

BOULDER COUNTY  
**HOUSING  
& HUMAN  
SERVICES**

Hope for the future, help when you need it.



**2021 Human Services Budget  
November 2020**

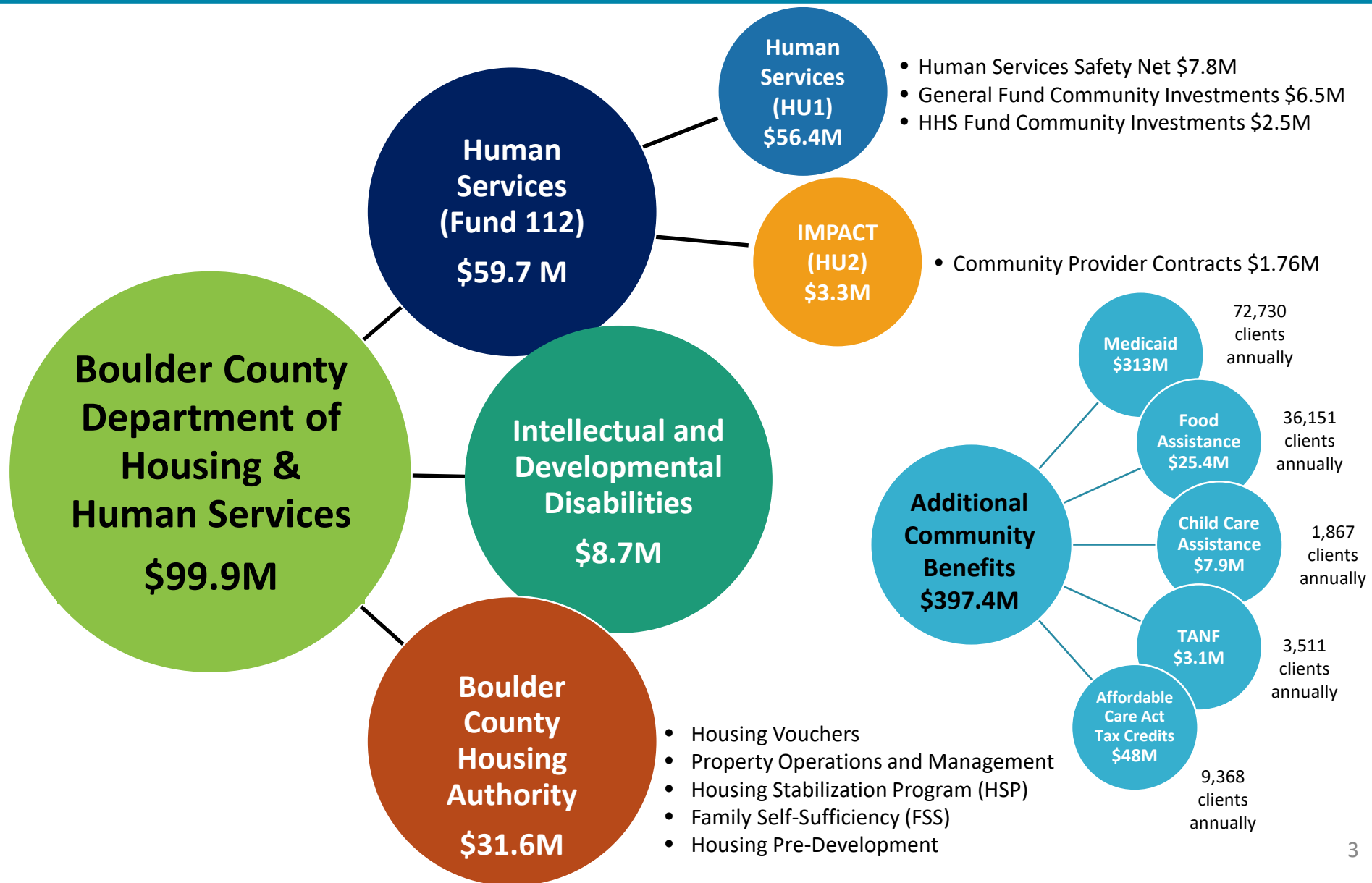




# Agenda

- 1) 2021 Human Services Budget Goals and Assumptions
- 2) Preliminary 2021 Budget
- 3) Fund Balance Projections
- 4) Community Investments

# Housing & Human Services





# 2021 Human Services Budget Goals

## 1) Leverage Community Investments

- Align investments with areas where Federal and State funds can be leveraged
- Collaborate with local partners to increase our return on investment

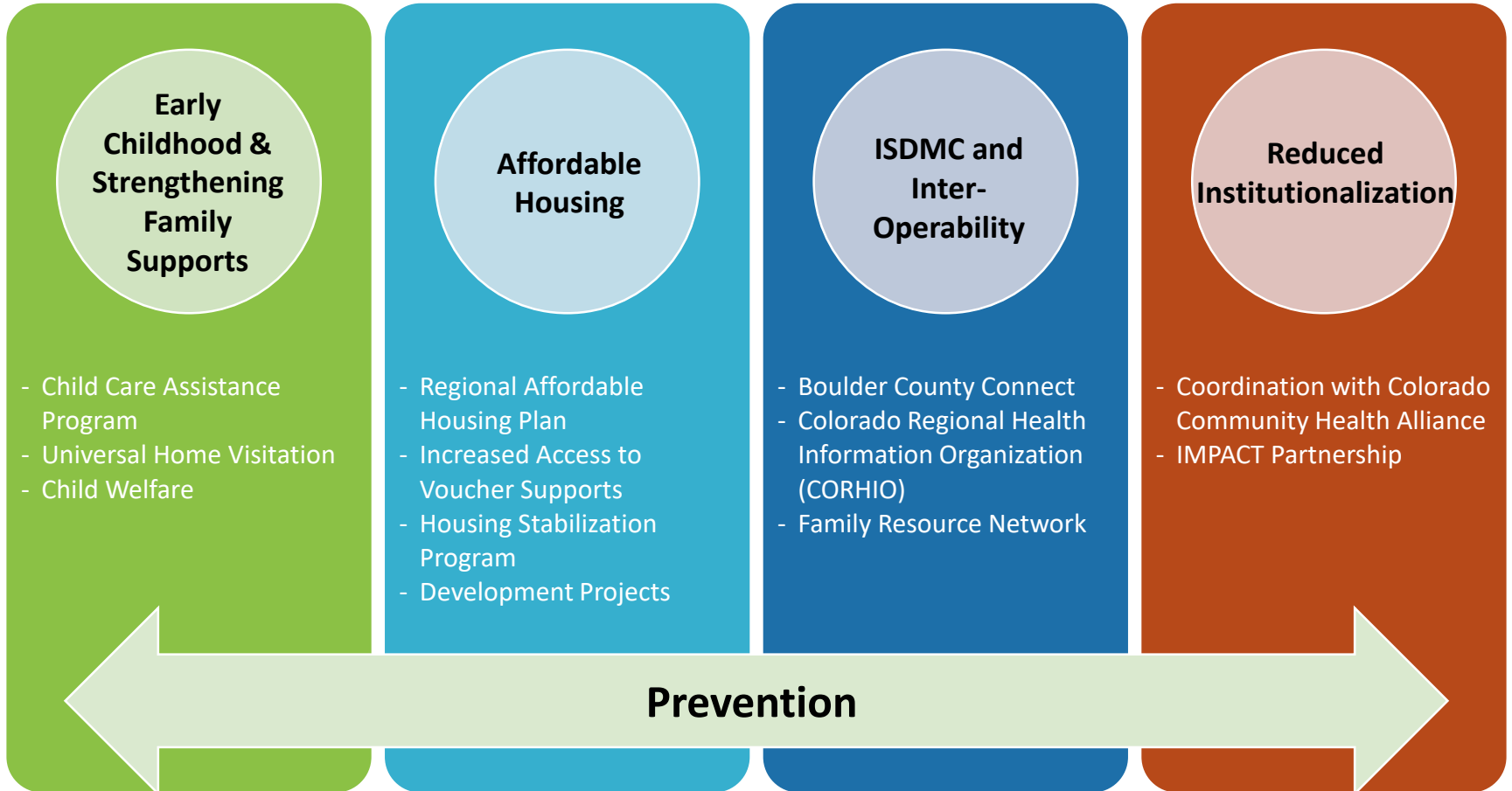
## 2) Year-End Fund Balance Target

- Target use of Human Services fund balance to meet ongoing programming needs and to support one-time investments that would advance critical areas within HHS (housing, early childhood, and child welfare)
- Maintain a stable level of protection against funding reductions, economic downturn, and natural disasters or other emergencies

## 3) Strategic FTE Approach

- Strategic analysis of all vacant positions
- Continued review of term-limited positions

# 2021 HHS Priority Areas



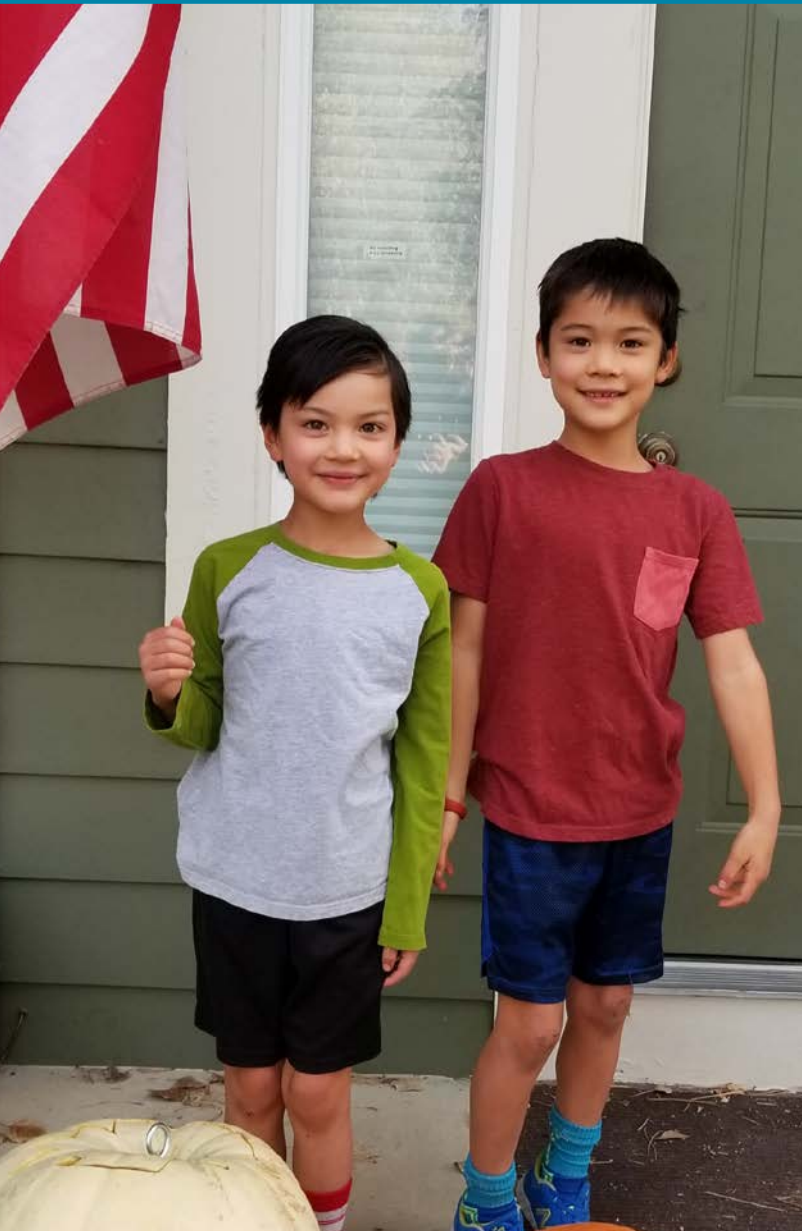


# 2021 Budget Assumptions



- ❖ Social Services Fund property tax revenue reflects an anticipated 5% increase over 2020.
- ❖ The Intellectual and Developmental Disabilities and the Human Services Safety Net property tax revenues and expenditures assumed to remain at 2020 levels.
- ❖ The 2021 expenditure budget reflects a continuation budget for operating expenses. 2021 personnel costs reflect an estimated 2.6% increase (1.6% range movement, 1% merit).

# Opportunities and Risks: 2021 and Beyond



## ❖ Substantial changes in major allocation funding from SFY20 to SFY21:

- Child Care (7.6% increase)
- Core Services (2.6% increase)
- Colorado Works (3.9% increase)
- County Administration (3.5% decrease)
- Net change for major allocations is a 1.38% increase

## ❖ Child Care Assistance Program

- Increased allocation is anticipated to cover additional absences mandated by new State CCAP rule that went into effect October 1, 2020
- As a COVID relief measure, the State has capped parent fees at 7% of countable income for qualified families, increasing cost to the county

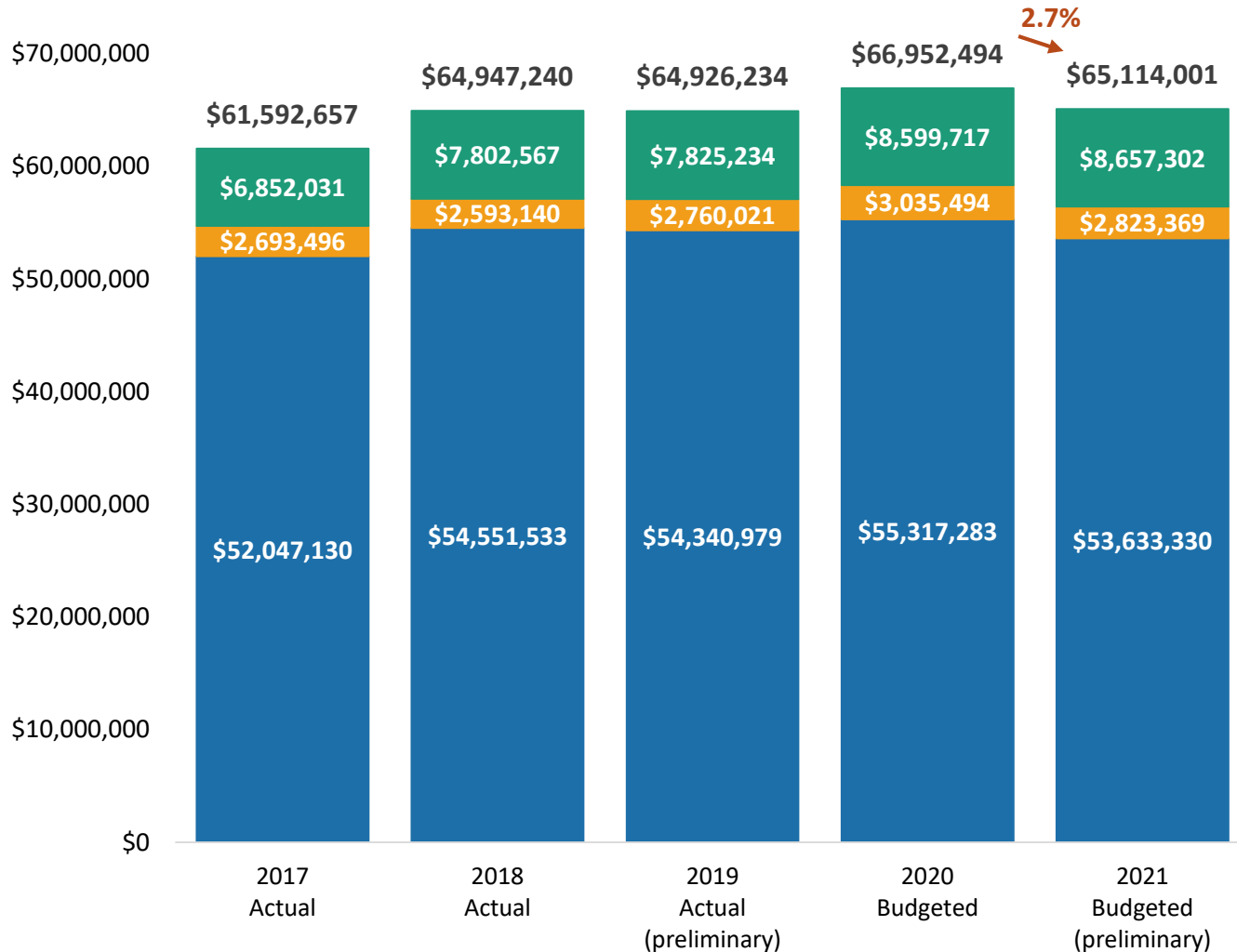
## ❖ Statewide increases in spending in the major allocations will result in fewer surplus distribution dollars being available during the closeout process

## ❖ Potential additional revenue from the State for COVID-19 related funding

## ❖ Slowing economy may impact state allocations and ability to keep pace with inflation and caseload growth

# Human Services Revenue Budget

Human Services Revenue Budget  
2017-2021



- I/DD (Fund 120)
- IMPACT (Fund 112, HU2)
- Human Services (Fund 112, HU1)

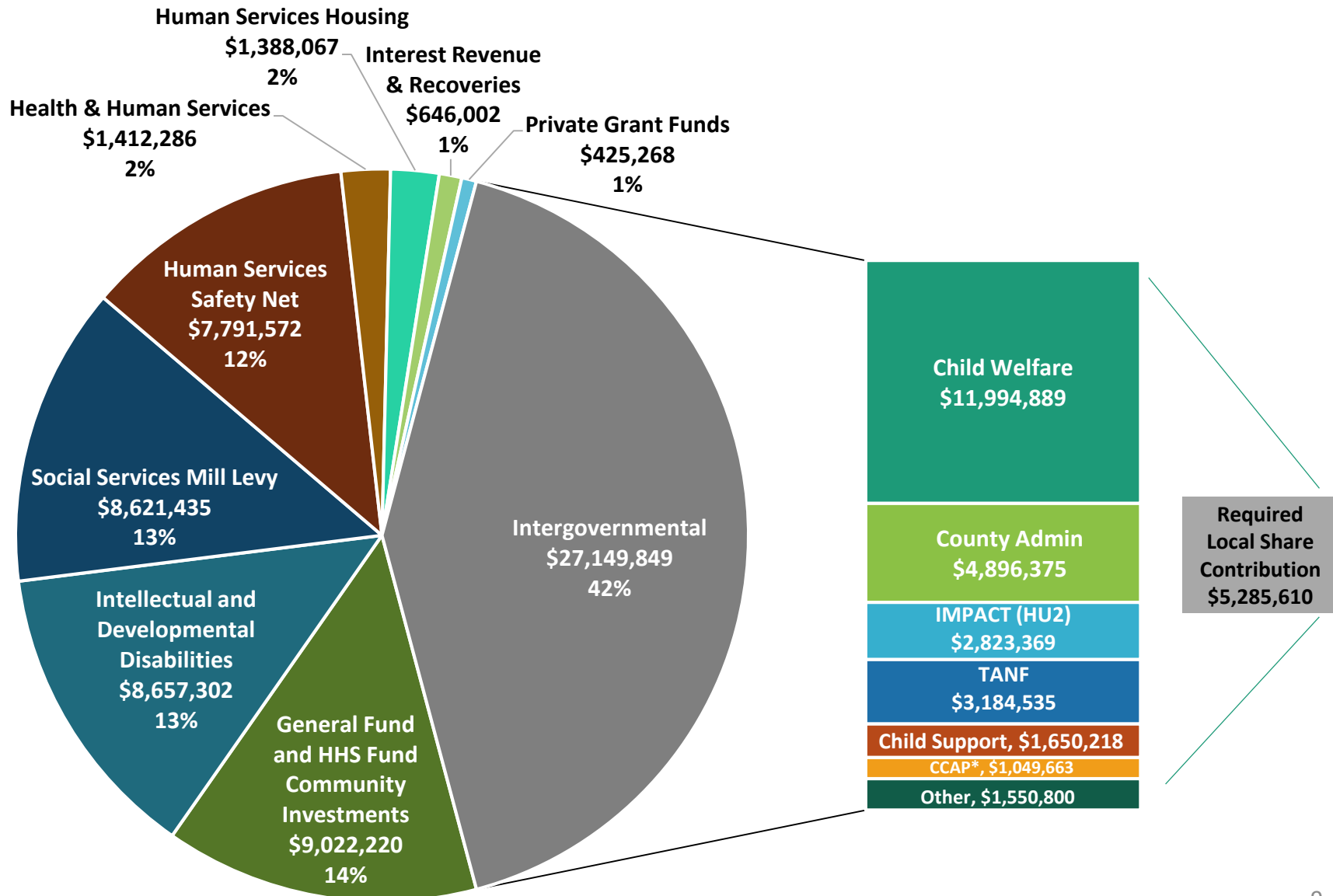
**2.7% decrease (\$1,838,493) in budgeted revenues from 2020 to 2021**

- 5% increase (\$410,535) for Social Services Mill Levy
- 6% overall decrease (\$1,762,814) in intergovernmental funds (including \$212,125 reduction for IMPACT due to sunseting of grant)
- Reduction of \$253,473 in County general fund contributions



# 2021 Human Services Revenue Budget by Source

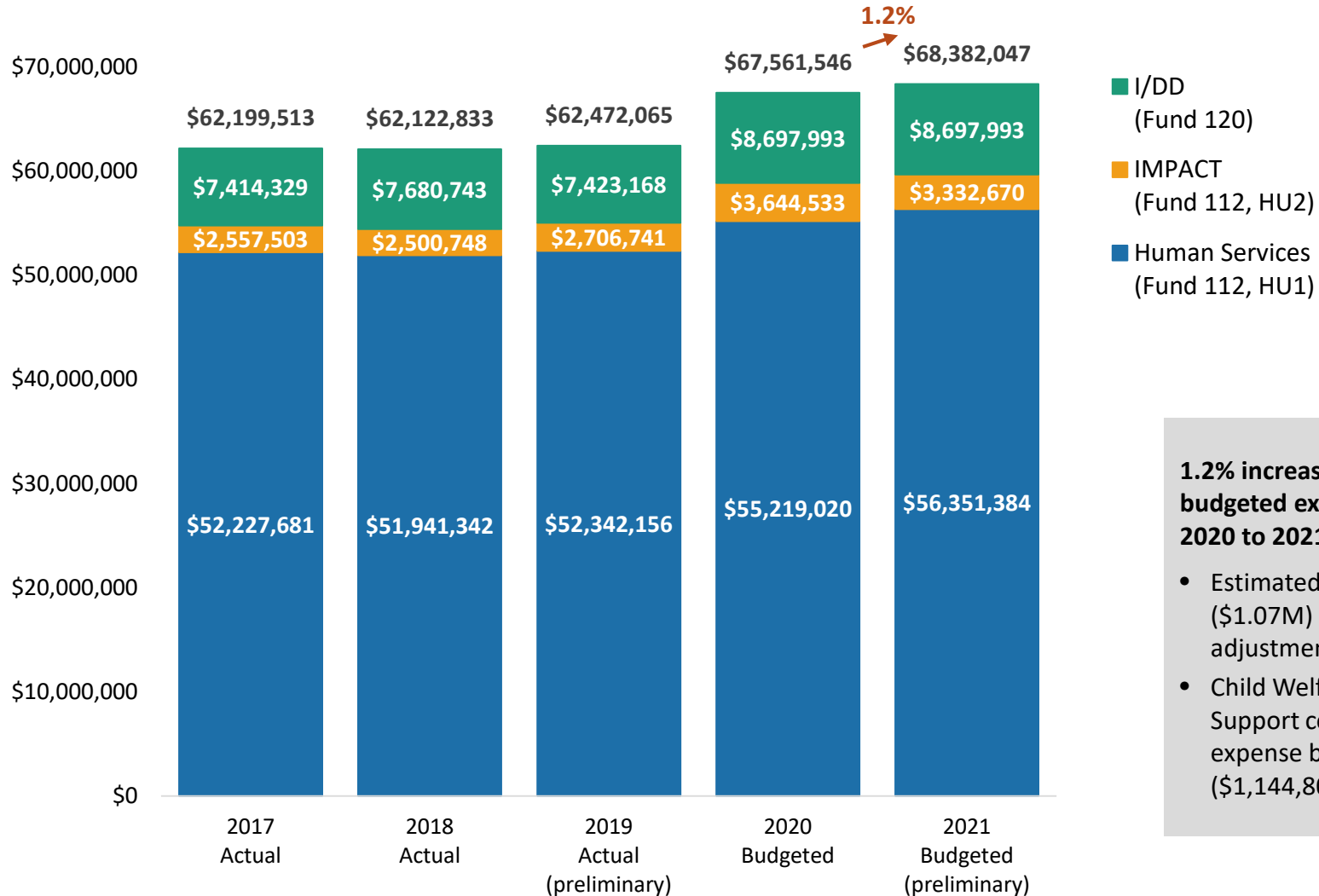
## \$65,114,001



\*CCAP revenue budget only reflects county share (MOE) and administrative costs.

# Human Services Expenditure Budget

**Human Services Expenditure Budget  
2017-2021**

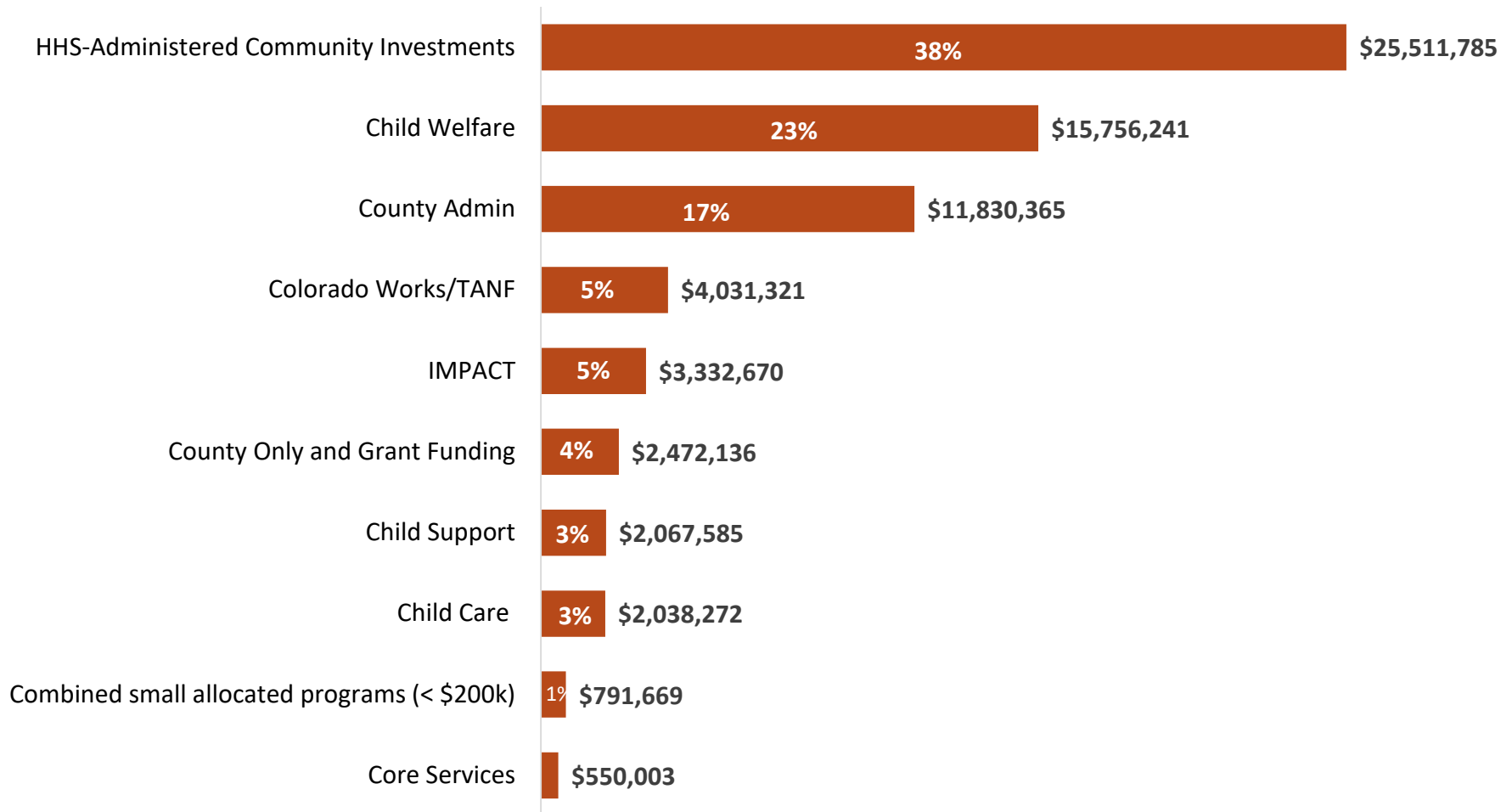


**1.2% increase (\$820,501) in budgeted expenditures from 2020 to 2021**

- Estimated 2.6% increase (\$1.07M) for personnel adjustments
- Child Welfare and Child Support county attorney expense budget (\$1,144,805) is included.

# Human Services Expenditure Budget by Program

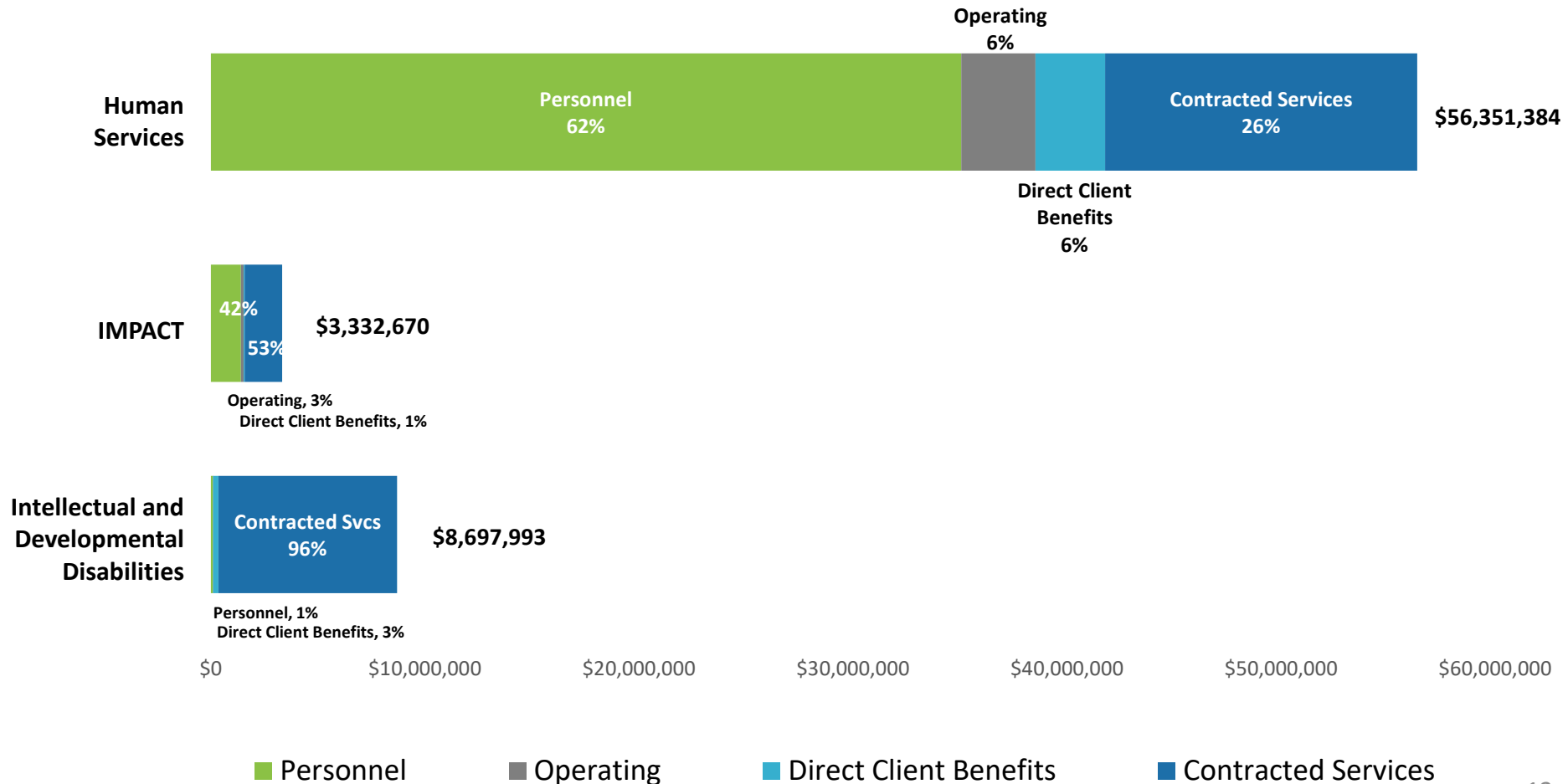
**2021 Expenditure Budget by Program**  
**\$68,382,047 (preliminary)**



# Human Services

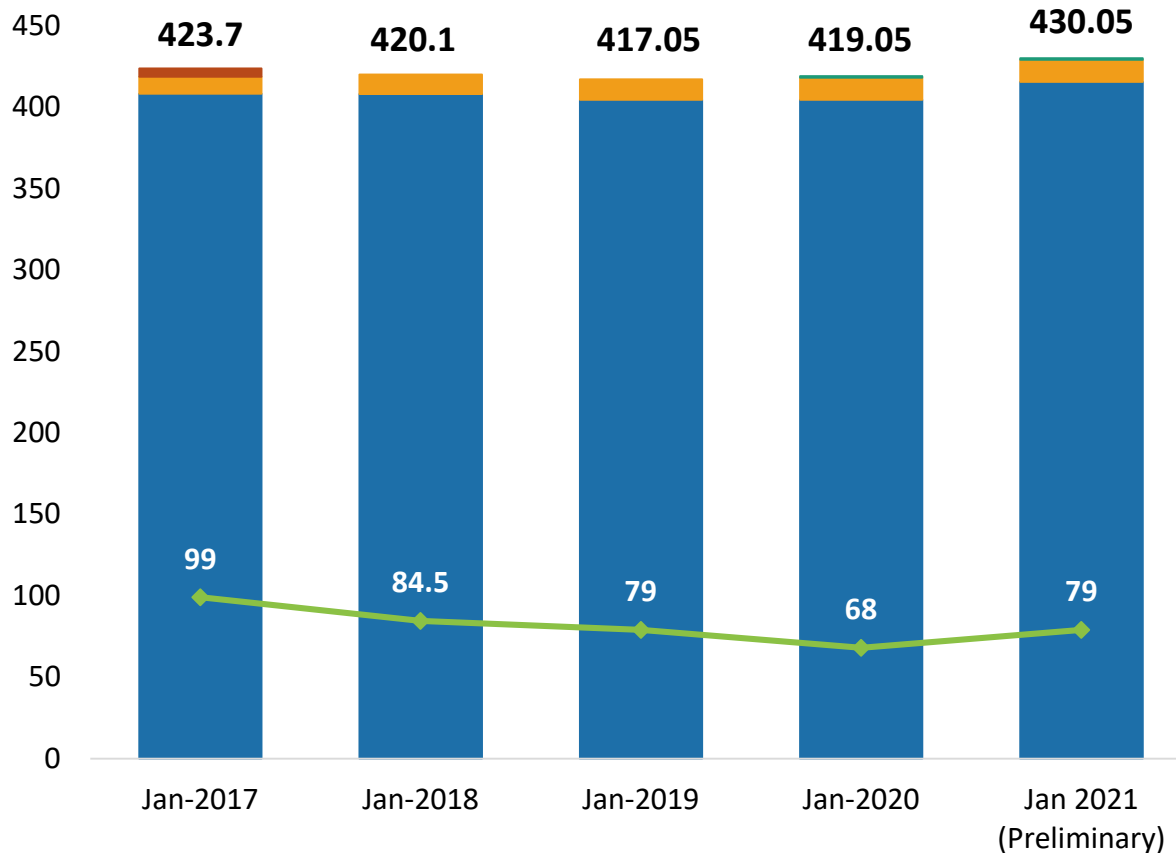
## Expenditure Budget by Cost Type

2021 Human Services Expenditure Budget by Cost Type  
\$68,682,047 (preliminary)



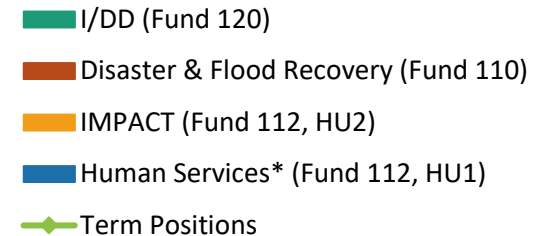
# Human Services Personnel

**Human Services FTE and Term Positions  
2017-2021**



**2021 Personnel Expenses**

- 2021 preliminary estimate of \$36,553,358 (53% of total budget) is based on an estimated 2.6% increase.
- 2021 personnel budget will be finalized with Human Resources and Budget Office in early December.
- BOCC approved 11 unbudgeted (term) positions in 2020.



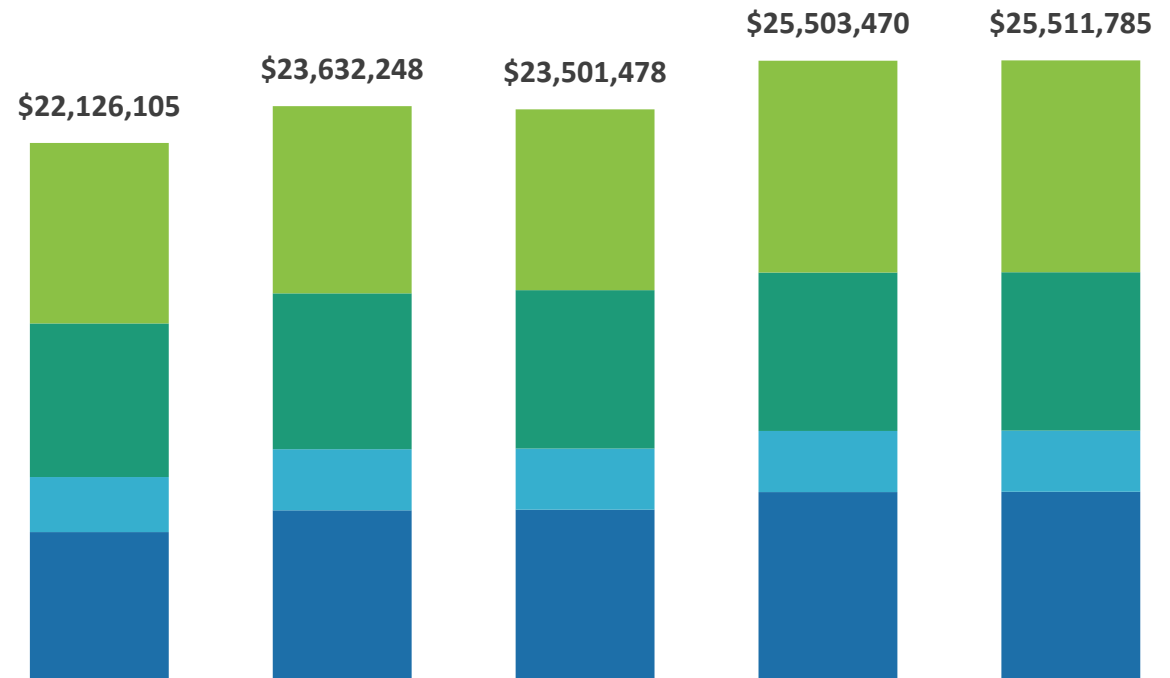
\*Includes 7.50 FTE from the County Attorney that provide legal services to Human Services programs (child support, child welfare).

# Human Services Fund Balance

	Human Services (HU1)	IMPACT (HU2)	I/DD	Combined Total
2021 Preliminary Revenue Budget	\$53,633,330	\$2,823,369	\$8,657,302	\$65,114,001
2021 Preliminary Expense Budget	\$56,351,384	\$3,332,670	\$8,697,993	\$68,382,047
<b>2021 Budgeted Use of Fund Balance</b>	<b>(\$2,718,054)</b>	<b>(\$509,301)</b>	<b>(\$40,691)</b>	<b>(\$3,268,046)</b>
Fund Balance as of 1/1/2020	\$14,690,553	\$2,260,545	\$1,178,103	-
<b>2021 Projected Ending Fund Balance</b>	<b>\$11,972,499</b>	<b>\$1,751,244</b>	<b>\$1,137,412</b>	<b>-</b>

# Community Investments

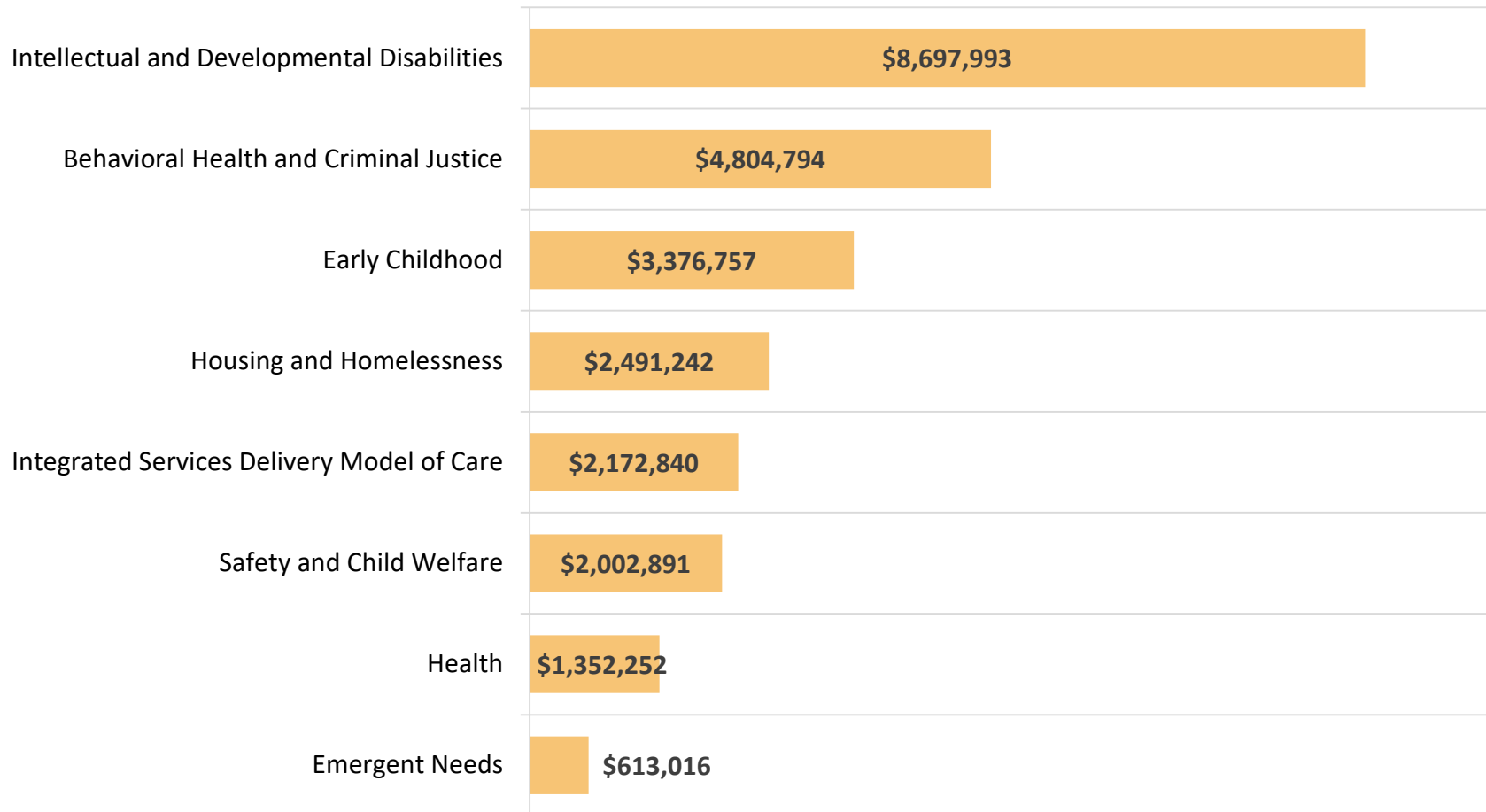
## HHS-Administered Community Investments 2017-2021 Expenditures



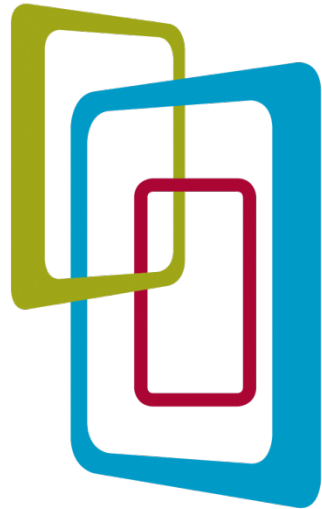
	2017 Actual	2018 Actual	2019 Actual	2020 Budgeted	2021 Budgeted
■ Intellectual/Developmental Disabilities	\$7,414,329	\$7,680,743	\$7,423,168	\$8,697,993	\$8,697,993
■ General Fund	\$6,318,941	\$6,413,725	\$6,509,931	\$6,509,931	\$6,509,931
■ Health and Human Services	\$2,262,289	\$2,512,289	\$2,512,289	\$2,512,289	\$2,512,289
■ Human Services Safety Net	\$6,130,546	\$7,025,491	\$7,056,090	\$7,783,257	\$7,791,572
<b>Total</b>	<b>\$22,126,105</b>	<b>\$23,632,248</b>	<b>\$23,501,478</b>	<b>\$25,503,470</b>	<b>\$25,511,785</b>

## 2021 HHS-Administered Community Investments by Type (Preliminary)

(Intellectual and Developmental Disabilities Fund, General Fund, Health and Human Services Fund, Human Services Safety Net)







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**Thank You!**

