

BOULDER COUNTY, COLORADO



2025 ARPA SLFRF  
Recovery Plan Performance Report

---

American Rescue Plan Act  
State and Local Fiscal Recovery  
Funds

Boulder County, Colorado  
Recovery Plan Performance Report  
Through June 30, 2025

Submitted and posted 7/31/2025



[Boulder County, American Rescue Plan Act Website](#)

# Contents

<b>Executive Summary .....</b>	<b>1</b>
Overview of Intended and Actual Use of Funds .....	1
Immediate Needs.....	1
Phase 2 .....	1
Strategy .....	2
Goals .....	4
Progress to Date on Key Outcome Goals .....	4
Noteworthy Challenges and Opportunities .....	5
Challenges .....	5
Opportunities .....	6
<b>Use of Funds .....</b>	<b>9</b>
Introduction .....	9
Immediate Needs.....	10
Phase 2 .....	11
Other Federal Recovery Funds.....	13
Emergency Rental Assistance .....	13
Local and Tribal Consistency Fund .....	13
Other ARPA Funding .....	13
<b>Community Engagement Overview .....</b>	<b>14</b>
Team Strategies .....	14
Community Engagement Approaches .....	15
Economic Challenges .....	15
Housing Affordability .....	18
Mental Health and Social Resilience .....	21
<b>Performance Report and Project Inventory .....</b>	<b>22</b>
Phase 1 Immediate Needs Projects .....	22
1.2.1 Boulder County Public Health COVID-19 Testing.....	22
1.4.1 Juvenile Assessment Center FTE .....	24
1.7.1 Boulder County Public Health Vaccine Community Support .....	25
1.7.2 Low Wage Workers .....	27
2.1.1 Boulder County Public Health – Food Insecurity .....	27
2.2.1 Eviction Representation .....	30
2.3.1 Left Behind Workers Fund .....	31
2.4.1 Digital Divide .....	33
2.10.1 Employment Services.....	34
2.10.2 Workforce Boulder County Virtual Call Center .....	34
2.11.1 Boulder County Public Health Childhood Health Other.....	36
2.17.1 Emergency Choice Vouchers.....	37
2.37.1 DA Office Court Reporting .....	38
3.4.1 Program Evaluation and Data .....	39
6.1.1 Provision of Government Services - Digital Divide .....	40
6.1.2/6.1.3/6.1.4 Provision of Government Services - Family Resource Centers.....	41
Phase 2 Projects .....	43

Economic Challenges .....	43
2.3.2 Economic Challenges – Direct Cash Assistance to Families with Young Children .....	43
2.11.2 YMCA Mapleton Site .....	46
2.11.3 YMCA Scholarship Program .....	46
2.11.4 Longmont Childcare Hub .....	47
2.12.1 Family Connects Home Visitation .....	49
2.29.1 Survive and Thrive Small Business Childcare Grants .....	50
2.34.1 Survive and Thrive Nonprofit Grants .....	51
2.34.2 Family Resource Funding .....	53
Housing Affordability - Pipeline Projects .....	55
2.15.2 Housing Pipeline Willoughby Corner .....	55
2.15.3 Housing Pipeline Casa De La Esperanza .....	56
2.15.4 Housing Pipeline 50 Percent Policy and Partnership Manager.....	57
2.15.5 Housing Pipeline Seward .....	58
Mental Health and Social Resilience .....	59
1.12.1 Mental Health - Community Mobile Response Teams .....	59
1.12.2 Mental Health - Community-Wide Navigation Hub.....	59
1.12.3 Mental Health - Equitable Access: Community-Based Grants .....	61
1.12.4 Mental Health - Equitable Access: Mental Health Vouchers.....	63
1.12.5 Mental Health - Equitable Access – School-Based Services.....	64
1.12.6 Mental Health - Equitable Access – Community Trainings .....	66
1.12.7 BCPH Mental and Behavioral Health .....	68
Direct COVID Costs.....	71
1.5.1 Boulder County Public Health PPE .....	71
1.7.3 COVID-19 Recovery Center .....	71
1.7.5 Boulder County Public Health Direct COVID-19 Costs .....	72
6.1 Provision of Government Services .....	73
6.1.5 Revenue Replacement for Boulder County Public Health .....	73
ARPA Administrative Services .....	74
7.1.1 Program Administration and Financial Management Staffing .....	74
7.1.2 ARPA Planning Contractor .....	74
7.1.3 Community Engagement .....	75
7.1.4 Boulder County Public Health ARPA Administration .....	76
7.1.5 Housing and Human Services ARPA Administration, .....	76
7.1.6 Community Services ARPA Administration .....	77
Combined Performance Report EC 7.1 Administrative Services	
Goals/Outputs/Outcomes/Demographics/KPIs.....	78
Project Demographic Distribution .....	78
Project Key Performance Indicators .....	81

## Table of Contents: Figures

Figure 1. Pie chart of the distribution of ARPA funds per County allocation category. ....	3
Figure 2. Pie chart of the distribution of ARPA funds per Federal Expenditure Category.....	3
Figure 3. User view of Boulder County ARPA Dashboard. ....	8
Figure 4. Bar chart of allocated and spent ARPA funds per County allocation category.....	10

## Table of Contents: Tables

Table 1. Funded projects in the Immediate Needs Category by ARPA category, project/task name, status, and ARPA fund budget.....	10
Table 2. ARPA funded projects in the Phase 2 category by ARPA category, project/task name, status, and ARPA fund budget.....	12
Table 3. ARPA project demographic distribution - priority targeted populations (EC1.1-2.37).....	78
Table 4. Key Performance Indicators. ....	81

# Executive Summary

## Overview of Intended and Actual Use of Funds

The federal American Rescue Plan Act (ARPA) was signed by President Joe Biden on March 11, 2021, and within that Act the State and Local Fiscal Recovery Fund (SLFRF) provided urgent and targeted state and local funding for COVID-19 response and recovery efforts. Boulder County received a total ARPA SLFRF allocation of \$63,359,749 from the U.S. Department of the Treasury (Treasury) to help its communities respond to the negative health and economic impacts of COVID-19. As of June 30, 2025, Boulder County has allocated the full \$63,359,749 in ARPA SLFRF funding to projects in the community, as well as for administrative costs.

### IMMEDIATE NEEDS

In November 2021, the Boulder County Board of County Commissioners (BOCC) approved an initial ARPA allocation of \$5,531,880 to support Immediate Needs projects addressing urgent pandemic-related challenges. These projects were developed through a proposal process conducted in summer and fall 2021 to identify unmet needs in both the community and County operations that were not covered by the regular budget cycle. Immediate Needs projects are complete and spent at \$4,683,766.

These efforts have delivered critical services such as COVID-19 testing and vaccinations, food assistance, employment and job training programs, and housing voucher support for vulnerable unhoused populations.

In total, the County implemented 13 Immediate Needs projects with \$4,683,766 in direct program funding, alongside \$4,145,046 in administrative support and \$991,915 allocated for Revenue Replacement. By reserving up to 10% of its total ARPA SLFRF allocation for administration, Boulder County has ensured sustained capacity for oversight, reporting, financial management, and community engagement throughout the duration of the funding period.

### PHASE 2

To determine how to allocate the remaining ARPA funds, Boulder County partnered with community organizations in a comprehensive engagement and planning process from summer 2021 through May 2022. This effort, supported by consultant Rebuild by Design, the Community Foundation Boulder County, and the ARPA Community Engagement Steering

Committee, began with a survey of more than 1,500 residents to assess the ongoing impacts of the pandemic.

Community feedback helped identify three key priority areas: Economic Challenges, Housing Affordability, and Mental Health and Social Resilience. In response, Working Groups were established for each area, bringing together community members, nonprofit and business leaders, educators, County staff, and leadership. Each group was co-led by a community leader and a Boulder County department head and was sponsored by a County Commissioner.

Guided by community input, expert advice, research, and best practices, the Working Groups developed and prioritized project proposals based on potential impact and County priorities of serving community members according to their needs. These proposals were presented to the Board of County Commissioners at a public hearing on May 3, 2022. Phase 2 projects were formally approved at subsequent Boulder County Business meetings. In total, the County implemented 21 Phase 2 projects with \$44,530,938 in direct program funding, alongside.

## Strategy

Boulder County used a two-phase strategy to allocate its \$63.4 million ARPA SLFRF funds, combining immediate pandemic response with long-term recovery planning. Phase 1 addressed urgent community and internal needs through targeted projects, while Phase 2 focused on transformational investments in Economic Challenges, Housing Affordability, and Mental Health and Social Resilience. The Phase 2 projects were developed through a robust, community-driven planning process involving resident input, stakeholder collaboration, and expert guidance. This approach ensured ARPA funds were invested equitably to support a lasting, comprehensive recovery.

The following charts contextualize how this strategy resulted in funding distributions. Figure 1 provides an overview of how funds were distributed per County allocation category, and Figure 2 provides an overview of how funds were distributed per federal Expenditure Category.

Figure 1. Pie chart of the distribution of ARPA funds per County allocation category.

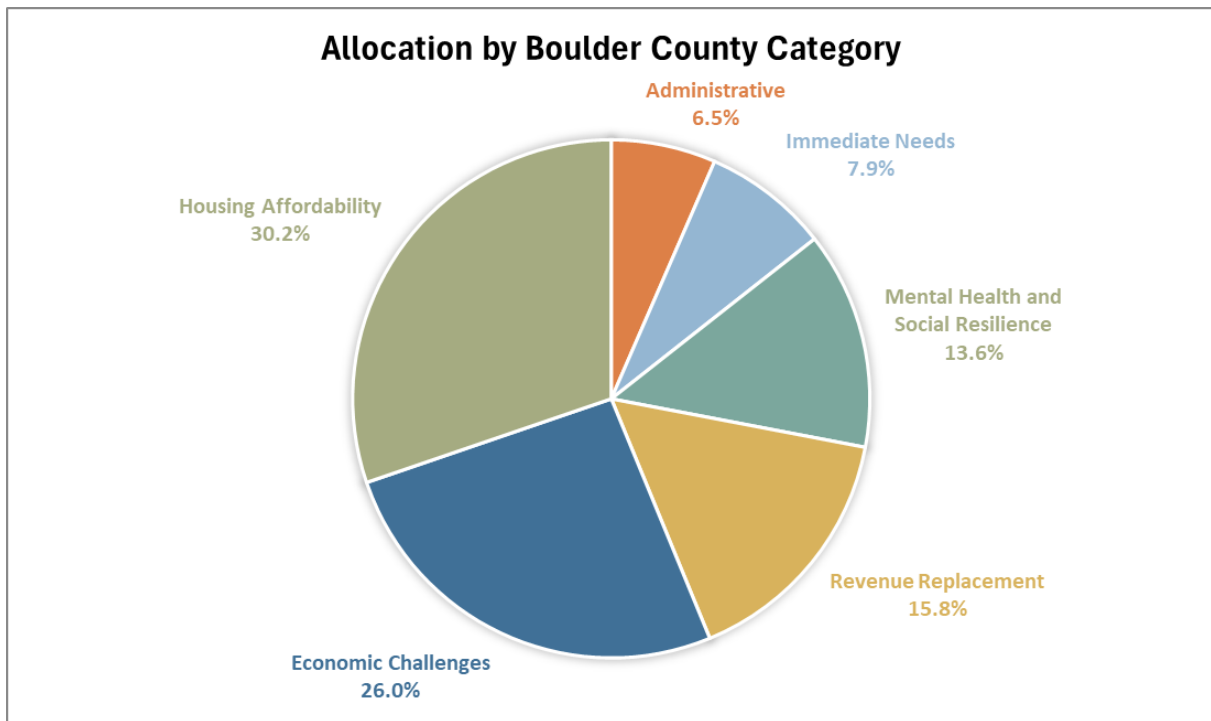
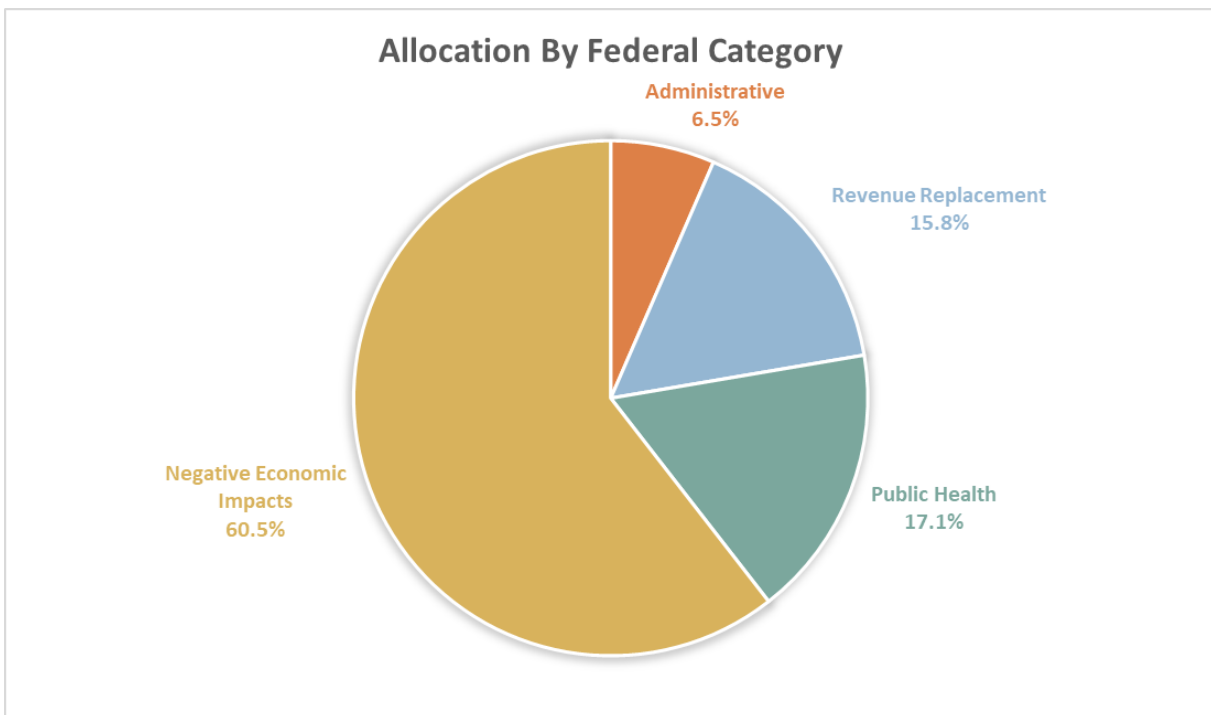


Figure 2. Pie chart of the distribution of ARPA funds per Federal Expenditure Category.



# Goals

Below is a high-level summary of the County's goals for using Fiscal Recovery Funds to respond to the pandemic and promote economic recovery.

- Federal compliance with ARPA funds
- Investments in Community Engagement
- Investments in Data Analysis
- Sustainability for ARPA programs
- Management of project timelines and utilization of full ARPA funding
- Immediate needs project completions
- Successful implementation of all Phase 2 projects

## PROGRESS TO DATE ON KEY OUTCOME GOALS

Since the launch of its ARPA SLFRF funding, Boulder County has achieved significant milestones, including the completion of all Immediate Needs projects and the full allocation of remaining funds to Phase 2 initiatives. The County continues to meet ongoing administrative, regulatory, and reporting requirements set by Treasury. Continued investment in community engagement, data analysis, and program administration supports the long-term success of ARPA-funded efforts. The following section highlights Boulder County's progress toward key outcome goals.

### Federal Compliance with ARPA Funds

Boulder County's ARPA Team, in partnership with the County Attorney's Office and Office of Financial Management, oversees the coordination and monitoring of ARPA funds to ensure full compliance with Treasury, Single Audit, Uniform Grant Guidance, and other requirements. The team manages all aspects of ARPA implementation, including reporting, documentation, regulatory compliance, federal grant and regulatory expertise, audit support, and subrecipient monitoring. Regular and ad hoc meetings with project leads, executive sponsors, and the Board of County Commissioners support effective coordination and oversight.

### Investments in Community Engagement

Boulder County has invested in Community Engagement staff to lead its ARPA outreach efforts in collaboration with the broader ARPA Team. Led by staff who reflect the experiences and languages of the communities they serve, the team works closely with County departments, partners, and residents to ensure information about ARPA-funded programs is widely distributed and is clear, respectful, and relevant to all audiences. Their efforts include outreach through multiple languages and formats, active participation in community events, and close collaboration with trusted local organizations to broaden awareness and access to services.



## Investments in Data Analysis

The ARPA Team has strengthened the County's data infrastructure by standardizing reporting processes and deepening analysis of outcome data through new formats. With the addition of a Senior Business Analyst, the team is implementing mixed-method, longitudinal evaluations of pilot programs such as Direct Cash Assistance, Equitable Access Mental Health Trainings, and Survive and Thrive, which together directly serve over 540 individual participants and their families and over 170 community organizations including nonprofits and childcare providers. These evaluations are tailored to each program's context and are designed to produce actionable insights that can inform and improve public service delivery in Boulder County and beyond. The team also collaborates with program managers to refine data practices, ensuring meaningful measurement of outcomes. Evaluations will continue through December 2026, with findings shared as they become available.

## Sustainability for ARPA Programs

Ongoing program evaluations will provide data-driven insights to help inform future funding decisions by the Board of County Commissioners. The WellMind and CAT programs as well as Direct Cash Assistance are being considered for long-term funding, with department and County leadership exploring sustainable funding options. Departments are encouraged to pursue additional state, federal, and grant resources to extend the impact of ARPA initiatives, particularly in high-priority areas like affordable housing and mental health.

## Management of Project Timelines and Utilization of Full ARPA Funding

The County has maintained all project timelines to ensure completion by 2026. All Immediate Needs projects and 62% (13 of 21) of Phase 2 projects are complete. Remaining Phase 2 projects are on track for completion in 2025 and 2026.

# Noteworthy Challenges and Opportunities

## CHALLENGES

The pandemic-related public health and economic recovery efforts have presented both significant opportunities and complex challenges, particularly in the administration of ARPA and other federal relief funding.

## Inflation And Other Economic Factors Impacting Long Term Success

While ARPA funding has played a vital role in Boulder County's COVID-19 recovery, ongoing economic pressures — including 2.35% year-over-year inflation (Consumer Price Index, May 2024 to May 2025; United States Congress Joint Economic Committee), high interest rates, and increased living costs — have limited its overall impact. Programs addressing food insecurity,

mental health, and family support continue to face rising demand, with Family Resource Centers, for example, unable to meet growing needs for food assistance. Inflation has also reduced the effectiveness of direct support programs like Survive and Thrive and Direct Cash Assistance by diminishing recipients' purchasing power. These economic challenges disproportionately affect communities still recovering from the pandemic and complicate efforts to measure program outcomes and achieve lasting impact.

#### **Adequate Staffing and Resource Needs**

Many ARPA-funded initiatives have faced staffing and resource challenges due to their innovative designs and specialized focus, which often require skill sets and roles that are not widely available. Workforce shortages across key service sectors further complicate recruitment, while the temporary nature of ARPA-funded positions creates concerns about job security, limiting the ability to attract and retain qualified staff. These constraints affect both County departments and partner organizations, making it difficult to sustain programs at full capacity. As a result, providers face uncertainty about the long-term viability of services developed through years of community trust and investment.

#### **Distrust Of Government Among ARPA Recipients**

Some ARPA recipients have expressed distrust of government involvement in service delivery and access to information, leading to hesitancy in accessing aid and providing personal information. To address these concerns, certain programs have distanced themselves from government branding and avoided using official government websites. This pervasive distrust poses ongoing challenges for data collection and program participation, as some individuals may forgo assistance to avoid perceived surveillance or confidentiality risks.

### **OPPORTUNITIES**

In response to these challenges, the Boulder County ARPA Team has identified opportunities to strengthen ARPA-funded programs by enhancing their ability to anticipate and address implementation barriers while ensuring services are effectively tailored to meet the needs of all residents.

#### **Compliance with the Americans with Disabilities Act (ADA)**

To ensure services and information are accessible to all residents and to comply with state law, Boulder County's ARPA Team invested significant staff time to align ARPA materials, tools, and contracts with ADA requirements and Colorado's HB21-1110 accessibility standards. This work supports compliance with the Colorado's July 1, 2025, deadline and helps avoid potential legal and financial consequences. With 88% of its online materials already meeting ADA standards, which is above average for government entities, the County demonstrates a strong commitment to making programs and information usable and inclusive for individuals with diverse needs.

### Programs Tailored to Community-Based Organization Needs

Recognizing that many community organizations that applied for ARPA projects funding are small and often lack administrative capacity and experience with public funding, processes were streamlined for clarity, accessibility, and ease of use. An example is the Survive and Thrive program, jointly funded by Boulder County and the City of Boulder, which provides flexible financial support to local child care providers and nonprofit organizations. Designed to aid recovery from the COVID-19 pandemic, the program helps stabilize organizations that play a vital role in delivering essential services, particularly to populations that may be harder to reach through traditional government efforts. Recognizing that many of the applicant organizations are small and have little or no experience with public funding, especially with federal funding, the application process was simplified and made more accessible. To meaningfully support applicants, multiple live informational sessions for pre-application support were offered at various times of day — including mornings, midday, and evenings — to accommodate a range of schedules. These sessions provided an overview of the program, step-by-step application guidance, and opportunities for live questions and answers. Together, these efforts ensured the program was both accessible and aligned with the practical needs of the organizations it aimed to support.

### Programs Tailored to Community Needs

Boulder County's ARPA-funded programs have demonstrated the value of tailoring services to reflect the specific needs and lived experiences of local communities. By avoiding uniform approaches and instead supporting program leads in designing services that reflect real-world barriers and access issues, the County has helped ensure greater effectiveness in service delivery. This includes refining application and outreach materials to account for varied household structures, employment types, and communication needs. Programs have also worked to strengthen data practices to better reflect the complexity of community experiences. Grounding services in local knowledge — through collaboration with trusted partners and feedback loops — has further enhanced program responsiveness. For example, the Equitable Access Community Based Mental Health Trainings program was intentionally designed to prioritize community organization partners with established track records of providing services tailored to community needs, including through customization to best reflect participants' languages, cultures, family structures, and economic statuses.

### Piloting Innovative Program Evaluation Tools and Strategies

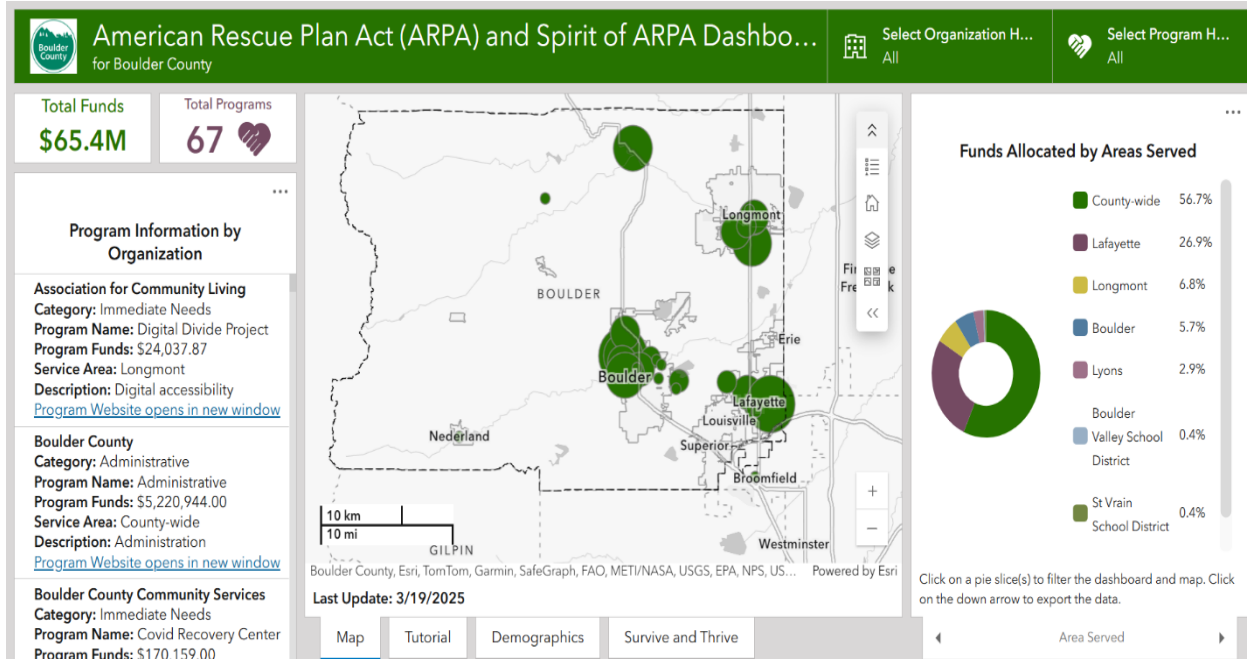
Boulder County has invested ARPA resources in both evaluating funded programs and supporting program teams in developing tailored tools to assess effectiveness and outcomes. These efforts include piloting new evaluation strategies and instruments designed to inform future funding decisions, improve service delivery, and strengthen long-term capacity. Tools developed through this work include site visit observation protocols, co-designed evaluation frameworks with staff and community input, survey instruments, and multimodal data collection methods. The County has also implemented innovative analytical approaches to

better capture outcomes and participant experiences, particularly in cases involving limited data availability or complex community contexts.

### Refining Tools to Support Transparency and Accessible Information

Boulder County developed an interactive ARPA Dashboard using ArcGIS to enhance transparency and ensure the community has accessible, easy-to-use tools to understand Boulder County funding decisions and programming. The dashboard incorporates the CDC's Social Vulnerability Index to identify areas with heightened needs, such as those with limited transportation access or crowded housing, and features detailed, interactive data views for users. Designed with accessibility in mind, the tool complies with ADA standards and includes user-friendly tutorials to accommodate varying levels of digital proficiency. Recent updates introduced a color-coded heat map displaying funding distribution while safeguarding participant privacy. This innovative resource earned Boulder County a National Association of Counties (NACo) award for its contribution to effective and transparent public service. Figure 3 below shows the user view of the ARPA Dashboard.

Figure 3. User view of Boulder County ARPA Dashboard.



# Use of Funds

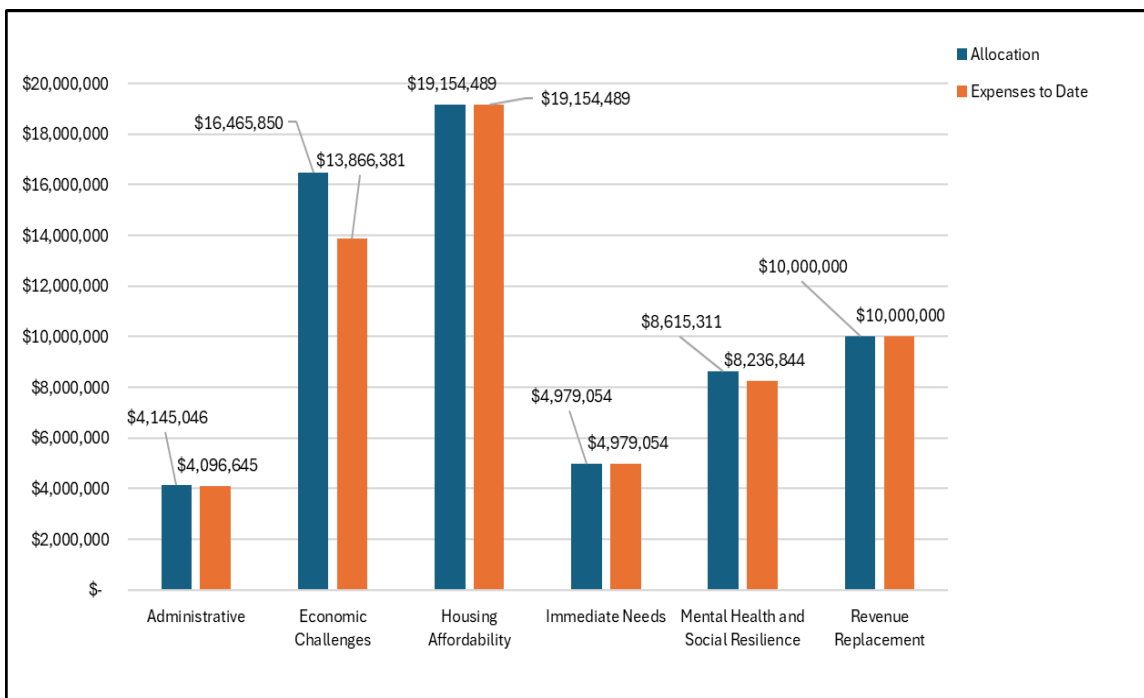
## Introduction

Intended and Actual Uses of Funds Across Eligible Expense Categories:

1. Public Health (EC 1)
2. Negative Economic Impacts (EC 2)
3. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)
4. Premium Pay (EC 4) – not funded
5. Water, sewer, and broadband infrastructure (EC 5) – not funded
6. Provision of Government Services - Revenue Replacement (EC 6)
7. Administrative Support (EC 7)

As of June 30, 2025, Boulder County has awarded and allocated its full \$63,359,749 in federal ARPA SLFRF funding received from Treasury, with 95% (\$60,333,414) of those funds spent. Boulder County funded programs across most of the several Expenditure Categories, with the exception of Premium Pay (EC 4) and Water, Sewer, and Broadband infrastructure (EC 5). Funds were allocated in two waves. First, Immediate Needs funding requests were processed, allowing Boulder County to quickly respond to shorter-term community needs. Then, Boulder County engaged in a community engagement process to more fully understand and incorporate longer-term needs into funding allocations. The hybrid approach of implementing the Immediate Needs funding request process first, followed by the mid- to long-term community engagement Phase 2 process enabled Boulder County to be more responsive, strategic, and effective in its overall COVID-19 response and recovery efforts. This strategy also helped maximize shorter-term programmatic impact and efficiency, while allowing time for planning for longer-term transformational efforts.

Figure 4. Bar chart of allocated and spent ARPA funds per County allocation category.



## IMMEDIATE NEEDS

Immediate Needs projects primarily addressed time-sensitive services required to serve the needs of residents, such as large-scale investments in Public Health (EC 1) COVID-19 infection mitigation and Negative Economic Impacts (EC 2) to fund critical services including food security, housing stability, and childcare services, to name a few. Public Sector Capacity (EC 3) and Administrative Support (EC 7) services were also funded to provide ongoing implementation and administration of SLFRF funds, as well as communication, community outreach, and support services. Table 1 below shows a breakdown of how Immediate Needs funds were allocated across Expenditure Categories.

Table 1. Funded projects in the Immediate Needs Category by ARPA category, project/task name, status, and ARPA fund budget.

ARPA Category	Project Name	ARPA Budget
Public Health	1.2.1 BCPH COVID Testing	\$200,992
Public Health	1.4.1 Juvenile Assessment Center FTE	\$130,084
Public Health	1.7.1 BCPH Vaccine Community Support	\$1,622,574
Negative Economic Impacts	2.1.1 BCPH Food Insecurity	\$130,178
Negative Economic Impacts	2.2.1 Eviction Representation	\$184,325
Negative Economic Impacts	2.3.1 Left Behind Workers	\$299,999

<b>ARPA Category</b>	<b>Project Name</b>	<b>ARPA Budget</b>
<b>Negative Economic Impacts</b>	2.4.1 Digital Divide Project Manager	\$14,022
<b>Negative Economic Impacts</b>	2.10.1 Employment Services	\$385,000
<b>Negative Economic Impacts</b>	2.10.2 Workforce Call center	\$370,000
<b>Negative Economic Impacts</b>	2.11.1 BCPH Childhood Health Other	\$159,265
<b>Negative Economic Impacts</b>	2.17.1 Emergency Choice Vouchers	\$68,215
<b>Negative Economic Impacts</b>	2.34.2 FRC Funding	\$1,065,463
<b>Negative Economic Impacts</b>	2.37.1 DA Office Court Reporting	\$53,649
<b>Sub-Total Immediate Needs</b>	-	\$4,683,766
<b>Revenue Replacement</b>	6.1.1 Digital Divide - Rev. Replacement for Govt Services	\$557,385
<b>Revenue Replacement</b>	6.1.2 OUR Center FRC Support	\$132,547
<b>Revenue Replacement</b>	6.1.3 Sister Sarment FRC Support	\$188,597
<b>Revenue Replacement</b>	6.1.4 Emergency Family Assistance Association FRC Support	\$113,386
<b>Revenue Replacement</b>	6.1.5 Revenue Replacement Support for BCPH	\$9,008,085
<b>Sub-Total Revenue Replacement</b>	-	\$10,000,000
<b>Public Sector Capacity</b>	3.4.1 Program Evaluation and Data	\$389,029
<b>Administrative</b>	7.1.1 OFM Administrative Support ARPA	\$2,526,767
<b>Administrative</b>	7.1.2 ARPA Planning Contractor	\$60,119
<b>Administrative</b>	7.1.3 Community Engagements	\$301,618
<b>Administrative</b>	7.1.4 BCPH ARPA Admin	\$243,765
<b>Administrative</b>	7.1.5 HHS ARPA Admin	\$202,482
<b>Administrative</b>	7.1.6 CS ARPA Admin	\$421,265
<b>Sub-Total Administrative</b>	-	\$4,145,046
<b>Total</b>	-	\$18,828,811

## PHASE 2

Phase 2 projects focus on continued services in the community, economic recovery, and longer-term strategic investments. Examples include Negative Economic Impacts (EC 2) projects for affordable housing initiatives, grants to small businesses and nonprofit organizations, Direct Cash Assistance to families with young children, childcare, and childhood health, among others.

Meaningful investments are also being made within the Public Health (EC 1) category with a strong emphasis on mental health services. Examples of such projects include the WellMind Community Wide Navigation Hub, the CAT Mobile Response Team, and the Community-Based Mental Health Training grants that allow local, grassroots organizations to provide new and

expanded mental health training programs to the communities they serve. Table 2 below shows a breakdown of how Phase 2 funds were allocated across Expenditure Categories.

Table 2. ARPA funded projects in the Phase 2 category by ARPA category, project/task name, status, and ARPA fund budget.

<b>ARPA Category</b>	<b>Project Name</b>	<b>Project Status</b>	<b>ARPA Budget</b>
<b>Negative Economic Impacts</b>	2.11.2 YMCA Mapleton	Complete	\$975,000
<b>Negative Economic Impacts</b>	2.11.3 YMCA Scholarships	Complete	\$500,000
<b>Negative Economic Impacts</b>	2.11.4 Longmont Childcare Hub	Complete	\$975,000
<b>Negative Economic Impacts</b>	2.12.1 BCPH Family Connects	Ongoing	\$2,000,000
<b>Negative Economic Impacts</b>	2.15.2 Housing Pipeline Willoughby	Ongoing	\$15,692,86
<b>Negative Economic Impacts</b>	2.15.3 Housing Pipeline Casa de la Esperanza	Ongoing	\$1,550,000
<b>Negative Economic Impacts</b>	2.15.4 Housing Pipeline Policy Manager	Complete	\$240,658
<b>Negative Economic Impacts</b>	2.15.5 Housing Pipeline Seward	Complete	\$1,670,970
<b>Negative Economic Impacts</b>	2.29.1 Survive and Thrive Assist Sm. Business (Childcare)	Ongoing	\$3,688,278
<b>Negative Economic Impacts</b>	2.3.2 Childcare Direct Cash Assistance	Ongoing	\$4,539,321
<b>Negative Economic Impacts</b>	2.34.1 Survive and Thrive Assist Nonprofits	Ongoing	\$3,788,250
<b>Public Health</b>	1.12.1 Mobile Response Teams	Ongoing	\$1,127,610
<b>Public Health</b>	1.12.2 Hub Community-Wide Navigation	Complete	\$1,720,101
<b>Public Health</b>	1.12.3 Equitable Access: Community-Based Grants	Ongoing	\$3,196,000
<b>Public Health</b>	1.12.4 Equitable Access: MH Vouchers	Ongoing	\$804,000
<b>Public Health</b>	1.12.5 Equitable Access: School-Based Services	Complete	\$500,000
<b>Public Health</b>	1.12.6 Equitable Access: Community Trainings	Ongoing	\$467,600
<b>Public Health</b>	1.12.7 BCPH Mental and Behavioral Health	Complete	\$800,000
<b>Public Health</b>	1.5.1 BCPH PPE	Complete	\$3,994
<b>Public Health</b>	1.7.3 COVID Recovery Center	Complete	\$170,159
<b>Public Health</b>	1.7.5 BCPH Direct COVID Costs	Complete	\$121,135
<b>Total</b>	-	-	\$44,530,938



# Other Federal Recovery Funds

## EMERGENCY RENTAL ASSISTANCE

Boulder County's Emergency Rental Assistance Program (ERAP) launched at the beginning of March 2021 to provide emergency rental and utility assistance and arrears under the U.S. Department of the Treasury's Emergency Rental Assistance program. These funds are used to provide, for a limited term of 15 to 18 months, safe and stable housing assistance that may include rental assistance, security deposits, utility assistance, housing stability, and certain reasonable fees to assist households that are experiencing economic hardship and housing insecurity or homelessness.

Boulder County was allocated \$9,816,678.90 under ERA's first round of funding (ERA1) from the Consolidated Appropriations Act of 2021 for use through September 2022 and \$7,767,478.90 under the second round from the American Rescue Plan Act (ERA2) along with \$4,604,451.20 designated for high needs in that second round for use through September 2025, for a total of \$22,188,609 in ERAP funding. To date, Boulder County has expended approximately \$20,069,375.84 in ERAP funding and has assisted more than 3,419 households at the time of this report.

## LOCAL AND TRIBAL CONSISTENCY FUND

Boulder County also was awarded \$261,492.04 in Local Assistance and Tribal Consistency Fund (LATCF) dollars, which is fully expended.

## OTHER ARPA FUNDING

A number of Boulder County's grantees – Boulder County Public Health, nonprofit organizations, County departments – also received State of Colorado ARPA funds. In many of those cases, State dollars had a shorter deadline for expenditure and thus had to be expended first. This helped leverage Boulder County ARPA dollars to be able to extend services in the community further into the future, but it also pushed back Boulder County's expenditure timelines.

# Community Engagement Overview

Boulder County's approach to recovery under the American Rescue Plan Act (ARPA) has been grounded in the belief that meaningful, community-driven engagement is essential to design responsive and effective public service. In 2021, Boulder County launched a Countywide engagement strategy to gather community input on the allocation of ARPA funds. This strategy prioritized accessibility, transparency, and collaboration between residents, community organizations, and stakeholders. Through a combination of listening sessions, surveys, and targeted outreach to historically underserved populations, the County collected important information that directly informed funding priorities and guided the overall ARPA framework.

This collaborative approach led to the formation of ARPA Working Groups in 2022. These groups focused on three key areas identified as priorities through a community survey: Economic Challenges, Housing Affordability, and Mental Health and Social Resilience. As a result of this approach, 17 Phase 2 projects were approved by the Boulder County Board of County Commissioners in mid-2022. Four additional projects were later approved for Phase 2, bringing the total number of Phase 2 projects to 21.

The County's engagement process did not end with project selection. It transitioned into a co-creation model where an ongoing partnership with project managers, County staff, and community stakeholders was developed to design and implement outreach strategies. This collaborative structure ensured that engagement continued throughout program implementation by maintaining community involvement, improving accountability, and fostering mutual trust.

## Team Strategies

The ARPA community engagement team supported implementation of Phase 2 projects through:

- Monthly coordination meetings with project managers to align outreach plans, share updates, and collaboratively refine communication approaches.
- Bimonthly newsletters that currently reach over 865 subscribers, highlighting project updates and interviews with managers, partners, and program participants.
- Strategic media outreach through partnerships with local radio and newspapers to increase community awareness, including Spanish-language media.
- Creation of multilingual materials including flyers, press releases, and social media content that ensure accessibility for Boulder's County populations.

- Participation in community events across Boulder County to share information and create space for face-to face interactions with the public.

By centering collaboration between residents, stakeholders, and staff in the decision-making process and throughout program implementation, Boulder County exemplifies a model of public service rooted in fairness, accessibility, and respect for the diverse needs and experiences of its communities. The County's ARPA engagement efforts serve as a foundation for long-term collaboration and demonstrate how thoughtful, intentional participation can drive more effective and community-responsive outcomes across programs and neighborhoods.

## Community Engagement Approaches

Boulder County is dedicated to fostering informed, community-driven recovery efforts. Through intentional engagement and strategic program design, initiatives funded by ARPA are aligned with the County's commitment to responsive, needs-based services and respect for all community members. Programs are designed to ensure that all community members have the opportunity to participate meaningfully in services and resources that effectively address their needs and support their long-term goals. The following sections highlight selected ARPA-funded programs in each funding category that exemplify Boulder County's commitment to intentional, thoughtful, and effective community engagement. These examples illustrate how targeted initiatives are advancing the County's broader goals of respectful, inclusive, and responsive public service.

### ECONOMIC CHALLENGES

#### Survive and Thrive

The Survive and Thrive program illustrates Boulder County's commitment to responsive, community-driven efforts that focus on centering engagement during project development and implementation. The program was designed to support nonprofit organizations and childcare providers and was built in close collaboration with local chambers of commerce, nonprofit leaders, and early childhood stakeholders to ensure that the program's goals and design were shaped by the voices of those most directly impacted. To reflect the needs of the community, staff prioritized accessible communication and effective outreach, including:

- Dissemination of program information through radio broadcasts, press releases, and community information sessions.
- Creation of bilingual materials and resources to ensure language was not a barrier to participation.

- Direct outreach to community leaders and constituents via flyers, email marketing, phone calls, and virtual office hours during the application window.

In fall of 2024, Boulder County partnered with the nonprofit organization AidKit to manage the Survive and Thrive application platform, offer technical assistance, and oversee payment distribution. Based on feedback from nonprofit and childcare organizations, the application process was modified to reduce participant barriers and to improve accessibility. For example, the platform was optimized for mobile devices to be able to accommodate smaller providers that are under resourced.

These community-informed adjustments helped ensure that the program met organizations where they were by providing not only financial support but also clear and accessible paths to participation. Through this intentional and collaborative approach, Survive and Thrive enabled critical service providers across the region to sustain and strengthen their operations at a time of heightened need.

### Nurturing Futures

During the 2024-2025 reporting year, the Nurturing Futures program focused on delivering an extensive outreach effort to encourage families across the County with children between the ages 0-3 to participate in the program. Grounded in a commitment to informed community outreach, this initiative prioritized meaningful engagement to ensure families were aware of and able to participate in the program. These efforts resulted in 805 applications and the successful enrollment of 540 families as of May 2025.

The program's design and implementation were informed by community input that emphasized accessibility, inclusivity, and responsiveness. Key engagement strategies included:

- Providing multilingual support to reach various communities.
- Distributing informational materials through direct outreach to families and community organizations.
- Hosting an enrollment event to offer in-person assistance and foster community connection.
- Ensuring the application process was accessible and user-friendly to reduce barriers.
- Issuing press releases and partnering with a local radio station to raise public awareness.
- Conducting online meetings with staff and partners to provide information and answer questions.
- Offering public webinars to engage a broader audience to facilitate dialogues.

To support efficient program administration, Boulder County collaborated with AidKit to manage the application process and distribution of payments. Ongoing data collection and active community feedback will result in a program evaluation that can guide the program and

future decisions to ensure that services remain aligned with the evolving needs and goals of families with young children.

### Family Connects Home Visitation

Family Connects in Boulder County offers voluntary nurse home visits at no cost for all families in Colorado with newborns. In 2025, Family Connects Colorado celebrated its 1,000th home visitation, marking a significant achievement. This milestone celebration was held in April of 2025, where families, nurses, and community partners gathered to reflect on the program's impact. The event featured a panel of parents sharing how the program supported them during the early months of parenting, along with opportunities to promote the program to additional families in Boulder County and beyond.

Family Connects takes on robust engagement strategies in collaboration with local, regional, and state partners to ensure families are informed about and supported by the program. These strategies also contribute to shape the program's design and operations to meet community needs effectively. The goal is to make Family Connects a routine part of standard care for families with newborn babies. Family Connects engagement efforts include:

- **Statewide Partnerships:** Illuminate, the state intermediary for Family Connects Colorado, leads a State Community Advisory Board (CAB) that engages hospitals, non-profits, and governmental partners, and advocates for supportive state policies.
- **Local Advisory Groups:** Three local advisory groups support Family Connects in Boulder County:
  - The Strategic Initiatives CAB, operating through the IMPACT Executive Board, ensures alignment across County departments, programs, and school districts to facilitate access.
  - The Implementation CAB, including Family Resource Centers, Federally Qualified Health Centers representatives, and hospital partners, informs day-to-day operations.
  - The Family Voice Ambassadors (FVAs), a semi-autonomous group of parents, provides first-hand insights to inform services, materials, and outreach.

The Family Voice Ambassadors group meets monthly to share lived experiences and offer actionable feedback that shapes program services and communication materials. Their contributions include:

- Advising on campaigns to reassure families that it is okay to ask for help.
- Suggesting strategies to reduce appointment cancellations, such as involving nurses in outreach activities.
- Helping to create the Bringing Home Baby Guidebook, distributed during home visits.

Family Voice Ambassadors also shared personal stories to reduce stigma, represented the program in meetings with County leadership, and participated in broader community discussions, building trust and credibility. Their involvement fosters leadership skills and ensures different family perspectives are continuously integrated. A third Family Voice Ambassadors cohort is set to launch in summer 2025, with each cohort serving for one year.

Family Connects is actively expanding its reach. The program now serves both Boulder County and Broomfield County residents. In addition, Boulder County Public Health has partnered with Adams County to plan future services for their residents.

Through collaborative advisory groups, trusted community voices, and strategic outreach, Family Connects continues to build strong connections with families and partners. By expanding into additional counties and celebrating key milestones, the program reinforces its commitment to supporting families during a critical and vulnerable time in their lives, ensuring access to resources, and fostering lasting community partnerships.

## HOUSING AFFORDABILITY

### Seward

The Affordable Housing Program has prioritized meaningful engagement throughout the development of new housing opportunities. In January 2025, Boulder County completed the purchase of the Seward mobile home park property in the small town of Lyons, Colorado, an important step toward expanding access to affordable housing.

Recognizing the importance of early and sustained community involvement, Boulder County hosted an outreach meeting in February 2025 to provide local residents the opportunity to engage directly with County staff regarding future use of the property. Attendees offered constructive and thoughtful feedback, helping to lay the groundwork for future collaboration rooted in trust and mutual respect.

Continuing the engagement, a community gathering is planned for the summer of 2025 at the site with the goal of building relationships, fostering open dialogue, and encouraging resident participation in shaping the vision for the property. In parallel, Boulder County is working closely with the Town of Lyons to ensure a transparent, inclusive, and comprehensive planning process that reflects the priorities and perspectives of the surrounding community.

These engagement efforts will be happening through 2025 and are expected to continue into 2026. Such efforts focus on cultivating broad community support, gathering meaningful input, and aligning the development process with local needs and aspirations. Through this approach, the County seeks to ensure that the Seward site becomes not only a source of affordable housing, but also a model for respectful and responsive community-led planning and design.

## Willoughby Corner

Community engagement has been central to the development of Willoughby Corner, a project that offers residents both below-market rate rentals as well as permanently affordable for-sale homes. Central to the project's success has been a robust community engagement strategy led by the Boulder County Housing Authority (BCHA) to ensure that the voices of residents were reflected into the planning and implementation process.

To guide this work, BCHA developed a comprehensive Public Engagement Plan rooted in direct dialogue with community members and an informed neighborhood-level outreach. The foundation of this approach is the East Lafayette Advisory Committee (ELAC), a resident and stakeholder group that collaborates with BCHA to shape engagement strategies and foster shared learnings around housing needs in eastern Boulder County. This model of ongoing participation ensures that feedback is not only heard but meaningfully integrated into the project's development.

Some community engagement strategies developed to reach residents:

- Distribution of 5,000 flyers and postcards to local households and businesses.
- Hosting 25 public meetings.
- Hosting open houses, with attendance by more than 500 residents.
- Ten dedicated sessions with the East Lafayette Advisory Committee.
- Informational backyard meetings and coffee chats with different neighborhood groups.
- Presentations to local business and neighborhood associations.
- Physical distribution of outreach materials across public locations in Boulder County.
- Co-hosting community events with schools, churches, and regional housing organizations.
- Consistent promotions through newsletters, social media, on-site signage, and monthly email communication reaching over 2,000 interested applicants.

To support accessibility and direct engagement, BCHA also opened an on-site leasing office with weekend hours available beginning in February 2025. This ensures that residents can receive proper guidance and information.

Through different engagement efforts and collaborations, the Willoughby Corner project has been shaped by community priorities such as access to green space, improved mobility, infrastructure investment, and long-term sustainability. As planning moves into its next phase, BCHA remains focused on broadening engagement to reach additional community members across the County, ensuring the development continues to reflect local needs and aspirations.

## Casa de la Esperanza

Casa de la Esperanza, originally developed to serve agricultural workers through a USDA grant and loan program, recently received a Reduced Need Waiver from the USDA. This milestone allows BCHA to lease vacant units to any qualifying low-income household, while continuing to prioritize agricultural worker families, whereas previously units were vacant because of a lack of migrant farm worker housing need in Boulder County.

Recognizing the importance of accessibility and broad community awareness, BCHA implemented a multi-faceted community engagement strategy to ensure the available units reached those most in need. This outreach effort was designed not only to fill vacancies, but also to build trust and remove barriers for individuals and families who may face challenges when navigating housing systems.

To promote awareness, BCHA implemented a comprehensive community engagement strategy including:

- Targeted email campaigns to reach eligible low-income households.
- Social media communications to promote unit availability and application timelines.
- In-person distribution of flyers to local businesses, community-based organizations, farms, and public housing authority offices.
- Strategic collaboration with community partners to amplify messaging and reach underserved populations.
- Participation in local events to raise awareness, answer questions, and connect with potential applicants.

These intentional efforts contributed to the successful occupancy of 30 out of 32 units, with the remaining two units under rehabilitation to meet accessibility standards per Americans with Disabilities Act (ADA) requirements. Thirteen newly housed families now call Casa de la Esperanza home, emphasizing the impact of a well-executed engagement plan rooted in community connection.

Looking ahead, BCHA plans to submit a request to extend the USDA waiver, which would sustain the property's flexibility in serving low-income households across sectors. Casa de la Esperanza exemplifies how targeted outreach, respectful collaboration, and transparent communication can expand housing opportunities while staying true to Boulder County's values.



## MENTAL HEALTH AND SOCIAL RESILIENCE

### Community-Wide Navigation Hub and Mobile Response Team

In 2023, the WellMind Connection (Community-Wide Navigation Hub team) and Community Assistance and Treatment (Mobile Response Team) merged to form a unified initiative aimed to connect Boulder County residents to appropriate mental and behavioral health services. Together, the teams provide a central point of contact through phone, email, or website support to help individuals navigate available resources.

Since the beginning of 2025, these teams have prioritized meaningful engagement strategies. The teams have expanded their visibility and deepened community relationships through a wide range of targeted outreach efforts, such as:

- Participating in 14 community events across Boulder County to connect directly with residents.
- Delivering two panel presentations in collaboration with Boulder County Public Health.
- Conducting monthly recurring tabling at five partner organization sites.
- Attending 28 staff meetings and joint collaborative presentations with partner organizations.
- Building connections with schools, universities, and local service providers to support early intervention and resource navigation.
- Partnering with the local marketing firm MISE to improve the impact, clarity, outreach, and cultural relevance of materials.
- Conducting in-depth interviews with community partners and residents to inform a new mental health awareness campaign.
- Launching a campaign aimed at normalizing mental and behavioral health conversations and encouraging help-seeking behavior.

To date, the teams have participated in more than 100 community events, consistently demonstrating a commitment to listening, learning, and adapting in response to the needs of Boulder County residents. Their efforts have not only increased awareness of available services but have also reduced stigma and expanded access to support, particularly among individuals who may be hesitant to engage with traditional crisis systems.

By meeting people where they are and fostering authentic relationships, the WellMind Connection and CAT teams continue to embody Boulder County's values of respectful, responsive, and community-informed service delivery.

# Performance Report and Project Inventory

## Phase 1 Immediate Needs Projects

### 1.2.1 BOULDER COUNTY PUBLIC HEALTH COVID-19 TESTING, COMPLETE - FINAL AMOUNT \$200,992.19

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 15, 1.2.1 BCPH COVID-19 Testing

Funding Amount: \$200,992.19

Project Timeline: Complete

Project Expenditure Category: 1.2 COVID-19 Testing^

#### Project Overview

Boulder County Public Health (BCPH) worked with Boulder Community Hospital to ensure access to testing in congregate settings, shelters, outbreak sites, and more remote mountain communities such as Nederland. These populations represent priority populations (e.g., older adults in LTCF's, homeless, homebound, etc.) and vulnerable groups, including those in congregate settings (e.g., assisted living, etc.) who have been exposed to a positive case, as well as geographically remote residents. Funding is for Boulder Community Hospital reimbursement of services. Funding also continued to support the BCPH testing coordinator, and a supply of COVID test kits now that the Public Health Emergency has ended, and tests are no longer covered.

Use of Evidence – N/A

#### Performance Report

##### Goals/Outputs/Outcomes/Demographics/KPIs

Goals were to increase testing capacity and decrease spread of COVID-19 in Boulder County. The COVID-19 response team identified five output measures and five outcome measures for this and the BCPH Community Vaccine Outreach project. This project also includes personnel costs for a COVID-19 Testing Coordinator, along with strategies that provided broad access to PCR and rapid antigen testing. This testing project shifted their focus in 2023 to distribution of COVID at home test to priority populations (low-income residents, shelters, and jails) due to the CDPHE no longer providing free test kits.

From August 2021 through June 2022 BCPH focused on five output measures: Boulder County and State COVID-19 cases, hospitalizations, vaccinations (first and second dose), deaths, and the number of tests administered each month.

- For Boulder County the average number of cases per 100,000 was 34 for quarters three and four of year 2021, 84 for the first quarter and 35 for the second quarter of 2022.
- The average number of hospitalizations per 100,000 was 128 for quarters three and four of year 2021, 98 for the first quarter and 48 for the second quarter of year 2022.
- The average number of deaths per 100,000 was 19 for second and third quarter of 2021, and 20 and 18 for the first and second quarter of year 2022 respectively.
- Vaccinations ranged from a high of 32,390 and 32% boosted for the second and third quarters of 2021 to around 2000 and 67% boosted by mid-June 2022.
- Deaths in Boulder County hovered around 19% between August and December 2021, peaking at less than 20% in the first quarter of 2022 and decreasing to 18% for the second quarter 2022.
- The average number of COVID tests administered in Boulder County was 2,408 for August through December 2021, 2,466, for first quarter of year 2022 and 1461 for the second quarter of 2022.

The BCPH COVID-19 response team identified five outcome measures (infection rates, hospitalization, vaccination, deaths from COVID-19, and number of tests administered). Infection rates for quarter one represents the community challenges associated with the delta variant, quarter two represents the omicron variant, and quarter three represents omicron subvariants and the release of mask orders. Hospitalizations peaked in quarter one and decreased in quarters two and three as the omicron variant started to be the predominant strain. While the Omicron variant is highly contagious, the high percentage of vaccinations and boosters from quarter one protected individuals from severe disease (hospitalizations). Death rates in Boulder County decreased significantly in quarter three as compared to quarters one and two. Deaths included individuals who were at-risk due to immunocompromised status regardless of vaccination status. Boulder County continues to maintain high vaccination rates as compared to other counties in the state. At its height, Boulder County provided more than 5,700 tests per day and a minimum of 514 per day.

The shift in year 2023 was to ensure sufficient tests would be available for priority populations (low-income residents, shelters, and jails) due to the Colorado Department of Public Health and Environment no longer providing free test kits. Boulder County purchased and distributed 7,704 private COVID test during 2023.

Required KPIs<sup>1</sup> – N/A

### 1.4.1 JUVENILE ASSESSMENT CENTER FTE, COMPLETE – FINAL AMOUNT \$130,084

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 5, Category 1.4.1 Juvenile Assessment Center FTE

Funding Amount: \$130,084

Project Timeline: Complete

Project Expenditure Category: 1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.) \*

#### Project Overview

Throughout the pandemic and into the recovery stage the Juvenile Assessment Center operated continuously in person as a secure juvenile detention facility for Boulder County law enforcement. The Juvenile Assessment Center is the only county-funded intake, assessment, and short-term detention facility in the state, with a maximum holding capacity of 20 youths, ages 10 to 17. This facility provides structured programming including educational and life skill activities in order to further reduce harm. The need for well-trained and sustained full-time positions has been a critical need throughout COVID-19 and the recovery to maintain safe and secure care for the county's most vulnerable families and juveniles. The scope of work for this award extended two full-time term positions throughout the COVID-19 recovery.

Use of Evidence – N/A

#### Performance Report

##### Goals/Outputs/Outcomes/Demographics/KPIs

Goals of this project were to have necessary staff coverage of the Juvenile Assessment Center during COVID-19 in a cost-effective manner. Outputs for the project were identified as the number of shifts covered that hourly staff would have been required to cover; lessening staff vacancies due to illness, vacation, holiday, and sick leave; and providing a safe and secure setting for the juveniles detained. Outcomes for the project were identified as saving money with full-time equivalent (FTE) positions versus hourly staff. The Juvenile Assessment Center (JAC) is Boulder County's detention facility for all youth arrested in Boulder County. The facility operates 24/7 and never closes, to provide a critical essential function for Boulder County.

Throughout the pandemic, and even during recovery, staffing the JAC was significantly impacted by severe staffing shortages, high-risk staff being reassigned, and staff being out on

---

<sup>1</sup> KPI means Key Performance Indicators.

COVID-19 leave at various times. Due to the nature of this work, it was extremely difficult to hire and retain hourly staff who normally fill in for full-time staff when they are out on any type of leave (including reassignment during the onset of the COVID-19 pandemic). These two FTE term-limited positions have been critical to fill staff vacancies, hourly staff shortages, and when staff are out on COVID-19 leave.

- The term employees allowed Boulder County to employ fewer hourly staff, not go over budget, and focus on staff retention in full time positions.
- The term employees covered 488 hours that would normally be covered by hourly staff, this saved \$46,036.90 from the hourly staff budget.
- The JAC had up to twelve FTE vacancies in 2021-2023, staff used 2,382 vacation hours, 1,522 medical hours, 2,425 holiday hours, 837 COVID hours, 120 hours of FMLA, 6,532 hours of paid recognition, 15 hours of administrative leave, and 72 hours of bereavement, which were partially covered by the term employees.

The balanced combination of full-time staff, fewer vacancies, term employees, and additional hourly flexibility allowed the JAC to continue to serve at-risk youth in the community without interruption, serving 284 at risk youth during the period of this project. This program will continue through 2024 after depletion of ARPA funds.

Required KPIs – N/A

### 1.7.1 BOULDER COUNTY PUBLIC HEALTH VACCINE COMMUNITY SUPPORT, COMPLETE – FINAL AMOUNT \$1,622,573.81

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 14 1.7.1 BCPH Vaccine Community Support

Funding Amount: \$1,622,573.81

Project Timeline: Complete

Project Expenditure Category: 1.7 Other COVID-19 Public health Expenses (Including Communications, Enforcement, Isolation/Quarantine)^

#### Project Overview

Funding supported several community communications efforts: 1) Funds to continue the Vaccine Equity Coordinating Committee (VECC) to continue containment and mitigation outreach, including staff to support planning and implementation of vaccination programs. 2) Support for COVID-19 communications, including a Bilingual Communications Specialist, bilingual COVID-19 vaccination campaigns, and Community Ambassador collaboration to ensure priority populations are protected and increasingly vaccinated. 3) Call Center support to provide information to the public including information on testing, vaccinations, and new Public Health

Orders. 4) Business and Community Liaison team to respond to business and community needs related to COVID-19.

Use of Evidence – N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The initial goal was to increase vaccination rates for those residents who may be hesitant to vaccinate and eventually decrease COVID-19 transmissions in Boulder County. Despite the end of the PHE in May 2023 Boulder County still considered the response to COVID-19 a public health priority but has shifted their focus into a less acute phase of the pandemic. With the increased immunity from vaccinations and infections, and the availability of therapeutics BCPH transitioned from an emergency phase to begin the process of stabilization. The COVID-19 response team identified eight output measures and four outcome measures for this project. Funding for this project includes personnel costs for vaccinations at the agency as well as in the field, partnership with key community ambassadors, communications to the public, advancing business vaccine policies, advancing vaccine knowledge among priority populations, and managing a call center to handle public inquiries and complaints about public health orders, vaccine needs, and community resource needs for quarantine and isolation. Over the course of the pandemic, BCPH administered more than 27,000 vaccines to more than 17,000 clients in a variety of settings, including (but not limited to) the Boulder County Fairgrounds, St. Vrain Community Hub, assisted living facilities, homeless shelters, faith-based organizations, and the mega-cultural Latino event “Day of the Dead Celebration” that was held in Longmont. On March 16, 2023, the BCPH Immunization Program transitioned the multi-year COVID-19 vaccination clinics at the St. Vrain Community Hub to CDC’s long-standing Vaccines for Children (VFC) Program clinics at two locations – the St. Vrain Community Hub in Longmont on Mondays and the Sundquist Building in Boulder on Wednesdays. The VFC Program provides vaccines for the uninsured, the underinsured, and the Native American population. Moving forward Boulder County Public Health will:

- Continue offering COVID-19 vaccinations as part of VFC Medicaid clinics with dedicated COVID-19 nurses.
- Work with early care and education communities and local school districts to message the importance of back- to-school vaccinations, including COVID-19.
- Build a robust back-to-school staffing plan to ensure capacity to meet community demands.
- Build a comprehensive data surveillance system, including mapping of COVID-19 vaccines, to identify areas in the community with high social vulnerability (based on CDC definitions) and low vaccine uptake.
- Rebuild connections with healthcare partners to ensure they are aware of the impacts on vaccine availability once the public health emergency ended.

- Continue monitoring the COVID-19 vaccine supply and ensure availability for priority settings of jails and long-term care facilities, as well as CDPHE-sponsored vaccination community outreach.
- Work with BCPH Communications staff to develop a fall and winter communications plan.

The majority, or approximately one out of five COVID-19 cases, occurred among residents 23-34 years of age. Over half of hospitalizations occurred among those 65 years and older, and approximately 87% of deaths were associated with people aged 65 years and older. The Boulder County Hispanic population was disproportionately impacted by COVID-19. Overall, the Hispanic and BIPOC population compared to White/Non-Hispanic population cases were 1.5 and .84, hospitalizations were 3.0 and 1.04, and deaths were 2.20 and 1.05 times the White/Non-Hispanic rates respectively. If the overall numbers were broken down into phases from the onset of the pandemic through March of 2023, the rates for Hispanic populations decreased from 3.0 to 1.19 for cases, 6.95 to 1.71 for hospitalizations, and 3.10 to 1.64 for deaths. For the BIPOC community the numbers also decreased in all tracked outcomes but cases. Cases went from .82 to .85, hospitalizations from 1.74 to .65, and deaths from 2.09 to .33 times the White/Non-Hispanic rates. These trends reflect how agency efforts to reach a heavily impacted priority population substantially improved health outcomes over time.

Required KPIs – N/A

## 1.7.2 LOW WAGE WORKERS, THIS PROJECT HAS BEEN CANCELLED

### 2.1.1 BOULDER COUNTY PUBLIC HEALTH – FOOD INSECURITY, **COMPLETE – FINAL AMOUNT \$130,178**

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 18, 2.1.1 BCPH Food Insecurity

Funding Amount: \$130,178

Project Timeline: Complete

Project Expenditure Category: 2.1 Household Assistance: Food Programs\*^

#### Project Overview

BCPH increased pass-through funding to the BCPH's Women Infants and Children (WIC) Gap Funding and the Double Up Food Bucks retail (DUFb) programs to provide food benefits to additional families not served by other federal programs, as well as those families enrolled in the Supplemental Nutrition Assistance Program (SNAP) or receiving Pandemic Electronic Benefit

Transfers (PEBT) benefits. WIC recipients were offered weekly home delivery of fruits and vegetables based on a farmer's market model that provides reliable and consistent nutrition benefits, while supporting local farmers and agriculture partners. SNAP and DUFEB participants received up to \$20 a visit per week in matching produce dollars when using the EBT cards at Whole Food Markets in Boulder to purchase produce. These programs support nutrition security and helped stretch federal food benefits for those families in need during the pandemic.

### Use of Evidence

An academic review of evidence-based and best practices states that "lowering the relative cost of healthy foods through subsidies or other measures" is an effective strategy for increasing healthy food consumption. Evidence suggests that reducing the price of healthy food, providing vouchers and/or rebates, particularly for fruits/vegetables, has a positive effect on purchases and intake. The Nutrition Policy Institute conducted an evidence review of health promotion strategies (opens in a new tab) in retail settings in 2016 demonstrating these results and finding that healthy purchases should not be attributed to a lack of knowledge or good intentions; evidence suggests that low-income consumers choose less healthy items because they are significantly cheaper. A new report from the USDA details barriers SNAP participants face to eating healthy meals. According to the report, the most commonly noted barrier (61%) is the high cost of healthy foods. The full amount of the project is being used in evidence-based interventions, \$130,178.

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

Goal was to increase food security and provide healthy food for Boulder County SNAP, PEBT, and WIC participants. Boulder County Public Health executed contracts and implemented the program for the 2022 farmers' market season, which started in April 2022 and continuing through 2023. WIC families were able to access \$20/week in vouchers for eligible WIC foods at the Boulder and Longmont Farmers Markets or via home delivery. Initial results showed vouchers being used by mostly white, non-Hispanic households. This was due in part to large funding gaps, which were eliminated. To increase Latinx families' participation in the program, Boulder County started an advisory board that included program participants.

Recommendations such as hiring bilingual and, when possible, bicultural food access staff to work at farmers markets, and starting home deliveries during the COVID-19 pandemic increased Latinx participation. The Double Up Food Bucks incentives are also available to low-income participants.

Outputs are identified in the table below.

- Total Incentives Redeemed WIC – \$39,378
- Total Incentives Redeemed DUFEB – \$90,800



- SNAP/WIC Transactions – 4,926
- 2,953 households were served with this funding, from project inception through 12/31/23.
- Boulder WIC families purchased over \$2.3 million of food in 2023 using their WIC food benefits, supporting their families' health as well as the local economy. Rising spending reflects increased participation in WIC, increased utilization of benefits and increased value of the WIC food package.
- Boulder WIC supported almost 5,000 individuals in 2023, 73% of whom identified as a non-white race/ethnicity and 27% who spoke a language other than English.
- Boulder WIC families purchased \$735,153 worth of fruits and vegetables in 2023 using their WIC food benefits.

Boulder County prepared a survey of households who participated in the program during the fourth quarter of 2023. The survey questions in the program evaluation are validated food security screening questions. Other questions included in the survey are used by the USDA GusNIP grant to evaluate food security programs across the country. Some questions that will be asked are:

- What makes it most challenging for you to buy fresh produce? 72% families say that cost is their biggest obstacle to consuming more fruits and vegetables.
- As a result of shopping at this farmer's market this season, the variety of fresh fruits and vegetables I have eaten has (decreased greatly – increased greatly). 97% of WIC participants report increased variety of fruits and vegetables consumed.
- As a result of shopping at this farmer's market this season, the number of fresh fruits and vegetables I have eaten has: (decreased greatly – increased greatly) 95% of WIC participants report increased consumption of fruits and vegetables.
- Food security questions: 95% of WIC participants report improved food security and 84% of WIC participants report an improved ability to create balanced meals.

Outcomes were measured through responses to the above survey. Questions that were asked within the survey were:

- As a result of the WIC farmers market program, food in my household is less likely to run out before I/we get money to buy more. 95% of WIC participants report improved food security.
- As a result of the WIC farmers market program, I am better able to afford balanced meals. 84% of WIC participants report an improved ability to create balanced meals.
- As a result of shopping at the farmers market this season, it is easier for me to have access to fresh fruits and vegetables. 97% of WIC participants reported an increase in variety of fruits and vegetables consumed.

- As a result of shopping at the farmers market this season, the amount of fresh fruits and vegetables I have eaten has: (decreased greatly – increased greatly). 95% of WIC participants report increased consumption of fruits and vegetables.

#### Required KPIs

Number of Households Served by the Program: 2,953

### 2.2.1 EVICTION REPRESENTATION, COMPLETE – FINAL AMOUNT \$184,325

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, **Task 21, 2.2.1 Eviction Representation**

Funding Amount: \$184,325

Project Timeline: Complete

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid\*^

#### Project Overview

The City of Boulder's "No Eviction Without Representation" program provides legal aid and representation to those who are facing eviction and cannot afford legal support. The City of Boulder (COB) program is funded by a landlord fee required through a ballot measure. However, similar services were not available throughout the rest of Boulder County except through grant-funded services when available. Due to COVID-19 and the end of the eviction moratorium, the number of people county-wide but not in the City of Boulder needing legal aid who are facing eviction continued to increase, and funds were needed to provide these services. Currently, the City of Boulder contracts with Bridge to Justice (B2J), and this agency has been taking on non-COB clients on an as-needed basis. More funding was needed because Bridge to Justice was provided supplemental funds last year through Senate Bill 20B-002 in the amount of \$25,793.53 that, to their knowledge, will not be available again this coming year. \$50,000 was allocated for the continuation of this programming for Boulder County (non-COB) clients to cover the previously received supplemental funding and continued programming for Boulder County-specific services. Additional need was identified by B2J at the end of 2023, and funding was increased from \$50,000 to \$184,325 in 2024. Services and information are provided in English and Spanish. Boulder County will continue this program with non-ARPA funds.

## Use of Evidence – N/A

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

This project did not start until April 2023, after state funds for eviction representation were exhausted. The City of Boulder has a sustainable funding mechanism to support the ongoing need of eviction representation within the city. B2J has been successful in accessing state-level ARPA funds to serve some countywide residents. Boulder County ARPA dollars have served as a stopgap to prevent reduced access to these services across Boulder County. In January 2024 when state funds were going to be exhausted by February, county ARPA funds became the primary resource to continue providing these services to all communities across the county. Boulder County experienced savings from other ARPA funded programs and efforts, and more funds were available to be reallocated to these services. It is more cost-effective to keep people housed in their current situation than to have them evicted, experience homelessness, and/or be subject to the already strained housing market of Boulder County, including increased costs to rent or purchase of homes.

The program outcomes are to prevent evictions, increase dismissal of eviction cases, mediate, and negotiate better outcomes for tenants and landlords entering into stipulated agreements, negotiate additional move out time, and ultimately prevent homelessness. The program has prevented evictions in 68% of cases. Expanding eviction representation countywide allowed B2J to serve more tenants facing an eviction and, in turn, prevent more evictions. For the Boulder County (non-City of Boulder) eviction cases, 59% of cases were dismissed, 25% of cases entered into a stipulated agreement to allow the client to cure and stay, and 16% of cases negotiated more time to vacate. The program's effectiveness increases when reaching tenants prior to the eviction return date and as the program becomes more established in the community. Boulder County is continuing this program with non-ARPA funds.

#### Required KPIs

- Number of households receiving eviction prevention services (including legal representation): 384
- Number of affordable housing units preserved or developed: 341

### 2.3.1 LEFT BEHIND WORKERS FUND, COMPLETE – FINAL AMOUNT \$299,999

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 7, Category 2.3.1 Left Behind Workers Fund

Funding Amount: \$299,999

Project Timeline: Complete

Project Expenditure Category: 2.3 Household Assistance: Cash Transfers\* ^

## Project Overview

The Left Behind Workers Fund (LBWF) provided financial support to workers that were adversely impacted by the COVID-19 pandemic and ineligible for unemployment insurance and stimulus funds. The LBWF provided \$1,000 in direct cash assistance to workers who experienced loss of employment after February 2020, including complete job loss, current job loss of 20+ hours/week, or previous loss of 20+ hours/week for month or more, as well as those impacted by an unpaid leave of absence from work due to school or daycare closures, the need to care for family members, or the need to remain quarantined after possible COVID-19 exposure.

Use of Evidence -N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of the Left Behind Workers fund was to increase access to the financial benefits of unemployment insurance to those who otherwise would not qualify.

Outputs were as follows:

- Direct cash assistance payments were made to 185 individuals who income qualified and met all other program requirements.
- Industries represented in the disbursements were: janitorial (66), landscaping (24), restaurant (41), painting (7), childcare (3), hotel (2), food (3), construction (9), and other (30).
- The number of children indirectly impacted was 373, with 97 under the age of five. The average payment was \$1,426 per recipient, the average age of the recipients was 40, and 82 of the recipients were male while 103 identified as female.

Outcomes were as follows:

- LBWF demonstrated that the funds helped recipients keep their housing (65%), ensured their family had enough to eat (58%), and prevented them from going into debt (31%). Not only did these funds enable economic resiliency and prevent further destabilization for families, but they also improved mental and emotional well-being amongst recipients, reducing stress (69%) and worry (48%) amongst recipients.
- LBWF also provided an entry point for community-based organizations to bring hard-to-reach populations into formalized networks of social support over the medium and long-term. 94% of recipients said they were more likely to seek services from the partner community organizations as a result of the cash assistance program, helping lay the groundwork for a long-term and durable support infrastructure for recipients.

- Boulder County provided \$299,999; to support this effort over \$38 million was collected and distributed across Colorado.
- One of the tenets of the Left Behind Workers Fund was to engage in systems change through policy reform, helping to create a permanent solution to support the undocumented community.

Impact Charitable worked to leverage lessons learned, experiences of the participants, and data generated from the Left Behind Workers Fund to inform state-level policy efforts. This led to the state legislature's passage of SB22-234, formalizing unemployment assistance for undocumented individuals throughout the State of Colorado. This legislation is the first of its kind in the nation and was built upon the foundation of the Left Behind Workers Fund and the thousands of community members it served.

#### Required KPIs

Number of Households Served by the program: 185.

### 2.4.1 DIGITAL DIVIDE, COMPLETE – FINAL AMOUNT \$14,022.40

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 9, 2.4.1 Digital Divide

Funding Amount: \$14,022.40

Project Timeline: Complete

Project Expenditure Category: 2.4 Household Assistance: Internet Access Programs\*^

#### Project Overview

Start-up funding for temporary staff to assist in program management of ARPA Digital Divide project(s). Duties include program coordination of digital divide services, collaboration with nonprofit vendors providing community services, procurement of goods and services, program tracking and reporting, and other related duties. The Digital Divide program provided devices and connectivity to youth, individuals, and families during the pandemic so they could access school, employment, services, and other resources.

Use of Evidence - N/A

#### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

Outputs were identified as setting up the structure and policies for awarding digital divide funds to several nonprofits. This start-up phase project was completed, and remaining funds transferred to 6.1.1 Provision of Government Services – Digital Divide.

Required KPIs – N/A

## 2.10.1 EMPLOYMENT SERVICES, **COMPLETE – FINAL AMOUNT \$385,000**

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 2, 2.10.1 Employment Services

Funding Amount: \$385,000

Projected Timeline: Complete

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)\*^

### Project Overview

This Employment Services award funded staffing of five individuals to support the employment and re-employment needs of residents. Workforce Boulder County hired four "Employment Advisors" supported by one supervisor. The advisors meet one on one with the public, provide triaging services, information, referrals, and coaching and connecting to jobs. Two advisors worked at the St. Vrain Community Hub in Longmont and two worked out of the Boulder Office. This service complemented other services including the Virtual Call Center, Career Development Workshops, and the more intensive case managements services (including training and retraining).

Use of Evidence - N/A

### Performance Report

Reported under 2.10.2 Workforce Boulder County

## 2.10.2 WORKFORCE BOULDER COUNTY VIRTUAL CALL CENTER, **COMPLETE – FINAL AMOUNT \$370,000**

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 6, 2.10.2 Workforce Boulder County Virtual Call Center

Funding Amount: \$370,000

Project Timeline: Complete

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)\*^

### Project Overview

The Virtual Call Center (VCC) is regarded as a "hub" for anyone impacted by unemployment. VCC responded to the COVID-19 pandemic in that it addressed the direct needs of people who

lost jobs due to the economic downturn initiated by the pandemic, helping people in the community regain economic and employment stability for themselves and their families. People who lost their jobs due to the pandemic experienced significant wait-times attempting to reach the State Unemployment Insurance Office (UI), and Workforce Boulder County's VCC provided a place for people to reach resolution. The scope of work was answering calls, identifying the unique needs of each person, and determining the next best steps to build them towards sustainable employment. VCC agents specialize in understanding the unemployment system, have a working knowledge of the career development process, stay abreast of the internal and external sources available to provide warm referrals, and strive to offer the best in public service.

Use of Evidence - N/A

#### Performance Report EC 2.10 Assistance to Unemployed or Underemployed Workers

##### Goals/Outputs/Outcomes/Demographics/KPIs

The goal was to assist unemployed and underemployed Boulder County residents to help overcome issues related to job loss due to the COVID-19 pandemic. The data for both outcome and output measures remained steady since the decline of unemployment, where most of the staff-assisted services occurred during the program year of July 1, 2021, to June 30, 2022. Outputs measured were the number of customers registering for workforce services through the database or with a staff member. Outcomes were measured as the number of customers receiving direct services by a staff member. While these projects refer residents to training, ARPA funds did not fund that training. During this project timeframe, 642 residents were enrolled in a training program, and 602 residents completed that training. \*

Selected program information is as follows:

- Total of over 18,220 residents served.
- 48.7% were male, and 51.3% were female.
- 10% were between the ages of 14 and 24.
- 494 received workforce assisted services.
- 10,661 received staff assisted services.
- 161 received career guidance.
- 3,182 received job search activities.
- 4,689 were referred to employment.

##### Required KPIs\*

While these projects refer residents to job training, ARPA funds do not fund that training.

- Number of workers enrolled in sectoral job training: 642

- Number of workers completing sectoral job training: 602

### 2.11.1 BOULDER COUNTY PUBLIC HEALTH CHILDHOOD HEALTH OTHER, **COMPLETE — FINAL AMOUNT \$159,264.54**

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 17, 2.11.1 BCPH Childhood Health Other

Funding Amount: \$159,264.54

Project Timeline: Complete

Project Expenditure Category: 2.11 Healthy Childhood Environments: Childcare\*^

#### Project Overview

Pandemic-related closing of childcare centers and increased earning pressure on families caused an increase in unlicensed childcare facilities. BCPH provided support to dozens of unlicensed providers through a bilingual/bicultural position serving previously unserved Family, Friend, and Neighbor (FFN) network providers to enhance child health outcomes and quality and adherence to public health guidelines. This included funding for childcare provider essential needs and equipment. Additionally, funding leveraged nurse family and other partnerships and provided extended subscriptions to developmental screening and parental training and educational services in English and in Spanish.

#### Use of Evidence

Providers Advancing School Outcomes (PASO) is evidence-based course work at a cost of \$42,000. The Ages and Stages Questionnaires (ASQ) screening system has been tested extensively and is based on sound child development and assessment principles; backed by almost 40 years of rigorous research, ASQ questionnaires are highly accurate in identifying children with developmental delays with excellent sensitivity and specificity. High validity and reliability have been demonstrated through detailed psychometric studies. Language Environment Analysis (LENA) Start is an evidence-based community program designed to engage families and help them learn how to increase conversation with their children during the first few years of life. Costs of LENA and ASQ were \$15,000.

Total Amount for Evidence-Based is \$57,000.

#### Performance Report

##### Goals/Outputs/Outcomes/Demographics/KPIs

Goals were to increase unlicensed FFN childcare provider and parental training, increase child developmental screenings, and provide childcare providers essential needs and equipment. The FFN childcare providers were chosen for this outreach because of the gap in available, affordable, high-quality childcare for young children. The FFN provider population is a



vulnerable population without early childhood system support due to language barriers and access to early childhood education training and learning materials.

Two FFN trainings were held in Boulder County – one in May 2022 and one in May 2023, with outcomes of increased childcare provider knowledge in child development and increased knowledge of organization business practices to operate a family home childcare program, which lead to increased quality of care for young children in our community. FFNs were also trained in the Providers Advancing School Outcomes (PASO) program which contained 18 training modules over a four-month period. Boulder County engaged community partners in reaching and supporting unlicensed caregivers by and through conducting Spanish Huddles, Head Start connections, and the licensing track. The outcome was networking opportunities of FFN providers, FFN provider voices being heard, and a newly created staff position at the Colorado Department of Early Childhood whose function is to recruit and network with FFN providers.

Nineteen families went through the LENA Start program which has been proven to be a key factor in healthy early brain development. LENA graduates increased adult words spoken to their children by 49 percentile points. They increased reading time with their children by 41%. 75% reported an increase in awareness of child development. 84% of families indicated that the program had a positive influence on parenting skills and understanding of child development.

Boulder County also used funds to perform 107 screenings through their GENESIS ASQ program. 90% of children screened with ASQ online were measuring on track for development. 10% of children screened with ASQ online qualified for and were referred for further developmental services.

Required KPIs – N/A

## 2.17.1 EMERGENCY CHOICE VOUCHERS, COMPLETE – FINAL AMOUNT \$68,215.03

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 3, Category 2.17.1 Emergency Choice Vouchers

Funding Amount: \$68,215.03

Project Timeline: Complete

Project Expenditure Category: 2.17 Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities\*^

### Project Overview

A full-time case manager specializing in Move On protocols provided support to individuals experiencing homelessness. This position helped connect individuals with vouchers and secure vacant apartments. HUD released Emergency Choice Vouchers to eligible Public Housing

Authorities to address connecting individuals experiencing homelessness to housing. These one-time funds were an opportunity to positively impact unhoused individuals. By providing up to two months of market rate rent to landlords who report a vacant unit, the project could ensure individuals with vouchers can rapidly connect to a unit willing to receive it. This approach can also assist with individuals who have challenging backgrounds as these funds and approaches can be used as a tool to recruit new landlords.

#### Use of Evidence

Move On strategies are aligned with best practices according to the [Housing and Urban Development](#) initiatives.

Amount dedicated to Evidence-Based is \$68,215.03.

#### Performance Report

##### Goals/Outputs/Outcomes/Demographics/KPIs

The goals of this project were to help homeless individuals secure housing through vouchers, and to move on to self-sufficient living situations. The processes used by these funds can take significant time, as they rely upon developing relationships, building trust, and helping people with high needs recognize and pursue new behaviors. Moreover, it took significant time to design and implement this pilot program. Due to time delays, this program fully launched in January 2022. Since then, a total of eight individuals have Moved On from Permanent Supportive Housing into a self-sufficient living situation (without supportive services), and four individuals have benefited from the Landlord Flexible Funds and moved into units as a result. The project did not expend all of the funds allocated due to difficulty with finding landlords willing to accept vouchers. Remaining funds were reallocated to other ARPA projects.

##### Required KPIs

Number of affordable housing units preserved or developed: 17.

### 2.37.1 DA OFFICE COURT REPORTING, COMPLETE – FINAL AMOUNT \$53,649

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 19, 2.37.1 DA Office Court Reporting

Funding Amount: \$53,649

Project Timeline: Complete

Project Expenditure Category: 2.37 Economic Impact Assistance: Other\*^

#### Project Overview

The District Attorney's Office had to manage a backlog of criminal cases and jury trials that were not able to be resolved during the pandemic as in-person litigated hearings and jury trials

were not being held. The most serious offenders and the most serious criminal cases, such as sexual assault, crimes against children, and homicide, remain unresolved and must continue to proceed through litigated hearings and jury trials. Due to state budget cuts from the pandemic, the 20th Judicial District State Courts laid off all of their Court Reporters.

Use of Evidence - N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of this project was to ensure that transcripts of the most serious criminal cases will be available if needed at future dates since cuts were made to court reporters by the 20th District Court as a result of pandemic budget cuts. Thirteen primary homicide victims, with an additional 100-plus immediate family of homicide victims and 28 additional named victims of attempted homicide were served from August 1, 2021, through June 30, 2022. By contrast, the output measures for this same time period for number of lay witnesses served only includes those cases that proceeded to jury trial during the August 1, 2021, to June 30, 2022, time period. There were additional cases included in the project that did not proceed to trial in that time frame. Data for outcome measures is not available for this reporting as the jury trials have not made their way through the appellate process to date.

Required KPIs – N/A

## 3.4.1 PROGRAM EVALUATION AND DATA, CLOSED – FINAL AMOUNT \$389,029.44

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 11, 3.4.1 Program Evaluation and Data

Funding Amount: \$389,029.44

Project Timeline: Project closed and merged into 7.1.1

Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

### Project Overview

The Program Evaluation and Data project supports effective data tracking and reporting across ARPA-funded projects to meet reporting requirements as defined by the U.S. Department of the Treasury and for evaluation of program and project outcomes for ARPA-funded projects. The project is charged with ARPA data practices and processes through the lens of responsiveness, efficacy, and good governance, including performance measurement, improvements to data or technology infrastructure and data analytics, and other data and evaluation needs. Staff resources will also work to advance county goals, practice, and accountability within ARPA-funded projects and initiatives, and will advise on ARPA program administration, effectiveness and outcomes in ARPA-funded projects, data, and more. The

remaining funds for this program were merged into project 7.1.1 for ease of reporting and estimates in 3Q24.

Use of Evidence – N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The team hired a Senior Business Analyst for the collection and interpretation of data. The data team has worked to update PDF and paper project reporting forms to electronic formats to allow for electronic submission of quarterly and annual reports. This has helped the project and program managers and the ARPA Team to streamline processes and have data all in one place that is reportable and easy to manage. The data being gathered will be able to show the administrative team how the projects are affecting those in the community, gaps in services, ways that more can be done in all areas of the community, and more. Boulder County also is using this data to further the county's strategic goals, with ARPA being a model for broader Boulder County practices. For example, the Senior Business Analyst is currently conducting several program evaluations to better understand the impact and outcomes of ARPA funded programs. These evaluations will provide data-based evidence to Boulder County leaders as they consider potential long-term funding for current ARPA projects.

Required KPIs – N/A

## 6.1.1 PROVISION OF GOVERNMENT SERVICES - DIGITAL DIVIDE, **COMPLETE – FINAL AMOUNT \$557,384.95**

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Task 16, 6.1.1 Provision of Government Services, Digital Divide

Funding Amount: \$557,396

Project Timeline: Complete

Project Expenditure Category: 6.1 Provision of Government Services

### Project Overview

The Boulder County Community Services Digital Divide Project supported seven nonprofit agencies and two internal department programs with procuring, providing, and instructing vulnerable community members on technological devices and connectivity so that they have access to education, employment, and virtual services that had not yet returned to full, in-person access.

Use of Evidence - N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of this project was to fund partner nonprofits and county programs for a swift and efficient distribution of Immediate Needs funds to address digital accessibility challenges. Seven nonprofits and two internal departments were provided with devices to facilitate overcoming the digital divide to Boulder County residents. These nonprofits purchased or were provided with technology and devices to augment and increase existing capabilities (e.g., video conferencing systems, internet and Zoom subscriptions, laptops, cell phones and data plans). These funds and devices increased access to services and decreased disparities for communities of color, low-income households and youth, and high-risk populations. The funds allowed these populations to gain and maintain access to vital technological tools not readily available pre-pandemic. This allowed community members to leverage new skills and opportunities, find new and better jobs, build social connections, and establish resiliency and stability. The project procured and distributed 640 devices to nonprofits and internal departments, and 467 participants received training or one-on-one support through this program. 533 participants reported increased access to services as a result of utilizing their digital divide product or training.

### Required KPIs – N/A

6.1.2/6.1.3/6.1.4 PROVISION OF GOVERNMENT SERVICES - FAMILY RESOURCE CENTERS, **COMPLETE – FINAL AMOUNT \$434,530.14** (REMAINING FUNDS SWITCHED TO 2.34 CATEGORY)

Project [Identification Number]:

Fund 117, Service 1010, Project 102493, Tasks 23,24,25, 6.1.2, 6.1.3, 6.1.4 Provision of Government Services, FRC

Funding Amount: \$1,500,000

Project Timeline: Complete

Project Expenditure Category: 6.1 Provision of Government Services

### Project Overview

Funds were provided to the Family Resource Centers (FRCs) to continue meeting community needs across Boulder County. FRCs are an established system of basic needs providers that most directly serve priority populations. FRCs provide direct basic needs assistance, including cash assistance to eligible clients to support items such as utility bills, food assistance, car repairs and insurance, gap funding to clients who do not qualify for other government

assistance, and/or bridge funding while waiting on additional community resources. Due to the strong demand from residents on these FRCs, the funds were increased to \$500,000 each totaling \$1,500,000 for all three FRCs.

Use of Evidence - N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

A goal of funding the Family Resource Centers was to quickly get funds into the community through a trusted community organization resource. Funds were provided in the Revenue Replacement category to minimize the reporting burden of the FRCs. Many residents of Boulder County have existing relationships with the FRCs, who already serve at-risk populations. Several tons of food and direct financial assistance were distributed in one year, with increased funding provided in future years due to demand. Requests for assistance continue to outpace resources available, and the FRCs are having to make difficult decisions and implement additional guidelines for assistance to be as fairly distributed as possible with the funding provided. Most situations are very complex and require a significant increase in time and resources on the FRCs part.

Outreach United Resource Center (OUR Center) is an FRC serving Longmont and Northern Mountain region households. It uses ARPA funds to support one staff position to administer direct financial assistance (DFA) and food to vulnerable households. Over the past year, DFA has been used to support both rent and utilities. OUR Center continues to see households that are multiple months in arrears. Many households are seeking new housing with lower rents. The required deposit amounts are proving to be a barrier for many families. Despite the ARPA assistance to purchase food for its pantry, OUR Center's inventory is not keeping up with increasing need for food security assistance, and OUR Center has had to reduce the number of pantry visits from four to three per month. Outputs for OUR Center from inception through September 2023 were:

- Total pounds of food purchased: 58,996.
- Total DFA distributed: \$82,897.
- Total number of individuals served by the program: 1,640.
- Total number of households receiving DFA: 107
- Total number of households receiving DFA with children 0-17: 55

Sister Carmen is an FRC serving Eastern Boulder County households. It used ARPA funds awarded through this project to support vulnerable households in need of direct financial assistance (DFA) and food. Outputs for Sister Carmen from inception through September 2023 were:

- Total pounds of food purchased: 16,321.

- Total DFA distributed: \$186,214.
- Total number of individuals served by the program: 6,574.
- Total number of households receiving DFA: 2,182
- Total number of households receiving DFA with children 0-17: 646

Emergency Family Assistance Association (EFAA) is an FRC serving Boulder and mountain region households. It used ARPA funds through this project to support staff positions designed to work with unhoused families and support Food Bank staff, and to provide direct financial assistance (DFA) and food to vulnerable households. Additionally, EFAA utilized funds from this award to support Via transit services to provide on-demand transportation to residents in EFAA's mountain service area (including Nederland). Outputs for EFAA from inception through September 2023 were:

- Total pounds of food purchased: 58,781.
- Total DFA distributed: \$10,000.
- Total number of individuals served by the program: 2,501.
- Total number of households receiving DFA: 1,025
- Total number of households receiving DFA with children 0-17: 4

Required KPIs – N/A

## Phase 2 Projects

### Economic Challenges

#### 2.3.2 ECONOMIC CHALLENGES – DIRECT CASH ASSISTANCE TO FAMILIES WITH YOUNG CHILDREN

Fund 117, Service 1010, Project 102493, Task 31, 2.3.2 Direct Cash Assistance to Families with Young Children

Funding Amount: \$4,539,321.23, Braided Funding Amount \$4,542,987 with additional Boulder County Funds

Project Timeline: Expected complete 3Q26

Expenditure Category: EC 2.3 Household Assistance: Cash Transfers\*^

## Project Overview

This project supports direct cash payments to low-income families with young children aged 0 to 3 years old that live in lower-income and vulnerable households. Modeled after the expanded Federal Child Tax Credit and universal basic income, funding amounts are \$325 per month per family with children aged 0 to 3. A contractor for this project facilitates the monthly payments and distributes the program evaluation surveys designed by the ARPA Seni. This two-year project was launched in fall 2024 and is currently in year one of implementation.

## Use of Evidence -N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The Direct Cash Assistance to Families with Young Children Pilot Project, now branded as “Nurturing Futures,” aims to create and measure short-, mid-, and long-term impacts that improve outcomes for family units and each member of such family units. As of June 2025, 540 families continue to be successfully enrolled in the Nurturing Futures program out of 805 total applicants. With regard to applicants that were not found eligible for Nurturing Futures, a significant portion of the 265 non-participating applicants were deemed ineligible due to having no children under the age of 4 at the time of application, which was a program requirement. Additionally, some applicants chose not to participate once they learned that receiving support through Nurturing Futures potentially would impact their eligibility for other benefits, particularly TANF. The cohort of 540 participants actively enrolled in Nurturing Futures has an average of 2.28 children per household. Geographically, the program reaches families across Boulder County, with particularly strong representation in Longmont, Lafayette, and several zip codes in the City of Boulder. A smaller number of participants reside in mountain and rural areas such as Lyons, Nederland, and Ward, reflecting broad geographic reach and accessibility.

### Output measures:

- Number of families enrolled: 540
- Total number of applicants: 805
- Number of ineligible or declined participants: 265 (Many due to child age or concerns about TANF impact)
- Average number of children per household: 2.28

### Outcome Measures

While it is still early in the implementation of the Nurturing Futures program, which began issuing payments to participants in October 2024, Boulder County has already begun measuring its progress through quarterly participant surveys and a baseline survey issued in October 2024. This program evaluation will help the county to understand how this cash assistance impacts



participants and whether the program is meeting its objectives of providing financial security to families with young children in Boulder County. To date, the Nurturing Futures program has collected initial baseline data and data from two out of seven quarterly surveys that participants will complete during the two-year program. These quarterly surveys will be compared to a post-participation survey implemented six months after the program concludes to assess whether impacts that participants experience during the program endure after it ends. Because the program is still in its early stages, the data are too preliminary to make definitive conclusions about program outcomes. With this in mind, the initial survey results from the first survey after baseline indicate the following changes: The data show a significant decrease in financial worry. At baseline, 73.51% of respondents reported they "often" worry about covering their bills. After receiving 4 months of cash assistance, this dropped to 44.05%, a 29.46 percentage point decrease. Additionally, 38.49% of participants reported being unable to afford childcare at baseline, but after receiving direct cash assistance, this decreased to 11.19%. While preliminary, these findings underscore the potential positive and significant impacts of financial support in reducing economic stress for families with young children.

As a pilot, this project is implementing an internal evaluation in an attempt to measure the following outcomes.

Immediate outcomes may include:

- Increased ability to meet basic needs

Intermediate outcomes may include:

- Improved economic stability (i.e., increased ability to withstand financial hardship and crisis)
- Improved health and well-being
- Increased access to early childhood education and improved child development
- Increase in employment choice and satisfaction

Long-term outcomes may include:

- Improved quality of life via economic mobility and financial stability (greater financial stability and economic resilience)
- Increased capacity for social and community involvement and subsequent protective factors such as the ability to handle other priorities in life, spend quality time with loved ones, and caregiving
- Decreased number of community members at risk of requiring intervention-level supports related to child welfare, substance abuse treatment, and mental health crisis services

#### Required KPIs

Number of Households Served: 540.

### 2.11.2 YMCA MAPLETON SITE, **COMPLETE – FINAL AMOUNT \$975,000**

Fund 117, Service 1010, Project 102493, Task 36, 2.11.2 YMCA Mapleton Site

Funding Amount: \$975,000

Project Timeline: Complete

Project Expenditure Category: 2.11 Healthy Childhood Environments: Childcare\*^

#### Project Overview

The need for high-quality, affordable childcare highlighted by the pandemic and subsequently a national priority was already known to the YMCA of Northern Colorado. ARPA funds helped to renovate the Boulder Mapleton site to expand infant, toddler, and pre-k licensed childcare into three shifts (24 hours) to accommodate essential workers from industries such as law enforcement, hotels, hospitals, etc.

Use of Evidence – N/A

#### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

The YMCA Mapleton renovation was completed and opened in May 2024. American Rescue Plan Act funds supported the renovation of the YMCA Boulder Mapleton site to expand childcare services to accommodate essential workers from industries such as law enforcement, hotels, hospitals, etc. The eventual goal is to provide three childcare shifts to serve families 24 hours a day. This daycare also provides a Universal Preschool program where, in Colorado, all children can register for up to 15 hours of free, high-quality weekly preschool in their year before kindergarten. The center also accepts children who are eligible for Colorado Childcare Assistance Program (CCAP). This funding gave the YMCA the ability to grow their programs to reach more families in need and ensured that they have the funds to directly give scholarships to under-resourced families in the childcare programs at the Boulder YMCA.

#### Required KPIs

Number of children served by childcare and early learning services (PreK/ages 3-5): 98.

### 2.11.3 YMCA SCHOLARSHIP PROGRAM, **COMPLETE – FINAL AMOUNT \$500,000**

Fund 117, Service 1010, Project 102493, Task 37, 2.11.3 YMCA Scholarship Program

Funding Amount: \$500,000

Project Timeline: Complete

Project Expenditure Category: 2.11 Healthy Childhood Environments: Childcare\*^

### Project Overview

The YMCA serves approximately 1,200 children annually in childcare – preschool and before- and after-school care – at an average cost of \$3,250 per year (which does not include the thousands of children served at camps, swimming, sports, and other programs). One third of childcare families receive financial aid at a cost to the YMCA of \$1.3 million annually. ARPA funding is supporting financial aid at the YMCA for high-quality and accessible childcare for working families.

Use of Evidence - No

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

The YMCA Scholarship program with the YMCA of Northern Colorado addresses childcare accessibility, affordability, wellbeing of whole families, workforce support, and improved childhood outcomes through various childcare programs, including preschool; school-age programs (before, after and school-days-off); summer day camps; and summer overnight camps for Boulder County children. Output measures for this project include the number of scholarships provided to children. The intended outcomes for the project will be to increase the amount of childcare assistance offered in the Boulder County community, which will in turn offset the economic impact of offering childcare tuition assistance and increase their capacity to extend and expand programming and hire more teachers. It will also focus on the ability to reach and serve a broad but focused group of low-income and underserved children and families. In total, 1,703 children received financial aid, the number of childcare assistance families receiving aid was 1,350, and the number of families who utilized free YMCA memberships was 1,320. These numbers are totals for the project and may be duplicated.

#### Required KPIs

Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5-cumulative): 1,703.

## 2.11.4 LONGMONT CHILDCARE HUB, COMPLETE – FINAL AMOUNT \$975,000

Fund 117, Service 1010, Project 102493, Task 45, 2.11.4 Longmont Childcare Hub

Funding Amount: \$975,000

Project Timeline: Complete

Project Expenditure Category: 2.11 Healthy Childhood Environments: Childcare\*^

## Project Overview

Capital funding is contributing to development of an Early Childhood Community Village (The Village) in southeast Longmont to expand and support early childhood development in multiple aspects. Funding will be used to purchase the land for the Early Childhood Community Village concept focused on serving children ages birth to five. The Village will bring together in one facility:

- Professional development and training opportunities for early care providers, especially Family, Friend, and Neighbor (FFN) caregivers
- High-quality and culturally and linguistically matched early childhood care and education
- Medical, social-emotional, and language support for families and professionals
- Peer and community support for providers and families

## Use of Evidence – N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of the project was to purchase land to create a Longmont Childcare Hub. The Longmont Childcare Hub project aims to serve adversely affected groups in Boulder County by recognizing that access to childcare has economic impacts on individuals, families, and the community, especially considering that childcare is critical to accessing the workforce and to promoting strong learning outcomes in children. The purchase of the land was completed in 2022, construction has started and is expected to be complete in March 2026 with a move in date of August 2026. The land is deed restricted as a childcare education and services center for a period of twenty years.

The intended outcome of this project is the creation of a Childcare Hub within the City of Longmont that will have 20 classrooms for children aged birth to five. The Hub will support the following functions:

- Childcare: 80 Head Start children (100% are below 100% of FPL) and 140 Universal Pre-K designation (85% are at or below 225% of FPL)
- Special Needs Children: 250 children with special needs served with occupational, physical and speech therapy, of which 55% are Medicaid eligible; it is expected that 8-10 children with the Head Start Program will have special needs.
- Home Visitation Program: 55 families per year will have home visitation, and the Longmont Childcare Hub space will be used for a minimum of 24 group learning sessions per year.

- Case Management Services: All Head Start families will work with case management staff to determine goals to reach family self-sufficiency using the 2-Gen Poverty Reduction program guidelines. Assisting families with medical homes, dental homes, insurance, and EPSDT are case management services that will also be provided.
- Health and Nutrition Services: 100% of children utilizing the Hub will receive two meals and one snack daily free of charge, and 100% of children will be screened for developmental progress, hearing, vision, dental, and physical health.
- Professional Development: In partnership with higher education and professional organizations supporting early childhood education in Boulder County, this space will be available to provide professional development training opportunities for early childhood professionals in the community.

#### Required KPIs

Number of children served by childcare and early learning services (pre-school/pre-K/ages 3-5): ~250.

### 2.12.1 FAMILY CONNECTS HOME VISITATION

Fund 117, Service 1010, Project 102493, Task 32, 2.12.1 Family Connects Home Visitation

Funding Amount: \$2,000,000

Project Timeline: Expected Complete 3Q26

Project Expenditure Category: 2.12 Healthy Childhood Environments: Home Visiting\*^

#### Project Overview

Family Connects is an evidence-based model that combines engagement and alignment of community services and resources with short-term nurse home visiting beginning in the first month after a baby's birth. Family Connects is designed to be provided to all families with newborns, voluntarily and at no cost. Family Connects ensures that families have a medical home; provides physical and mental health screenings; assesses family strengths and needs comprehensively; and connects families to community resources that support their individual family needs and preferences.

#### Use of Evidence

The evidence for the program is in the three Randomized Control Trial (RCT) studies conducted by Duke University and Family Connects International. These showed the statistically significant positive outcomes achieved for reducing maternal anxiety and depression and improving overall health outcomes as measured by reduced emergency room visits. It also showed a decrease in child welfare involvement rates.

The full amount of the project is being used in evidence-based interventions \$2,000,000.

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The overall goal of Family Connects is to holistically support postpartum parents and their infants in a strengths-based manner. The program helps parents learn how to seek and get help when they need it. For families whose assessment reveals social determinants of health needs at the initial time of the nurse home-visit, the Family Connects team also works to connect families with local resources and will assist in setting up appointments and enrolling in benefits as needed. The Family Connects home visiting services can lead to fairer outcomes by acknowledging the disparities in maternal and early childhood health outcomes within underserved communities and allowing those facts to influence delivery of the services. To make Family Connects service accessible to all, BCPH has prioritized the voice of historically underserved communities in Boulder County via communications, technology, and outreach events. With input from the Family Voice Ambassadors, BCPH launched a bilingual bus ad campaign focused on Longmont and also placed ads and have scheduled interviews with Spanish-language radio. BCPH has coordinated with local area hospitals on bedside recruitment workflows so families can be scheduled for a home visit prior to discharge. For ease-of-access, the program launched a self-scheduling platform called "Simply Book" that families can use to sign up for their own visits in their language of choice.

### Required KPIs

Number of families served by home visiting: 1082.

## 2.29.1 SURVIVE AND THRIVE SMALL BUSINESS CHILDCARE GRANTS

Fund 117, Service 1010, Project 102493, Task 28, 2.29.1 Survive and Thrive Small Business Childcare Grants

Funding Amount: \$3,688,278.27 Braided Funding Amount \$3,694,250.00 with additional Boulder County Funds.

Project Timeline: Expected Complete 3Q25

Expenditure Category: 2.29 Assistance to Small Business: Loans or Grants to Mitigate Financial Hardship^

### Project Overview

The Survive and Thrive program, funded by Boulder County and the City of Boulder, aims to address negative economic impacts and provide unrestricted financial support to help local childcare providers serving children 5 and under to stabilize and thrive. These grant funds will assist childcare organizations financially to address personnel, facility, or other needs, allowing them to focus on the priority of continuing to serve and support the community in Boulder County.

## Use of Evidence – N/A

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of the Survive and Thrive project is to support impacted small business (childcare) and address the negative economic impacts experienced by this sector as caused by the COVID-19 pandemic. The output of this project is to disburse funding to childcare providers in Boulder County (both licensed and legally unlicensed) to respond to these organizations' negative economic impacts from the COVID-19 pandemic through an unrestricted grant. Boulder County has determined that the childcare sector as a whole experienced negative economic impacts. By supporting and bolstering childcare providers through this program, the hoped-for outcome is to stabilize organizations so that organizations can stay in business and retain employees and so that growth and expansion can occur in the future. Boulder County is supporting all eligible childcare organization applicants, including underserved, marginalized and adversely impacted childcare providers, particularly those providers operating within designated census tracts and those offering non-traditional childcare such as Family, Friend, and Neighbor (FFN) care. This project funding was complete in June 2025. A total of 74 licensed childcare providers received grants of \$13,750-\$75,000 based on the number of children they are licensed to serve. A total of 42 FFN Childcare providers received grants of \$5,000. In addition to the disbursement of funds, outcomes are measured via an optional survey. The initial survey was distributed at the time funding was disbursed, with a second survey administered at the end of 2025 to measure changes. The survey will assess the following outcomes:

- How confident organizations are in their ability to withstand financial hardships over the next six months.
- How these funds will impact the services these organizations are able to offer to participants/clients.
- How organizations plan to use Survive and Thrive funds to respond to negative economic impacts.

#### Required KPIs

Number of small businesses served by program: 116 (74 licensed childcare providers and 42 Family, Friend, and Neighbor providers).

### 2.34.1 SURVIVE AND THRIVE NONPROFIT GRANTS

Fund 117, Service 1010, Project 102493, Task 30, 2.34.1 Survive and Thrive Nonprofit Grants  
Funding Amount: \$3,788,250 , Braided Funding Amount \$3,794,250 with Additional Boulder County Funds

Project Timeline: Expected Complete 3Q25

Expenditure Category: 2.34 Assistance to Nonprofits: Assistance to Impacted Nonprofit Organizations

### Project Overview

The Survive and Thrive program aims to provide unrestricted financial support to help local 501c3 and 501c19 nonprofits to stabilize and thrive. These grant funds will assist nonprofits financially to address personnel, facility, or other needs, allowing them to focus on organizational priorities and continue serving and supporting the Boulder County community. Nonprofit agencies within Boulder County are a cornerstone of the social safety net and ensure that all members of the community are provided with basic and other needs such as access to food and services and connection to supports such as public assistance benefits.

Use of Evidence – N/A

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

The output of this project is to disburse funding to nonprofit organizations providing basic needs support to low-income and historically underserved communities through an unrestricted grant to address their organizations' negative economic impacts arising from the COVID-19 pandemic. The funding allocation was disbursed via an application process to nonprofit organizations within Boulder County. This project funding was completed in June 2025. A total of 46 nonprofits without childcare programs received grants ranging from \$31,000-\$89,090, and a total of 20 nonprofits who also received childcare grants received grants ranging from \$25,000-\$30,005. In addition to the disbursement of funds, outcomes are measured via an optional survey. The initial survey was distributed at the time funding was disbursed, with a second survey administered at the end of 2025 to measure changes. The survey will assess the following outcomes:

- How confident organizations are in their ability to withstand financial hardships over the next six months.
- How these funds will impact the services that organizations are able to offer to participants/clients.
- How organizations plan to use Survive and Thrive funds to respond to negative economic impacts.

#### Required KPIs

Number of nonprofits served by program: 66



## 2.34.2 FAMILY RESOURCE FUNDING, COMPLETE – FINAL AMOUNT \$1,065,462.67

Fund 117, Service 1010, Project 102493, Task 55, 2.34.2 FRC Funding

Funding Amount: \$1,065,462.67

Projected Timeline: Complete

Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)^

### Project Overview

This project is providing funds to the Family Resource Centers (FRC) to continue meeting community needs across Boulder County. FRCs are an established system of basic needs providers that most directly serve priority populations including but not limited to the homeless/housing unstable, low-income, and underserved communities. FRCs provide direct basic needs assistance, including cash assistance to eligible clients to support items such as current and arrears utility bills, food assistance, car repairs/insurance, gap funding to clients who do not qualify for other government assistance, and/or bridge funding while waiting on additional community resources. Due to the strong demand for services from residents on these FRCs, the funds have been increased to \$500,000 each, totaling \$1,500,000 for all three FRCs split across the 6.1 FRC Revenue Replacement Project and this new project.

Use of Evidence - N/A

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

A goal of funding the Family Resource Centers was to quickly get funds into the community through trusted community organizations. Funds were initially provided in the Revenue Replacement category to minimize the reporting burden of the FRCs and then switched to assistance to impacted nonprofits category. Many residents of Boulder County have existing relationships with the FRCs, who already serve at-risk populations. Several tons of food and direct financial assistance were distributed in the first year with increased funding for future years due to demand. Requests for assistance continue to outpace resources available, and the FRCs are having to make difficult decisions and implement additional guidelines for assistance to be as fair as possible with the funding provided. Most situations are very complex and require a significant increase in case management time and resources on the FRCs' part.

Outreach United Resource Center (OUR Center) is an FRC serving Longmont and Northern Mountain region households. It uses ARPA funds to support one staff position to administer direct financial assistance (DFA) and food to vulnerable households. Over the past year, DFA has been used to support both rent and utilities. OUR Center continues to see households that are multiple months in arrears. Many households are seeking new housing with lower rents. The required deposit amount is proving to be a barrier for many. Despite the ARPA assistance to

purchase food for its pantry, OUR Center's inventory is not keeping up with increasing need for food security assistance, and OUR Center has had to reduce the number of pantry visits from 4 to 3 per month. OUR Center community needs continue to be significantly high and outpacing their current resource levels. During the final quarter of the funding they had less than \$1000 in funds for direct financial assistance and a vast majority of the food purchases were for staples such as eggs and milk. Outputs for OUR Center from 4Q23 through present:

- Total pounds of food purchased: 95,180
- Total DFA distributed: \$171,092
- Total number of individuals served by the program: 618
- Total number of households receiving DFA: 195
- Total number of households receiving DFA with children 0-17: 128

Sister Carmen is an FRC serving Eastern Boulder County households. It used ARPA funds awarded through this project to support vulnerable households in need of direct financial assistance (DFA) and food. Outputs for Sister Carmen from 4Q23 through present:

- Total pounds of food purchased: 55,399
- Total DFA distributed: \$183,786
- Total number of individuals served by the program: 17,243
- Total number of households receiving DFA: 6,068
- Total number of households receiving DFA with children 0-17: 1,221

Emergency Family Assistance Association (EFAA) is an FRC serving Boulder and Mountain region households. It used ARPA funds through this project to support staff positions that work with unhoused families, support food bank staff, and provide direct financial assistance (DFA) and food to vulnerable households. Additionally, EFAA utilized funds from this award to support transportation provider Via to provide on-demand transportation to residents in EFAA's mountain service area (including Nederland). Outputs for EFAA from 4Q23 through present:

- Total pounds of food purchased: 81,919
- Total DFA distributed: \$71,447
- Total number of individuals served by the program: 3,637
- Total number of households receiving DFA: 2,887
- Total number of households receiving DFA with children 0-17: Information not available

#### Required KPIs

Number of nonprofits served by program: 3

## Housing Affordability – Pipeline Projects

### 2.15.2 HOUSING PIPELINE WILLOUGHBY CORNER, COMPLETE – FUNDING AMOUNT \$15,692,860.87

Fund 117, Service 1010, Project 102493, Task, 51, 2.15.2 Housing Pipeline

Funding Amount: \$15,692,860.87

Project Timeline: Complete

Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing \*^

#### Project Overview

With the Willoughby Corner project, funding for Boulder County Housing Authority (BCHA) was used for affordable housing development project costs. The primary objective is to quickly increase the inventory of permanently affordable housing units available in Boulder County for rental and/or sale and to provide economically challenged individuals, families, elders, and the workforce, with safe, stable, high-quality affordable homes. This specific project is helping in development of Willoughby Corner, supporting the creation of an additional 400 permanently affordable homes in Boulder County.

Use of Evidence – N/A

#### Performance Report

##### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of the Willoughby Pipeline project is to increase inventory of permanently affordable housing units for rent and/or sale, and to provide economically challenged individuals, families, elders, and the workforce with safe, stable, high-quality affordable homes. There are 192 units of affordable housing at the end of Phase 1 for those households whose incomes range from 30% to 60% AMI. 63 units are reserved for those households aged 55+. The outputs of this project are the creation of new affordable living homes in Lafayette, CO. Construction of all buildings at Willoughby Corner Phase 1 has been completed. All 55+ units have been leased. Two of the five residential buildings have been fully leased, another building is more than half leased and are awaiting the certificate of occupancy for the next phase to begin leasing in this development.

##### Required KPIs

Number of affordable housing units preserved or created: 400 (192 at the end of Phase 1).

## 2.15.3 HOUSING PIPELINE CASA DE LA ESPERANZA

Fund 117, Service 1010, Project 102493, Task 52, 2.15.3 Housing Pipeline

Funding Amount: \$1,550,000

Project Timeline: Expected Complete 12/31/2025

Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing \*^

### Project Overview

With the Casa de la Esperanza project, funding for BCHA is to be used for affordable housing preservation and expansion. The primary objective is to increase the inventory of permanently affordable housing units available in Boulder County and to provide economically challenged individuals, families, elders, and the workforce, with safe, stable, high-quality affordable homes. The rehabilitation of Casa de la Esperanza is intended to preserve existing affordable housing in Boulder County and to expand housing availability there through a USDA waiver. Casa provides low-income farmworker households with affordable housing, and the USDA waiver allows Casa to serve more families and individuals in addition to farmworkers. This specific project will fund a needs assessment and complete upgrades and repairs at the Casa de la Esperanza housing project.

Use of Evidence – N/A

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of the Casa De La Esperanza project is to increase inventory of permanently affordable housing units. Casa de la Esperanza, an aging property owned and operated by BCHA, currently provides 32 units of family housing for farmworkers in Boulder County through a USDA grant and loan program, the terms of which are not beneficial to BCHA or the project's residents. BCHA will use the funds to perform a physical needs assessment/market study and for the rehabilitation of the property. By rehabilitating this property, BCHA will be prolonging the life of the property as affordable housing for the community. BCHA applied for a Diminished Needs Waiver with USDA which was approved in August of 2024. By opening up housing to non-farmworker low-income community, BCHA has been able to fill all units, with the exception of two, and serve larger low-income households in the community. The two units that have not been leased are units that require substantial Americans with Disabilities Act upgrades and will remain vacant until the work is completed in those units. The approval of the waiver has had a significant impact on reducing the vacancies that Casa had. BCHA will apply for the Permanent Diminished Needs Waiver to continue having flexibility and consistent higher occupancies at Casa. Once the rehab is completed, BCHA expects to have all 32 units occupied.

#### Required KPIs

Number of affordable housing units preserved or created: 32.

## 2.15.4 HOUSING PIPELINE 50 PERCENT POLICY AND PARTNERSHIP MANAGER, COMPLETE – FINAL AMOUNT \$240,658

Fund 117, Service 1010, Project 102493, Task 53, 2.15.4 Housing Pipeline

Funding Amount: \$240,658

Project Timeline: Complete

Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing \*^

### Project Overview

The Housing Partnership and Policy Manager leads the county's efforts to deepen local, state, and federal partnerships and introduce and advocate for policies that increase affordable housing across Boulder County. This new role will help to expedite the creation of new and the preservation of existing affordable homes in Boulder County. ARPA funds pay for 50 percent of this position's costs. Boulder County will continue this role with non-ARPA funds.

Use of Evidence -N/A

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

The goals of this program are to have a more robust housing policy to encourage increased development and preservation of affordable housing in Boulder County. This program manager works with Boulder County and community partners and manages the Regional Housing Partnership and the Manufactured Housing Program project manager, coordinates with the Boulder County Housing Authority, and works with and provides recommendations to the Boulder County leadership and the Boulder County Housing Department. The Regional Housing Partnership agreement was signed in September 2023 with the City of Boulder, and work is ongoing. Outputs for the program are as follows:

- Developed and maintained new community, state, and federal partnerships to support the resourcing and scaling of affordable housing across Boulder County. The program manager meets frequently with many stakeholders such as mobile home park community members, Colorado Department of Local Affairs (DOLA), Housing Solutions Boulder County, Family Resource Network, Individuals with Developmental Disabilities Housing Subcommittee, the Consortium of Cities, and many other nonprofits and government partners.
- Co-sponsored a Housing Summit in Boulder County with the Department of Housing and Urban Development (HUD), providing information to county and municipal staff on programs and initiatives from HUD, the Colorado Department of Local Affairs (DOLA), and the Colorado Housing Finance Authority (CHFA). The event was attended by over 50 participants, including elected officials.

- Supervised the Mobile Home Park Initiative Project (MHP).
- Collaborated with the Boulder County Housing Authority team, the Department of Housing, and the Strategic Communications Team to provide key messaging to the community and partners about affordable housing projects. The county has provided letters of support for several affordable housing projects and applications for grants from DOLA. Several press releases have been published announcing and describing the mobile home repair and rehabilitation program.
- Provided recommendations and presentations to county leadership regarding the Regional Housing Partnership and Mobile Home Park programs, as well as the implementation and use of the Affordable and Attainable Housing Tax.

Required KPIs – N/A

## 2.15.5 HOUSING PIPELINE SEWARD, COMPLETE – FINAL AMOUNT \$1,670,970

Fund 117, Service 1010, Project 102493, Task 556, 2.15.5 Housing Pipeline

Funding Amount: \$1,670,970

Project Timeline: Complete

Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing \*^

### Project Overview

Working with Boulder County Housing Authority, these funds were used to purchase a mobile home park located at 224 Seward St. in Lyons, CO. This park currently has eight mobile homes and six one-bedroom apartments. These funds will allow Boulder County to preserve 14 affordable homes.

Use of Evidence – N/A

### Performance Report

#### Goals/Outputs/Outcomes/Demographics/KPIs

The Seward property is some of the last naturally occurring affordable housing in the Town of Lyons. The property had been for sale on and off over the past several years and different prospective buyers all had plans to scrape the lot and build one or two homes to sell at market rate. The Town of Lyons asked Boulder County to purchase the property to preserve the 14 units of affordable housing on the property. The county performed due diligence on the property and the financials and bought the property. The residents living on the property work in the community and wanted to be able to continue living in Lyons. Working with the town, BCHA will improve and permanently deed restrict the property. Ongoing work funded by non-ARPA dollars is continuing at this site.

#### Required KPIs

Number of affordable housing units preserved or created: 14.

## Mental Health and Social Resilience

### 1.12.1 MENTAL HEALTH – COMMUNITY MOBILE RESPONSE TEAMS, **COMPLETE – FINAL AMOUNT \$1,127,160**

Fund 117, Service 1010, Project 102493, Task 39 1.12.1 Community Mobile Response Teams  
Funding Amount: \$1,127,610 – Braided funding at \$3,000,000 with additional Boulder County General Funds.

Project Timeline: Complete

Expenditure Category: EC 1.12 Mental Health Services\*^

#### Project Overview

This project is a mobile response team to engage individuals experiencing a mental health crisis and de-escalate, assess, decriminalize, and determine a care plan that would result in increased access to behavioral health treatment, therapy, and supportive services. The program is culturally responsive and coordinated across jurisdictions and across county services. The program is now branded as Crisis Assistance and Treatment (CAT). Mobile crisis teams are not evidence-based programs but are considered a best practice by the Substance Abuse and Mental Health Services Administration (SAMSHA).

#### Use of Evidence – N/A

An evaluation of this project is being planned with support from Boulder County.

### 1.12.2 MENTAL HEALTH – COMMUNITY-WIDE NAVIGATION HUB

Fund 117, Service 1010, Project 102493, Task 40, 1.12.2 Mental Health – Community-Wide Navigation Hub

Funding Amount: \$1,720,101 Braided Funding at \$3,000,000 with additional Boulder County General Funds.

Project Timeline: Expected Complete 3Q25

Expenditure Category: EC 1.12 Mental Health Services\*^

## Project Overview

This project provides a community-wide resource to support navigation and care coordination to appropriate mental and behavioral health services for all Boulder County community members. This project has been branded WellMind.

Use of Evidence – N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The Mobile Response Team now branded Community Assistance and Treatment (CAT) program, and the Community Wide Navigation Team now branded WellMind initiative were created in direct response to Boulder County's Behavioral Health Roadmap and ARPA engagement, prioritizing opportunity, access, and culturally competent care. Together, they form a seamless behavioral health support system, addressing both crisis response (CAT) and long-term care coordination (WellMind)—especially for underserved and bilingual populations.

Key features & impact:

- Bilingual, bicultural staff and trauma-informed, needs-driven models
- Zero voluntary staff turnover, indicating strong team stability and trust
- Over 100 outreach events, improving access and breaking stigma
- Serve as a trusted first point of contact for behavioral health services

Client reach (Sept 2024–April 2025):

- CAT served 156+ households, totaling 600–750 interventions.
- ~30% of clients identify as Hispanic, advancing access goals.
- Multiple follow-up visits per client, not just one-time crisis response.

CAT and WellMind enhance, not replace, existing systems by providing a relational, culturally grounded entry point to care. They reduce service duplication, build cross-partner cohesion, and foster long-term community trust. Client stories highlight life-changing outcomes, from families accessing trauma care for the first time to crisis support replacing fear with compassion. These outcomes are not isolated — they reflect consistent, community-rooted success. CAT and WellMind are redefining behavioral health in Boulder County, proving that trust and community-led design create stronger, more accessible, and more compassionate care. Continued investment will expand this vital work, ensuring all residents can access the support they need, when and how they need it.



Required KPIs – N/A

### 1.12.3 MENTAL HEALTH – EQUITABLE ACCESS: COMMUNITY-BASED GRANTS

Fund 117, Service 1010, Project 102493, Task 41, 1.12.3 Equitable Access Community Based Grants

Funding Amount: \$3,196,000

Project Timeline: Expected Complete 12/31/2026

Expenditure Category: EC 1.12 Mental Health Services\*^

#### Project Overview

The ARPA Equitable Access Community-Based Grants mental health initiative supports community-based organizations in expanding or offering free, culturally responsive mental and behavioral health services to populations that have historically faced barriers to care. By embedding services in trusted local settings, the program increases access, reduces wait times, and meets individuals where they are with timely, relevant support. In 2024 and 2025, eight nonprofits provided a wide range of services, from therapy and suicide prevention to wellness programs and peer support, reaching thousands of residents across Boulder County. The initiative has resulted in improved mental well-being, stronger community connections, and broader access to essential care for those who need it most.

Use of Evidence – N/A

#### Performance Report

Goals/Outputs/Outcomes/Demographics/KPIs

Enhancing access to mental health and social resilience services through community-based organizations broadens the service delivery model by ensuring that individuals can find the right support, wherever they enter the system. This “any door is the right door” approach focuses on delivering care that is responsive to cultural and community contexts, leveraging trusted spaces and familiar environments. By partnering with local agencies and school-based programs, the initiative increases the availability of services at the right time, in the right place, and with the right type of support. This strategy reduces barriers to care and ensures that services are more accessible, timely, and tailored to individual needs.

The nonprofit organizations selected to receive funding for this initiative have demonstrated a strong track record of providing outreach, community engagement, and effective programming in a range of distinct communities. These agencies deliver services in welcoming, culturally responsive environments and are known for reducing common obstacles to accessing mental and behavioral health care. In many cases, they have helped ease the burden on traditional providers by shortening long wait times and offering alternative, community-centered

pathways to care. The objective is not to replace or compete with existing mental health providers, but to expand access to strengthen the overall system by connecting with individuals who have historically been underserved or disconnected from traditional services. This model has proven especially important in reaching those who may have been overlooked before, during, or after the pandemic.

To date, eight nonprofit organizations have received funding to create or expand mental and behavioral health programs. These efforts specifically aim to reach rural residents, multilingual communities, and individuals who may not feel well-served by conventional care settings. Each agency brings a unique mission and set of capabilities to the work, united by a commitment to providing accessible, community-centered mental health support tailored to the populations they serve. This approach reflects a broader shift toward building a mental health infrastructure that is more adaptable, inclusive in practice, and aligned with the real-world needs of various communities across Boulder County.

#### Outputs:

Through ARPA's Equitable Access initiative, eight Boulder County agencies expanded behavioral and mental health services, collectively reaching thousands of residents with free, low-barrier, and responsive care.

- Sister Carmen hosted wellness activities with meals, childcare, and leadership opportunities.
- LEAF launched a medical clinic, added therapists and peer staff, and trained 150+ in suicide prevention.
- Rocky Mountain Equality (RMEQ) expanded access to affirming care, harm reduction, and peer support.
- El Centro AMISTAD offered bilingual counseling, healing circles, and health promotora-led outreach.
- RISE Against Suicide provided no-cost therapy to youth county-wide.
- EFAA funded therapeutic camps and trauma support for children and frontline staff.
- OUR Center ran weekly parenting groups with meals, childcare, and peer connection.

#### Outcomes:

- Improved well-being: 92% of Sister Carmen participants reported better mental/physical health; LEAF and RMEQ clients experienced transformative life changes.
- Increased access: Programs removed barriers like cost, language, and stigma, especially for the uninsured and youth.
- Strengthened social bonds: Peer groups and healing circles fostered lasting connections and reduced isolation.

- Empowered communities: Leadership programs and cultural liaisons built resident voice and long-term capacity.
- Trauma recovery: Camps, training, and counseling supported resilience and healing.
- Personal transformation: Individual stories (e.g., at AMISTAD, OUR Center, RMEQ) highlight deep, lasting impact.

Required KPIs – N/A

#### **1.12.4 MENTAL HEALTH - EQUITABLE ACCESS: MENTAL HEALTH VOUCHERS, COMPLETE – FINAL AMOUNT \$804,000**

Fund 117, Service 1010, Project 102493, Task 42 1.12.4 Equitable Access: Community Based Vouchers

Funding Amount: \$804,000

Project Timeline: Complete

Expenditure Category: EC 1.12 Mental Health Services\*^

##### **Project Overview**

The ARPA-funded mental health voucher program expands access to free therapeutic services by supporting two established community-based providers: El Centro AMISTAD and RISE Against Suicide. This additional funding enables both organizations to meet increased demand and serve more individuals who may not otherwise be able to access care. AMISTAD offers a range of culturally grounded mental health programs, including bilingual therapy, family-based support models, and peer-led outreach, all designed to reduce stigma and barriers to care. RISE delivers timely, no-cost mental health services to youth, primarily in school settings, with mobile support options that remove transportation barriers. Together, these organizations are strengthening community mental health infrastructure and providing critical, accessible support to individuals and families in need.

Use of Evidence - N/A

##### **Performance Report**

##### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of the ARPA-funded mental health voucher program is to expand access to free therapeutic services by providing additional resources to two community-based organizations: RISE Against Suicide and El Centro Amistad (AMISTAD). Both organizations already operate established voucher programs, and this additional funding enhances their ability to meet growing demand by offering free mental health services to more community members who might otherwise be unable to afford care.

AMISTAD provides a comprehensive range of mental health services rooted in trusted relationships, culturally familiar settings, and a deep understanding of the unique stressors faced by the Latinx community. Voucher funding has allowed AMISTAD to expand access and reduce barriers through several key programs. Bienstar Emotional delivers counseling, coaching, and specialized mental health support, including services for older adults. The Promotoras Model offers peer-led education and system navigation support to help clients overcome barriers to care. Community Health Engagements, held bi-weekly in Spanish, provide in-person or virtual spaces for families to address health and mental health needs. The Two-Generation (TwoGen) Support Model connects families to appropriate care pathways by identifying behavioral health needs across generations. The Emotional Wellbeing Program focuses on reducing stigma through a culturally sensitive lens, using accessible language and strategies around stress and resilience. Clients receive four free introductory therapy sessions with bilingual, bicultural therapists to assess needs and begin care, with options for ongoing support through other AMISTAD programs or continued therapy on a sliding scale. Emotional support groups are also available to address the lasting impacts of COVID-related trauma and anxiety.

RISE Against Suicide provides suicide prevention and mental health support for youth across Boulder County. All services are offered free of charge through the voucher program, and all clients receive the same number of sessions, regardless of background. The organization prioritizes access, ensuring that youth are able to receive timely and effective care close to home or school. To remove transportation as a barrier, therapists travel directly to schools during the academic year and meet with clients at home or in neighborhood parks during the summer. Approximately 75% of sessions occur within school settings. The voucher funding has allowed RISE Against Suicide to significantly expand its capacity, reaching more youth at risk of suicide and extending essential support to their families. The grant has been a critical tool in increasing access, enhancing care delivery, and ultimately helping to save lives by providing timely, community-based mental health services to youth in need.

Required KPIs – N/A

### **1.12.5 MENTAL HEALTH – EQUITABLE ACCESS – SCHOOL-BASED SERVICES, COMPLETE – FINAL AMOUNT \$500,000**

Fund 117, Service 1010, Project 102493, Task 43, 1.12.5 Equitable Access: School Based Services  
Funding Amount: \$500,000

Project Timeline: Complete

Expenditure Category: EC 1.12 Mental Health Services\*^

## Project Overview

This project provided grants to Boulder Valley School District (BVSD) and St. Vrain Valley School District (SVVSD) to assist with mental health issues in school.

## Use of Evidence

\*SVVSD used \$200,000 of their funds towards an evidence-based project. The evidence-based model required a 6:1 student/teacher ratio while SVVSD used a 12:1 ratio. BVSD is using the RISE program for a curriculum that is evidence based. This program is being rigorously evaluated by the model developer, in collaboration with the Crown Institute at the University of Colorado.

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The goal of this project was to expand social emotional learning both for students and staff to support more community and belonging among students and staff. This type of belonging is crucial towards building more responsive practices in the educational system. BVSD hired two counselors for the 2023/2024 school year to be trained in the Resilience in Schools and Educators (RISE) program. RISE training provided a social emotional curriculum and training to BVSD counselors at two locations and up to 70 staff to learn and implement the RISE program, and these skills will translate to support students in BVSD who were disproportionately impacted by COVID-19.

SVVSD used their funds toward the costs of the AAA program. The AAA program outcomes are focused on two dimensions: 1) supporting students' social-emotional well-being and connection to caring adults, and 2) closing academic achievement gaps, particularly among vulnerable subgroup populations (achievement gaps are predictive of other risk factors, including behavioral health issues). Students participating in AAA are achieving high levels of academic growth, including 22 to 35% higher than average growth in both reading and math at all grade levels. St. Vrain is currently conducting an analysis of attendance and behavior data associated with AAA participation (which is a close proxy for social-emotional well-being) and will provide that data as soon as it is available. Funding was distributed across all elementary and middle schools in Boulder County.

SVVSD outputs: 1,142 students in Boulder County participated in the afterschool AAA programming.

SVVSD outcomes: Students participating in after school AAA programming achieved greater than a years' worth of academic growth in a years' time in all content areas (reading and math) and all grade levels (K-8).

Required KPIs – N/A

### 1.12.6 MENTAL HEALTH – EQUITABLE ACCESS – COMMUNITY TRAININGS

Fund 117, Service 1010, Project 102493, Task 44, 1.12.6 Equitable Access: Community Trainings  
Funding Amount: \$467,600, Braided Funding at \$500,000 with additional Boulder County General Funds

Project Timeline: Expected Projected Complete 12/31/2026.

Expenditure Category: EC 1.12 Mental Health Services\*^

#### Project Overview

Mental Health Awareness Training Grants were launched as part of Boulder County's broader ARPA Mental Health and Social Resilience initiative. Developed in direct response to the uneven mental health impacts of the COVID-19 pandemic — particularly among economically marginalized and underserved communities — this grant program prioritizes community needs. The initiative supports community-driven, culturally relevant mental health trainings that reflect the county's values of accessibility, innovation, and broad community engagement.

Use of Evidence – N/A

#### Performance Report

##### Goals/Outputs/Outcomes/Demographics/KPIs

The goals of the Community-Wide Mental Health Trainings grants are to increase the number of smaller agencies that can provide mental health trainings to meet the need of a variety of community members, to increase the number of trainings that are provided and facilitated in Spanish and other languages besides English, and to provide access to trainings for the community at different locations that meet the needs of the community. By providing more trainings that discuss mental health awareness and decrease stigma associated with mental health needs, the community will have access to trainings that meet the specific needs of community members that have been historically underserved by traditional in-office trainings, which often are offered only in English and do not always cater to the neurodiversity and varied composition of Boulder County.

Boulder County contracted with eight separate entities to provide various trainings to the community. The entities selected for the grants do not typically work with Boulder County or with federal funds, the latter of which often poses considerable barriers and burdens for many smaller entities. Over the past year, this approach has yielded high-impact, community-rooted results. Funded organizations delivered trauma-informed, culturally attuned, and multilingual programming that expanded mental health literacy, reduced stigma, and built resilience across Boulder County. Many programs also included childcare, meals, and interpretation, further

removing barriers to access. Several key trends emerged: sustained demand for culturally relevant services, strong engagement in Spanish-language programming, and the emergence of a growing network of community-based mental health advocates.

Participants reported feeling more connected, more informed, and more hopeful, underscoring the long-term value of relational, community-centered approaches. Ultimately, these ARPA investments catalyzed systems-level change. Funded agencies built durable infrastructure, translated and localized curricula, hired bilingual staff, and created future-facing pipelines for continued impact. While some programs encountered stigma or logistical challenges, the overall effect was a set of powerful ripple impacts, reducing isolation, strengthening cultural identity, and transforming the mental health landscape across Boulder County with models that are accessible and deeply rooted in community.

## Outputs

Boulder County's ARPA-funded Community-Wide Mental Health Trainings aimed to increase the number and accessibility of culturally relevant, multilingual mental health trainings. Grants were awarded to eight smaller, community-rooted organizations — many new to public funding — to provide trauma-informed, inclusive, and language-accessible services in a variety of community settings.

## Key Goals:

- Expand access to mental health trainings, especially in Spanish and other non-English languages.
- Deliver community-based and responsive programs.
- Reduce stigma and improve mental health literacy across underserved populations.

## Major Impacts:

- Training Reach: Hundreds of community members trained in Mental Health First Aid (MHFA), QPR, and ASIST. Trainings equipped non-clinical staff (e.g., in food banks, libraries, schools) to recognize and respond to crises.

## Culturally Grounded Services:

- Mayamotion Healing provided over 1,400 bilingual therapy sessions, 35 healing circles, and trained 12 Spanish-speaking providers.
- Natural Highs certified 90 new Acudetox practitioners (including the first Spanish-speaking cohort in the U.S.) and offered resilience workshops in both English and Spanish.
- PEN HOPE hosted 10 events focused on youth, family well-being, and identity, with meals, childcare, and interpretation provided.

- Peak to Peak Alliance brought suicide prevention training to rural areas and used social media to destigmatize mental health.
- Luna Cultura facilitated healing through art in culturally affirming spaces.

#### Outcomes:

- Increased access to mental health resources for Spanish-speaking and Indigenous communities.
- Enhanced mental health knowledge, behavior change, and emotional regulation among participants.
- Stronger community connections and reduced isolation through inclusive and expressive programming.
- Expansion of mental health support into everyday spaces like community events and schools.
- Sustainable impact through workforce development (e.g., training bilingual clinicians, peer support leaders).

Required KPIs – N/A

### 1.12.7 BCPH MENTAL AND BEHAVIORAL HEALTH, **COMPLETE – FINAL AMOUNT \$800,000**

Fund 117, Service 1010, Project 102493, Task 54, 1.12.7 BCPH Mental and Behavioral Health  
Fund 117, Service 1010, Project 102493,  
Funding Amount: \$800,000 Braided Funded at \$1,374,343 with additional Boulder County General Funds.

Projected Timeline: Complete

Project Expenditure Category: EC 1.12 Mental Health Services\*^

#### Project Overview

Mental and Behavioral Health (MBH) funds are supporting continuation and expansion of BCPH's work in this area. Funds are directed to six areas of focus: investing in prevention and addressing conditions of community resilience and wellbeing; early intervention and connection to support; focused approaches to advance equity and support priority populations; robust continuum of care for treatment and crisis response; recovery and hope; and a coordinated system and workforce to meet the needs of the community. Boulder County is funding this work at an amount of \$1,374,343, with \$800,000 coming from direct ARPA funds.



## Use of Evidence

In activity 2.4 of the BCPH MBH ARPA project (see below), the GENESIS program is affiliated with and uses the evidence-based Healthy Families America (HFA) model. HFA strengthens parent-child relationships, promotes healthy child development, and enhances family well-being. HFA's rigorous evidence includes more than 35 peer reviewed published articles and 14 randomized control trials. Additionally, HFA has positive findings in all eight domains examined by the Health & Human Services Home Visiting Evidence of Effectiveness (HomVEE) review and is rated at the highest level by the Title IV-E Prevention Services Clearinghouse for the Family First Prevention Services Act (FFPSA). Total cost for the GENESIS program is \$165,305.

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

The MBH ARPA project outputs and outcomes are focused on reducing stigma, closing gaps, and expanding services related to MBH for priority populations in Boulder County. The BCPH MBH project has served 662 individuals since its inception. Across all trainings, 98% of participants agreed or strongly agreed that they improved their mental health knowledge and skills. Outputs and outcomes include:

- Activity 1.1. LGBTQ+ youth often hold multiple marginalized identities, and by increasing social connectedness and reducing isolation, OASOS (Open and Affirming Sexual Orientation and Gender Identity Support) increases protective factors for program participants. OASOS ensures that program activities are accessible for youth from a broad array of backgrounds and provides training to staff and volunteers on working with diverse and neurodivergent youth. The majority of OASOS youth group attendees report that they mostly or definitely can identify a trusted adult they can go to for support with mental health, know where to receive mental health resources, feel confident providing information to peers about mental health resources, and understand the link between identity-based oppression and mental health outcomes.
- Activity 1.2, Activity 2.5. The Inspire Youth Connections program has added 476 events to the Boulder County Youth Calendar (<https://www.bocoyouthevents.org/>) since the start of the MBH project. Through this activity and the Youth Advocating for Youth convenings, the program is promoting pro-social opportunities in Boulder County and closing social connectedness gaps for youth ages 9-20. The Boulder County Youth Calendar is an important tool for youth that raises awareness of resources, events, and opportunities. 476 events have been posted to the calendar. 394 unique individuals attended mental health trainings through Inspire Youth Connections, including Sources of Strength (142), Youth Mental Health First Aid (53), Positive Youth Development (118), Changing our Mental and Emotional Trajectory (13), Coordinated Youth Systems (37), and Youth Advocating for Youth (31). 98% of attendees reported increases in mental health knowledge and skills post training.

- Activity 2.2. BCPH's bilingual and bicultural Cultural Broker has focused on collaboratively creating information related to MBH and MBH resources offered by BCPH and Boulder County to be shared with community partners and members. This activity provides culturally appropriate communications that can help close gaps related to priority populations' awareness and understanding of MBH information and resources. There have been 56 community outreach and engagement touchpoints through community events (2), community meetings (4), and one-on-one conversations (50). In addition, there have been two newsletters focusing on MBH topics and resources distributed to 150 cultural brokers and community partners, 12 one-on-one meetings with local leaders representing and advocating for marginalized communities, and 10 coalition meetings dedicated to advancing fairness and opportunity. Work is still in process to measure the outcomes of increased trust between groups or persons of differing cultural systems and Boulder County/Boulder County Public Health.
- Activity 2.4. Developmental screening is a process involving partnerships with parents to identify concerns about a child's development and is important as it could help identify a child in need of additional resources or services. Importantly, the GENESIS output and outcome related to developmental screening has helped close a notable gap in support for teen parents in Boulder County. For example, 95% of the children of teens participating in the GENESIS program receive developmental screening compared to only 34% for all children in Boulder County. Forty-four families have received comprehensive family assessments, including screening for pregnancy-related depression. Twenty-four children have received developmental screenings, including the Ages and States Questionnaire: Social-Emotional. 98% of children scored on track for development, and one child was referred to additional services for development screening.
- Activity 2.6. Community members who interact with or serve people who use drugs are trained on how to identify and respond to an overdose in a way that destigmatizes harm reduction and people who use drugs. Those who opt into additional trainings are provided with the skills to effectively engage with people who use drugs and to train others on how to use Naloxone. For the year 2023-2024 19 professional trainings were conducted, and three outreach events with community member training were made available. 100% of participants who completed a Presentation Evaluation reported increased knowledge related to harm reduction practices that can be used in their work and/or lives, and 100% of participants who completed the Narcan Train the Trainer Competency Check List reported increased knowledge related to signs of an opioid overdose and steps for responding to an opioid overdose. For the 2024-2025 year 34 county staff and community members received Screening, Brief Intervention and Referral to Treatment (SBIRT) training to improve substance use screening in the community.

Required KPIs – N/A

## Direct COVID Costs

### 1.5.1 BOULDER COUNTY PUBLIC HEALTH PPE, COMPLETE – FINAL AMOUNT **\$3,994.26**

Fund 117, Service 1010, Project 102493, Task 49 1.5.1 BCPH PPE  
Funding Amount: \$25,000  
Projected Timeline: Complete  
Project Expenditure Category: 1.5.1 Personal Protective Equipment^

#### Project Overview

Funding is provided for expenses incurred by BCPH to replenish the Personal Protective Equipment (PPE) cache and other emergency supplies. This includes materials such as N95 and KN95 masks as well as an all-weather storage center.

Use of Evidence - N/A

#### Performance Report

##### Goals/Outputs/Outcomes/Demographics/KPIs

PPE cache and PPE storage are reasonable and necessary responses to the risks identified during the public health impact of COVID-19. Additional PPE and an all-weather storage facility were purchased with these funds, which has allowed Boulder County to continue to maintain preparedness and reduce the spread of COVID-19.

Required KPIs – N/A

### 1.7.3 COVID-19 RECOVERY CENTER, COMPLETE – FINAL AMOUNT **\$170,158.79**

Fund 117, Service 1010, Project 102493, Task 46, 1.7.3 COVID-19 Recovery Center  
Funding Amount: \$170,158.79  
Projected Timeline: Complete  
Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)^

## Project Overview

This project funded expenditures for personnel and operational services for the COVID Recovery Center for people who are homeless to seek treatment or quarantine with COVID-19 during the pandemic.

Use of Evidence N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

Individuals experiencing homelessness were actively screened for COVID-19 symptoms at all shelters in Boulder County. Individuals screened and testing positive were provided respite sheltering under care of 24/7 staff and were released upon medical clearance. A total of seventy-five (75) residents were provided respite recovery services. Outcomes were less spread of COVID-19 in Boulder's shelters and in the community at large.

Required KPIs – N/A

## 1.7.5 BOULDER COUNTY PUBLIC HEALTH DIRECT COVID-19 COSTS, **COMPLETE – FINAL AMOUNT \$121,135.43**

Fund 117, Service 1010, Project 102493, Task 50, 1.7.5 BCPH Direct COVID-19 Costs

Funding Amount: \$131,928.52

Projected Timeline: Complete

Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)^

## Project Overview

ARPA funding was utilized for direct COVID-19 costs and other public health expenses incurred by BCPH related to communications, enforcement, and quarantine. This includes: 1) a Testing/Personal Protective Equipment Emergency Preparedness Planner position to 6.1.1 support countywide efforts for ongoing health and emergency management, 2) contracted services with Medical Officer consultants and health experts to provide COVID-specific guidance when pandemic cases rise or fall, and 3) financial assistance (including covering costs of hotel nights and food) for eligible community members needing isolation and quarantine services due to COVID-19.

Use of Evidence – N/A

## Performance Report

### Goals/Outputs/Outcomes/Demographics/KPIs

Boulder County hired a Testing/PPE Emergency Preparedness Planner. This planner supported the overall BCPH COVID-19 response and recovery efforts, including testing, coordination, PPE supply, vaccine booster clinics, vaccine equity approaches, coordination with the healthcare system, communications efforts, and next steps toward (recovery/endemic) plan implementation. The planner fulfilled the following activities:

- Co-wrote and implemented BCPH's transition and stabilization plan for the agency.
- Assessed and inventoried BCPH's PPE storage and wrote plan to assess long-term PPE needs.
- Led the BCPH Fit Testing program for PPE, procured N-95 masks, and worked with National Jewish Health to ensure staff are fit tested.
- Researched and updated language for BCPH's COVID-19 testing website.
- Organized and implanted BCPH's final push of COVID-19 rapid tests for disproportionately impacted community members. Ultimately, 7,704 kits were distributed.

This project also allowed for homelessness quarantine services and support. During the project a total of five residents were offered quarantine services and support, with no services being offered past August 2022. More than 40 hours of COVID-19 consultation by the Chief Medical Officer were utilized by this funding. This project allowed BCPH to increase support of countywide efforts for ongoing health and emergency management, increase COVID-specific guidance when pandemic cases rose or fell, and increased supportive services to eligible community members needing isolation and quarantine services due to COVID-19.

Required KPIs – N/A

## 6.1 Provision of Government Services

### 6.1.5 REVENUE REPLACEMENT FOR BOULDER COUNTY PUBLIC HEALTH, **COMPLETE – FINAL AMOUNT \$9,008,084.91**

Fund 117, Service 1010, Project 102493, Task 47, 6.1.5 Revenue Replacement Support for BCPH  
Funding Amount: \$9,008,084.91

Projected Timeline: Complete

Project Expenditure Category: 6.1 Provision of Government Services

## Project Overview

Funding for Boulder County Public Health personnel from the Boulder County General Fund. These funds consist of a portion of the regular annual BCPH budget allocation and were used in the Revenue Replacement for Government Services Category.

Use of Evidence – N/A

Performance Report – N/A

Required KPIs – N/A

## ARPA Administrative Services

### 7.1.1 PROGRAM ADMINISTRATION AND FINANCIAL MANAGEMENT STAFFING

Project [Identification Number]: Fund 117, Service 1010, Project 102493, Task 1, Category 7.1.1 ARPA Administration

Funding Amount: \$2,526,767

Projected Timeline: Expected Complete 3Q25

Project Expenditure Category: 7.1 Administrative Expenses

## Project Overview

Funding is provided for temporary staff to assist in administration and management of ARPA funds. Duties include facilitating requests for funding, eligibility evaluation, ensuring financial compliance, accounting, reporting, account reconciling, and audit preparation. Staff resources are also needed for communications, briefings, presentations, training, and reporting and procedure development. This award includes ARPA Administrator, Program Manager, Project Specialist, Grants Accountant, Clerical Support, and Communications Specialist coordinating across county units.

Use of Evidence - N/A

Performance Report

See combined 7.1 Administrative Services report below.

### 7.1.2 ARPA PLANNING CONTRACTOR, **COMPLETE – FINAL AMOUNT \$60,119**

Project [Identification Number]: Fund 117, Service 1010, Project 102493, Task 8, Category 7.1.2

Funding Amount: \$60,119

Projected Timeline: Complete

## Project Expenditure Category: 7.1 Administrative Expenses

### Project Overview

Under the management of the Boulder County Commissioners' Chief of Staff, the consultant developed and managed a deliberate and transparent process for the Commissioners to solicit and synthesize input from a broad set of internal and external stakeholders on use of ARPA resources and other available pandemic-related funds. The consultant coordinated as needed with other contractors and staff in areas such as eligibility, compliance, community engagement, reporting, and planning. The consultant delivered a gap analysis to the BOCC that analyzed data on how the pandemic has impacted Boulder County and input gathered to date from the community, staff, and other partners. In addition to summarizing common themes and priorities, the gap analysis also identified gaps where specific communities are not represented. The report presented data and input from a variety of stakeholders and defined high-level options for use of ARPA funds that was reflective of and responsive to stakeholder input, meet BOCC policy objectives, and was compliant with federal guidelines and regulations.

Use of Evidence - N/A

### Performance Report

See combined 7.1 Administrative Services report below.

## 7.1.3 COMMUNITY ENGAGEMENT, CLOSED – FINAL AMOUNT \$301,618

Project [Identification Number]: Fund 117, Service 1010, Project 102493, Task 22, 7.1.3  
Community Engagement

Funding Amount: \$301,618

Projected Timeline: Project Closed and merged into 7.1.1

Project Expenditure Category: 7.1 Administrative Expenses

### Project Overview

The Boulder County Commissioners' Office undertook a community engagement process to plan for longer-term investment of ARPA funding, and community engagement work has continued for implementation, accountability, transparency, reporting, and other needs. This includes costs for events, partner engagement, printed materials, translation, and related expenses to support community engagement, outreach, and feedback through a survey and at community events. This project also provides funding for community engagement staff, who is responsible for community engagement strategy and implementation, representing the county as liaison and a communication link, planning and coordinating meetings with the public and participating in community meetings, analyzing and reporting on community engagement efforts and outcomes and data from those efforts, supporting data and reporting efforts, and

supporting communications work. The remaining funds for this program were merged into project 7.1.1 for ease of reporting and estimates in 3Q24.

Use of Evidence - N/A

Performance Report

Goals/Outputs/Outcomes/Demographics/KPIs

Community engagement has shifted over time from survey of the broader community, to support of Working Groups in proposing specific projects to meet needs in the community, to support of approved projects in design and implementation, to outreach for program participation. Outputs and outcomes reflect those transitions.

Required KPIs – N/A

#### 7.1.4 BOULDER COUNTY PUBLIC HEALTH ARPA ADMINISTRATION, **COMPLETE – FINAL AMOUNT \$243,765**

Project [Identification Number]: Fund 117, Service 1010, Project 102493, Task 26, 7.1.4 BCPH ARPA Admin

Funding Amount: \$243,765

Projected Timeline: Complete

Project Expenditure Category: 7.1 Administrative Expenses

Project Overview

Funding for temporary staff to assist in administration and management of Public Health ARPA projects. Duties include financial compliance, accounting, reporting, account reconciling, and audit preparation. This position resides in BCPH and facilitates required information and reporting flow between BCPH and the Boulder County ARPA Team.

Use of Evidence - N/A

Performance Report

See combined 7.1 Administrative Services report below.

#### 7.1.5 HOUSING AND HUMAN SERVICES ARPA ADMINISTRATION, **CLOSED – FINAL AMOUNT \$202,481.56**

Project [Identification Number]: Fund 117, Service 1010, Project 102493, Task 27, 7.1.5 HHS ARPA Administration



Funding Amount: \$202,481.56

Projected Timeline: Project Closed and merged into 7.1.1

Project Expenditure Category: 7.1 Administrative Expenses

#### Project Overview

Funding for temporary staff to assist in administration and management of Housing and Human Services (HHS) (now Human Services) ARPA projects. Duties include project management and coordination across HHS ARPA programs, financial compliance, accounting, reporting, account reconciling, and audit preparation. Positions reside in HHS and facilitate required information and reporting flow between HHS and the county ARPA Team. The remaining funds for this program were merged into project 7.1.1 for ease of reporting and estimates in 3Q24.

Use of Evidence – N/A

#### Performance Report

See combined 7.1 Administrative Services report below.

### 7.1.6 COMMUNITY SERVICES ARPA ADMINISTRATION, CLOSED – FINAL AMOUNT \$421,265.41

Project [Identification Number]: Fund 117, Service 1010, Project 102493, Task 38, 7.1.6 CS ARPA Administration

Funding Amount: \$421,265.41

Projected Timeline: Project Closed and merged into 7.1.1

Project Expenditure Category: 7.1 Administrative Expenses

#### Project Overview

Funding for temporary staff to assist in administration and management of Community Services (CS) ARPA projects. Duties include project management and coordination across CS ARPA programs, financial compliance, accounting, reporting, account reconciling, and audit preparation. Positions reside in CS and facilitate required information and reporting flow between CS and the county ARPA Team. The remaining funds for this program were collapsed into project 7.1.1 for ease of reporting and estimates in 4Q24.

Use of Evidence – N/A

#### Performance Report

See combined 7.1 Administrative Services report below.

## COMBINED PERFORMANCE REPORT EC 7.1 ADMINISTRATIVE SERVICES

### GOALS/OUTPUTS/OUTCOMES/DEMOGRAPHICS/KPIs

The goals of all the 7.1 Administrative Services Projects are to facilitate the distribution of the ARPA funds throughout Boulder County in accordance with Treasury guidelines and federal regulations. Processes, procedures, forms, guidance, etc. are in place and documented – and added to or updated as necessary – for program administration, project implementation, reporting, and subrecipient monitoring. Staff have the necessary expertise to ensure eligibility and compliance. Boulder County ARPA Administrative teams meet regularly with all ARPA project managers to ensure a smooth and compliant implementation of all projects. The communications team continues to update the website, provide ARPA newsletters and interviews, and publicize key information and dates regarding ARPA projects. The ARPA team is administering about 43 distinct ARPA projects in various stages of implementation and levels of complexity. To date the ARPA Team has successfully completed and submitted all reporting and compliance requirements on time.

Required KPIs N/A

## Project Demographic Distribution

The following table reflects the Project Demographic Distribution and Primary Targeted Population for each project as defined by Treasury and indicated in Treasury portal submissions.

Table 3. ARPA project demographic distribution - priority targeted populations (EC1.1-2.37).

Project Name	Project Demographic Distribution	Primary Targeted Populations
<b>1.2.1 BCPH COVID Testing</b>	Public Health - Impacted	General Public
<b>1.4.1 Juvenile Assessment Center FTE</b>	Public Health - Impacted	General Public
<b>1.5.1 BCPH PPE</b>	Public Health - Impacted	General Public
<b>1.7.1 BCPH Vaccine Community Support</b>	Public Health - Impacted	General Public
<b>1.7.3 COVID Recovery Center</b>	Public Health - Impacted	General Public
<b>1.7.5 BCPH Direct COVID Costs</b>	Public Health - Impacted	General Public

<b>Project Name</b>	<b>Project Demographic Distribution</b>	<b>Primary Targeted Populations</b>
<b>1.12.1 Mobile Response Teams</b>	Public Health - Impacted	General Public
<b>1.12.2 Hub Community-Wide Navigation</b>	Public Health - Impacted	General Public
<b>1.12.3 Equitable Access: Community-Based Grants</b>	Public Health - Impacted	General Public
<b>1.12.5 Equitable Access: School-Based Services</b>	Public Health - Impacted	General Public
<b>1.12.6 Equitable Access: Community Trainings</b>	Public Health - Impacted	General Public
<b>1.12.7 BCPH Mental and Behavioral Health</b>	Public Health - Impacted	General Public
<b>2.1.1 BCPH Food Insecurity</b>	Assistance to Households - Disproportionately Impacted <sup>2</sup>	Households that qualify for certain federal programs
<b>2.2.1 Eviction Representation</b>	Assistance to Households - Impacted	Households that experienced increased food or housing insecurity
<b>2.3.1 Left Behind Workers</b>	Assistance to Households - Impacted	Households that experienced unemployment
<b>2.3.2 Childcare Direct Cash Assistance</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations <sup>3</sup>
<b>2.4.1 Digital Divide Project Manager</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.10.1 Employment Services</b>	Assistance to Households - Impacted	Households that experienced unemployment
<b>2.10.2 Workforce Call center</b>	Assistance to Households - Impacted	Households that experienced unemployment
<b>2.11.1 BCPH Childhood Health Other</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations

---

<sup>2</sup> For Disproportionately Impacted households, these programs are Temporary Assistance for Needy Families (“TANF”), Supplemental Nutrition Assistance Program (“SNAP”), Free- and Reduced-Price Lunch (“NSLP”) and/or School Breakfast (“SBP”) programs, Medicare Part D Low-Income Subsidies, Supplemental Security Income (“SSI”), Head Start, Special Supplemental Nutrition Program for Women, Infants, and Children (“WIC”), Section 8 Vouchers, Low-Income Home Energy Assistance Program (“LIHEAP”), and Pell Grants.

<sup>3</sup> Low- or moderate-income households and communities are those with (i) income at or below 300 percent of the Federal Poverty Guidelines for the size of the household based on the most recently published poverty guidelines by the Department of Health and Human Services (HHS) or (ii) income at or below 65 percent of the Area Median Income for the county and size of household based on the most recently published data by the Department of Housing and Urban Development (HUD).

<b>Project Name</b>	<b>Project Demographic Distribution</b>	<b>Primary Targeted Populations</b>
<b>2.11.2 YMCA Mapleton</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.11.3 YMCA Scholarships</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.11.4 Longmont Childcare Hub</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.12.1 BCPH Family Connects</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.15.2 Housing Pipeline Willoughby</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.15.3 Housing Pipeline Casa de la Esperanza</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.15.4 Housing Pipeline Policy Manager</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.15.5 Housing Pipeline Seward</b>	Assistance to Households - Impacted	Low- or moderate-income households or populations
<b>2.17.1 Emergency Choice Vouchers</b>	Assistance to Households - Disproportionately Impacted	Other households or populations that experienced a disproportionate negative economic impact of the pandemic other (homeless)
<b>2.29.1 Survive and Thrive Assist Sm. Business (Childcare)</b>	Assistance to Households - Disproportionately Impacted	Other small business disproportionately impacted by the pandemic (childcare providers)
<b>2.34.1 Survive and Thrive Assist Nonprofits</b>	Assistance to Households - Impacted	Non-profits that experienced a negative economic impact of the pandemic
<b>2.34.2 FRC Funding</b>	Assistance to Households - Impacted	Non-profits that experienced a negative economic impact of the pandemic
<b>2.37.1 DA Office Court Reporting</b>	Assistance to Households - Impacted	Other households or populations that experienced a negative economic impact of the pandemic

# Project Key Performance Indicators

Table 4. Key Performance Indicators.

Programmatic Data Required	Totals	Programs
Number of Households served by program	3678	2.1.1 BCPH Food Insecurity (2953) 2.3.1 Left Behind Worker Fund (185) 2.3.2 Childcare Direct Cash Assistance (540)
Number of small business served by program	116	2.29.1 Survive & Thrive Small Business Childcare
Number of non-profits served by program	67	2.34.2 FRC Funding (3) 2.34.1 Survive & Thrive Nonprofit (64)
Number of people or households receiving eviction prevention services (including legal representation)	384	2.2.1 Eviction Representation
Number of affordable housing units preserved or developed	789	2.2.1 Eviction Representation (341) 2.15.2 Housing Pipeline: Willoughby Corner (400) 2.15.3 Housing Pipeline: Casa de la Esperanza (34) 2.15.5 Housing Pipeline: Seward (14)
Number of workers enrolled in sectorial job training programs	642	2.10.1 Employment Services 2.10.2 Workforce Boulder County
Number of workers completing sectorial job training programs	602	2.10.1 Employment Services 2.10.2 Workforce Boulder County
Number of people participating in summer youth employment programs	0	None
National Center for Education Statistics (NCES) School ID or NECES District ID if all schools within the district received funds, if not list all school ID that received funds.	0	None
Number of students participating in evidence based tutoring programs	0	None
Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)	2051	2.11.2 YMCA Mapleton (98) 2.11.3 YMCA Scholarships (1703) 2.11.4 Longmont Childcare Hub (~250)
Number of families served by home visiting	1082	2.12.1 Family Connects Home Visiting

\*ARPA funds did not pay for training, but funds allowed for referrals to the training

\*\*ARPA funds were only a portion of the funding for these housing projects