach further provides a strong platform for child welfare agencies to establish collaborative relationships with community providers who support children and families.

While some families may benefit from an evidence-based clinical intervention, many families, jurisdictions, and programs report that families would benefit from a temporary boost, someone to listen and provide good counsel, or very basic concrete supports such as help paying rent or a security deposit for housing, child care, transportation, legal services, or brief periods of respite care to allow parents time to seek help and work through a challenging situation. These types of services and supports coupled with efforts to enhance parenting skills, promote healthy child development, build and maintain positive peer and relational support networks, and help families achieve financial self-sufficiency, before crises arise, are all critical primary prevention efforts that can help prevent bad things from happening in the lives of children and parents.

Efforts to build protective factors and prevent initial acts of harm are less expensive and less intrusive in the lives of families than formal system involvement and foster care placement. Focusing on family strengths results in increased safety, improved health, and lasting self-sufficiency. Absent these services, families may be vulnerable to cascading and compounding

¹ Preventing Child Abuse and Neglect: A Technical Package for Policy, Norm, and Programmatic Activities.

² Sedlak, A. J., Mettenburg, J., Basena, M., Petta, I., McPherson, K., Greene, A., & Li, S. (2010). *Fourth National Incidence Study of Child Abuse and Neglect (NIS-4): Report to Congress, executive summary*. Washington, DC: U.S. Department of Health and Human Services, Administration for Children and Families.

³ AFCARS data report #24

⁴ <https://www.acf.hhs.gov/cb/resource/child-welfare-podcast-protective-factors-part1>

challenges that result in crises, place children at risk of maltreatment, and increase the probability of family separation, all of which come at significant and long-lasting human and financial costs.

In child welfare, primary prevention equates to addressing one simple question: How can we be more proactive in helping strengthen the protective capacities of families and keep them safe and healthy, so that we reduce the risk of initial harm to children and family disruption? The goal of primary prevention is to help all families thrive.

II. Key partners in primary prevention

The transition to a proactive prevention services approach requires shared vision, leadership, and ownership of the outcomes that will be achieved across the broader child welfare system. The child welfare agency cannot and should not attempt to address primary prevention independently from the other critical agencies and organizations that support families and children. The child welfare agency should actively seek, engage, and sustain the involvement of leaders across the branches and levels of government responsible for operating child welfare systems in designing and implementing their jurisdictions' visions for serving children and families. Our site visits have confirmed that partners in the broad child welfare system play different, but complimentary roles in creating a proactive, primary prevention system. Benefits of such a system may include reduced caseloads; prompt court oversight; greater access to substance abuse and mental health treatment, available treatment beds for parents, and residential substance abuse treatment programs that allow for the placement of parents and children together; and, increased options for children and youth to remain safely at home.

State and county child welfare agencies

Primary prevention strategies offer public child welfare agencies the opportunity to partner with community-based providers to better understand the unique strengths and needs of the communities they serve and to develop a tailor-made approach that supports vulnerable families before harm occurs through the provision of concrete supports that address their immediate needs. Proactively working to address these issues can help the child welfare agency reduce the number of reports of maltreatment and entries into care, which in turn can allow agencies to focus their attention on those children and families whose needs require the most intense levels of attention and intervention.

Child welfare agencies are well-positioned to cultivate and support statewide and/or community-wide visions of a child welfare system that actively seeks to prevent the initial occurrence of child maltreatment by strengthening families ahead of formal child protection involvement. As funders of state and local child welfare services and providers, public child welfare agencies are also positioned to establish prevention agendas, prioritize and contract for needed prevention services, and join with and support the private sector which is often the main provider of services to children and families. Child welfare agencies should also work to build consensus with and seek the commitment of judges, court administrators and lawyers, service providers and community partners to design and implement a proactive primary prevention approach.

CB strongly encourages the state and local public child welfare agencies to adopt and support a vision, culture, and network of stakeholders and consumers that share common goals and strategies for supporting families and preventing the initial occurrence of child maltreatment.

Courts, attorneys, and the Court Improvement Program

While primary prevention may not always be viewed as a traditional role for the legal and judicial community, judges, court administrators, and attorneys play critical roles in prevention activities outside the courtroom as part of systems improvement work at the state and local level. As leaders in their communities, judges have the ability to help highlight the importance of prevention and enhance credibility and support for the child welfare agency and broader child welfare system as it transitions to robust family strengthening and prevention efforts. Professionally, the role of judges as conveners and accountability agents in promoting justice through system reform work can also be highly impactful.

Guidelines written by the National Council of Juvenile and Family Court Judges, identifies judges as “uniquely positioned to motivate systems change. Because judges see families’ circumstances from all perspectives, they can often provide a clear vision of how the child welfare system needs to be improved. Judges have the influence to bring necessary stakeholders to the table to collaborate. Juvenile and family court judges can be leaders in their communities, state capitals, and at the national level to improve the administration of justice for children and families. Judges can be active in the development of policies, laws, rules and standards by which the courts and their allied agencies and system function.”⁵

The Guidelines continue by clarifying that “judicial responsibility for impartiality does not preclude judicial leadership” and that “... judicial ethics do not undermine or erase the power of off-the-bench judicial leadership”.⁶ The Guidelines highlight the importance of judges as conveners. The American Bar Association lends further support to the ethics and importance of judicial leadership outside the courtroom in its Standards for Judicial Excellence citing the “interdependence of the court”, within the child welfare context, stating “court leaders need to actively collaborate with other interested agencies and organizations”.⁷

High quality legal representation for parents prior to and after contact with the child welfare system is also a critical component of a robust prevention continuum. Civil legal services to address collateral legal issues (such as housing issues, domestic violence, paternity, child support, immigration, and work issues) that leave families vulnerable are key components of coordinated primary prevention approaches as any one of these factors could lead to family instability and increase the likelihood of child maltreatment.

⁵ Gatowski, S., Miller, N., Rubin, S., Escher, P., & Maze, C. (2016) *Enhanced resource guidelines: Improving court practice in child abuse and neglect cases*. Reno, NV: National Council of Juvenile and Family Court Judges, at p. 30.

⁶ Ibid, at p. 31.

⁷ American Bar Association, *Standards and Principles of Judicial Excellence*, American Bar Association House of Delegates Aug. 9, 2010.

In instances where contact with child protective services has been made, and later, ensuring that agencies are held accountable in judicial determinations⁸ that require evidence that reasonable efforts have been made to prevent removal and that it is contrary to the welfare of the child to remain in their home are also critical to preventing unnecessary parent-child separation. Such judicial determination must not be pro forma, and should serve as a critical check and balance on agency decision-making.⁹

CB strongly encourages child welfare agencies to engage judges, court administrators and attorneys across the country to exercise leadership in being strong voices for prevention and active partners in reshaping child welfare in their communities through supporting system changes to a primary prevention approach. CB further encourages Court Improvement Programs to engage proactively with child welfare agencies to promote the active involvement of the legal and judicial community in prevention efforts.

Community-based service providers

To be effective, a primary prevention approach involves partners from various disciplines to support families with in-home services and family preservation supports individualized to meet their needs. Community-based service providers work proactively to engage families by enhancing their strengths and addressing their immediate needs, often before more formal child welfare involvement is needed. These organizations and agencies are often the primary direct providers of child welfare services, operating under contract or in collaboration with the public agencies.

Moving to a primary prevention approach provides an opportunity for child welfare agencies to partner with community-based providers to evolve, adjust, and respond proactively to the needs of the children and families in their communities before they reach a level of risk or danger that puts their children in harm's way. Providers are uniquely well-positioned to partner with government and the community to implement, adapt, or create programs, services and interventions because of their knowledge of and commitment to the needs of families in their communities, the cultural norms and expectations, and the formal and informal support systems that can be mobilized on behalf of children and families. CB strongly encourages child welfare agencies to engage service providers to identify specific needs within their communities and to develop an array of services that match the cultural and support needs of families.

Other community partners

In addition to community-based service providers, other community partners run the gamut of parents with lived child welfare experience, youth who are alumni of foster care, teachers, schools and school districts, churches and faith-based organizations, businesses, hospitals and medical clinics, child care providers, early intervention and Head Start programs, summer youth programs, local law enforcement, housing programs and authorities, and all others that come into contact with children and families on a daily basis. These partners are well-positioned to know the strengths, resources, and ways in which their families, friends, and neighbors are struggling

⁸ 42 U.S.C. 671(a)(15); 42 U.S.C. 672(a)(2)(A)(ii); 45 CFR § 1356.21(b).

⁹ <https://www.acf.hhs.gov/sites/default/files/cb/im1702.pdf>

and the types of support and services that will be most culturally responsive and appropriate to their needs. Moreover, because of their influence on the well-being of families and children in their communities, their commitment to a family support/primary prevention model of child welfare is essential if we expect the outcomes for children and families to change substantially.

There are many opportunities for their active participation in a re-envisioned child welfare system, ranging from formal and informal opportunities to provide input into design and planning of programs and services, serving in advisory capacities, co-locating staff or representatives, cross training, and providing critical interventions that support and engage families and youth.

CB strongly encourages child welfare agencies, particularly local agencies, to identify and be in regular communication with community partners and to provide opportunities to participate in the development of a protective factors approach, child welfare program planning and improvement efforts, and to be a source of continuous feedback.

III. Key components of primary prevention and family strengthening programs

While each of the programs that CB leadership has visited over the past 18 months was unique and designed to meet specific needs of the communities they serve, all were unified in their visions to strengthen families through prevention and have shown or hold promise of showing improvements in outcomes for children and families, including, but not limited to reductions of the number of reports of maltreatment and reductions in the number of children entering foster care. Some jurisdictions have also seen measureable improvements in other critical social determinants of health, such as conditions in the places where people live, learn, work, and play and a wide range of health risks and outcomes.¹⁰

Common components across promising and successful primary prevention programs include:

- Services and resources are offered on a voluntary basis;
- Services and resources are commonly place-based and centrally located within the communities where families live, ensuring easy accessibility;
- Services and resources align with community values, norms, and culture;
- Services and resources are commonly offered by a public, nonprofit, faith-based or private provider, that may receive funding from the state or county child protection agency, but operates independently of government;
- Services and resources are available to anyone that lives in the community, not just to families deemed to be at risk and are offered in normalized, non-stigmatizing ways;
- Services and resources focus on enhancing parental protective factors;
- Services and resources include concrete supports (limited financial assistance, food assistance, housing assistance, legal services, respite or child care), clinical services, and peer mentoring or support services and activities; and

¹⁰ <https://www.cdc.gov/socialdeterminants/>

- Services and resources may be provided through braided funding including flexible funding, such as CB's title IV-E waiver demonstration authority, along with state, county, city and private funding.

Though many of the above components are self-explanatory, it is important to briefly discuss how such features combine to promote successful programs and approaches. Despite good intentions, state and tribal child welfare agencies in most jurisdictions are not known as a place where vulnerable families voluntarily turn for help. Families report a reluctance to engage with child welfare agencies for fear of having their children removed after revealing a struggle or need. Moreover, many families feel shame in working with or having any association with child protective services as they believe it may reflect badly on their ability to parent within their family or community. In contrast, a key feature of the programs and CB visited over the past 18 months is efforts to normalize help-seeking, that is, creating an environment where the need to ask for help is not viewed by families or the programs as judgmental or threatening to the families' integrity. Further, participating in services to prevent certain needs or problems from arising or becoming worse is viewed as a strength rather than a weakness.

To help mitigate the fear and stigma of asking for help, many of the programs CB has visited have been place-based and located in community centers, non-profit, faith-based, or private facilities as opposed to government agency buildings. Although many of the programs receive financial support through a contract with the child welfare agency, such programs often operate at arms-length and are not visibly connected to the public child protection agency. The programs often are staffed by community residents, many of whom have been service recipients themselves, from the communities in which the programs are located. This serves two critical purposes: (1) it increases the accessibility and receptivity of the programs and services by families; and (2) helps to ensure that programs and services are operated in culturally appropriate ways consistent with community norms and practices.

Participation by families and youth in most of the programs and services CB visited is completely voluntary, which encourages families and youth to determine what resources and supports can best meet their needs. Some families may receive referrals from a child protection agency to attend or enroll in the program or service, but the majority were not compulsory or court-ordered. The programs and services were also generally universal and open to anyone in the neighborhood, community or catchment areas that may elect to participate. Universality allows families to meet and interact where they may not otherwise have the opportunity, allows for peer-to-peer learning, and builds the resilience of entire communities.

Notably, nearly all of the programs that CB visited were intentionally designed to promote social connection and reduce social isolation that leaves families vulnerable and can heighten the likelihood of child maltreatment. Efforts to reduce social isolation through engaging parents with peers, program staff, and the larger community were apparent throughout much of the programming. While this is important for any family, not just those determined to be "at risk," adopting a universal approach seems likely to attract families who, without such supports, might actually become "at risk."

Many of the programs CB visited were designed with or in-response to community input or identification of need. At least one community-based resource center noted that while many organizations had come forth with requests or offers to co-locate services or to promote particular initiatives, the program held firm to the principle of adding to or revising its array of offerings only in response to community demand. As an example, program directors and parent and youth participants interviewed commonly identified concrete supports as the resource that initially attracted them to the program. Awareness that the program offered diapers, baby formula, food pantries, meals, safe play space for children, school supplies, and or clothing may have been the initial point of contact with the program, but once contact was made, families became aware of additional programming and services to address substance abuse, legal issues, parenting skills, peer support, or domestic violence, and additional, deeper-level involvement very often followed.

Some, but not all, programs included evidence-based services as part of the larger continuum of prevention services for those families with more clinical needs. These included substance abuse treatment interventions, mental health services, home-visiting programs, and trauma-informed services.

IV. Examples of programs that support families through primary prevention

Primary prevention programs, approaches and services designed to prevent child maltreatment, strengthen families and prevent unnecessary parent-child separation are operating across the country in urban and rural jurisdictions. Below, CB provides a description of some examples of particularly effective or promising approaches, programs and services that other child welfare agencies may consider in their efforts to strengthen and support families and children. Some of the programs are focused on primary prevention, while others address prevention and family strengthening at different points in the families' experiences, including after initial involvement with child welfare or after families have encountered some level of risk. These specific examples are not intended to disregard other similarly effective efforts across the country, but are included to illustrate the range of diversity in approaches across the country.

Allegheny County, Pennsylvania

As a long-standing example of a public child welfare agency operating family support and prevention services, Allegheny County Department of Human Services operates several initiatives through a broad spectrum of partnerships:

Family Support Centers. Over the past 20 years, Allegheny County has invested in 28 Family Support Centers that serve over 2,500 families with young children. These centers comprise one of the longest running and most successful attempts to strengthen families through prevention in order to reduce child maltreatment. They are located in areas of high poverty and need within the county. A set of nonprofit organizations operates each site and a family board of directors advises the programs on how they should best reach and serve families.

The goal of the Family Support Centers is to reduce the potential for child maltreatment by strengthening protective factors in families. The Centers do this by focusing on child development and parenting education, and by helping families gain support and connection with

others in their community. Each Center is warm and open - a place where families can come for group classes, peer support groups, parent-child interaction workshops, kindergarten-readiness classes, and resource and referral services. They also are a base for home visiting (see below). Family Support Centers provide a community hub for services and supports to families with young children, and DHS works with health, early childhood education, and social services organizations to augment services at/near these locations. These include:

- Drug and alcohol peer support.
- Behavioral health specialists embedded within the Centers.
- Home visiting by dedicated Family Support Center staff, using an evidence-based model.
- A pop-up pediatric and dental clinic (in pilot phase).
- Child care subsidies and human services navigation (begins in 2019).
- A human services center that integrates Family Support with housing, employment, child care, and other services, in collaboration with the city housing authority, the Department of Housing and Urban Development (HUD), and a recreational/cultural center (begins in 2020).

Results

The 2012-2014 evaluation of the (then) 25 Family Support Centers in Allegheny County found positive impacts that included:

- A lower rate of child welfare investigations. Chapin Hall matched neighborhoods on characteristics such as socioeconomic, family structure, and adult education levels. Comparing neighborhoods of similar (matched) characteristics, those with a Family Support Center had a lower rate of child welfare investigations than those neighborhoods without a Family Support Center (30.5 child welfare investigations per 1,000 children for those with a center versus 41.5 per 1,000 children for those without a center—which is statistically significant at $p = <0.001$). This finding is likely due to the cumulative protective effect of the Centers for their communities, reducing the incidence of child safety events that warrant child welfare involvement.
- Established relationships and support networks that can help to reduce isolation and build protective factors. In 145 interviews with parents who have participated in a Family Support Center, 61 percent reported that they connect with other Family Support Center families outside of Center activities.

In Home Treatment and Family Residential Treatment. In addition to Family Support Centers, the county provides:

- Treatment and social services specifically for families. DHS is investing in pilot studies of these programs:
 - In-home treatment—licensed therapists come to families' homes to deliver treatment and ensure families are receiving the support they need. DHS expects to reduce referrals to child welfare and out of home placements.
 - Family residential treatment—DHS selected a provider to purchase a former school, convert it to apartments, meeting space, and treatment areas so that families can live together and remain intact while one or more of the caregivers participates in treatment. DHS expects to reduce referrals to child welfare and out of home placements.

- Investments in home visiting (in addition to those provided by Family Support Centers) and in a home visiting network:
 - The county invests in more than 20 home visiting providers that serve more than 2,700 families. Most offer evidence-based programs such as Parents as Teachers, Nurse Family Partnerships, and Family Check Up.
 - DHS established a home visiting network to:
 - *Coordinate entry.* There is now a clear and simple entry point (the Allegheny Link) for all home visiting programs. This provides a referral pathway for medical professionals, caseworkers, and other key providers, and provides a mechanism for families who are interested in home visiting but do not know which program is the right fit for them. Families can still contact any of the providers directly.
 - *Strengthen training and support to providers.* The network provides training on key topics that all home visitors face, for example, a day-long training to support home visitors working with families facing opioid addiction or other substance abuse disorders had 100 participants and an extensive waitlist.

Out-of-School Time Program. Supporting people living in public housing via the Beverly Jewel Wall Lovelace (BJWL) Out-of-School Time Program. BJWL operates in 17 public housing communities across the county.

- It was developed over 20 years ago with the goal of keeping children safe and reducing their involvement in the child protection system.
- The program targets children who live in public housing communities, but any child, living within a two-mile radius of a BJWL program, and needing a safe place, is welcome to attend. Approximately 1,400 children are served per year.
- The program has a variety of activities that are trauma-informed, intentionally designed, and age-appropriate to develop skills, promote learning, and foster positive youth development. Activities include homework help, arts and crafts, health and wellness, sports and recreation, and STEM. In addition, BJWL implements one evidence-based curricula to support social and emotional growth (PATHS-Promoting Alternative Thinking Strategies). A healthy snack and meal are provided daily to all children.
- All children enrolled in BJWL are screened for the impact of trauma and connected to services as needed.

Results

- Youth who attend BJWL three or more days per week, demonstrate improvement in the following areas: aggressive and disruptive behaviors; concentration and attention; and social and emotional competence.
- During the 2016-2017 program year, there was a decrease in aggressive behaviors across all sites in the BJWL program. Youth at three of the sixteen BJWL sites showed improvement in all three areas; youth at seven of the sixteen sites showed improvement in concentration and attention; youth at nine of the sixteen sites showed improvement in social and emotional competence; and youth at seven of the sixteen sites showed improvement in two or more of the focus areas.

Boulder County, Colorado

As another public agency example, Boulder County, Colorado merged its Housing and Social Services departments into the Boulder County Department of Housing and Human Services (BCDHHS) in 2009 to create a single agency capable of utilizing public health and primary prevention. Its goal is to build a healthier community and promote family stability and success. As part of the merger, BCDHHS redesigned the entire child welfare system to focus on integrating programs that help children and families thrive with a range of social determinants supports. The integration of historically isolated programs shifted the focus upstream to early intervention and prevention activities that address the root causes of crisis and instability and reduce the need for foster care placements because broader family risk factors can be managed successfully.

Cross Program Supports. Boulder County invested significant resources in cross-programmatic supports such as the School-Based Rental Assistance Program, which helps keep families and children within the school districts and out of homelessness by helping to cover housing costs and providing intensive case management supports. The county's Early Intervention Program arranges supports for families with children ages 0-5 who are screened-out following a child protection referral. Supports provided in this context include Short-Term Housing and Family Unification Program vouchers for families at risk of homelessness to help them stabilize and avoid further child protection involvement.

Differential Response and Family Assessment Response. BCDHHS also broadly implemented a prevention-based, family engagement practice model including Differential Response with a critical focus on increasing Family Assessment Response cases. This model engages families and leverages resources on a wide range of integrated prevention-based supports outside of the child protection agency to help keep children safely at home and ensure the family is moving toward stability.

Title IV-E Flexible Funding Waiver. Boulder County is an active leader in Colorado's title IV-E waiver, dramatically expanding efforts to build extended family networks and provide a broad array of kinship supports to reduce the need for foster care and congregate care. The county has seen tremendous success in providing access to evidence-based and well-supported early childhood supports, including high-quality home visitation programs and Child Care Assistance. These early childhood supports benefit both parents and children by providing a pathway to better employment, stability, and economic gain. The Housing Development program creates new affordable housing opportunities for families and children in the community, incorporating strong human services-based case management supports for residents who are struggling in other areas of their lives.

Information System Integration. Boulder County uses an integrated data system in partnership with community providers to prioritize the needs and outcomes of the families they serve. BCDHHS actively works to break down the barriers between isolated systems in health care, housing, and human services to work better as an entire community to promote population-level health and well-being. This integration has increased the tools the county can wrap around families who have been referred to the child protection system with a range of social determinants and two-generation-driven services to help them stay together and thrive.

BCDHSS helps over 90,000 residents each year. The integrated prevention-focused approach to service delivery allows BCDHSS to access the right supports at the right time for families, improving health and well-being, boosting child safety and family stability, and decreasing the need for out-of-home placement.

Truancy Improvement Project. BCDHSS led a multi-agency collaboration including the courts and 2 school districts with the goals of eliminating the use of detention for youth who are truant, reducing the use of truancy court hearings, and addressing the root causes of truancy to improve school attendance and school achievement. The Truancy Review Team multi-agency staffing process utilizes the Child and Adolescent Strengths and Needs (CANS) assessment to identify primary needs and the team, including the youth and family, determine which services will support the best possible outcomes. CANS reassessments are completed at 4 months. In the first 2 years of the project, 36% of students reassessed showed significant improvement in school attendance and 38% of students reassessed showed a significant increase in school achievement as measured by the CANS.

Results

Although BCDHSS has experienced an increase in annual referrals to the child welfare system of 65 percent from 2010 to present (from 4,130 referral per year to 6,792 per year, respectively), it also has the lowest out-of-home placement rate in the state of Colorado at 2.6 children per 1,000, below the state average of 4.0 children and the national average of 5.6 per 1,000. BCDHSS' Truancy Improvement Project reduced the number of court-involved youth in county school districts from 123 to only 3 youth in two years, with zero children who are truant currently in detention. In addition, Boulder County has the lowest juvenile detention rate in the state of Colorado, with only five children detained in the entire county.

San Diego County, California

As an example of a public agency working with a host of community partners, The County of San Diego's Child Welfare Services (SDCWS) agency is a key partner in primary prevention efforts.

Safety Enhanced Together. SDCWS's child welfare services practice model, "Safety Enhanced Together," shares a vision with community providers and works to promote all of the same goals. The intent of the practice model is to ensure that every child grows up safe and nurtured. Under the model SDCWS works to keep children and families safely together whenever possible through the use of family strengthening practices, culturally responsive approaches, and close coordination with Behavioral Health Services. SDCWS works intensively to find additional family members that may serve as a support to vulnerable parents and foster permanent connections for youth that do not have family available to provide care.

Live Well San Diego (LWSD). LWSD is the county's vision to create a region that is healthy, safe and thriving. Utilizing a trauma-informed lens, LWSD promotes health, well-being and safety through countywide efforts to position all families to thrive. LWSD is made possible by two highly coordinated and complimentary components: (1) a unified public human services agency dedicated to proactively serving all community members in need, and (2) an expansive collaborative network composed of over 390 public and private partners that create opportunities

for families to engage in services, supports, programs and activities. Partners include participants from business and the media, the chamber of commerce, cities and government agencies, community and faith-based organizations, school districts and educational organizations. Both components are organized around the simple principle of helping all families “live well.”

This public-private partnership works to accomplish one shared vision: building better health, living safely, and ensuring that all members of the community thrive. LWSD utilizes four strategic approaches: (1) building a better service delivery system, (2) supporting positive choices, (3) pursuing policy and environmental changes, and (4) improving the social services culture. The strategies are designed to impact five key areas of influence: health, knowledge, standard of living, community, and social functioning. All partnerships and actions of the human services agency are designed to advance these goals.

The partners work together to establish measures for monitoring the effectiveness of their collective action. The top ten indicators to measure the success of LWSD are: life expectancy, quality of life, education, unemployment rate, income, security, physical environment, built environment, vulnerable populations, and community involvement.

Safety Organized Practice. Utilizing Safety Organized Practice in child welfare, San Diego has improved engagement with families and strengthened assessments to enhance safety and well-being for children. The successful use of Family Visit Coaching through one-on-one parent coaching during visitation enhances parenting practices and enables the caregiver to demonstrate acts of protection to increase child safety. SDCWS’s partnership with Behavioral Health Services, Pathways to Well-Being, ensures every child with an open case receives a mental health screening and engages the child and family team to determine resources and supports to build resiliency for youth experiencing mental health challenges. This approach promotes opportunities for all children to preserve or establish permanent life-long connections and thrive in a family setting. Furthermore, this aligns with California’s Continuum of Care Reform mandate to reduce the reliance on congregate care.

Results

These approaches and partnerships positioned San Diego to be a leader in the California Well-Being Demonstration Project beginning in 2014.

- San Diego has reduced the number of children ages 0-17 placed in out of home care by 30.6% (from 3052 on October 1, 2014 to 2116 as of April 1, 2018). SDCWS has reinvested approximately \$16.2 million in innovative family strengthening strategies.
- Taken together, proactive and preventative efforts in San Diego County have contributed to the following outcomes: thirty-nine percent (39%) reduction in average monthly removals of children from their homes based on allegations of child maltreatment since FY 2009-2010; forty-two percent (42%) decrease in the number of open child welfare cases since 2010; thirty-eight percent (38%) decrease in the number of children placed in out of home care; and a sixty-three percent (63%) decrease in the number of children in placed in

congregate care since 2010. These results are attributed to the collective efforts between the County, Live Well San Diego partners and numerous community providers.

Montgomery County, Maryland

As an example of a public agency working with the school system and other partners to support families and prevent maltreatment, the Montgomery County Department of Health and Human Services operates Linkages to Learning (LTL). LTL is a collaborative initiative among the Montgomery County Department of Health and Human Services, the Montgomery County Public School System, and local non-profit agencies. The goal of the program is to address the social, economic, health, and emotional issues that interfere with the academic success of children and the self-sufficiency and well-being of families. There are 29 LTL sites in elementary and middle schools across the county. Eight sites also have school-based health centers (SBHC), which serve students enrolled in the school, their siblings, and even parents. The accessibility and availability of these critical physical and mental health services have helped broaden parental engagement and deepen connections to children and families. Such connections are vital to both preventing and detecting child abuse and neglect.

Poverty and poor health are key indicators of trauma and family stress and often are predictors of poor academic performance. These schools are also located in zip codes where child abuse and neglect referrals tend to be high. LTL focuses on three broad areas of need: student well-being, family services, and community education and development.

- Student Well-Being Services include: assessments for social-emotional health and behavioral concerns; consultation with teachers, child and family; group therapy and psychosocial skills development groups; primary care and treatment, and SBHCs.
- Family Services include: family needs assessments; family case management; and referrals to community resources, parenting groups, and parent/guardian education.
- Community Education and Development Services include: community needs assessments, out-of-school time activities, adult English literacy classes, other adult education, and community wide events.

This community based model is a key component of the county's efforts to strengthen family resilience, close the educational opportunity gap, end intergenerational poverty, and reduce child maltreatment.

Results

Some of the most impactful program results include:

- Attendance (percentage of days attended) for elementary students who participated in recreation groups through LTL was statistically significantly higher and suspension rates were lower.
- Families who received case management services showed improvement in most areas of self-sufficiency. Ratings on health, nutrition, family development, income management, adult education, and community participation were statistically significantly higher after receiving LTL case management services than at referral to LTL.

- In an end-of-year LTL survey, large percentages of parents/guardians (more than 90 percent) agreed that LTL had helped them support their students' education and helped their student and family feel like a part of the school and become more engaged.

Bring Up Nebraska

As an example of a public-private partnership focused on family support and primary prevention, Nebraska implemented an intensive statewide prevention approach in 2017 in response to the following data and outcomes:

- 4,950 of Nebraska's children/youth were in out-of-home care. This is roughly equivalent to the total number of high school seniors in Omaha and Bellevue public schools for the 2016-2017 school year.
- 48% of children in Nebraska's custody ages 0-5 had at least one parent who also was in the state's custody.
- 305 Nebraska children were at risk of aging out of foster care.
- 85% of child maltreatment in Nebraska was neglect.
- The estimated annual cost of child maltreatment in Nebraska is \$435,693,489, which could go much further and produce better outcomes if focused on prevention.

Through the Bring Up Nebraska initiative, national, state and community partners are working with Nebraska Children and Families Foundation, a nonprofit organization, to bring resources and solutions together to address and support prevention efforts at the community level. Bring Up Nebraska is a community-owned effort that works to prevent families from reaching crisis and reduces the likelihood of child maltreatment. The initiative is guided by the belief that government is a poor substitute for family and that all efforts should be made to keep families strong, resilient, and safely together. The initiative explicitly recognizes that large, top-down approaches like the child welfare system are expensive, hard on families, and by design, become involved only after a crisis has happened.

The initiative identified barriers that communities want to solve with additional supports and resources. The first five areas Bring Up Nebraska is addressing are: 1) high rates of children being removed due to neglect and poverty; 2) high rates of children removed due to substance abuse and behavioral health issues; 3) limited resources for prevention services, for example, early childhood services, home visitation, parenting supports; 4) high rates of pregnant and parenting young adults coming out of the foster care and other systems; and 5) limited affordable and safe housing options for families. Bring Up Nebraska identified and implemented a number of strategies to address each of these issues with community and state leaders. Particularly promising strategies include:

Community Response (CR). This is a community collaborative voluntary service available to all families. CR connects families with resources and supports to help meet their goals, strengthen their relationships within the community, and prevent unnecessary involvement in higher end systems like child welfare and juvenile justice. CR addresses immediate needs and seeks to build longer-term relationships meant to increase family protective factors, strengthen parent and child resiliency, increase self-sufficiency and realize positive life outcomes over time. Family driven goals can include meeting basic needs, such as: housing, utilities, food, and

transportation; developing parenting support and skills; navigating challenging behaviors and seeking further education on parenting topics; building life skills, such as job searching, budgeting, and money management; and strengthening family support systems and building community connections so all families have partners.

Alternative Response. This is an approach to help families with less severe reports of child abuse and/or neglect connect with the supports and services they need in order to enhance the parent's ability to keep their children safe and healthy. Families eligible for Alternative Response are assigned to a Child and Family Services Specialist who will begin the assessment process, and begin to address the needs of families and services to increase protective factors for individual and family well-being.

Economic Assistance (FAST). Families referred from the Child Protective Services hotline can receive volunteer Family Action Support Teams (FAST) services to address their immediate crisis with community response, churches, schools, and other supports who can help them find housing, transportation, and child care.

Communities for Kids. This is an initiative created in response to community requests for assistance with shortages of high-quality early care and education programs—shortages that both impact children's optimal development and pose a challenge for communities hoping to attract and retain the viable workforces they need to thrive. Communities for Kids aims to partner with communities' public and private entities to support and coordinate planning for access to high-quality early child care and education for all children birth through age eight. These partnerships are customized to address each community's unique assets and needs so each community can grow and prosper well into the future.

Results

As a new initiative, it is too soon for Nebraska to report outcomes. The state is carefully monitoring efforts under the initiative. Assessment efforts within the Community Response program to date are demonstrating positive increases in the protective factors of families participating in the program.

Building Communities of Hope

As other examples of public-private prevention partnerships, Gainesville and Jacksonville, Florida, Hagerstown, Maryland, and New York City (among other sites) are partnering with Casey Family Programs to implement the Building Communities of Hope (BCOH) framework, based on the simple and well documented principle that children can remain safe and stable when their families are strong and the communities in which they live are supportive. BCOH is an orientation and a framework for reimagining the way we support and serve families. This framework is based on several beliefs that Casey Family Programs shares with its many national partners. Among those beliefs are:

- There are too many children in out-of-home care.
- There are disproportionately poor outcomes for certain families and children across a wide variety of well-being indicators.

- It is difficult to produce significantly better results in child welfare if the existing systems are only crisis oriented.
- There is a need to redefine success as it relates to child and family well-being and to change the narrative that families have of the helping system — and that the helping system has of families.
- There is need for increased community voice and stakeholder involvement in child welfare.
- The facts are clear about the significant impact of inter-generational family instability, poverty and trauma.
- There is an ongoing responsibility to repurpose and redirect existing resources so that they are more precise and effective.

The framework emerged as part of a broader effort supported by Casey Family Programs. The 2020 Building Communities of Hope initiative has the bold goal of safely reducing the number of children in out-of-home care by half by the year 2020. Within the context of this initiative, Casey Family Programs has collaborated with jurisdictions that are applying a number of fresh perspectives to the challenge of keeping children safe and stabilizing families.

Many of the site partners are taking an ecological approach to the tasks related to safe reduction and thus the development of the BCOH theme, “Safe Children, Strong Families and Supportive Communities.” Among Casey's partners, the framework for BCOH takes a much more expansive approach than child welfare systems have historically taken.

These are the elements of the BCOH framework emerging from the collective research and the lessons learned from Casey's site partners:

- Five-sector presence and involvement: public and non-profit sectors, philanthropy, business and community voices/stakeholders;
- Trauma- and recovery-focused practice approaches;
- Ongoing and robust community involvement;
- Intentional efforts to provide children and families with opportunities to succeed at the earliest possible stages of involvement;
- An active focus on reducing inequality and building a social justice framework that addresses generational patterns of poverty and trauma;
- Active use of data to identify what type of service array should be deployed and where;
- A place-based or ZIP code-driven focus on services and supports, including those related to education (graduation rates/degrees earned), employment, housing, infrastructure, mental health and related areas of need; and
- A focus on reducing levels of violence, incarceration and concentrated poverty.

Results

Several communities around the country have developed BCOH initiatives that have shown impressive results. Two sites in Florida, Gainesville and Jacksonville, have utilized a strategic set of partnerships that have helped them to significantly lower child maltreatment and foster care placement rates. Hagerstown, Maryland has created a school based and non-stigmatizing engagement program that includes a health clinic and in-home family support services, while

New York City has expanded a Community Partnerships Program that is a collaboration between the city's public child welfare agency and neighborhood-based organizations.

Though no site resembles the other, each shares the common framework. The BCOH framework also supports peer mentoring and support among its partners to highlight the established, promising and emerging best practices.

The Center for Family Life

As an example of a privately operated agency under contract with the public agency to provide family support and prevention services, along with foster care when needed, the Center for Family Life (CFL) is a neighborhood-based nonprofit community service agency based in Sunset Park, Brooklyn, a low-income neighborhood of about 150,000 residents where 43 percent of children live below the poverty line. CFL's mission is to strengthen youth, support families, and build community. It operates under the philosophy that the deeper a family's involvement in multiple programs and services, the greater the likelihood that the family will be healthy, stable, and self-sufficient. To that end, CFL offers a wide range of voluntary services, family support, and family engagement programs. These include counseling; job readiness; a wide range of school-based programs and services, including after school, extra-curricular, and summer programs; food and clothing support; substance abuse and mental health counseling; and civil legal services through legal services partners.

CFL serves over 14,000 individuals and 10,000 families (unduplicated) in a given year. Approximately 7,000 children are served in afterschool and summer camp programs. CFL serves 5,000 individuals in the food pantry, public benefits enrollment, legal clinic (wage and hour, landlord-tenant, and immigration law), and financial services. Over 600 individuals participate the job readiness program annually, with approximately 200 successful job placements a year. To promote economic self-sufficiency, CFL also serves close to 200 individuals in small business development services to launch cooperative businesses in domestic industries. CFL also provides free Earned Income Tax Credit (EITC) tax filing services that have helped over 3,000 individuals file taxes, returning over 5.5 million dollars to this community.

Results

In fiscal year (FY) 2018, none of the 1,012 children in CFL's maltreatment prevention program entered foster care, and in FY 2017, one child out of 1,189 entered foster care.

A significant number of children in CFL's foster care program are in kinship placements as they heavily prioritize and support the connection to family and community. Of children that were involved with foster care placement services offered through CFL in the last 10 years, 81 percent of children were in kinship placements, 8 percent were in mixed kin and non-kin over the course of placement, and 10 percent were in non-kinship placements.

Detroit Center for Family Advocacy

As an example of a partnership between a university and the public agency, the Detroit Center for Family Advocacy was a pilot project operated by the University of Michigan law School in partnership with the child welfare agency. The Detroit Center for Family Advocacy provided a lawyer, social worker, and parent advocate to work with families with a substantiated finding of

abuse or neglect whose child remained in their home without any court involvement (i.e., no petition had been filed). Center staff worked collaboratively with members of the child welfare agency, who refer cases to the Center, to stabilize the family so that they can remain together. While the lawyer resolves collateral legal issues affecting the family's stability, the social worker and parent advocate connect the family with community resources and provided emotional support.

Results

Over the Center's three-year pilot period, none of the 110 children served by the organization entered foster care.

Safe & Sound, San Francisco, CA

As an example of a private agency focusing on family support and prevention, Safe & Sound is a nonprofit organization based in San Francisco, CA. It uses a public health approach focused on primary prevention to promote the development of safe kids, strong families, and sound communities that is supported with braided public and private funding. Safe & Sound is one of 26 family support centers located throughout San Francisco, all designed to serve specific needs of the community in which they are located. Safe & Sound serves parents of children 0-18 and offers two levels of services through its family support center: Supportive Family Services and Integrated Family Services.

Supportive Family Services include parenting classes, counseling, care management, support groups, workshops, child safety classes, events for families, and a 24/7 parental stress TALK Line. Parents and caregivers in the community are welcome to drop in for support services, talk with a counselor about a crisis or parenting challenge, learn about and skills for raising families, take a break in the common day area, pick-up food, clothing or hygiene products, and join together for a family meal, event, or activity. These services all create community, build strong families, and keep kids safe. Safe & Sound's services are voluntary and families are referred by teachers, school counselors, doctors, clergy, and neighbors, as well as the county's child welfare agency.

Integrated Family Services (IFS) is a more intensive level of services for families who are living in conditions that pose a greater risk for abuse. This wrap-around, two-generation model uses evidenced-based and evidenced-informed assessments, education, case management, counseling, and structured service delivery plans to strengthen the Five Protective Factors demonstrated to reduce the risk of child abuse in vulnerable families: 1) parental resilience; 2) social connections; 3) concrete support in times of need; 4) knowledge of parenting and child development; and 5) social and emotional competence of children. All (100%) of families eligible for IFS have experienced one or more Adverse Childhood Experience (ACE) relating to child abuse or domestic violence, significantly higher than the general population.

Results

- Over the past 15 years, the City and County of San Francisco has seen the rate of substantiated child abuse cases decrease by 67 percent, from 12.3 cases per 1,000 children in 2003 to 4.0 in 2017. Over that same time period, the number of children in foster care has

decreased by 71 percent from 2,203 children in care in 2003 to an historic low of 633 children in 2017. In 2017, there were 5.0 children per 1,000 in foster care in San Francisco, below the statewide rate.

- Over 75 percent of families enrolled in IFS for at least six months improved their protective factors as demonstrated by the results of regular, evidence-based assessments, including the North Carolina Family Assessment Scale and the Parents' Assessment of Protective Factors

V. Summary and call to action

The current trajectory of increasing numbers of children in foster care, reports of maltreatment, victims and deaths due to maltreatment in the United States is unsustainable and the outcomes we are achieving for children and families involved with state and tribal child welfare systems fall far short of what we desire as a nation. These trends and outcomes are not inevitable. We can re-orient our programming and policies toward preventing and addressing the root causes of family vulnerability. It is time to design and implement more effective ways to build and support family resilience and self-sufficiency, and promote the long-term well-being of families and children.

It is essential for child welfare agencies to begin implementing a primary prevention approach to strengthening families, preventing the unnecessary removal of children and in helping ensure a well-functioning child welfare system. Primary prevention programs, strategies and services strengthen the protective capacities of children and parents, before child welfare involvement, to help children and their families thrive.

CB strongly encourages all child welfare agencies to partner with executive agencies, judicial partners, service providers and community partners to transition to a proactive prevention services approach with a shared vision, leadership, and ownership of the outcomes that will be achieved.

As evidenced by the programs and approaches highlighted in this memorandum, it is entirely possible to design and implement primary prevention approaches that will lead to better outcomes for children and families. CB strongly encourages all public child welfare agencies to begin or enhance primary prevention efforts as part of their child welfare programming, and to pursue and implement robust continuums of prevention services to strengthen families and reduce initial occurrences of maltreatment and the need for foster care.

Inquiries: Children’s Bureau Regional Program Managers

/s/

Jerry Milner
Associate Commissioner
Children’s Bureau

Attachment

CB Regional Office Program Managers

Resources

Child Welfare Capacity Building Center for Courts

<https://capacity.childwelfare.gov/courts/>

Child Welfare Capacity Building Center for States

<https://capacity.childwelfare.gov/states/>

FRIENDS National Resource Center for CBCAP

<https://www.friendsnrc.org/>

NCJFCJ Enhanced Resource Guidelines

<http://www.ncjfcj.org/ncjfcj-releases-enhanced-resource-guidelines>

Disclaimer: Information Memoranda (IMs) provide information or recommendations to states, Indian tribes, grantees, and others on a variety of child welfare issues. IMs do not establish requirements or supersede existing laws or official guidance.

Attachment

Children’s Bureau Regional Office Program Managers

<p>1</p>	<p>Region 1 - Boston Bob Cavanaugh bob.cavanaugh@acf.hhs.gov JFK Federal Building, Rm. 2000 15 Sudbury Street Boston, MA 02203 (617) 565-1020 States: Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont</p>	<p>6</p>	<p>Region 6 - Dallas Janis Brown janis.brown@acf.hhs.gov 1301 Young Street, Suite 945 Dallas, TX 75202-5433 (214) 767-8466 States: Arkansas, Louisiana, New Mexico, Oklahoma, Texas</p>
<p>2</p>	<p>Region 2 - New York City Alfonso Nicholas alfonso.nicholas@acf.hhs.gov 26 Federal Plaza, Rm. 4114 New York, NY 10278 (212) 264-2890, x 145 States and Territories: New Jersey, New York, Puerto Rico, Virgin Islands</p>	<p>7</p>	<p>Region 7 - Kansas City Deborah Smith deborah.smith@acf.hhs.gov Federal Office Building, Rm. 349 601 E 12th Street Kansas City, MO 64106 (816) 426-2262 States: Iowa, Kansas, Missouri, Nebraska</p>
<p>3</p>	<p>Region 3 - Philadelphia Lisa Pearson lisa.pearson@acf.hhs.gov The Strawbridge Building 801 Market Street Philadelphia, PA 19107-3134 (215) 861-4030 States: Delaware, District of Columbia, Maryland, Pennsylvania, Virginia, West Virginia</p>	<p>8</p>	<p>Region 8 - Denver Marilyn Kennerson marilyn.kennerson@acf.hhs.gov 1961 Stout Street, 8th Floor Byron Rogers Federal Building Denver, CO 80294-3538 (303) 844-1163 States: Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming</p>
<p>4</p>	<p>Region 4 - Atlanta Shalonda Cawthon shalonda.cawthon@acf.hhs.gov 61 Forsyth Street SW, Ste. 4M60 Atlanta, GA 30303-8909 (404) 562-2242 States: Alabama, Mississippi, Florida, North Carolina, Georgia, South Carolina, Kentucky, Tennessee</p>	<p>9</p>	<p>Region 9 - San Francisco Debra Samples debra.samples@acf.hhs.gov 90 7th Street - Ste 9-300 San Francisco, CA 94103 (415) 437-8626 States and Territories: Arizona, California, Hawaii, Nevada, Outer Pacific—American Samoa Commonwealth of the Northern Marianas, Federated States of Micronesia (Chuuk, Pohnpei, Yap) Guam, Marshall Islands, Palau</p>

5	<p>Region 5 - Chicago Kendall Darling kendall.darling@acf.hhs.gov 233 N. Michigan Avenue, Suite 400 Chicago, IL 60601 (312) 353-9672 States: Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin</p>	10	<p>Region 10 - Seattle Paula Bentz paula.bentz@acf.hhs.gov 701 Fifth Avenue, Suite 1600, MS-73 Seattle, WA 98104 (206) 615-3662 States: Alaska, Idaho, Oregon, Washington</p>
---	--	----	--

FOR IMMEDIATE RELEASE

November 21, 2018

Contact: Mackenzie Sehlke, Boulder County Housing and Human Services, 720-467-1975

Boulder County Receives Family Unification Program Award to Help House Families and Youth at Risk of Homelessness

Boulder County awarded \$611,940 in additional funding from the U.S. Department of Housing and Urban Development (HUD) to help house at-risk youth and families, to prevent family separation.

For over seven years, Boulder County Department of Housing & Human Services (BCDHHS) has successfully administered Family Unification Program (FUP) funding locally to prioritize and support homeless youth and families at risk of involvement with the child welfare system due to unstable or inadequate housing. The new Family Unification Program (FUP) award will provide rental assistance to an additional 42 vulnerable household here in Boulder County.

“The Housing Division has done an excellent job of working with our Family and Children Services teams over the past seven years to ensure that these vouchers have the most impact for vulnerable children and families in our community,” says Frank Alexander, BCDHHS Director. “Our teams worked closely together on this most recent application for additional vouchers because we know that wrapping families in multiple supports, as soon as possible, is critical to helping families thrive.”

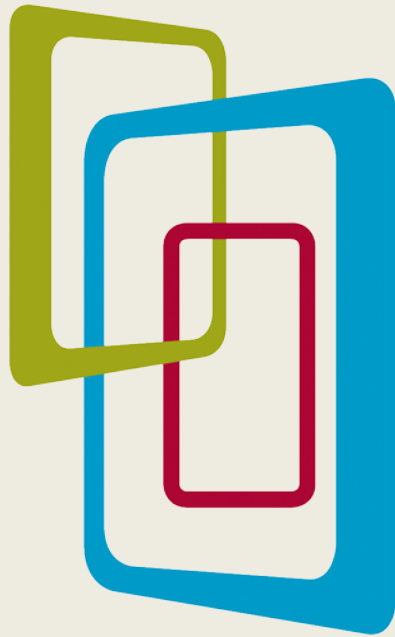
Youth and families will receive this critical financial support, as well as the opportunity to participate in other integrated services and prevention-focused supports offered by BCDHHS Family and Child Services Division and BCDHHS Case Management and Community Outreach Division. Boulder County also works with families who met McKinney Vento definition of homeless to preference additional FUP vouchers for families who are exiting a rapid re-housing program and no longer needing high level supportive case management, but still needing supports.

“We have 65 homeless families with open child welfare cases and 74 homeless youth in Boulder County who could really benefit from the use of these additional FUP vouchers,” says Norrie Boyd, BCDHHS Housing Division Director. “We are focused on leveraging this funding to prevent homelessness and child maltreatment in our community.”

FUP is a supportive housing, early intervention program that provides housing with supportive case management services to both families with identified child welfare concerns and youth transitioning out of the foster care system within the County. The objective is to promote family reunification, with the end result being the prevention of the removal of children from their parents due to housing instability. FUP also addresses the needs of homeless youth that have spent considerable time in the foster care system by offering supportive services, enhancing their opportunity for self-sufficiency and transition into adulthood.

To learn more about how BCDHHS is addressing affordable, stable housing across the county, visit the Boulder County Regional Housing Partnership's [Regional Housing Strategy](#). For additional information about Boulder County's efforts to provide subsidized housing, visit our [website](#).

Follow Boulder County Housing and Human Services at [www.Facebook.com/BCDHHS](https://www.facebook.com/BCDHHS) or visit www.BoulderCountyHHS.org to learn more about how safe, quality affordable housing fits into our prevention-based wrap-around community supports and services.



BOULDER COUNTY
HOUSING
& HUMAN
SERVICES

Hope for the future, help when you need it.

Business Operations and Systems Support (BOSS) Division Update

Human Services Board Meeting, 12/4/18

MIS Help Desk

- New leadership, two new team members.
- Current areas of focus:
 - 2018 County Hardware Refresh
 - Upgrade to Windows 10/Office 365
 - Prepping for 2019 State Hardware Refresh
 - CBMS Transformation – security and user management

Content & Records Management

- Collaborated with Family and Children's Services leadership to address a backlog in records redaction.
- Worked with Application Development team to help set up processes for document submission and classification in HHSCv2.
- Assisting Boulder County IT in testing performance of Kofax in Windows 10.
- Engaged in continuous process improvement work with our Community Support division.
- Approximately 1.2 million pages of documents scanned by year-end

Operations Team

- Continued work in the areas of:
 - Site security and employee safety
 - Emergency management
 - Space planning
- Process improvement work:
 - Employee travel
 - Employee moves
 - Fleet vehicle reservations
 - On-boarding/off-boarding of employees
 - Performance evaluations

Technology Projects & Initiatives

Partnerships with Public Health, Community Services, Boulder County IT

- County Data Governance group
- Implementation of systems – Cherwell, NeoGov Onboard/Perform
- Committees – TRAC, BAT, TUG, TOAST
- FBI/CBI audit of Foster Care program (CJIS compliance)

Interactive Texting Tool – Mogli

- CCAP outreach
- ACA outreach
- Housing lease-ups

Technology planning for Housing sites in development

Housing Operations Interdisciplinary Group



Hope for the future, help when you need it.



BOCC Update on BOSS Application Development and Analytics Activity

12/4/2018



Integrated Services Core Components



Boulder County Integrated Services Model of Care





Community Connect Architecture

Social Determinants Data Imports

- Benefits
- Child Welfare
- Housing
- Child Care
- Child Support
- Community Resources

Integrated Data Warehouse

- Single Client Identity
- Client 360 View
- Application Data

BCC Application Suite

- Client Self-service
- Support Staff Portal
- Analytics

Improving Integration Across Boulder County



- ### Application Features
- Client 360 View
 - Community resource directory
 - Inter-agency referrals
 - Case management/ community coordination
 - High Volume Work Tasks
 - Self-service Portal
 - Inventory/Fund Mgmt

- ### Analytics
- Reusable integrated data sets: overlap, vulnerable populations, gaps, recidivism, escalation of risk
 - Child welfare – workload, resources, outcomes
 - Child care – targeting resources

- ### Coordination and Collaboration
- Shared practice and tools
 - Homeless Initiative: Coordinated Entry
 - Boulder Shelter
 - Bridge House
 - Sister Carmen
 - EFAA
 - OUR Center
 - HOPE
 - Community Food Share
 - Community Services: PIE, Workforce, Head Start
 - Public Health: Genesis
 - Navigation Pilot
 - Boulder Housing Partners

*Challenges:
Finding qualified technical staff*

BCC Expansion: Partnerships and Momentum

Goals

Interoperability across social determinants (health, education ...)

Expand regionally

Protect our platform

Medical Health Interoperability

Exchanging referrals and messages with health providers

Integrated analytics

CORHIO Partnership

Integrating for Equity (Clinica, MHP, Public Health)



Regional Expansion

CORHIO, CCMCN for scalability

Support and collaboration with Governor's Office

Jeffco next steps: Combine database with Boulder @CORHIO

Challenges:

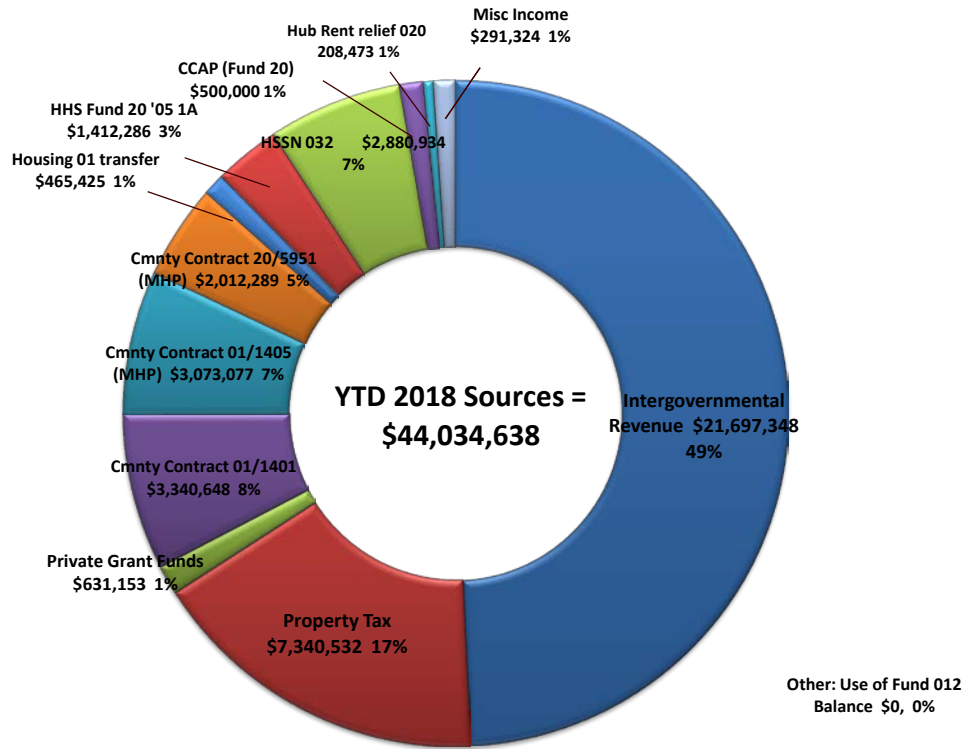
Obtaining CO state legal approval to expand use of state-managed program data

**Boulder County Human Services
Monthly Financial Report
Table of Contents to the Appendix
For the December 4, 2018 BOCC Meeting**

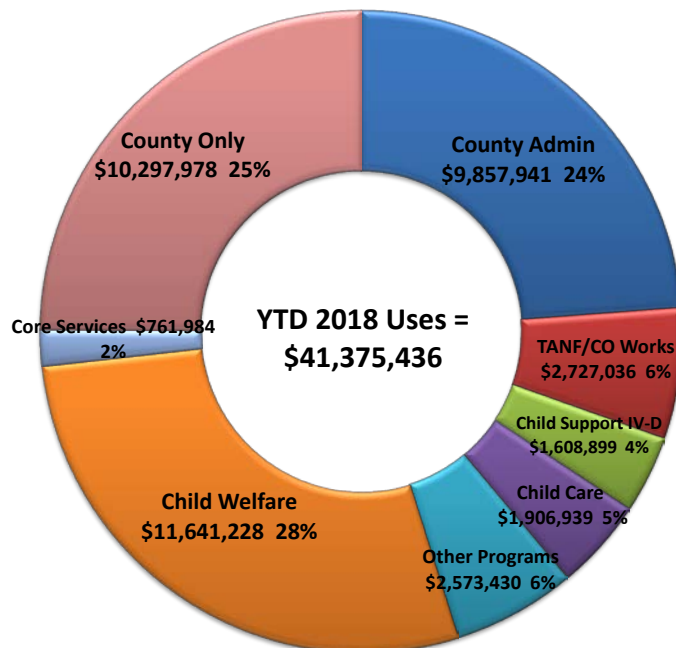
Appendix

- A Pie Charts: Sources and Uses of Funds
- B Comparison of County Budget to Actuals
- C Supplemental Analyses of Fund 012 Balance and TANF Reserves
- D HSSN Comparison of Budget to Actuals
- E Community Contracts Comparison of Budget to Actuals
- F Comparison of Major State Allocations to County Expenditures
- G Non-major Allocated and Non-allocated State Program Expenditures

Human Services: Sources of Funds For Ten Months Ending October 2018



Human Services: Uses of Funds For Ten Months Ending October 2018



**Boulder County Human Services Fund 012
Comparison of County Budget to Actuals
For Ten Months Ending October 2018**

I. FUND 012 BALANCE AT 1-1-2018

\$ 12,136,071

	Current 2018 Budget	(A) YTD Actuals 10/31/2018	% Reported 83.3% Thru Year	(B) Encumbered 10/31/2018	(A) + (B) Actuals+Encum 10/31/2018	% Rptd + Encmb 83.3% Thru Year	Remaining / Unenc budg @ 10/31/2018	(C) YTD Budget at 10/31/2018	(C) - (A) YTD Actuals (+/-) YTD Budget
II. SOURCES OF FUNDS (Source: IFAS GL5438)									
Intergovernmental Revenue	\$ 27,757,080	\$ 21,697,348	78.2%		\$ 21,697,348	78.2%	n/a	\$ 23,130,900	\$ 1,433,552
Property Tax	7,377,137	7,340,532	99.5%		7,340,532	99.5%	n/a	6,147,614	(1,192,918)
Private Grant Funds	622,649	631,153	101.4%		631,153	101.4%	n/a	518,874	(112,279)
Consolidated contract 01/1401 transfer	3,340,648	3,340,648	100.0%		3,340,648	100.0%	n/a	2,783,873	(556,775)
Consolidated contract 01/1405 transfer	3,073,077	3,073,077	100.0%		3,073,077	100.0%	n/a	2,560,898	(512,180)
Consolidated contract HHS 20/5951 (MHP)	2,012,289	2,012,289	100.0%		2,012,289	100.0%	n/a	1,676,908	(335,382)
HHS Funding (2005 1A ballot initiative)	1,412,286	1,412,286	100.0%		1,412,286	100.0%	n/a	1,176,905	(235,381)
HSSN Funding (2010 1A ballot initiative)	7,025,491	2,880,934	41.0%		2,880,934	41.0%	n/a	5,854,576	2,973,642
Housing (former 2451/2452 Fund 01 transfer)	1,367,554	465,425	34.0%		465,425	34.0%	n/a	1,139,628	674,204
CCAP (transfer from HHS Fund 20)	500,000	500,000	100.0%		500,000	100.0%	n/a	416,667	(83,333)
St Vrain Hub rent relief (Fund 001 transfer)	208,473	208,473	100.0%		208,473	100.0%	n/a	173,728	(34,746)
Misc: includes interest revenue & recoveries	423,094	472,473	111.7%		472,473	111.7%	n/a	352,578	(119,894)
Total New Sources of Funds	55,119,778	44,034,638	79.9%		44,034,638	79.9%	n/a	45,933,148	1,898,511
Other Sources : Use of 012 Fund Balance	3,087,521	\$ -	0.0%		-	0.0%	n/a	2,572,934	2,572,934
Total Sources of Funds	58,207,299	44,034,638	75.7%		44,034,638	75.7%		48,506,083	4,471,445

III. USES OF FUNDS (Source: IFAS JL9107)

County Admin	\$ 11,892,205	\$ 9,857,941	82.9%	\$ 332,084	\$ 10,190,026	85.7%	\$ 1,702,179	\$ 9,910,171	\$ 52,229
TANF/CO Works	3,486,360	2,727,036	78.2%	1,352,554	4,079,590	117.0%	(593,231)	2,905,300	178,264
Child Support IV-D	1,975,044	1,608,899	81.5%	18,155	1,627,054	82.4%	347,990	1,645,870	36,971
Child Care	4,022,278	1,906,939	47.4%	-	1,906,939	47.4%	2,115,339	3,351,898	1,444,959
LEAP	164,146	60,975	37.1%	-	60,975	37.1%	103,171	136,788	75,813
Child Welfare	15,553,704	11,641,228	74.8%	363,165	12,004,394	77.2%	3,549,310	12,961,420	1,320,192
Old Age Pension Admin	341,153	237,951	69.7%	-	237,951	69.7%	103,202	284,294	46,343
Core Services	697,444	761,984	109.3%	-	761,984	109.3%	(64,540)	581,203	(180,780)
ILA/Chafee	116,598	87,592	75.1%	-	87,592	75.1%	29,006	97,165	9,573
PSSF	341,330	147,737	43.3%	28,700	176,437	51.7%	164,893	284,442	136,705
IMPACT	3,222,999	2,039,176	63.3%	612,739	2,651,915	82.3%	571,084	2,685,833	646,657
County Only and Grant Funding	16,394,039	10,297,978	62.8%	3,888,636	14,186,615	86.5%	2,207,425	13,661,700	3,363,721
Total Uses of Funds by Program	\$ 58,207,299	\$ 41,375,436	71.1%	\$ 6,596,034	\$ 47,971,470	82.4%	\$ 10,235,829	\$ 48,506,083	\$ 7,130,647

(Budget and actuals include RMS redistributions)

(D)

IV. NET INCREASE/(DECREASE) TO FUND 012 BALANCE

\$ 2,659,202

V. FUND 012 BALANCE ADJUSTED TO YTD ACTUALS

\$ 14,795,273

VI. NON-COUNTY PORTION OF EBT/EFT PAYMENTS: Reflects Federal and State portion of electronic benefit/fund transfers not included in the expenditures in Section III.

	Year-to-date as of		10/31/2018					
Colorado Works Block	\$	1,478,752		Low Energy Assistance Program	\$	1,136,044	Food Assistance Benefits	\$ 17,933,347
Child Care Block		4,508,085		Aid To Needy Disabled		338,630	Other Programs	29,011
Child Welfare Block		3,230,104		Home Care Allowance		148,133	Medicaid Bnfts ⁽¹⁾	213,537,662
Core Services Block		851,441		Old Age Pension		2,604,470		

Total Fed/State Portion of EBT/EFT (E) **245,795,679**

Tot authorized expenditures (D)+(E) \$287,171,115

⁽¹⁾ - Based on four months Monthly Medicaid provider data Jan18 through Apr18 projected at 10 months through October.

**Boulder County Human Services
Supplemental Analyses of Fund 012 Balance and TANF Reserves
As of October 2018**

I. Fund Balance: Human Services Fund 012 - point-in-time adjusted balance

CY2018: For Ten Months Ending October 2018

Unreserved Fund Balance at January 1, 2018 - Human Services/HU1 & IMPACT/HU2

Expenditures greater than/(less than) revenues, 1/1/18 to 10/31/18

Unadjusted Point-in-time balance

Adjustments

- October settlement revenues posted to November (HS1810STL posted to 11/01/18)
- October settlement expenditures posted to November (HS1810STL posted to 11/01/18)
- Ten months property tax collections greater than prorated property tax budget through October
- HS Fund 01 1401/1405 - HS Cmnty Contract revenues in excess of expenditures as of October
- HS Fund 20/5951 - MHP contract revenues in excess of expenditures as of October
- HSSN expenditures invoiced in excess of revenues recorded as of October - no unposted invoices
- Housing 4565 expenditures in excess of revenues recorded as of October
- HHS Fund 020 1A (2005) revenue - reported greater than prorated budget as of October

Adjusted Unreserved Fund Balance through October 2018

Adjusted (Increase)/Decrease in Unreserved Fund Balance as of October 2018

	HU1	HU2	Total 012
\$	(10,023,429)	\$ (2,112,642)	\$ (12,136,071)
	(2,355,766)	(303,436)	(2,659,202)
	(12,379,196)	(2,416,078)	(14,795,273)
	(2,538,314)		(2,538,314)
	56,327		56,327
	1,192,918		1,192,918
	1,412,050		1,412,050
	1,884,094		1,884,094
	-		-
	(738,519)		(738,519)
	235,381		235,381
\$	(10,875,257)	\$ (2,416,078)	\$ (13,291,334)
\$	(851,828)	\$ (303,436)	\$ (1,155,263)

II. TANF Expenditures and Reserves

SFY18-19: For Four Months Ending October 2018

	Historical Snapshot of TANF Allocation and Expenditures			Historical Look at TANF Reserves		Reserve Cap
	Final Allocation at year-end	Exp as of Oct (SFY)	% Alloc	Reserve Balance	Reserve Cap	% Reserve to Alloc (40% cap) (6)
SFY18-19	5,312,078	1,871,918	35.2%	1,571,315	2,124,831	31.96%
SFY17-18 ⁽¹⁾	5,157,904	1,633,658	31.7%	1,445,321	2,063,162	30.35%
SFY16-17 ⁽⁴⁾⁽⁵⁾	5,407,251	1,562,508	28.9%	1,344,267	2,084,066	26.82%
SFY15-16 ⁽²⁾	5,413,162	1,634,161	30.2%	1,076,096	2,049,224	21.44%
SFY14-15 ⁽³⁾	5,156,094	1,785,873	34.6%	1,076,094	2,151,745	20.87%

- (1) - Boulder used \$254,560 of reserves in the SFY17 closeout and will receive an adtl \$355,614 (less \$52,540 MOE) in excess 16-17 reserve distribution.
- (2) - Boulder purchased an additional \$395k from four other counties in SFY16-17 for a final allocation of \$5,413,162.
- (3) - Boulder purchased an additional \$95k from two other counties in SFY14-15 for a final allocation of \$5,156,094.
- (4) - Boulder received \$256,967 in excess SFY15-16 reserve distribution, increasing our 16-17 reserve balance to \$1,344,267.
- (5) - JUN17 allocation includes \$100k purchase.
- (6) - The 40% reserve cap is calculated on original allocations before any TANF purchases.

**Boulder County Human Services Safety Net (HSSN)
Comparison of Budget to Actuals
For Ten Months Ending October 2018**

	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	Aug-2018 Actuals	Sep-2018 Actuals	Oct-2018 Actuals	YTD Actuals	Remaining Balance
TSN Administration	13,000	884	1,138	758	1,937	906	631	432	667	512	253	8,117	4,883
Carahsoft Technology	19,860	-	-	-	-	-	-	-	-	1,947	19,860	21,807	(1,947)
Keystone Policy Center	20,000	-	-	-	-	-	-	-	-	-	-	-	20,000
Non-Profit Contracts & Other Programs	-	-	-	-	-	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-	-	-	-	-
Boulder Day Nursery	34,999	-	-	-	-	-	-	-	-	-	5,438	5,438	29,561
City of Longmont - parent education	70,200	-	-	-	-	20,884	-	-	17,112	-	-	37,997	32,203
Parents as Teachers - HHS	334,424	32,356	27,558	26,255	26,636	25,024	24,028	23,543	20,311	21,156	26,756	253,621	80,803
Sister Carmen Community Center - parent education	25,000	-	-	-	-	-	-	1,540	-	2,656	5,738	9,934	15,066
WorkForce Boulder County	91,302	9,477	-	-	12,143	7,061	10,793	6,962	8,244	-	6,953	61,632	29,670
Health and Well-Being	-	-	-	-	-	-	-	-	-	-	-	-	-
Attention Inc	45,000	-	-	3,750	7,500	3,750	3,750	3,750	-	-	11,250	33,750	11,250
City of Longmont - community mental health services	96,820	-	-	-	-	30,399	-	-	9,247	-	-	39,646	57,174
Emergency Family Assistance Association - mountain navigator	15,000	-	-	-	3,811	-	-	3,931	-	-	4,995	12,736	2,264
Emergency Family Assistance Association - peak to peak consultant	19,756	-	-	-	-	-	-	11,951	-	-	-	11,951	7,805
Family Resource Center Training	43,000	-	-	-	-	-	-	-	-	-	-	-	43,000
Family Resource Center - EFAA	283,500	-	-	-	65,481	-	-	61,367	-	-	65,486	192,334	91,166
Family Resource Center - OUR Center	318,500	-	-	-	66,740	20,682	-	55,404	-	19,992	38,704	201,522	116,978
Safe Shelter of St. Vrain Valley	100,940	-	-	8,532	19,589	6,917	-	8,521	6,747	21,488	-	71,793	29,147
Sister Carmen Community Center - Family Development	50,000	-	-	-	9,948	4,958	3,528	3,643	-	10,876	901	33,855	16,145
Sister Carmen Community Center - FRC	289,989	-	-	-	71,737	21,917	24,812	22,449	-	40,717	23,068	204,701	85,288
Sister Carmen Community Center - tbd	15,338	-	-	-	-	-	-	-	-	-	-	-	15,338
Transition Aged Youth - HHS	5,000	-	-	23	-	-	-	-	-	-	-	23	4,977
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Attention Inc - HSP	30,000	-	-	2,374	4,632	2,268	2,269	2,299	-	-	6,830	20,670	9,330
Boulder Shelter for the Homeless - housing focused shelter	320,365	-	-	-	83,584	-	-	-	-	41,842	84,696	210,122	110,243
Bridge House - HSP	45,000	-	-	-	10,000	3,333	-	3,333	-	11,500	-	28,167	16,833
Bridge House - homeless solutions	30,000	-	-	-	-	9,983	-	4,992	-	4,992	-	19,967	10,033
Emergency Family Assistance Association - HSP	95,000	-	-	-	19,935	-	-	29,186	-	-	17,557	66,678	28,322
Emergency Hotel Vouchers - HHS	50,000	2,952	7,086	3,194	2,193	4,445	3,806	6,618	-	288	4,684	35,266	14,734
Heating Plus - HHS	50,000	15,841	5,500	5,882	3,346	2,047	-	-	-	591	608	33,816	16,184
Housing Stabilization Program - HHS	1,051,091	10,432	12,197	11,297	10,725	10,696	25,523	435,475	12,252	14,061	13,736	556,394	494,697
Outreach United Resource Center - HSP	95,000	-	-	-	15,178	4,617	-	14,978	-	9,783	29,484	74,039	20,961
Safe Shelter of St. Vrain Valley - HSP	45,000	-	-	3,750	7,250	3,333	-	3,508	3,723	6,874	-	28,438	16,562
Safehouse Progressive Alliance for Nonviolence - HSP	45,000	-	-	3,584	7,530	4,997	-	6,333	4,534	1,793	3,732	32,503	12,497
Sister Carmen Community Center - HSP	95,000	-	-	-	11,331	4,201	4,019	3,888	-	8,529	2,004	33,973	61,027
Emergent Needs	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserved - 2019 Prefunding	-	-	-	-	-	-	-	-	-	-	-	-	-
TBD Mid-Year Emergent Needs	(51,658)	-	-	-	-	(16,943)	-	-	-	-	-	(16,943)	(34,715)
SubTotal: Non-Profit Contracts & Other Programs	3,738,566	71,058	52,340	68,641	459,288	174,571	102,528	713,670	82,169	217,138	352,617	2,294,020	1,444,546
Administrative Benefits Access	-	-	-	-	-	-	-	-	-	-	-	-	-
Personnel (Salary & Benefits)	632,733	51,104	48,638	44,941	44,988	44,930	47,349	45,630	46,173	34,285	37,654	445,693	187,040
Child Care	2,601,332	-	-	-	-	-	-	-	111,296	-	-	111,296	2,490,036
Total	7,025,491	123,046	102,116	114,339	506,213	220,407	150,508	759,731	240,306	253,883	410,385	2,880,934	4,144,557

**Boulder County Human Services Community Contracts
Comparison of Budget to Actuals
January 1 - November 27, 2018**

Funding Source / Community Partner (Contractor)	2018 Approved Budget	Jan-2018 Actuals	Feb-2018 Actuals	Mar-2018 Actuals	Apr-2018 Actuals	May-2018 Actuals	Jun-2018 Actuals	Jul-2018 Actuals	Aug-2018 Actuals	Sep-2018 Actuals	Oct-2018 Actuals	Nov-2018 Actuals	YTD Actuals	Remaining Balance
Transfer from Fund 001, Cost Center 1401 (P99999001X)														
Blue Sky Bridge	34,608	-	-	2,747	2,747	5,493	-	5,493	-	5,493	2,747	2,747	27,467	7,141
Boulder County Aids Project	64,890	-	-	9,724	5,999	5,678	-	4,777	4,849	9,527	5,154	-	45,709	19,181
Boulder Shelter for the Homeless	410,000	-	-	-	89,577	57,670	-	55,495	54,610	14,415	37,330	-	309,096	100,904
Boulder Valley Women's Health	217,350	-	-	35,034	19,117	19,017	17,717	21,408	-	19,208	23,108	19,008	173,617	43,733
Children First of the Rockies (formerly St. Vrain Family Center)	74,544	-	-	5,740	12,135	5,356	4,933	5,565	-	14,811	-	9,359	57,899	16,645
Clinica Campesina	617,253	-	-	-	146,965	48,988	-	48,988	-	97,977	48,988	48,988	440,895	176,358
Community Food Share	77,868	-	-	21,116	49,447	3,597	-	-	-	-	-	-	74,160	3,708
Dental Aid	195,903	-	15,548	31,096	15,548	15,548	-	31,096	-	15,548	-	40,424	164,807	31,096
Early Childhood Council of Boulder County (ECCBC)	147,000	-	-	9,999	8,404	36,128	-	21,396	-	9,490	18,573	8,002	111,992	35,008
Homeless Outreach Providing Encouragement (HOPE)	15,750	-	-	-	3,750	1,250	-	1,250	1,250	1,250	1,250	-	10,000	5,750
Inn Between of Longmont	78,750	-	-	9,375	18,750	9,375	9,375	9,375	-	9,375	7,575	5,550	78,750	-
Lyons Emergency Assistance Fund	10,500	-	-	1,000	1,000	1,000	-	1,000	-	2,000	2,000	-	8,000	2,500
Mental Health Partners	288,359	-	-	15,166	25,723	16,606	54,546	26,307	(22,954)	13,944	14,929	-	144,266	144,093
Mother House	10,500	-	-	-	-	-	-	-	-	-	-	-	-	10,500
Safehouse Progressive Alliance for Nonviolence (SPAN)	204,225	-	-	15,769	37,165	17,398	-	16,072	18,279	15,454	16,473	14,174	150,784	53,441
Salud Family Health Center	256,856	-	-	18,773	39,481	19,824	-	20,264	-	20,126	30,618	50,734	199,819	57,037
Voices for Children	33,527	-	-	-	7,982	2,661	-	5,322	-	2,577	2,661	2,661	23,864	9,663
Wild Plum Center	66,188	-	-	6,304	6,304	12,607	-	-	-	-	18,911	6,304	50,429	15,759
YWCA of Boulder County	167,633	-	-	11,284	29,762	13,666	-	28,107	12,921	-	-	20,514	116,256	51,377
Personnel	487,050	47,792	30,502	30,533	30,800	30,543	30,529	30,630	30,594	30,551	41,477	-	333,950	153,100
Reserved - 2019 prefunding	(118,104)												-	(118,104)
Transfer from Fund 001, Cost Center 1405 (P99999001Y)														
Mental Health Partners	2,673,077	-	-	398,260	104,525	1,206,271	385,576	215,844	203,924	51,026	(212,376)	18,622	2,371,672	301,405
Community Mental Health Services (administered via Care Management)	400,000	190	44,205	33,180	44,856	33,023	33,176	36,968	36,182	45,308	39,996	105	347,188	52,812
Personnel (previously impact admin to MHP)	-	8,194	53	-	-	-	-	-	-	-	-	-	8,246	(8,246)
Transfer from Fund 020, Cost Center 5951 (P99999001Z)														
Mental Health Partners	2,012,289	-	-	-	44,547	30,789	11,513	23,562	-	8,892	8,891	208,991	337,186	1,675,103
Total	8,426,014	56,175	94,474	654,710	740,808	1,592,489	547,365	608,918	339,654	386,972	108,303	456,183	5,586,052	2,839,962

Boulder County Human Services
Comparison of Major State Allocations to County Expenditures
For SFY18-19 Four Months Ending October 2018

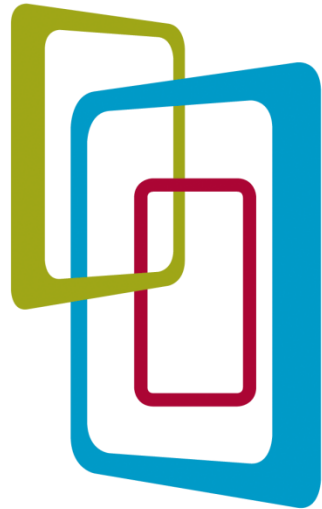
MAJOR STATE PROGRAM AREA	SFY19 Allocation	Actual Expenditures												YTD Expenditures as of Oct 2018	Remaining Allocation as of Oct 2018	% Expended Thru SFY18 33.3%	Projected (Over)/Under @ State Yr-end	
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun					
Child Welfare																		
Total Child Welfare	13,514,663	1,052,237	1,279,742	1,213,024	1,712,454	-	-	-	-	-	-	-	-	-	5,257,458	8,257,205	38.9%	(2,258,000)
Notes on SFY19 spending-to-allocation:	Year-end projection is based on straightline October actuals.																	
Colorado Works / TANF																		
Administration and Contracts		166,801	122,863	218,689	319,465										827,819			
Benefits and Support Services		199,894	229,440	205,310	409,455										1,044,099			
Total Colorado Works / TANF	5,000,315	366,696	352,303	424,000	728,920	-	-	-	-	-	-	-	-	-	1,871,918	3,128,397	37.4%	(896,000)
Notes on SFY19 spending-to-allocation:	Year-end projection is based on straightline October actuals plus an unposted October Workforce invoice of \$93,559.																	
Child Care Assistance Program																		
Administration		69,022	68,378	90,873	111,198										339,470			
Programs		460,233	563,387	412,059	426,517	-	-	-	-	-	-	-	-	-	1,862,195			
Total CCAP	4,578,258	529,255	631,765	502,931	537,714	-	-	-	-	-	-	-	-	-	2,201,665	2,376,593	48.1%	(2,026,738)
Notes on SFY19 spending-to-allocation:	Year-end projection is based on straightline October actuals.																	
Adult Protective Services Programs																		
Administration	846,897	66,155	66,641	69,142	95,813										297,751	549,146	35.2%	(46,000)
Client Benefits	49,278	1,141	4,823	2,654	6,416										15,033	34,245	30.5%	4,000
Total APS (Adm & Client Bene closeout separately)	896,175	67,296	71,465	71,795	102,229	-	-	-	-	-	-	-	-	-	312,784			
Notes on SFY19 spending-to-allocation:	Year-end projection is based on straightline October actuals.																	
County Administration																		
CDHS County Administration	3,020,902	341,307	341,808	333,320	481,063	-	-	-	-	-	-	-	-	-	1,497,497	1,523,405	49.6%	(1,472,000)
HCPF Regular	685,005	130,379	131,838	131,932	198,365										592,514	92,491	86.5%	(1,093,000)
HCPF Enhanced	1,340,734	94,787	91,040	93,849	119,056										398,733	942,001	29.7%	145,000
Total County Administration	5,046,640	566,473	564,686	559,101	798,484	-	-	-	-	-	-	-	-	-	2,488,744	2,557,896	49.3%	(2,420,000)
Notes on SFY19 spending-to-allocation:	Year-end projection is based on straightline October actuals.																	
Core Services																		
80/20 & 100% Funding	752,985	129,555	126,070	94,620	120,139	-	-	-	-	-	-	-	-	-	470,384	282,600		
Mental Health	665,503	12,186	9,224	12,764	9,489										43,662	621,841		
Alcohol & Drug Abuse/Family Issues	244,143	13,207	19,198	16,495	14,992										63,892	180,251		
Special Economic Assistance	14,532	823	2,939	800	224										4,787	9,746		
Total Core Services	1,677,163	155,771	157,431	124,679	144,844	-	-	-	-	-	-	-	-	-	582,725	1,094,438	34.7%	(71,000)
Notes on SFY19 spending-to-allocation:	Year-end projection is based on straightline October actuals.																	
Summary:	Early projections indicate significant (> \$2.0M) overspends in Child Welfare, CCAP and County Admin, and lesser (< \$1M) overages in CO Works, Core and APS. The projections don't incorporate October merit increase and bonus payments, which will increase the projected overspends.																	

Boulder County Human Services
Non-major Allocated and Non-allocated State Program Expenditures
For SFY18-19 Four Months Ending October 2018

NON-MAJOR ALLOCATED AND NON-ALLOCATED STATE PROGRAMS	YTD Expenditures including EBT/EFT	Federal and State Portion	County Portion
Food Assistance Benefits, net of collections	\$ 7,139,016	\$ 7,139,016	\$ -
Old Age Pension	1,079,245	1,079,245	-
IV- D Child Support Enforcement Admin	667,423	451,461	215,961
Low-income Energy Assistance Program	643	643	-
Other Programs (non-major or non-allocated)	400,114	314,389	85,726
Employment First - Job Search Other	138,006	95,208	42,798
Employment First - 100%	14,112	14,112	-
Aid to Needy Disabled	174,446	139,557	34,889
SSI-Home Care Allowance	22,613	21,482	1,131
Home Care Allowance	33,877	32,183	1,694
Subadoption & Relative Guardianship (New in SFY19)	388,223	348,895	39,328
IV-B Promoting Safe and Stable Families	75,347	55,263	20,085
IV-E Independent Living	29,552	29,522	30
Automated Data Processing Pass-Through	500,051	160,016	340,035
Colorado Works / TANF Collections	(12,768)	(10,215)	(2,554)
Total State Incentives	-	282,487	(282,487)
Total Federal Incentives	-	19,509	(19,509)
Audit Adjustments	-	-	-
IV-D Child Support - TANF Collections	(48,818)	(39,055)	(9,764)
Medicaid Collections	(3,640)	(3,640)	-
Other Local Sources/Expenditures	5,859,111	-	5,859,111
Integrated Care Mgmt Incentive & Use of Excess Parent Fees	55,849	55,849	-
Total Non-major/Non-allocated State Programs	\$ 16,512,402	\$ 10,185,929	\$ 6,326,473
Cost Allocation Plan (see note)	\$ 920,226	\$ 293,163	\$ 627,063

Summary: Four months into SFY18-19, Boulder County has spent \$16.5M on non-major and non-allocated programs and has received revenue of \$10.2M from Federal and State sources.

Note: The Cost Allocation Plan provides quarterly federal reimbursements to Boulder County to offset the allocated indirect costs the county incurs in its support of the operations of the Department of Human Services.



BOULDER COUNTY
**HOUSING
& HUMAN
SERVICES**

Hope for the future, help when you need it.

December 4, 2018
BOCC Meeting
Human Services Finance Update





Agenda

- 1) SFY 2018-19 Spending by Major Allocation:
July-October Four Month Review
- 2) SFY 2019-20 CDHS Budget Requests
- 3) SB 254 Child Welfare Reform Update

SFY18-19 Spending to Allocation – Four Month Review

Child Welfare Block

Child Welfare	Boulder	Colorado (All Counties)
Allocation	\$13,514,663	\$318,931,166
Year to Date Expenditures	\$5,257,449	\$106,988,570
Projected 12 Month Expenditures	\$15,772,347	\$320,965,710
Under / (Over) Allocation	(\$2,257,684)	(\$2,034,544)

Notes:

- Boulder County is spending in line with budget estimates.
- Colorado as a whole is projected to be overspent.

<u>Other County Budgeted Resources</u>		
2019 HSSN	\$1,550,000	N/A
2019 General Fund (Fund 001)	\$96,206	N/A
TANF Reserves	as needed (\$1.5M current balance)	N/A

Items To Watch:

- Provider rate increases are just beginning to impact year-to-date actuals.



SFY18-19 Spending to Allocation – Four Month Review

Core Services

Core Services	Boulder	Colorado (All Counties)
Allocation	\$1,677,163	\$55,107,655
Year to Date Expenditures	\$582,725	\$18,003,413
Projected 12 Month Expenditures	\$1,748,175	\$54,010,239
Under / (Over) Allocation	(\$71,012)	\$1,097,416

Notes:

- Core closes out with the Child Welfare Block after surplus distribution of any unspent allocation at the State level.



SFY18-19 Spending to Allocation – Four Month Review

Child Care

Child Care	Boulder	Colorado (All Counties)
Allocation	\$4,578,258	\$112,569,426
Year to Date Expenditures	\$2,201,665	\$35,190,386
Projected 12 Month Expenditures	\$6,734,506	\$107,641,182
Under / (Over) Allocation	(\$2,156,248)	\$4,928,244

<u>Other County Budgeted Resources</u>		
2019 HSSN	\$2,000,000	N/A
2019 HHS Fund 020	\$500,000	N/A
2019 IDD (Fund 015)	\$500,000	N/A
TANF Reserves	as needed (\$1.5M current balance)	N/A

Notes:

- Projected 12 month expenditures are based on provider care weeks remaining in year.
- Colorado as a whole is projected to be underspent.

Items To Watch:

- Provider rate changes effective Oct 2018 just beginning to impact year-to-date actuals.



SFY18-19 Spending to Allocation – Four Month Review

Colorado Works/TANF

Colorado Works/TANF	Boulder	Colorado (All Counties)
Allocation	\$5,312,077	\$149,918,087
Year to Date Expenditures	\$1,871,918	\$46,966,194
Projected 12 Month Expenditures	\$5,615,754	\$140,898,583
Under / (Over) Allocation	(\$303,677)	\$9,019,504
<u>Other County Budgeted Resources</u>		
TANF Reserves	\$303,677	N/A

Notes:

- Colorado as a whole is projected to be underspent.
- TANF surplus distribution is not available at year-end, but there is opportunity to:
 - Purchase allocation from underspent counties
 - Receive excess allocation distribution for underspent counties exceeding their reserve cap



SFY18-19 Spending to Allocation – Four Month Review

County Administration

County Admin	Boulder	Colorado (All Counties)
Allocations - CDHS and HCPF	\$5,046,640	\$126,781,521
Year to Date Expenditures	\$2,488,744	\$47,504,497
Projected 12 Month Expenditures	\$7,466,232	\$142,513,491
Under / (Over) Allocation	(\$2,419,592)	(\$15,731,970)

Notes:

- Year-end closeout will include pass-through funding (60% in SFY18) and possible surplus distribution (likely small).

Priority #1 on
County Letter to
Dir. Bicha

Child Welfare Block funding is a HIGH priority from County perspective.

CDHS November 1 Requests:

- R-08 County Child Welfare Staff Phase 5
- R-14 Child Welfare Provider Rate Implementation – Phase 2
- R-15 1.0% Inflationary / Provider Rate Increase



\$6.1M & 100 CW
staff statewide



\$10.3M to increase
RCCF provider rates



\$3.7M to increase
Child Welfare Block



SFY 2019-20 CDHS Budget Requests TANF Related

Priority
Communicated
to Dir. Bicha

Ensuring sustainability of
TANF long-term reserve
is a County priority.

CDHS November 1 Requests:

- R-04 Reducing Child Neglect via Employment
- R-06 Child Support Employment
- R-09 Colorado Works Basic Cash Assistance COLA



\$1.7M (3M Year 2) for targeted employment services for TANF eligible families with open child welfare cases and with poverty as an identified issue.



\$1.0M (\$1.8M Year 2) to provide employment services to low-income non-custodial parents struggling to pay child support.



\$1.0M (ongoing) to provide 1.5% increase to basic cash assistance payment.



Priority #2
Communicated
to Dir. Bicha

High priority to increasing access to high quality early childcare by increasing the resources in the Child Care Assistance Program

CDHS November 1 Requests:

- No request submitted.
- There is a possibility of a supplemental/budget amendment being submitted.

Key Items to Watch:

- New provider rate study being used to set July 1, 2019 rates. The new rate will drive additional costs to counties. It is important to ensure this rate change is funded by the General Assembly.



Child Welfare Reform Update

Senate Bill
18-254
Child Welfare
Reform

State and Federal Legislation has started to transform the Child Welfare System in Colorado.

Federal –
Family First
Prevention
Services Act
(FFPSA)

Senate Bill 18 254

- Task Force has started to meet. (Frank is a member of this group.)
- Provider rates (out-of-home placements) have been increased.
- Relative Guardianship and Subsidized adoptions are now funded outside of the CW Block. (10% County Share.)



Child Welfare Reform Update

Senate Bill
18-254
Child Welfare
Reform

State and Federal Legislation has started to transform the Child Welfare System in Colorado.

Federal –
Family First
Prevention
Services Act
(FFPSA)

FFPSA

- Statewide work groups (policy & fiscal) have been meeting to define key objectives and impacts.
- Colorado (CDHS) has indicated “undecided” on submission to federal government regarding Oct 1, 2019 implementation.
 - *There is a negative fiscal impact to Colorado to not implementing in October of 2019.*